

.

a share had been

forme and analy

- e.

214- 12052 Lat

े <u>स</u>्य कृत

CAN THE



EUROPE'S BUSINESS NEWSPAPER

**FINANCIAL TIMES** 

<b>Φ</b>
FARM POLICY
Time to end the hand-wringing
Page 23

Wednesday October 12 1988

## World News Sino-Soviet summit likely in Peking next year.

The first Sino Soviet summit for 30 years seems certain to take place between President Mikhail Gorbachev and Deng Xlaoping in Peking next April or May. Page 24

Algeria to lift curbs Algerian President Chadli Bendjedid said a state of siege imposed on Algiers and its sub-urbs after rioting crupted in the capital would be lifted this morning. The official death toll was put at 176 but diplo matic sources said it may be as high as 500. Earlier story, Page 4

**Moscow concession** Two Soviet scientist "refusemiss" - Professor Eduard Nad-gorny and his wife, Nina - are to be allowed to emigrate after British Education Minister Kenneth Baker raised their meligh cases during a visit last week to the Soviet Union, his depart-ment said in London.

War dead exchange Iraq and Iran exchanged 16 bodies of their war dead for the first time since a UN-mediated ceasefire in the Gulf war took effect on August 20, a UN spokesman said.

#### Kosovo meeting

Yugoslav Communist Party leaders held a crisis meeting in Pristina, capital of the trou-bled Kosovo province, which was expected to pave the way for a purge of the provincial party leadership. Open party rifts, Page 2 and the second works

#### Paisley ejected

Northern Ireland Protestant leader the Rev Ian Paisley was forcibly ejected from the European Parliament for shouting abuse at the Pope as the Pop-tiff addressed the assembly. Pope's measure, lage 3

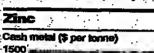
## Kings Cross verdict

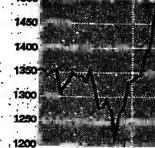
A London inquest jury returned a verdict of accidental death on the 31 victims of a … fige-last November at Kings

## Business Summary New Zealand. EC reach four-year butter deal NEW Zealand and the European Commission reached

agreement on a four-year deal covaring access to SC markets for New Zealand butter and lamb. Concessions leaving New, Zealand producers no worse off, despite quota cuts, are expected to provoke an angry response from European farm

obbies. Page 24 ZINC prices continued to rise on the LMR against a back-ground of good physical





September 1988 Oct

demand, falling stocks and constructive charis: Threemonth metal added \$31.50 to close at \$1,374 a tonne. Page

THE SOUTH AMERICAN drug KOHLBERG Kravis Roberts, THE SOUTH AMERICAN drug barons have a maxim when talking about laundering the profits from the multi-billion narcotics. business: "Dirty money is best passed through clean hands." This is short-hand for saying that success-ful laundering operations must involve legitimate finan-cial institutions. leading US leveraged buy-out group, withdrew its offer to buy Kroger, the country's sec-ond largest supermarket chain, for \$64 a share or \$5.03bn. Page

DYNO Industriar, diversified Norwegian industrial group, said it had agreed to purchase cial institutions. the 50 per cent stake owned by Du Pant of the US in Da Pont Wesfarmers, second larg-est Anstralian explosives con-

The fact that legitimate financial institutions are being used to launder drugs profits is well known to drugs enforcement and customs affi-cials in the US and Europe. However, in the fight against the intermitorial drugs trade, -- bejectably the growing South American cocaine busi-sless -- governments have enjoyed least success in crack-ing down on money launder-ing. pany. Page 26 OVS Investment, Australian company controlled by Dick Pratt, put its 29.9 per cent-stake in Redieren, UK peckag-ing company, up for sale. Page

Luxembourg-based bank indicted on drug money charge By Richard Donkin in London THE LUXEMBOURG-RASED , as former and present staff of

the bank were among people

rounded up in financial centres

throughout Europe and the US. Nine people were arrested at the weakend at Tampa, Flo-

rida. More than 80 people were charged yesterday although it

was unclear last night just how many were employees of the bank, which was established 16

years ago by Agha Hasan Abedi, a Pakistani national. With assets of more than

\$20bn and more than 400 branches in 73 countries it is by far the largest privately owned Arab bank and is

believed to be the seventh larg-est private bank in the world.

British Customs were brought into the investigation in May. Customs and Excise

said last night the UK-base

money laundering operation involved the "comparatively

It is the first example of

charges atising from a survell-lance operation which has allegedly traced significant

transfers of drug funds from

Miami to Europe through recognized banking channels: in this case the Bank of Inter-national Credit and Com-

merce. It also marks in escala-tion in efforts to tackle Miami

and Southern Plorida as the

hey centre for the Latin Amer-ican drugs trade. "Southern Florida remained

"Southern Florida remained the centre for drug money laundering activities in the United States in 1987..." stated the intext report of the National Marcotics Intelligence Consumers Committee (NNICC), the Inter-agency body which co-ordinates all artificant efforts in the US

anti-drug efforts in the US, Despite such public acknowl-

edgement of money isunder-

Michelin to buy aircraft tyre

marketing and sales networks

as well as research and testing

BF Goodrich will maintain

control of its aircraft wheel

and brake manufacturing operations but will now collab-

orate closely with Michelin in future aircraft wheel and tyre developments. Michelin is also

planning to take over BF Good-

rich licences and other aircraft

The deal also envisages sepa-rate negotiations between BF Goodrich, Michelin and Sime Darby, the Malaysian tracing group, over the joint venture in sircraft tyres, wheels and brakes formed earlier this year

between the US group and Sime Darby in Malaysia. Mich-

tyre trade marks.

operations of BF Goodrich

Tactivities

small" sum of \$1.25m.

The worldwide investigation centred on Miami in Florida indictment handed down by and culminated in co-ordinated swoops over the past four days

Bank of Credit and Commerce

International is among defen-

dants indicted by a Federal grand jury in the US after a two-year investigation into the alleged laundering of \$32m of profits from cocaine sales.

Customs and Excise officers

in Britain, France and the US-believe it is the most important

money laundering case in US

history. The defendants are accused

of laundering profits from Col-ombia's powerful Medellin car-tel, believed by US investiga-tors to be responsible for 80 per

cent of the cocaine shipped into the US. The bank denied

knowledge of "any violation allegedly committed". It said: "The bank wishes to state cate-

gorically that at no time what-

soever has it been knowingly ionvolved in drug-traffic

By Robert Graham in London

The fact that legitimate

ing. This is a due to a mixture of

legal complications, lack of

By Paul Betta in Paris

MICHELIN, the leading French rubber group, is planning to buy the aircraft tyre business of BF Goodrich of the US in a

major strategic expansion into

the aerospace sector. The deal will turn Michelin

into the world's second largest supplier of aircraft tyres after

Although the French group

has successfully adapted its radial tyre technology to the aerospace sector during the last few years, it has until now

had only a marginal share of the aircraft tyre market. However, with the BF Good-

Michelin declined to disclose

Goodyear of the US.

related money laundering.

(Luxembourg), the bank holding company, and two subsidiaries, Bank of Credit and Commerce, International SA and Bank of Credit and Commerce International (Overseas). Mr William Von Raab, US

Customs Service Commissioner said: "It is the first time an entire international financial institution and its important members have been indicted," and alleged more than 28m (\$13.6m) was laundered through offices of the Bank of Credit and Commerce International

Two City of London businessmen were bailed until November 8 when they appeared before magistrates yesterday accused of involve-ment in the laundering of the ment in the faithficking of the proceeds of drug trafficking. They were Mr Asti Abdul Baakza, 38, manager of the cor-porate unit of Bank of Credit

and Commerce International and Mr Syed Zia Uddin Ali Akbar, 44, managing director of Capcom Financial Services.

Dirty money in clean hands

been taken in the US both to curb narcotics demand and seite illegal profits.

Officials at the Drugs Enforcement Agency (DEA) in Washington feel overwhelmed by having to combat the drugs phenomenon on so many dif-ferent fronts. Asset seizures last year totalled an impres-sive \$504m in the US. Against this almost 80m tons of cocaine was being communed. cocatine was being consumed. Cocatine is the most profit-able drug, with "wholesale prices" of \$12,000 to \$40,000 a kilo, and retail prices of \$80 to \$120 per gram, scourding to the NNUC. An indication of the size, of the laundering operations was revealed in congressional testimony in 1985. Mr Benito Ghitis, au admitted Miami-based laun-

derer, said he had washed \$240m in eight months, m tr

## **Cabinet** in Prague quits as hardliners triumph By Leslie Colitt in East

THE ENTIRE 20-member Czechoslovak cabinet resigned vesterday, paving the way for a major reshuffle, as the ruling Communist Party reaffirmed its intention of charting a hardline course, sharply at variance with Moscow's reformist line.

reformist line. The country's official news agency, which on Monday announced the resignation of Mr Lubomir Strougal, the vet-eran premier, indicated yester-day that both the interior min-ister Mr Vratislav Vejnar, and the ailing Foreign Minister, Mr Bohuslav Chnoupek, would be replaced. Five new members replaced. Five new members, were appointed to the party practicium.

CTK news agency also pub-lished an uncompromisingly, hardline speech by the ruling party's ideology chief, Mr Jan Kojilk, to a central committee meeting which ended yester-day

We must under no circum-"We must under no circum-stances permit the weakening of the leading role of the Com-munist Party," Mr Fojtik said, while warning against "petty bourgeois" ideas of greater ownership and attacking the foreign press for fomenting dissent.

It was also amounced that Mr Ladislav Adamec, the tech-nocratic prime minister of the Czech republic, would replace Mr Strongal. While Mr Adamic, 62, is con

sidered a relative moderate. observers regard it as unlikely that he will carry much weight against the orthodox Communist Party leadership.

Mr Strougal was considered the man most likely to initiate any moves towards economic decentralisation, and observers have suggested that he was frustrated by the hard line taken by the Communist pracsidium.

Mr Strongal's letter of resig-nation and that of the Slovak. Prime Minister, Mr Peter Col-otka, both published yesterday, said they were stepping down because of age. However both men however are younger than the Communist party leader, Mr Milos Jakes.

Mr Jakes, who took over as cant success, although there

# **Tokyo finance** minister cited in insider row

#### By Stefan Wagstyl in Tokyo

D 8523 A

A JAPANESE stock market scandal involving leading poli-ticians deepened yesterday when Mr Kiichi Miyazawa, when Mr Kiichi Miyazawa, Finance Minister, was named in a list of people who had received shares on a preferen-tial basis in Recruit Cosmos, the property company at the centre of the affair. The list was released by opposition parties which are exploiting the involvement in the affair of members of the ruling Liberal Democratic Party.

Party.

At a hestily summoned press conference, Mr Miyazawa denied buying Recruit Cosmos shares and suggested his name might have been used by someone else. However, the latest allegations seem certain to increase tha .ruling party's embarrassment over the affair and add to its difficulties in

trying to win support for a con-troversial tax reform scheme. Accusations of bribery and stock market malpractice have

flowed since the scandal broke in June. The affair concerns the dis-

tribution of shares in Recruit Cosmos by its parent, Recruit, an employment agency, to leading public figures before Recruit Cosmos was floated on the stock market in 1966. Those who received shares in the private placing later made large profits.

Aides to Mr Miyazawa, to Mr Noboru Takeshita, the Prime Minister, and to Mr Yasuhiro Nakasone, the former Prime

## **First UK auction of Ecu** bills sees heavy demand

By Stephen Fidler, Euromarkets Correspondent

THE FIRST auction by the which to trade the paper. Bank of England of Treasury bills denominated in Ecu - the basket of the European Com-munity currencies - was heavily oversuberthed yester-day, as bids placed totalled more than 3% times the amount of bills on offer.

The main buyers were said to be central banks, as well as conservatively-managed invest-ment institutions and international company treasurers. It is too early to say what this auction indicates for sub-

sequent sales. If the bills are quickly swallowed up by inves-The sale was being viewed in the City of London as a signifitors, and there is not a significant float for dealers to trade, the Bank may be tempted to enlarge later auctions. The size of the first auction was scaled up as the extent of investor interest became apparent. The move to sell the bills was seen as au attempt by the Bank to centre the Ecu market on Lon-don, and is said to have sur-Continued on Page 24



Kiichl Miyazawa: denied buying shares

Minister, were among 76 people originally named as recipients of shares.

However, the list revealed yesterday contains Mr Miyaza wa's own name among those of nine people who allegedly received 80,000 shares through Do Best, another company affiliated to Recruit. Mr Miya-

zawa allegedly had 10,000. Aides to Mr Takeshita and Mr Nakasone are also named, as are a former senior official of the National Tax Adminis tration Agency and a former vice-minister of the Labour Ministry, who are the first civil servants to be implicated in

the affair. Two others on the list are a

se underground failway station. A public inquiry has yet to report on the cause of the fire. Page 13

New Indian party Four Indian political groups merged to form a powerful new arty, Janata Dal, to challenge Prime Minister Rajiv Gandhi'a Congress () Party. Page 4; ter-ror in Punjab, Page 24

Peru workers strike A wave of strikes hit Peru in the build-up to tomorrow's general stoppage called by the Lan strong communist-led General Confederation of Workers of Peru. An indefinite miners' strike is threatened from October 17. Page 8

#### Polish student call

Student rallies in cities across Poland called on the authorities to legalise the Independen Students' Union (NZS), supsed under martial law in 1981. Page 2

Afghan rebel claim

Moslem rebels fighting the Afghan Government claimed to have captured the eastern town of Asadabad, capital of Kunar province bordering Pakistan, after a month-long

#### Eiffel Tower strike Striking workers closed the.

3-month in

close 1133% (11%)

Riffel Tower for the fourth suc-

ce are in th mance.

ourlands

n sector

out of 114

out of 102

out of 15

out of 13

15



Eiffel Tower for the cessive day, as perso France's most famou attraction pushed fo pay and conditions.	nnel at ly-owned is tourist house, is r improved nalling a	fashion and perfund seeking buyers, sig- in end to 96 years of lence.
MARKETS Tokyo Nikkal average (000)	STERLING New York \$1.715 (1.7138)	STOCK INDECES New York Dow Jones Ind. Av.
28.0	London: \$1.717 (1.7125) DM3.18 (3.1775) FFr10.835 (10.8275) SFr2.695 (2.6975)	2,156,47 (-2,49) S&P Comp 277,49 (-0,75) London: FT-SE 100
27.0 26.5 Sep 88 Oct	FFr6.3185 (6.3215)	1,838.9 (-5.8) World: 127.54 (Mon) Tokyo Nikkel Ave
US Federal Funds 8 <sup>1</sup> 4% (8.7) 3-min Treasury Bills: yield: 7.51% (7.503)	DM1.852 (1.855) FFr6.31 (6.3225)	27,489,60 (+211.33) Freekfurt Commerzbank 1,592,9 (-9.9)
(103 <sup>1</sup> s) yield: 8.85% (8.819) Londen 3-month Interbank:	9131.0 (132.2) GOLD	Oil. Brent 15-day (Argus) \$12-42 (+0.105) (Now West Tex: Cruda \$13.605.(+0.01) (Nov

\$408,45 (408.25)

world's biggest integrated paper making company, almost doubled net cernings in the third quarter, returning profit growth over 90 per cent for a second year: Page 26

SAUDI businesaman Suliman Olayan is to take a 30.5 per cent stake in CS First Boston, gianit new global investment bank being formed by a merger of US First Boston inc and Europe-based Credit Suisse. Modest billionaire, Page 26

INTERNATIONAL Paper,

KOOR Industries managing director Benny Gaon flew to New York in a last-minute attempt to persuage Banker's Trust, its largest foreign creditor, to drop its court application for the winding-up of . Israel's largest industrial congomerate. Page 4

DOW Jones, US business information and newspaper group which publishes the Wall Street Journal, suffered a 13 per cent decline in net third-quarter profits to \$32m. Page

ALFA-LAVAL, Swedish dairy equipment and process engineering group, reported 27 per cent increase in profits after financial items from SKr415m (\$65.4m) to SKr525m for first eight months of 1988. Page 28

rich aircraft tyre operations, Michelin will become second to OLIVE production, mainstay of the West Bank agricultural economy, is likely to become Goodyear in this market. BF Goodrich's aircraft tyre busi-ness accounts for 20 per cent of the next victim of the continuthe world market and 32 per cent of the US civil and miliing unrest in the Israeli-occu-pied territory. Page 46 tary aircraft tyre market.

S .....

LANVIN, France's last private-ly-owned fashion and perfume house, is seeking buyers, sig-nalling an end to 98 years of

international co-operation, technical difficulties in tracks, progress has ing financial 'transactions' and

shortage of personnel. Nevertheless, the latest com-bined action involving US, proved one or two jumps head, and now has the power to suborn governments. Indeed, Latin American gov-British and French offi-cials - which this week has ernments have complained over the past three years that insufficient measures have resulted in the arrest of more than 80 people - marks a new

ally isundered by couriers stamping on the activity. Organised exhine has always positing in different banks

the acquisition involved a recently built aircraft tyre manufacturing plant in Nor-wood, North Carolina, tyre retreading units in the US, BF Goodrich is understood

\$18,000, the amount at which the US Bank Secrecy Act obliges banks to declare trans-These individual sums can

Continued on Page 24

to have sought a major partner

for its aerospace wheel and

tyre business after selling its 50 per cent interest in its joint

tyre venture with Uniroyal ear-

The US group said at the time that it intended to concen-

icals and aerospace and

defence businesses. However,

without the support of its con-

ventional tyre operations, it is understood to have felt its acrospace tyre business required the support of a

strong international tyre

BF Goodrich's acrospace and

defence operations accounted

for about 15 per cent of the company's sales of \$2.2bn last

trate in the future on its che

her this year.

group.

year.

before sentiment.

know how

tearn/OCS

Financial Futures .....

Inti. Capital Markets

Maringh.

Portugal Survey ...

vet\_

Lex\_

medium-sized companies .

Algeria's need for reform ...

Frankfurts German lonely hearts put finance

Managements The European challenge for

Technology: A package that delivers factory

Editorial comments A nuclear insurance;

Scottish recovery: Not taking the high road

Less Ecu auction; Ratners/Next; Carless; Red

80

Observer ... Raw Mater Slock Mark

Technology

Unit Trusts

World Ind

-Wall Street

Section II

22

A7,50

A7-60

11-45

38.41

-1

to prominence in the Commo nist Party in the immediate aftermath of the Soviet invasion in August 1968, when a sweeping purge of liberals was carried out.

He has paid lip service to the idea of limited economic Continued on Page 24

as caution that enthusiasm for an inaugural auction would. not necessarily spill over into the subsequent monthly auctions. The Bank has appointed 29 dealers to make a market in the bills, and it was certain that much of the bidding came from dealers attempting to establish an inventory from



## ONE PROPERTY ORGANISATION

## FIFTEEN PRIME OCATIONS

One property organisation is now able to offer an unparalled range of industrial and commercial property and land, in fifteen New Towns across England.

This organisation offers unrivalled opportunities to industrial and commercial business, developers and investors.

This organisation is the Commission for the New Towns. For further information dial 100 and ask for Freefone CNT Property Centre.

Basildon, Bracknell, Central Lancashire, Corby, Crawley, Harlow, Hatfield, Hernel Hempstead, Northampton, Peterborough, Redditch, Skelmersdale, Stevenage, Washington, Welwyn Garden City.

Commission for the New Towns, PO. Box 4TY, London V.1A 4TY.

ŤĮ.

and the second se	CONTENTS	
STOCK UNDERES New York Dow Jones Ind. Av. 2,158,47 (-2,49) S&P Comp 	Time starts to r spent regime of	As Burma As Burma As Burma stumbles towards a future fine- ly balanced between optimism and disaster, General Ne Win (left) is still seen as the de facto ruler. His suo- cessors, however, are likely to face a mam- moth task of rebuild- ing. Page 22
Commerzbank 1.592.9 (-0.9) OHL Brent 15-day (Argus) \$12.42 (+0.105) (Nov) West Tex: Crude \$13.605 (+0.01) (Nov)	Companies	Apriculture46 Arts-Reviews71 World Guide71 Commercial Law19 Commodifies45 Consevord38 Currancies42 Scilloctal Comment22 Ethoctal Comment22

## the value of the proposed transaction last night but said elim is expected to negotiate on the tyre interests in the joint 50

## **EUROPEAN NEWS**

## Rearguard fight slows Soviet party reform

THE OVERHAUL of the leadership and bureaucracy of the Soviet Communisi Party, as ordered by Mr Mikhall Gorba-chev, is alowly beginning to take effect, but not without strong resistance from many key party organs. Reports reaching Moscow suggest

that an election campaign for the lowest-level party activists - on factory floors, farms and offices - is resulting in an appreciable turnover of local lead-ers, but still short of the unheaval Mr

Gorbachev seems to be seeking. In a new departure, however, party organisations are taking opinion polls at workplaces to determine the popular

ity of officials, before proposing them for election. Meanwhile, the first figures were published yesterday for cuts in the party bureaucracy in a major republic - the Ukraine.

Local leaders are being replaced, writes Quentin Peel, but not at the pace Gorbachev wants

scrapped, and 30 per cent of the senior personnel would have to go.

The biggest cuts in the bureaucracy are supposed to take place at national level, where the central committee bureaucracy may be reduced by half, according to Mr Vadim Medvedev, the newest politburo member.

Yet the patchy progress was clear yesterday from a highly critical edito-rial in Pravda, the leading party news-paper, directly focused on the work of party committees - the central organ of party control at each administrative

- the Ukraine. Mr Vladimir Shcherbitaky, the Ukrai nian party leader and, ironically, one of the last-remaining members of the Brezimev old guard in the polithuro, announced that half the party depart ments (nine out of 18) would be

the inability to adjust to a pluralism of opinions by blaming the people's ungovernability," it said.

And in a report on the actual grass-roots election process, in the republic of Kirgizia, it admits that "the processes of perestroika are complex and contradictory in many of the party organisa-tions. Not in all cases are democracy

and glasnost uppermost. None the less, Pravda reported genu-ine debates on the shopfloor at a string of different organisations, with strong criticism of party officials, and result-ing changes in the party elections. One problem was that workers were still not willing to fill in party question-naires. When they did, in a vacuum-

cleaner manufacturing plant, 16 out of 44 workers said they were dissatisfied with the party leadership. In another plant, the party secretary received only two votes. A carpet-weaving enterprise sacked the entire party burean.

On the other hand, in the Sokuluksky region of Kirginia, "Instead of the care-fol study of public eximitin, instead of Instaning to the proposals of Commu-

In short, the new Channelrail Link service offers you a

What's more, by re-organising your European distribution

system with Channeirall Link, you will be taking the first

logical step towards the Channel Tunnel. Providing fast,

If you want to be ready for the Channel Tunnel,

Or phone Colin Songer on 01-922 6893.

i would like to know more about Channelrail Link and I would like to know most action the Turnel.

- . . .

POSTCODE

Post to: Mr Colin Senger, Channelrail Link, Railfreight International, Melton House, 65 Clarendon Road, Watford WDI 1DP

Please send me more information

Channelrali Link already offers you many of its advantages.

To get on the right track for the Tunnel, just fill in and

More than that, you will also be taking your distribution

frequent and direct links between the UK and the

fiercely competitive system to handle your freight.

The first steps to the next century.

system right into the next century.

The time to start talking is right now.

Continent

post the coupon.

POSITION COMPANY

ADDRESS

TELEPHONE

nists and non-party members . . . they simply dragged an old list of candidates from the safe, and handed it over to the newspaper for publication," Pravda said.

Hence, parkans, the thunderous edito-rial, trying to bell the party leadership just what they are supposed to be doing.

"We are talking about a radical change in the entire work of the party committees," it said. "We must stead fastly follow the line of strict: division between the functions of party commit-tees and economic organisations, over-come duplication . . improve the quality of the party apparatus and

quarty in the party apparatus and ensure its unconditional subordination and accountability to elective organs. "No one would argue that the brak-ing mechanism has not been fully eradi-cated, and that conservative sittivings often accompany laxity, irresponsible attitudes and incommetance. with attitudes and incompetence . . . with the party committee finding it difficult to resist the temptation to begin work in the old way by issuing commands."

**France backs** 

rifts test power of Milosevic By Judy Dempsey in Belgrade RIFTS BETWEEN the

**Open party** 

Communist parties of Serlis and Slovenia came into the open yesterday as Yagoslavie prepared for a crucial central committee meeting which will test the power of Mr Slobolan Millionaria the Sorbian parties Milosevic, the Serbian party chief.

chief. Politika, the Belgrade party newspaper which staunchly defands Mr Milosevic and his Serbian nationalist line, attached the Slovene party for its support of the police action against demonstrators in Mon-tenegro at the weekend. Police wielded clubs and

Police wienen cruss and threw tearges at demonstra-tors in Montenegro who were calling for the resignation of the local heidership. The incl-dent marked a climar to three months of intensitying ethnic unrest and discontent among

workers. The liberal Slovene party accused the Serbian party of manipulating workers during the demonstration.

The demonstrators had originally protested against poor living standards and low wages. But the Slovene party actuald the Serbe of turning

rights conference in Moncow in 1991, a Foreign Ministry spokesman said yesterday in Paris, Reuter reports. The Frenck position, announced on the second day of a visit by Mr Eduard Shev-ardnaize, the Soviet Foreign Minister, is at odds with Westaccused the Serve of Unrung the rally into a pro-Milasevic nationalist meeting. Leaders of the foileral Com-munist party were last night meeting the local party organi-sation in the southern region of Kosovo, where alleged disern hardliners, including Britain and Canada, which are wary of the gathering as a potential propaganda coup for the Kremin. crimination by ethnic Alha-mines against local Serbs has become the focus of the grow-ing Serbian hallonalist movement "France will not place any

Personnel changes in Rosovo obstacles in the way of this conference, the spokesman said. "We will join the consuwere widely expected to be announced after z meeting of the province's central committee today. The question of where to

A member of the Serbian central committee, Mr Milsoko Petrovic, resterilay called for the sacking from the party of three leading Kosovo politi-

up the 35-nation European Security Conference in Vienna, which diplomats expett to wind up by the end of the clans, including Mr Kolj Siroka, the region's representa-tive in the faderal presidium. Mr Milosevic wants to strengthen Serbian control-France has hitherto avoided taking a position on the Soviet proposal, which has divided the Western nations. over both Kosovo and Vojvodina, a northern province whose leaders were toppled by a prolificaevic demonstration the Western nations. Some believe the conference-would encourage humanitar-ian reforms being undertaken by Mr Mikhail Goriachev, but

tast week. Inst week. The Section party chief faces what could be a make or break test at the October 17 plenary meeting of the central commit-tee, when the 165 members of the policy-making body are thought likely to stage a vole of confidence in the ruling pre-

Mr Milosevic has made clear

#### ment agreement under which on the grounds of new informa-France planned to reduce furtion about other pollutants in France planned to reduce fur-ther dumping of salt into the Rhine from next year. The decision reflects budget-ary difficulties in The Hague in committing the sum of FI 100m the river. The Sandoz chemicals accident in 1986 had heightened awareness of the "awful stuff" in the Rhine, shows all organic matter from fertilisers and phosphates, and lowered the priority which should be given (£28m) over the next 10 years as the Dutch contribution to a

Works Minister, who repre-

sented The Hague at the con-ference, justified the decision

programme to reduce chloride concentrations first agreed in to salt, she said. She said she could not principle in 1976. explain to taxpayers why the Netherlands should be putting up FI 100m as part of the over-Announcement by the Dutch Government that it was blocking the second stage of imple-mentation of the accord overall FF1800m (274m) programme when France would probably be resuming tipping of salt into shadowed a meeting of environment ministers here discussing ways of cleaning up the river in 1998.

**Dutch sink plan** 

to curb dumping

of salt in Rhine

the river Mr Klaus Toepfer, the West German Environment Minister, who chaired the meeting of ministers from five countries bordering the Rhine, said he was disappointed by the Dutch move, especially since the Netherlands has been in the forefront of efforts to lower sait concentrations in the Rhine from Alsace potash mines.

By David Marsh in Bonn

yesterday unexpectedly torpe-doed an international environ-

THE

NETHERLANDS

Ms Neelie Smit-Kroes, the Dutch Transport and Public

# **The Channel Tunne** has arrived, five years ahead of schedule.

rainferr.

Mr Brice Lalonde, the Prench Environment Minister, said the decision was a sur-prise. France had been count-THE COMMUNIST party leaders of the Soviet republics of Armenia and Azerbaijan met ing on putting into operation next January the second stage yesterday and Tass news agency said they were looking for ways to compromise in of the programme, aimed at reducing total salt disposals by a further 40kg per second from the present total of around 300kgs, he said. The first stage, their dispute over the region of Nagorno-Karabakh, Reuter reports from Moscow.

lowering salt disposal by 20kgs per second, was implemented in January last year. Mr Suren Arutyunyan and Mr Abdul Vezirov met in Ste-

panakari, the troubled capital of Nagorno-Karabakh, where ethnic Armenians have been on strike for much of this year, The two held a similar meeting there in August.

"It was pointed out that in the existing situation it is extremely essential to look for compromise ways to solve problems and meet each other halfway," Tass said.

It also said the Armenian It also save the Armenian Communist party central com-mittee had met on Mouday and urged government officials to crack down en organisers of demonstrations calling for the

transfer of mainly Armenian-populated Nagorno-Karabakh from Azerbaijan to Annenia.

Tass said a meeting of the Armenian Central Committee had expelled two people from

Armenian and Azerbaijani leaders meet

the party in connection with election fraud during recent polling for seats in the repub-lic's parliament. rights talks in Moscow

FRANCE HAS accepted a A night curfew, imposed on Nagorno-Karabakh under a controversial Soviet proposal to hold a European human rights conference in Moscow state of emergency, had been reduced to five hours, Tass said. Some strikers had returned to work but life had still not returned to normal.

by Mr Mikhail Gorbachev, but hardliners say it would amount to giving the Kremlin a blank cheque. A French diplomat suid Paris's acquiescence was unlikely to end the deallock immediately, but could help

sus on this issue.".

hold so-called follow-up

human rights conferences is one of the last issues holding

Diplomats said the French stance appeared to be part of a concerted effort by President François Mitterrand to improve ties with Moscow after several years of distant relations.

staged rallies at several univer-sities in support of demands for recognition of NZS, an inde-pendent students' group. At the same time, prepara-tions continued for underland

tary elections. He made no concessions, though on Solidarity's demand for recognition as a trade union which the authorities are resisting.

Professor Andrzej Stelma-chowski, a top Solidarity nego-tiator, has flown, along with two colleagues, for consulta-tions with the Pope, who is in Statisart

agency (PAP) that the meet-ings would last three to four weeks and were aimed at put-

Stutigart. Cardinal Jozef Glemp, the Polish church leader, is a strong supporter of the round-table process and he argued that such a dialogue is neces-sary if there is to be hope of resolving the country's prob-lems and for relations with the West to be normalised.

FINANCIAL TIMES

Published by the Financial Times (Burope) Ltd., Frankfurt Branch, repre-sented by E.Hugo, Frankfurt/Main, and, as members of the Board of Disco-tors, F. Barlow, R.A.F. McClean, G.T.S. Duener, M.C. Gorman, D.E.F. Palmer, London. Frinter, Frankfurther Societants-Druckerei-GmbH. Frankfurther Societants-Druckerei-GmbH. Frankfurther

FINANCIAL TIMES, USPS 40, published daily en hotidays. US subsc and houd S365,00 pc age and at New York NY and st. Forest and st. New York NY and st. New York NY and st. TIMES. 14 fast 60th Street, New Y NY 10022. 42 officer. POSTMASTE

mint Times (Sc Ostergade DENMARK 44.

Any member of the presid acceptance." acceptance. The proposed conference would be the third on humani-tatian issues to be held before the next full-scale round of the European Security Conference in 1991 or 1992. The others

**Rallies seek recognition** of Polish students' group

tions continued for round-table talks expected to start next week between the banned Soli-darity movement and the anthorities

ment spokesman, yesterday criticised the students' action and warned that excessive radicalism endangered the Gov-ernment's conciliatory policy

The church for its part has made progress in talks with the state on a charter laying out its lights and duties

Acian Responsible editor: Can, fanacial Times, Bracken House, Cas-an Street, London EC4P 4BY: 9 The Financial Times Ltd. 1988.

Copenhagen

port of more than two thirds of the presidium would be forced to step down. his wish to see some of his colleagues on the presidium ousted, repeatedly accusing them of incompetence and miswould be in Paris next year and Copenhagen in 1990, according to the proposal. mana

-But it is far from clear how much support Mr. Milosevic enjoys in the current centre committee. Delegates from Croatia and Bosnia, as well as Slovenia, are likely to fear his brand of Serbian nationalism:

# By Christopher Bobinski in Warsaw

POLISH STUDENTS yesterday

ting together a common plat-form for next year's parliamen-

Mr Jerzy Urban, the govern-

towards the universities. Several thousand students rallied at Warsaw University as well as the Polytechnic, and demonstrations were also reported at colleges in Krakow as well as Wroclaw University where some 600 students held a

meeting. Meeting. At most places the univer-sity authorities gave permis-sion for the demonstrations. Opposition to compulsory mili-tary training for students is emerging as the major issue. Mr Lech Walesa, the Solidar-ity leader, that suppressed that

Mr Lech Walesa, the Solidar-ity leader, has suggested that the authorities are complain-ing about the composition of his movement's delegation to the round-table talks. Yester-day Mr Urban declined to say when they would start. The authorities have stepped up pressure on the opposition; police on Mondey evening con-

police on Monday evening conducted house searches at four Warsaw flats, confiscating a word processor which they suspected was being used to pub-lish illegal literature in the first case of harassment of this kind for many months.

Mr Jozef Czyrek, a politburo member who has played a key role in setting up the round tak ble talks , told the Polish press

It could improve your total distribution system.

Channelrail Link is a lot more than just a ferry. It is a completely integrated European freight service that's planned with the future in mind, but available right now. Our sophisticated computer network can monitor the

movement of your goods throughout Europe, 24 hours a day.

Our freight experts can present you with a detailed logistics and distribution strategy which will have one vital aim in mind-to improve your overall profitability.

#### Warehouses that become your distribution centres.

You also have the option of using rail-connected distribution centres for storage, break-bulk, inventory control, order

This means you will have facilities to maintain stocks nearer to your customer -- so you can more easily meet just in time' requirements.

# picking and high street delivery.

# **Channel rail Link**

#### is no longer a pipe dream. In a sense, it is already here -- in the shape of the Nord Pas-de-Calais, Channelrail Link's new super trainferry service between Dover and Dunkergue.

The Channel Tunnel

With its 600 metres of track, it can carry up to 30 high payload wagons which can carry up to 63 tonnes each. So almost overnight it will double the cross-channel trainferry capacity - with a potential of over 2 million tonnes a year.

#### Faster crossings. Faster turnround.

The Nord Pas-de-Calais cuts around 15% off existingcross-channel journey times.

And our purpose-built terminal facilities at Dover and Dunkergue mean it can load and unload in an hour. So the new ferry can make up to four return crossings

every day.

·· ·· ÷



FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988 **Brussels** to investigate drug price controls By Peter Marsh

THE European Commission is to investigate whether the pharmaceutical price-control schemes operated by countries in the European Community might have to be changed in the run-up to the planned dis-mantling of trade barriers in 1992

The inquiry, which is due to last a year, could be highly contentious. It could involve disputes between national governments and Brussels over the degree to which different countries should favour locally based healthcare companies when setting drug prices.

At present countries in the EC operate a range of schemes to establish prices for pharma-ceuticals, which in Europe are largely purchased through publicly-owned health authorities. Total pharmaceutical sales in the EC are running at about £25bn a year.

Most of the price-control schemes emlicitly favour com-panies which have a high level of research, development and production facilities in the country concerned. The systems normally work by permitting such suppliers to charge higher prices, or make-larger profits, than those with only a small base in the rele-vant territory.

According to some drugin-dustry observers, these schemes may be contrary to the spirit of the planned unification of the European market. Canon of the European market. Under the plans for 1992, differ-ent countries would not be allowed unless in exceptional cases to offer incentives to companies with a high level of visibility in their territories. Officials in Brussels realige

that in inquiring into drug prices they are stepping into a complex area. Many national governments regard favouring local drug companies as a vital element in their strategies for supporting bigh-technology industry.

Some drug companies -especially those which do not have a strong presence in the EC - dislike the current i inter arrangements and have made TAL & DITUM PR their views known to the Com----mission TAL MONTO STATE

The year-long inquiry is intended to take fully, into the second s account views of national gov-121 TTL & PR 3 2250 ernments, industry representatives and consumer groups. Following the investigation the Commission & due to brmulate detailed proposals for a new drug pricing system for the EC that would as far as possible, fit in with the spirit of 1992 and also accommodate national aspirations. These proposals are due pext Octo-

## **Unemployment** rate among women worsens in EC

By Tim Dickson in Brussels

THE WORSENING rate of unemployment among Euro-pean women was highlighted by new figures published in Brussels yesterday. The latest bulletin from

Eurostat, the European Com-mission's statistics office, shows that the number of women out of a job across the Community has increased from 13.1 per cent to 13.8 per cent of the female working population since the winter of 1986.

During the same period the unemployment rate among men has falled steadily from 9.4 per cent to 8.2 per cent. In addition, the survey

The Eurostat figures show that in August the overall number registered as unempoints out, the jobless rate July.

states apart from the United Kingdom is much higher than that among men, the greatest differences being found in Spain (29.8 per cent for women, 14.7 per cent for men), Italy ferences in national recording methods, Eurostat says the (21.3 per cent against 8.2 per cent) and Belgium (17.5 per cent against 6.5 per cent).

In Britain seasonally adjusted figures show that female unemployment in August was 7.8 per cent of the workforce, against 8.6 per cent

for men. A Commission spokesman yesterday explained that the results were due to "the larger number of women than men moving on to the labour mar-

There are actually more women than men finding employment but because we are talking about the rate of increase the denominator for women is bigger than the denominator for men."

ployed was 15.6m, a 0.1 per cent increase compared to After compensating for dif-

seasonally adjusted unemploy-ment rate in the EC stood at 10.4 per cent.



**EUROPEAN NEWS** 

Mr Paisley flourishes his inflammatory message

## Pope's mild message stirs MEP emotions

By David Buchan in Strasbourg

THE MEDIUM is more chamber-important than the message Further when it comes to Popes wars past addressing European Parliaments.

When a Pope – John-Paul the Second – came to the European Parliament yester-day for the first time, he delivered the politically unexcep-tional message that the integrated European Community of 1992 should be "open" to the eastern balf of the conti-nent and generous to the Third

> ager, remained unruffled, and restarted his speech to general

via a lobby temporarily hous-ing an art exhibition of female statuary. First, officials clad certain parts of the statues in make-shift white paper bikinis, and then - deciding the cover-up

was insufficient - removed the offending statues com-pletely. It was as though the Vatican had no such representational art.

And as if all this stir were not enough, many Euro-MPs afterwards tried to read contro-versy into the Papal address. In arguing that "a common

political structure", far from endangering the identity of the peoples of the Community, peoples of the Community, would guarantee their rights more fairly, was not the pontiff coming down on the side of the federalists and against the line of Mrs Margaret Thatcher? In calling for spiritual cohe-sion, to match Europe's eco-nomic occupation much bart

nomic co-operation, was he not perhaps endorsing the Euro-pean Commission's plans to add a social dimension to the EC single market? Luckily, however, Papal addresses are not formally debated.

## German lonely hearts put finance before sentiment

Haig Simonian finds kitsch and materialism in the personal columns of the nation's newspapers

HE lady from Box No ZS2366 wants a man "who has fallen from Heaven, who'll steal horses with me, go for walks in the rain, dive into the Sea, who'll fire muy love for fantasy and invention, my way of thinking,

my spontaneity and sensitiv-ity, my love for travel and my intellectual curiousity." A little prolix perhaps, but the lady concerned is just one of the thousands of West Ger-mans who advertice oneb week mans who advertise each week in the bulging lonely hearts columns of the country's news-

papers. West Germany may have one of the world's highest stan-dards of living and its citizens a material wealth which is the columns in the quality press tell a different story. The most entertaining is usually in Die Zeit, Germany's envy of many. But even a cursory glance through its papers shows that, when it comes to affairs of the heart, money is heavyweight intellectual weekly whose lonely hearts page is scanned closely by many high-minded readers not everything. The lonely hearts columns

can be a revelation to those who still see the Germans as brusque and coolly-efficient who find the often long and fancifal adverts greatly diverting. workhorses. What emerges instead is an extraordinary mixture of sentiment, kitsch and materialism. from the "nice pan seeks pretty hid" genre to complicated messages intertwining money. politics and pleasure. Take the

The medium often dictates the message. Many metropoliman a few weeks ago who is "not quite independent, no tan afternoon papers are crammed with adverts for com-pany for the evening - or the night. The adverts are not boat in the Mediterranean." Yet even Die Zeit's adverts always from professionals, say those in the know, but sometimes from female students or foreign women wanting to sup-plement their income. And while sex is usually the object, plain company may be all that is on offer.

is on oner. But while adverts in evening papers like Munich's Abernd-zeitung are usually pithy and to the point, the lonely hearts



Adverts in Die Zeit range

friend of the CDU and with a

can offer a distinctive mixture

her horizons to K, SU, BN, or

KO - the abbreviations used

on car number plates to indi-cate the cities of Cologne, Sieg-

burg, Bonn or Koblenz. Those stingier still just use a city's postcode. The ex-test pllot who wants to "take off a second time and float above the clouds with You" is content with "Raum 4-5" - not a flight path, but the abbreviated postcodes for Dusseldorf and Cologne respectively. Many advertisers in the

Frankfurter Rundschau, the left-leaning quality daily based in Frankfurt, give clear indications of their financial status alongside their other attributes. Women often mention their financial independence their apartments or even that they expect a generous inheri-

tance. By contrast, career prospects or achievements tend to predominate among the men. Well-earning company directors," "wealthy manufactur-ers," suitors with "some capi-tal" or, at the very least, gentlemen with a "nice car," abound. And it is astononishing how many male lonely earts claim to be pilots. But in health-conscious Ger-

many, where lavish private medical schemes guarantee doctors and dentists an almost becriess income, it is still the "doctor with own practice" who will probably beat even the Jumbo jet captain to the lady of his dreams.

of emotion and financial coolheadedness it would be hard to find anywhere else in Europe. Even adverts in a respect-able daily like the Rundschau Effusive emotion is often brought sharply down to earth by shattering cost-conscious-ness. Thus the lady looking for can be remarkably forthright. The "cuddly tomcat, 41, seek-ing a sweet mouse" is all very well, but the gentleman a cou-ple of inches down who wants her man from heaven was suf-ficiently earthbound to shorten

a partner "for erotic hours and

shared-leisure time" is another

### "There's only one computer show designed to give you all the answers."

From 26 October to 2 November, the future of computing will be on show at the Business Design Centre, Islington. IBM '88 partnership with its dealers and agents, will build on last year's successful seminars IBM is providing today's business solutions covering manufacturing, retail, distribution, and addressing the future challenge of health and finance. IBM has assembled

the largest range of its hardware and com- bnt

powerful mid-range to personal systems. There will be demonstrations of how, in 1992. There are many computer shows only one IBM '88. Don't just patible software ever seen in this country. think about it, fill in the ticket application now. And be there. "I think, therefore IBM."

amateur boxer as a Polish teenapplause. Earlier in the day, some par-

World. The first few words of his address were interrupted, pre-dictably, by Mr Ian Paisley, vocal Protestantism's gift to the European Parliament, who tried to shout St Peter's successor down as "Anti-Christ" and

liamentary officials were dis-tinctly ruffled by the prospect that the pontiff would enter was swiftly ejected from the

**East Berlin police action** draws W German protest

### By Leslie Collit in Berlin

World.

beaten.

affected.

THE WEST GERMAN permanent mission in East Berlin formally protosted, yes-terday to the Kast German Foreign Ministry over police action against a church demon-stration on Monday night. Some 80 participants in a

The permanent mission com-

the Helsinki Accord, and vio-

lated an agreement regulating the activities of journalists in East Germany. An official of the East Ger-

man ministry rejected the pro-test but expressed the hope that relations between the two

German states would not be

In Bonn, a government spokesman expressed his "utmost shock" at the police action, while Mr Manfred Stolpe, a senior lay official of

the East German Protestant church, said it marked the cul-

mination of an intolerable situ-

ation. Other churchmen in East

Berlin described the police

ances. The coverage by West Ger-man television of such demon-strations especially angers the silent march through East Berauthorities as West German television is avidly followed by lin against the censorship of most East Germans. church publications were detained for several hours, and a West German television jour-nalist said he was kicked and

wars past were provided by Mr Paisley's subsequent explana-tion that he was repeating the words of the executed Thomas Cranmer, the first Archibshop of Canterbury, and the fact that chief among Mr Paisley'e ejectors was Mr Otto von Haps-burg, the West German

Euro-MP whose family played no small part in European history. The Pope, himself a keen

Strasbourg's Palace of Europe

behaviour as an attempt to

benaviour as an accoupt as intimidate citizens who had become increasingly apparent in making known their griev

Further echoes of religious

500 (C.22 2022 ער מאוז מישי אר אנוניג איז **Kissinger urges** A 1 1 1 1 A 53 14 A. 2010 12 12 12 12 12 12 superpowers to and report in ··· ····

4、西门东

1.5.12

. 42 125 (XDME )#

- w:/f. tar 223:

Sec. 2. 2 2223

್ ಕ್⊴ಾಮ್ ನಿ೯೭೦

20 0 20 0 CE 70C

act on E Europe 10.00 ی می اور این می اور ای این می این می این می اور این می او این می این می این می این می اور ای THE FORMER US Secretary of State, Dr Henry Kissinger, said yesterday that Washington should work out an agreement. THE REPORT OF with the Soviet Union to avoid the danger of a superpower confrontation over Eastern

ecognitic ents' gra

تشتته بندور والارد

しため 

المتر معترين ا

-

ر مع مع مع

میں میں میں میں جو اور م

Sec. 174

unrest - if the Soviet Union allowed them political free-doms, he said on television. "The danger is if this thing is just permitted to evolve and suddenly blows up, and the Soviets have to act under the pressure of events, and we have to act under the pressure

Europe, Reuter reports from

The United States should

give an assurance that it would not seek military ties with East European countries - several

of whom are experiencing

Washington.

of events, there is no telling what might happen," he said. "If they (the Soviet Union) agree to let the people of East-ern Europe determine their own fate then we can give assurances that none of this will be used for intelligence bases or military activity -that these countries will not become part of some military bloc that they might be con-cerned about."

Belgian bank cuts key rate THE BELGIAN national bank yesterday cut its most impor-tant interest rate for the third time in less than a month, per cent. The rate on four-month certificates was cut at the same time to 7.35 per cent from 7.4 per cent. The downtrend in Belgian rates began in late September. The relatively strong economy and international develop-

time in less than a month, reflecting a general downtrend in Belgian interest rates, AP reports from Brussels. The Banque Nationale de Belgique said it cut the rate on three-month treasury certifi-cates to 7.3 per cent from 7.35

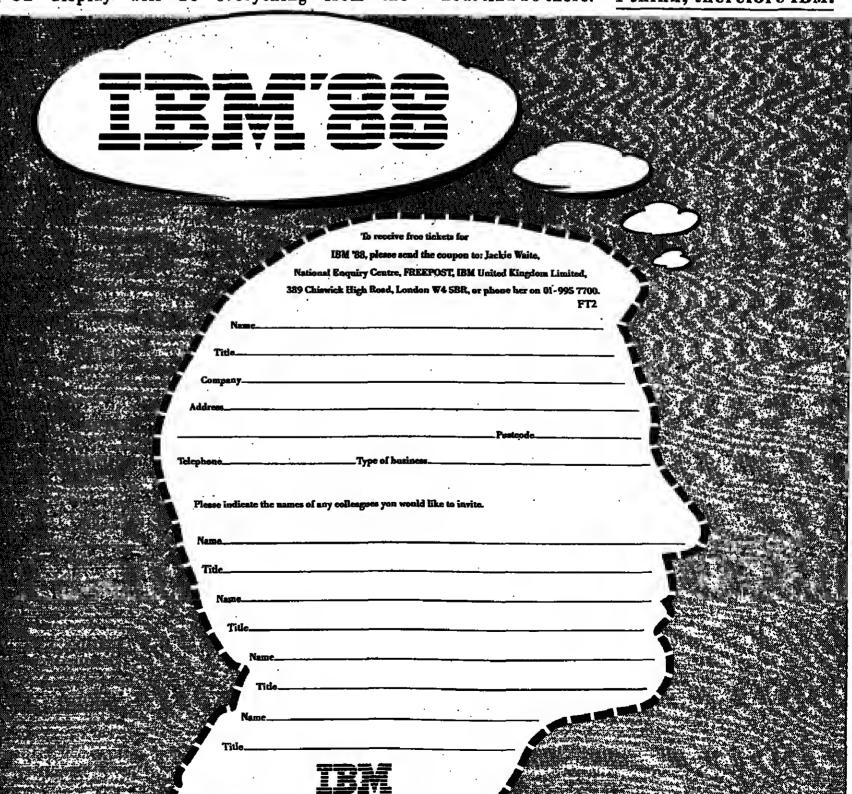
any has in recent months heavily censored church publications and pre-vented several of them from

being published. References to plained that the Communist authorities' action "grossly contradicted" the Final Act of the need for a dialogue between the orthodox Communist leadership and the population were expanged.

Prior to an ecumenical church meeting last weekend in Magdeburg, the authorities refused to allow church publications to carry a prayer call-ing for change and renewal in East Germany.

Church study groups pres-ented papers calling for more freedom to travel, a less restrictive information policy and a greater voice for individ-ual citizens. One paper written by the East German theologian, Mr Edelbert Richter, cri-icised the East German Com-munist Party for totally dominating public life and preventing any dialogue or open-

ments have made the decline possible, and this has boosted the securities markets.



## Greek consumer price rises put inflation target in jeopardy

bat."

#### By Andriana lerodiaconou in Athens

CONSUMER PRICE inflation in Greece surged by 3 per cent last month, compared to a 2.2

per cent increase in the same month in 1987. The September figure has raised doubts whether the authorities will be able to achieve their goal of reducing the December-on-De-cember rate of inflation from approximately 16 per cent last

year to 12 per cent this. September is the third consecutive month this year to register a greater increase in the retail price index than the same month of 1987

conceded that the budget defi-According to figures released cit will be overshot signifiby the Economy Ministry, in the period from January to cantly this year, as a result of both a lag in revenues and September 1988, the index rose by 9.2 per cent, not far behind higher-than-planned expendithe 10.1 per cent increase registures.

As it was, the Dr957bn tered during the same period (£3.7bn) deficit originally set by last year. the 1988 budget represented a The ministry put a brave face on the developments, stressing that the nine-month record. This figure has now been revised up to Dr1.1 tri-lion (million million). figures were "the most favourable in a decade".

The authorities have already

. . . .

A

The expected overshooting in turn gives the lie to govern-In an indirect acknowledgement predictions of an ment, however, that hopes of reducing inflation substanimprovement this year in the tially in 1988 have received a blow, the announcement added net public sector borrowing requirement (PSBR), which in 1987 reached 13.5 per cent of gross domestic product. that "inflation has become a structural problem in Greece. which requires time to com-

The figures suggest rather that the reduction in the PSBR as a percentage of GDP which the Greek Government had succeeded in bringing about in 1986 and 1987 by dint of a pain-ful economic stabilisation programme, will be reversed this year.

Koor to

Trust

make plea

A LAST-ditch effort to

## **OVERSEAS NEWS**

en en en el composition de la composition de la grande de la composition de la grande de la composition de la c

# be recalled after fund revelation

#### By lan Rodger in Tokyo

Φ

JAPAN'S ambassador to the European Community in Brus-sels, Mr Munsoki Date, may be recalled following revelations ministry said that what they did was "thoughtless", and strong sanctions were being considered. Mr Sosuke Uno, in Tokyo yesterday of his involvement in a private investment fund operated in Switzerland by and for Japanese diplomats. The fund's existence came to

light in a newspaper report that Mr Date and four other foreign ministry officials had filed suit against a former col-league, Mr Hideuki Wada, seek-ing the return of their funds.

Ing the return of their funds. A Foreign Ministry official said yesterday that the minis-try was still investigating the incident, but it was clear that Mr Wada, who resigned from the ministry for private rea-sons in March, 1987, had bro-ken the rules prohibiting pub-lic officials from engaging in commercial activities.

commercial activities. It was not clear if Mr Date and the four other officials had done anything wrong, but the

## **Tokyoenvoymay** Quantity not quality on Japanese screens

Ian Rodger reports that the programming standards permit almost anything

and is often violent and mildly pernographic. Indeed, by 1959, only two years after television broad-casting began on a large scale, the Government had to amend the broadcasting act because of complaints from the public

T HE image most British people have of Japanese television comes from the cocktails of episodes from bizarre and mindless quis and challenge programmes pres-ented occasionally on British television by Mr Clive James.

complaints from the public complaints from the public about the programming. The political power of the broad-casters was already estab-lished, however, and the amendments ware toothless, only obliging each broadcast-ing company to establish vol-That image is, for the most That image is, for the most part, depressingly accurate. Japanese television provides daily proof that more quantify certainly does not necessarily result in more quality. It also demonstrates that slavish adherence to the principle of freedom of expression can lead to a lot of unpleasant program-ming and invasions of privacy. ing company to estimate var-untary standards. The Broadcasting Act had stipulated that ownership of television stations should be

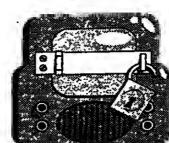
restricted so as to prevent any undue concentration of power. In particular, no station owner should own more than 10 per The Japanese television broadcasting system, like that in the UK and some other coontries, is a hybrid of public and private enterprises. NHK, the public sector company, is largely modelled on the British Broadcasting Corporation, with one channel for general pro-gramming and another concen-trating on educational and culcent of another station and no newspaper company should hold more than 10 per cent in a trating on educational and cultural programmes. Also like the BBC, it has a range of radio stations and an overseas ser-vice, and it relies on a user fee rather than advertising for its

television station. In practice, regional televi-sion stations quickly formed alliances with one of the large Tokyo-based stations to gain sccess to material from the capital. The five leading national newspaper groups, Yominri, Asahi, Mainichi, Sankei and Nikkei, each formed exclusive alliances with

Algeria 'quiet' as

The private sector consists of five national networks which compete ferociously for audione of them, creating immensely powerful organisations In the early 1970s, further complaints arose over the

ence ratings which can be con-verted into bigger advertising revenues. Their programming is notorious for being fatuous amount of time devoted to commercials and the accuracy



DEREGULATION OF BROADCASTING

of claims made in many of them. In 1975, the industry responded to the complaints by Hmiting advertising to 18 per ceot of broadcast time and publishing a list of advertising and programming content standards.

standards. The programming standards are remarkable for prohibiting virtually nothing, provided that illegal or immoral acts are not portrayed "favourably or attractively" and provided that what is shown does not "unduly" npset children's feel-ings or arongs "undue" masings or arouse "undue" pas-

There is no specific sugges tion that certain types of pro-gramme should not be shown during hours when young chil-dren are up and, in fact, some daytime programming would make Mrs Mary Whitebouse turn pale.

Most programming on the commercial channels, however, is simply stilly - consisting of endless chat shows, popular song contests and quiz pro-grammes, aimed mainly at teenage and young adult andi-ences. In fairness, there are some well-made dramas, espe-cially Samurai period pieces, and news programmes are of a remarkably high standard. NHK programming is gener-ally of a higher standard, as the organisation does not have to compete for ratings. But it, too, is caught up to a consider-able extent in the frenetic pace of creating what might be called disposable program-

called disposable program-

called disposable program-ming. NHK, like the BBC, also has to fight constantly to convince its audience that its news pro-gramming, in particular, is not influenced by the Government. NHK governors are named by the prime minister with the consent of the Diet (Parlia-wort) ment).

The Ministry of Posts and Telecommunications (MPT), which regulates the broadcast-ing industry, seems uncon-cerned by complaints about tor mass audience. The Government's sole policy thrust in the broadcasting sector at the moment is regional development. It hopes to increase the number of telecontent. An official in the MPT's broadcasting hurean said recently with pride that Japan was the most liberal vision ontlets in the remote country in the world for television broadcasting, with the least government interference. demand As in other countries, tha

to Bankers casting industry is being upset by new technologies. NHK has operated a two-channel direct broadcast satellite service for the past two years, and it has become increasingly popular mainly because of its blanket By Andrew Whitley in Jerusalem

mainly because of ns mainter coverage of major sporting events, such as the recent Seoul Olympics. Until recently, cable televi-sion has been used only to pro-vide an English language tele-vision service to a handful of A LAST-ditch effort to persuade Bankers Trust, the US hank, to drop its court application for the winding-up of Koor Industries, Israel's largest industrial congomerate, will be made at a meeting in New York today between top officials of both sides. hotels and apartment buildings in Tokyo and Osaka. Now, it is Mr Benjamin Geon, the Koor chief executive whose resigna-tion the US bank is seeking, left Tel Aviv for New York yesspreading rapidly, partly because operators tend to pro-vide the NHK satellite services plus the US Cable News Network (CNN), and the Govern-ment is providing interest-free loans to local CATV develop-

Sec. 6

left Tal Aviv for New York yes-terday, accompanied by Profes-sor Eitan Berglass, chairman of Bank Hapoalim. Hapoalim, Koor's largest creditor, is a sister-company oparating under the umbrella of Hevrat Ha'Ovdim, the Israeli Jaham Erdenstion's holding However, there is no indication that the motivation for these capacity-increasing developments is the so-called narrowcasting concept – that is, to force broadcasters to spe-cialise rather than all aim for the lowest commend development labour federation's holding company. As such, it has taken a lead in helping resolve the most serious crisis to afflict the lowest common denomina-

most serious crisis to annet Israell industry in recent years. Under proposals drafted on Monday, at a meeting chaired by Mr Moshe Nissim, the Finance Ministsr, Koor is expected to invite Bankers Trust to join an already Trust to join an already arranged Israeli bank "lifebeat." Drastic changes in the group's medium-term recovery regions in response to public programme - possibly involv-ing a loss of effective control The first article in this series ppeared on Page 3 on October

Hevrat Ha'Ovdim. - may also be offered.

be offered. Amid warnings from senior Israeli officials, including Prime Minister Yltzhak Shamir, that the outcome of the Koor affair could hurt the country's financial standing abroad, Bankers Trust has reportedly been bomharded over the past two days with telephone calls from anxious Israell bankers. At the same time, the Shamir Government is signal-

Shamir Government is signal-ling its willingness to stand firm behind Koor by providing whatever financial guarantees are necessary for the reactee operation being co-ordinated by the leading Israeli banks. On past precedent, this is likely to involve a raising of multi-collision at by the Dank credit cellings set by the Bank of Israel for individual borrow-ers, to inject greater liquidity into the brouhled concern. A small amount of direct stata aid may also be provided.

Among those taking part in today's meeting with Bankers Trust management will be Mr. Ram Caspi, a leading Israeli lawyer engaged by Koor to arrange its defence. According to company encodives, no one line of defence has yet been finalised, pending the outcome of the meeting.

#### Tourism is NZ's

big earner

## **Excess liquidity raises** inflation fears in S Korea By Maggle Ford in Seoul

CONCERN is mounting that 25 per cent higher than the prethe South Korean economy may be overheating dangerously as repeated attempts to tighten monetary policy con-tinue to fail to mop up excess liquidity and curb inflation.

The Bank of Korea, the cen-tral bank, has been struggling to keep the increase in money supply to an annual rate of around 18 per cent. But money has been flooding into circulation as wage rises run at three times the rate of price rises and the current account surplus mounts relentlessly. The bank has now announced that in spite of the issue of billions of dollars worth of Monetary Stabilisation Bonds to soak up liquidity, money supply by the end of the year is likely to be

vious year. Preliminary trade figures

the Foreign Minister, has sent a note to all diplomats warning them not to engage in any activity that might harm

apan's image. According to the suit filed in

the Tokyo district conrt, Mr Wada, who was an attaché at

the Japanese Government's delegation to the international

organisations in Geneva, began operating a fund for friends within ths ministry about

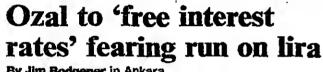
The suit, which seeks repay-ments totalling Y80m (£350,000), says that Mr Wada unilaterally notified the five officials last September that he use louidating the fund Street

was liquidating the fund. Since then, he has allegedly been

postponing repayments, citing losses following the global stock market crash last Octo-ber.

issued for September show a surplus of \$1.16bn, up 50 per cent on the same month last year and taking the accumu-lated surplus for 1988 over the \$10bn mark after nine months. The Government's original tar-get was a \$9.5bn surplus for the whole year. The annual inflation rate is

running at more than 6 per cent, according to official figures, after several years of around 4 per cent or below. Inflationary push is exacer-bated by the inflow of speculative funds from overseas. The Government has introduced regulations to cut down on property speculation



#### By Jim Bodgener in Ankara

TURKEY'S Prime Minister, Mr Turgut Ozal, faced with a run on the lira, said last night that interest rates would be freed, withont specifying which rates he meant

His comment followed widespread expectation that deposit rates, which range from 10 per cent for sight deposits to 64 per cent for one year, would be

deposits and end the fall.

Turkish businessmen, brac-ing for a rapid escalation in borrowing charges, said Mr Ozal's statement indicated that. the private sector would bear the brunt of measures to curb inflation, which has exceeded 80 per cent.

Government to the wave of violence that has engulied their former homeland. The Turkish currency has come under heavy pressure in

Paris protests grow ALGERIA was reported quiet yesterday, except for an occa-sional gunshot in the capital, as the nation digested Presi-dent Chadli Bendjedid's platge of political reform following a

force in quelling the protests in Algeria while it often attacked dictatorships around the world. French riot police have prevented demonstrations near the Algerian embassy. "in Chile, France cried 'shame' when they used water week of anti-government riots,

Reuter reports. Whils soms Algerians cannon on demonstrators. In greeted the President's prom-ises with scepticism - in part because he did not specify the reforms - many expressed relief he had acted to end the violence Algiers they've been shooting six-year-old kids and France says it feels sympathy for Chadli," said one young demonstrator.

France's only official reacfar has been a message of sym-pathy from Mr Michel Rocard, the Prime Minister, to Alger-ia's ambassador in Paris. Although the Government has given no exact casualty figure in six days of rioting, unof-ficial estimates put the death toll in clashes with security

forces at nearly 200, mostly youths under 25 years old. The national news agency APS reported that crowds yesterday demonstrated across the coun-try in support of the President. Mr Jacques Pelletier, a centrist who is France's Minister for Overseas Aid, made the strongest criticism yesterday when he said that Mr Chadli's televised speech to the nation on Monday "may not have served to ease the conflict." Meanwhile France's large Algerian immigrant population is increasingly resentful at the muted reaction from President

Mr Pelletier said: "These proposals are not very promising for the demonstrating youth." François Mitterrand and his adding that France could not remain detached from the cri-sis. The 1m Algerians form the



THE Philippines' commercial International Monetary Fund would provide a \$500m a year. creditors have agreed in princi-ple to lend the beavily about eight weeks. Manila mill 1993 for the use of the six

allowed to float.

According to the semi-offi-cial Anatolia news agency, the Prime Minister said freeing interest rates would help curb inflation, sttract funds into lira

By K.K. Sharma in New Delhi

- the Janata Dal (People

nearly 18 months.

the unofficial (but tolerated) free market, as an abundant supply of lira, swollen by annual payments to farmers and civil servants, chases scarce foreign exchange.

**Indian opposition forms new party** 

terrand is his accomplice." an estimated 500 demonstrators shouted at a protest in central Paris on Monday. Demonstrators criticised the

announce

French Government's refusal to condemn the army's use of week of rioting

However, although the four

- Jan Morcha, the Janata Party which ruled India for

past eight months in strikes and violence.

same month.

51 1011 in France. Algerians have flooded

President Corazon Aquino's office said yesterday, Reuter writes from Manila. French telephone networks It said the banks had decided trying to call home after French press reports that hun-dreds have been killed during a

in New York last week to wait for the Philippines to complete a new financing deal with the

n more

AIDS strikes at Zambia's base

Tests indicate that 200,000 are infected, says Victor Mallet

The Philippines' creditor banks accounted for about \$15bn of the country's total \$28.95bn debt at the end of April.

\$1.2hn a year. The new deal is said to include \$456m over two The US and the Philippines have reached a tentative agree-ment under which Washington years in mixed support.

leagues - and the official sta-tistics - will say that they

have died of malaria, pneumo-

nia, tuberculosis or some other common illness. "If 1 was an

investor," says one doctor,

"and somsbody asked me to put money into Zambia I'd say

- given what I know about AIDS - that it would be a

waste of money." The response of the Zambian

US bases in the islands, acco land's leading source of foreign ing to reports in Manila. The US currently pays \$180m. a year and the Philippines had been demanding an increase to

and drug-abusers in the West.

The authorities in Zambia resent what some see as racist

allegations that AIDS origi-nated in Africa, fearful of the effect of AIDS publicity on investment and tourism, and

fatalistic about their ability to cope with yet another public health disaster and yet another

But Dr Sam Nyaywa, Chair-man of the national AIDS Sur-

veillance Committee, is confi-dant from his own

observations at Zamhian night-spots that the educated elite at least is beginning to see the light and to be more wary of

Radio broadcasts in vernacu-lar languages and garish post-ere are urging Zambians to beware of AIDS booklets call-

like an outbreak of influenza."

economic crisis.

casual ser.

improve."

exchange earnings for the first time in the fiscal year that ended on March 31 1988, enace on marin or leased yesterday by Mr Jonathan Hunt, Tourism Minister, APJJ reports from Wellington.

The data compare earnings from tourism with those from New Zealand's big exports such as meat, wool and dairy products. Tourism earned NZ\$2.27bn (£880,000) in the year, up 18.1 per cent from NZ\$1.92bn the year before. Meat exports fall 3.9 per cent

to NZ\$2.04bn in the last fiscal year from NZ\$2.12bn the previ-ous year when they were the top source of foreign exchange. The next largest earner, raw wool exports, rose 6.4 per cent

#### **Burmese students** flee crackdown

About 3,000 Burmese students

fleeing an army crackdown on dissent have taken reluge with ethnic minority rebels fighting the Burmese Government, state radio said yesterday, Reater reports from Bangkok. The army-run radio, monitored here, called on parents to fetch the students from rebel-held areas where they faced malaria, hunger and other

"Wherever you go, people are talking about AIDS," he says. "I think the situation will hardships. It said 2,000 students had fied to Karen areas and another 1,000 had joined the small Mon minority along the border with Thailand. A dozan minorities have been fighting for autonomy from ethnic Bur-man-dominated central rule for decades.

· • .

10

1.1

ł,

N. S. S. S.

#### India interference alleged

beware of AIDS booklets call-ing for sexual restraint are being sent to the largely unaf-fected pupils of primary and secondary schools and con-doms - despite opposition from the churches - are being distributed to those at risk. Whether all this will be enough to avert catastrophe remains to be seen. Mrs Sirimavo Bandaranaike, Mrs Sirimavo Bandaranaike, tha former Sri Lankan Pre-mier, and her son Anura, the opposition leader, yesterday accused Mr Mani Dixit, the Indian High Commissioner to Sri Lanka of interference in the island's internal affairs, Marven de Silva writies from "We predict serious losses to the economy, including agri-culture, medicine and the civil service, said Dr J. Wilson Car-swell in s recent paper on the impact of AIDS in the develop-ing world. the island's internal affairs, Mervyn de Silva writes from Colombo. Both reacted angrily to a statement attributed to Mr Dirit in a newspaper article that neither Mrs Bandaranaike (opposition candidate at the December presidential elec-tions) nor the opposition leader had mentioned their party's intention to "abrogate" the Indo-Sri Lanka peace accord when he had spoken to them at separate meetings recently. "There is no recent model for a community disaster of this magnitude to help us pre-dict the effects on morals and bebaviour to be expec-ted . . There are no prece-dents to guide us. This epi-demic will not end, like most wars, nor will it burn itself out

FOUR indian opposition groups yesterday decided to merge and form a new party Party) after weeks of squabbl-ing over issues ranging from leadership to the name of their new organisation. This claims to he the "national alternative" to the ruling Congress (I) party. The Janata Dal will be led by Mr Vishwanath Pratap Singh who was expelled by Mr Rajiv Gandhi, India's Prime Minister, from Congress (I) last year in the midst of controversies over defence deals that raged for (Sec. 4)

He formen his own Jan Mor-cha (People's Movement) to "cleanse" Indian politics and was chosen as the common opposition candidate in the prestigious by-election in the Allahabad parliamentary con-stituency six months ago. He won in a landslide and is now considered as Mr Gandbi's main rival. The formation of ths new

Mr Singh is Mr Gendhi's for-mer Finance and Defence Minister and since his expulsion has been campaigning vigor-ously against both the Prime Minister and corruption in public life. He formed his own Jan Mor-Singh: rival to Gandhi



party is important because

many feel that Mr Gandhi will call national elections before the end of 1989 when they are due. Since Congress (I) has always benefited from the disnnity among India's many opposition parties, the merger of the four groups could be a landmark.

M R John Banda, 34 years old, worke nearly two years after Mrs Indira Gandhi's emergency rule, a faction of the Lok Dal (a school near the Zambian capi-tal Lusaka. He is dying of AIDS - Acquired Immune farmer's party) and the Con-gress-S, a breakaway group of the Congress (I) - announced Deficiency Syndrome. He has not told his wife, his two chil-dren or his mistress. While he they would merge, a formal dissolution of their individual identitiss has not been s obviously sick, neither his family, nor his employers, nor his neighbours have any idea This could take time while the leaders of the parties con-tinue to squabble and could impair opposition unity at a crucial moment. The leaders have been quarrelling in public what is wroog with him. The case of Mr Banda (not his real name) is typical of the thousands of AIDS victims in Zambis and the rest of central for several weeks over merger

Africa, where the disease has become a frightening human and social tragedy. The situa-tion is worsened by ignorance, poor health services, drug issnes. No common policy statement has been issued and they have yet to announce an election programme. The four parties are, how shortages and official ambiva-lence about the gravity of the ever, constituents of a front of seven opposition parties formed about three months ago to agree on just one candidate to take on the ruling party's

The disease strikes at the most productive section of the population. It threatens to undermine fragile African nominee in the coming elec-tion. Despite this, the Indian undermine tragile Arrican economies already burdened with crumbling infrastructure, heavy foreign debts and a lack of the skills desperately needed opposition remains disunited because the two Communist parties and Bharatiya Janata the right-wing Hindu national for industrial and agricultural ist party, have decided to retain their separate identities. cevelopment.

"At the moment I have bad eyesight, body pains and these nodules also," says a swollen-faced Mr Banda, pointing at the telltale spots on his arm of Kaposi's sarcoms, a type of cancer characteristic of AIDS victims. He is on chemother-apy. "Breathing is difficult and I have fevers," be says.

More than 30 people have died since the trouble started in February, most of them in He accepts an injectioo. some painkillers and a packet of condoms from a medical offianti-Armenian riots in the Azerbaijani city of Sumgait the cer in his hare concrete hovel He tells his girlfriend the con-The unrest was sparked by doms are to prevent from getting pregnant.

demands by the regional gov-ernment for the territory to be There have been 993 transferred from Azerbaijan to Armenia. The Kremlin rejected recorded cases of AIDS in Zam-hie, although some doctors the demand, but called for a development programme for Nagorno-Karabakh. believe the true figure could be 10 times as bigh because of under-recorting

Results from the 33 blood their friends and coltesting centres established by the Government and the World Health Organisation suggest that about 200,000 Zambians carry HIV (the human immudying of AIDS, as well as pass-ing on the infection to others.

Without remarkable changes to the present regime of promiscuous sexual behaviour, AIDS researchers say, within 10 years as much as half of the population of 7m could be HIV carriers. Surveys in badly-affected urban areas such as Lusaka already suggest rates of between 15 and 30 per cent among adults.

The response of the Zaminan Government and the business community is surprisingly hes-itant. Employers' organisations say they have hardly discussed the impact of AIDS. The state-controlled copper mining com-pany refuses to talk about it, although a Zambian researcher told a recent AIDS conference More than a third of the told a recent AIDS conference in Stockholm that pre-employpatients at the overstretched main hospital in Lusaka are ment screening and forced retirement would have to be introduced to maintain a viathought to have HIV-related complaints. In the long term, the AIDS epidemic may even

introduced to maintain a via-ble mining industry. AIDS appeared in Zambia only this decade, and the long period during which the virus generally has no effect on the carrier is partly to blame for the lacklustre response. Although President Kenneth Kaunda's announcement last wear that his son had died of reverse the rapid growth of central African populations. In the early 1980s it was the young, mobile, highly-educated Zambians who seemed to be worst affected. Now the disease is common througbont the social spectrum, although sol-diers and truck drivers are paryear that his son had died of AIDS jolted some Zambians out of their complacency, the full impact of the disease has yet to ticularly at risk. One nurse who ministers to

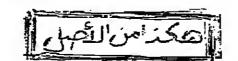
AIDS patients said she tends to Zambians from all walks of strike home. life. "I see people who come in "By the time it really hits rags, a large number who don't speak Englisb, subsistence farmers, factory workers, peo-ple in the security forces, businessmen and people who work at the university level," she says. "The youngest person I've seen - apart from babies who get it from their mothers - was 16 years old, a boy who

died. The oldest was a man of 77, who died too. He had three wives." Most of the sufferers, bow-

ever, are young men and women of working age who have caught AIDS through heterosexual intercourse. Often

businesses, say half a dozen victims in a company of 50 employees, it will be too late to do anything about it," says a Copperbelt employer who is trying to screen job applicants for HIV. A grasp of Africa's AIDS problems is equally limited overseas. On one hand alarm-ists predict the possibility of disaster for the Copperbelt in Zambia and Zaire, and on the other ware measurements and

other, many researchers and commentators focus their attention almost exclusively on the problems of homosexuals



Party leaders in talks on Karabakh

the existing situation it is extremely essential to look for-compromise ways to solve problems and meet each other halfway," Tass said. On Monday Tass reported a might curfar imposed on the

night curfew, imposed on the Azerbaijani region under a

state of emergency, had been reduced to five hours. But it

said life had still not returned

to normal although some strik-

region, where 75 per cent of the population are Armenian, have

erupted frequently over the

Ethnic tensions in the

ers had returned to work.

THE COMMUNIST Party leaders of the Soviet republics of Armenia and Azerbaijan met yesterday in Stepanakert, capi-tal of Nagorno-Karabakh, for talks on the disputed region, Tass news agency reported, Reuter reports from Moscow. Mr Suren Arutyunyan of Armenia and Mr Abdul Vezi-rov of Azerhaijan heard a report on the region by Mr Genrikh Pogosyan, party chief in the enclave. The two leaders held a similar meeting in Stepanakert in August. "It was pointed out that in



## Until now it has been easy to overlook the fact that we are one of the world's largest accounting organisations, mainly because we used different names in different countries.

(But

We are now putting BDO before our names to portray us as we are in reality — an integrated global network. BDO practices from 412 offices located in 58 different countries, and we are able to provide all the services you would expect from the world's 9th largest accounting firm. What sets us apart is our approach to accounting, and to our clients. Our top people will ensure that our services directly meet your needs, while common methods and procedures ensure the bighest technical standards throughout the world.

We don't stop at the bottom line.

our clients first.)

we still put

If you would like to find out more, please write to us at one of the following addresses: BDO Binder, International Secretariat, Avenue de Meysse 97A, 1020 Brussels. BDO Seidman, 15 Columbus INTERNATIONALLY Circle, New York, New York 10023. BDO Binder Hamlyn, 8 St. Brides Street, London EC4A 4DA

£

£

×

**OFFSHORE IN JERSEY** 

## U\$ DOLLARS OR STEREING **MONEY MARKET CHEQUE ACCOUNTS**

Are you looking for an offshore account based in Jersey offering-

- High Rates of Interest
- No notice of withdrawal
- A cheque book facility
- Interest paid gross (tax free)

A Money Market Cheque Account with the Bank of Scotland Group provides that and more ....

Deposits accepted in Sterling or US\$

- Minimum deposit is £2500 or US\$5000
- Interest is calculated daily and applied monthly
- Statements issued auarterly

Up to date rate of interest available by telephoning Bank of stand, Jersey 0534-39322. Simply complete the coupon and enclose your cheque. An cknowledgement of your depasit will be sent by return and your cheque book will follow a few INTEREST PAID GROSS 7.00% Applied Bate US S 0.60% 1.1.1

#### **US DOLLARS OR STERLING** THE BEST OF BOTH WORLDS

Annual Rate (CAR), finterest rates may vary-m quoted correct at time of going to press), subject to minimum balance being retained.

Interest Poid Gross

7.23%

\*Compound Annual Rate (C.A.R.) US\$

11.13%

(CAR) Staring

plied Rate=Compoun

and Armood Rat

nk of Scotland was constituted in Edinburgh by Act of Scotl Parlian 50,3 million. Bank of Scotland (Jersey) Lid was incorporated and is nd (Jersey) Ltd, us at 31st 1987, were \$1.2 m ion. Copies of the Am ant and Ao

Microsoft Reads of Secularity in second Security

To Bank of Scotland Manay Marine Accounts Centre, 4 Don Road, St Helier, Jersey.	V/We enclose my/our cheque for £ made payable to Bank of Scotland.	(minimum £2,500)
!/We wish to open a Money Market Cheque Account. !/We are aged 20 or over (Please complete in BLOCK CAPITALS).	I/We endose my/our cheque for US\$ made payable to Bank of Scationd (Jersey) Ltd.	(minimum US\$5000)
FULL NAME(S)	Should the cheque not be drawn on your own Bar details of your bankers.	nk Account, please give
	MY/OUR BANKERS ARE	BANK
ADDRESS	BRANCH	
SIGNATURES		
Dole		MARY A WITH
For joint accounts all parties must sign the application but only one signature will be required on cheques.	BANK OF SCO AFRIEND FO	DRLIFE
		1410712

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

## **OVERSEAS NEWS**

-----

# Priming the ski slopes in Pakistan

Christina Lamb looks at the 26-year build-up towards rapid descent

HERE can be few places in the world where lov-ers of the downhill skislope can take a rickshaw to the piste, or, go by donkey. ste, or, for that matter,

a di kalandi katalari di <u>kata panta di kata p</u>iningi kata kata kata kata sa mata kata sa kata sa kata sa kata

go by donkey. Not that many ski-ers – sticks, boots and all – would want to reach the slopes that way. Pakistan's first ski resort, which should be up and running by the end of this year, will have more traditional forms of ski trans-port too port too

It is thanks to an Austrian ambassador, desperately miss-ing the slopes of home, that the ski resort, in the far north of the country, has come into being, albeit after 26 years and innumerable problems since the idea more first montrad

the idea was first mooted. In 1962, travelling around Pakistan's Swat Valley by foot and horseback, the ski crazy diplomat came across a place he declared the equal of any ski-ing location in his homa country, and offered Austrian ssistance to turn the place

into a winter wonderland. At first sight, the ambassa dor's assessment was not far WFODE The newly-constructed hotel

may look a little austere and the resort a little inaccessible (six hours drive from Islama-bad or a short flight and helicopter jaunt), but the setting is orfact It is at an elevation of 8,000

metres and under 4 metres of snow in winter. Locals say that Malam

Jabba, nesting in a coronet of pinecial mountains, welcomes visitors with garlands of cloud. The ambassador had not however, reckoned with Pakistani bureaucracy, nor with all the practical difficulties that lay ahead. Austria agreed to provide technical assistance, free ski-ing equipment, and a large loan for importing chair-lift machinery and hotel instal-lations from Austria.

work have to be worked through; in addition to the difficulities getting goods through Pakistani customs.

The country's lack of infrastructure meant everything had to be constructed from

scratch, including a road to the site. The Government has introduced tax free incentives in many undeveloped areas to encourage investment but this is often small compensation for the immense costs in time and money of arranging facilities such as water, roads and

When the suggestion to introduce ski-ing to Pakistan arose, tourism came under the ministry of aviation. The ministry approved a

scheme in 1965 at an estimated cost of 9.5m rupees with a foreign exchange component of Rs3.5m. War broke out with India shortly afterwards, and the funding was held up.

In 1962, a ski-crazy diplomat travelling Pakistan's Swat Valley by foot and horseback, came across a place he declared the equal of any ski-ing location in his home country of Austria. His vision of a winter wonderland eventually came true.

complete horror. "After 24 years there was nothing but an empty shell." The years until 1974 were spent building a road and arr-anging water and power sup-plies. By this time the cost of Most of 1986 was spent the project had jumped five-

Most of 1586 was spent demolishing previous work. The idea of a basement swim-ming pool was abandoned, and it was decided a three storey hotel would be created. Mr Ahmed has spent much of the word they wast suffering It was 1976 before Austria formalised the loan agreement for Sch30m (\$4.7m) with the delay caused by Indian allega-tions that Pakistan wanted the of the past two years suffering from what he calls "Malam resort to train their army to Jabba syndrome." The chairlift equipment fight in mountainous terrain such as the disputed area of Kashmir. arrived from Austria and duly

After the coup in Pakistan in 1977, tourism shifted from one got lost at Karachi customs. When it was released, transport proved a nightmare. Mr Ahmed believes that "even Nasa did not face such probministry to another, visiting commerce and even minority affairs before ending up with sports and culture.

In 1980, a company called Malam Jabba Resort was set up in Karachi (more than 1,000 miles away from the proposed resort) by Pakistan Services Ltd (PSL), then a subsidiary of the Government-owned Pakistan International Airlines, and now owned by the Intercontinental group

Work finally began on an 80room hotel with swimming pool, sama, skating rink and chairlift.

After two years, PSL realised that the project would require almost twice the Rs44.65m sanctioned, and decided to reduce the scope of the project drastically, constructing only a chairlift and a single storey restaurant.

However, e five-floor struc-ture was already in place. The contractor, who had quoted rates on the basis of 80 rooms, quit, to be joined two years later by the architect. abandoned by the transporter in a petrol station, five hours drive away from the resort. The Pakistan airforce, among others, including the stata works corporation, websed to truth it stata works corporation, refused to touch it. Eventually, the men from the ministry hired a truck and shifted it themselves. The drive station and the eight three-tomme towers for the chairlift had to be installed manually, with 300 men carrying them up the close on loss The ministry of tourism,

The ministry of tourism, fearing that the project was getting out of hand, took on the project fiself, and the min-istry's joint secretary became managing director. By this time the Anstrians were becoming impatient. Ten years had gone by without a penny of their loan being used.

the slope on logs. Even then the nightmare hen Mr Shakil Ahmed took over as joint secretary at the tourism ministry in 1986 his reaction on seeing the site was

ems launching its first space

The 15-tonne, 28-foot drive station, encased in glass, was

20

Islamabad

Lahore

INDIA

Miles 20

AFGHANISTAN

PAKISTAN

Karachi

ಿಂಗಲಾಗಿದ್ದು ನನ್ನ ಬೆಗೆಕ

station.

declared the slope unsuitable for ski-iing. He said it was so steep that skiers would reach the hottom in one minute By then the project had cost more than Rs100m, 20 per cent of which came from Austria in

An Austrian expert suddenly

loans. The slopes just had to be made suitable. Now that the project, long thought jinzed, is almost complete, Pakistan is hoping to attract the private sector, par-ticularly a foreign company, to

it also hopes the private sec-tor will put in a helicopter ser-vice, linking the resort with the nearest airport.

he hotel will have a billiard room, skating rink, satellite television, craft shop and perhaps even a bar. The Austrians have trained a

doctor in ski-ing injuries and are sending three instructors for the ski school. The après ski at Malam

Jabba may not be in the same league as St Moritz, although the locals may be persuaded to put on a hagpine show or to fire off a few rounds, but by Chistmas the slopes should be peppered with skiers. Under Islamisation, Pekistan

is starved of Western-style entertainment facilities; both drinking and dancing are ban-

Nevertheless, Mr Ahmed believes the resort will stiract, many young people as well as foreign diplomats from the cap-ital.

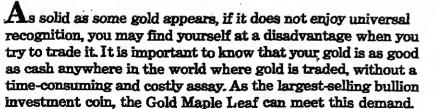
Skiers are unlikely to run into any crowds on the piste, nor are the slopes likely to be overrun, by visiting heads of state, but at R\$20 per day (just over a dollar) for the hire of equipment and lift (free for hotel guests) there should be AW CO mplaints,

اخر فاست 2010 S 101 ..... 1.00



It sounds simple. But, as many investors in Pakistan have found, the problems are - and were - manifold. Large bureaucratic machin-ery, among other things, means vast quantities of paper-

fold



Each Gold Maple Leaf coin is 999.9/1000 fine pure gold, and is legal tender at its face value. Independent tests have even

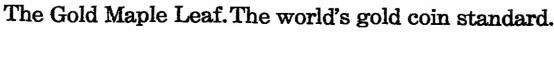
## It is as liquid as it is solid.

shown that the Royal Canadian Mint gives a little gold away to guarantee each coin's minimum weight. Because of the large numbers sold, its unquestioned reputation, and the government guarantee of weight and purity control, the Gold Maple Leaf is now a standard by which other gold products are measured.

When you buy Gold Maple Leaf coins, you can be sure that you can easily and discretely obtain cash for them wherever

gold is traded. Be sure to weigh the advantages of The Gold Maple Leaf - all of which add up to make it, with over 11 million ounces sold, the best-selling investment coin in the world today. And, just maybe worth even more to you than its weight in gold.





first joint stock

s rapid des Moscow forms

By Quentin Peel in Moscow

THE SOVIET UNION has established its first joint stock

trading company, Sovfintrade, in an effort to boost its fledg-

ling export drive. The operation, established by the six Soviet state banks,

the Ministry of Finance, for-

eign trade associations and

state enterprises allowed to export directly, is supposed to act as an intermediary for the new generation of Soviet

exporters entering the world .

market. Its major functions will be to

provide financial advice and

assistance to Soviet exporters.

help them identify potential

markets, and provide a coun-

tertrade clearing house for har-

completely outside any state

plan, be required only to pro-duce a profit and pay a divi-dend to its 19 state sharehold-ers, according to Mr Yuri Kondratyuk, the newly-ap-

pointed chairman. Mr Kondratyuk has been sec-

onded by the Soviet Foreign Economic Bank - one of the

major partners, and previously

the only Soviet financial organ-

isation allowed to manage for-

Sovfintrade will operate

ter operations.

Contraction of the second seco

ALL LINE

A State State

Se and an inter

E. 22.22.22

## WORLD TRADE NEWS

With the US now a debtor

nation, no government expen-

diture can be taken for

granted. Congress even cut

what once would have been a pairy \$Lan out of Eximbank's administrative budget request, putting some of its innovative

small business programmes at

The squeeze is particularly

hard on small and medium-

sized companies, whose growth

in this international economy

is increasingly dependent on

risk.

## US banks back-pedal on export credits Indonesia agrees Nancy Dunne looks at the shortfall in finance and advice hampering small businesses

### barter deal trading company with Iraq By John Murray Brown

A key function will be in

countertrade, seeking to intro-duce more flexibility into Soviet trading, by marketing goods acquired in barter trans-actions, and obtaining hard currency for the Soviet exporter.

Another activity will be in patting together financial packages for Soviet exporters, including bank loans, commercial credits, leasing, factoring, and similar instruments. The inspiration for Sovin-

trade has come from the dis-manting of the Soviet trade monopoly once held by the defunct Ministry of Foreign Trade. That has now been bro-ken up, to give individual min-istries and state enterprises the right to trade directly. Soviet officials are worried

that, by exposing individual enterprises to the individual market, they will lack the information and expertise to

operate, another reason for set-ting up the new venture. Whereas traditional Soviet foreign trade organisations were restricted to individual sectors of the economy, the new organisation "can go into any goods, in any sector, and any country."

eign currency accounts. "Our main aim is to help Soviet exporters," he said. "At A major aim of the Soviet the same time, we are entitled to facilitate the entrepreneurial export drive is to raise the proportion of manufactured exports as against oil and other raw materials. activities of foreigners in the

in Jakarta INDONESIA, in its second big comptertrade deal in a month, has agreed terms with Iraq under which Baghdad will supply crude oil in exchange for various indonesian products. The deal is worth around

The deal, announced this week by Mr Ginandjar Karta-sasmita Indonesia's Energy Minister, follows a similar agreement with Iran initialled in September. Iraq will supply up to 30,000 barrels of crude a day

narress of crude a day - ronghly the same amount as Iran - for Infonesia's Cllacap refinery in Central Java. Clla-cap requires around 85,000 barrels of crude to produce hubricants and fuel oils, and has hitherto relied on Arabian Hight Information with errors

Light. Indonesia is still expec-ted to take Sandi crudes, to make up the balance. Both trades will involve cash transactions using an escrow account, in which funds are temporarily frozen, in New York, Pertamina, the Indonesian state oil com will arrange offtake of the crude. Comexindo, a private Indonesian company, is to handle the Indonesian side.

become increasingly elusive in spite of the exhortations from. govsrnment officials for US companies to join an export-led economy. The commercial banks have

been furiously back-pedalling from export financing on the grounds of needing to meet more stringent capital adequacy guidelines and of having more profitable things to do with their money. A recent survey by the state

learning to export. In testimony last week before a House small business of Maryland found small and medium-sized companies citing subcommittee, Mr John Bohn lack of financing as the major reason for not engaging in export activities. Maryland banks were said to have "a lack of appetite" for small transactions, while there is also said to be "a prevailing practice of not lending\_unless

TS EXPORT credit, a vital component of

competitiveness, has

these are fully secured." At the same time, the US Export-Import Bank, which used to grant billions of dollars a year to finance major prodown its city-state programme and marketing efforts both ts, has had its direct loan budget cut to an inadequate \$695m for fiscal 1989. (It is already holding requests for \$780m of financing for Brazil). Last year Eximbank allocated every cent of its \$692.9m lending allowance and was

domestically and overseas. Ser-vices to exporters with small transactions are suffering. "The projects we are dealing with these days are increas-

ingly complex, even the small ones," said Mr Bohn. "They require more time for our loan officers to process and more input from applicants. These

-

Sec.

\* A hat's ' 

grammes, however, are even smaller, and many are still struggling to get off the ground. In all, 27 states have passed legislation to provide some sort of credit to exporters

ing, insuring or guaranteeing exports requirements can be particu-larly burdensome for small Finance Authority had a com-paratively busy year. Yet it sses...inexperienced in provided guarantees for only 14 transactions – up from eight in fiscal 1987 – worth \$4.2m.

As is the case with other fal-tering federal functions, sev-eral US states are trying to fill. the void. Mr Albert Hamilton, senior associate with First Washington Associates, said his company has worked to develop export financing strat-egies with 12 states. Under contract with the US Commerce Department, it has also pre-pared a study of state export finance needs to serve as a gen-eral guideline.

But funding at the state level Export Finance Assistance Centre to help small and mediis scarce as well. Over the past three years, California has developed the largest of these schemes, providing almost \$100m in support, but for short um-sized companies with the extensive paperwork needed to term guarantees rather than direct loans. With demand spurred by the cheaper dollar, more than \$50m-worth of busi-ness has been signed on for this year alone. Most of the state pro-

but only 10 have programmes in place and are actively lend-

The Minnesota Export

The guarantees cover 90 per cent of each loan with a limit of \$250,000 per transaction.

Larger loans are jointly guar-anteed with Eximbank.

Illinois has had an active

get loan guarantees from Exim-bank and the Small Business Administration. A centre official said the guarantees are vital because Washington's highly conserva-tive commercial banks,

although awash in funds, require the 85-90 per cent guarantees provided for many of the relatively small transac-tions of the local exporters. In fiscal 1988, the centre helped secure \$9m in backing for seven deals, up from \$7m for four deals in fiscal 1987.

Cities are also joining the export financing business through a pilot project organ-ised by Eximbank. The Los Angeles Local Development corporation has been granted intermediary lender status to permit it to borrow fixed rate medium term funds for Eximbank for onlending to foreign buyers of US goods. Imperial Bank of Los Angles has granted the corporation a \$15m line of credits to fund working capital loans in a risk-sharing scheme with Eximbank and the corporation.

programme, but, according to one Eximbank official, it was undercapitalised and has been In their incipient stages, the states are dwarfed by the "overleveraged." Other states have been able demand for financing, but the to afford little more than advipossibility exists for impressory assistance. Washington state has a private, nonprofit sive profits in well-run

Jr. Eximbank chairman, warned Congress that it will be "increasingly difficult" for the agency to meeting the financ-John Bohn: tougher times ing needs of its customers. "We are already seeing a back-up of application turn-around time, however, and I the complexities of interna-tional trade." fully expect it to increase during the coming year," he said. The bank may have to scale

## A CALL AND EC 'to apply reciprocity in financial services' By Peter Montagnon, World Trade Editor

Stratter, K. 6 21785 14 MER 22 THE EUROPEAN Community will apply a broadly-defined reciprocity requirement when

deciding whether to permit institutions from third coun-tries to have access to its liberin sets are selling at alised market in financial ser-A CE LEDE vices after 1992, a senior EC trade official said in London. A STATE TO PARTY OF W. D. . . ESE 2 5-Seeking to allay fears in the

USSR."

N & GLAT IS SA international community that reciprocity would be used as ----an instrument of protection-ism, Mr. Horst Krenzler, EC. Director-General for external relations, told a conference.

organised by the Royal Insti-tute of International Affairs and the Confederation of British Industry that reciprocity would not be applied on a rigid and narrow basis. The idea that the EC'would

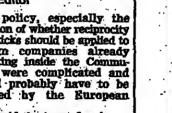
seek "mirror-image" rules of access from third countries before letting their companies into its own market was based.

EC's policy, especially the question of whether reciprocity yardsticks should be applied to foreign companies already operating inside the Commu-nity, were complicated and would probably have to be decided by the European Court.

He said the type of reciprocity requirement adopted by the EC would be close to "national treatment" for European com-panies in third markets.

be put on the same regulatory footing as local companies. For example, it would not be neces-sary for the US to repeal its Glass-Steagell Act in order to ensure that its own banks would be able to undertake Community-wide securities business after 1992.

tries to have a mirror legisla-tion," he said, although in



This implies that they would

"We can't expect third cour-

forced to suspend most of its direct lending in August when the celling was reached.

Instead, lt was aceking "global, comparable, access"

from third countries, he said, drawing explicitly on a phrase used in the new US trade legislation. "It's a fair deal that we want from third countries."

Mr Krenzler's view which has yet to be confirmed by agreement among the 12 EC members themselves, drew a sceptical response from his audience of officials, businessmen and bankers.

The idea of reciprocity enjoys considerable appeal because it suggests fair and equitable treatment but it is difficult to operate in practice,

said one delegate. Mr Krenzler also acknowl-edged that some aspects of the

sions the EC might require minor modifications ... if they involved discrimination against foreigners Mr Krenzler said that before an outside company is granted

a licence to operate across the Community, the Commission will check to see whether all EC countries have equal access to the home country market of the bank in question. Negotiations would be con

ducted on a case-by-case basis. "We want to provide ourselves with negotiating leverage," Mr Krenzler said, adding that the main priority would be to achieve multilateral Hberalisation of the services sector in the context of the Uruguay Round of trade negotiations.

#### Hainan ventures | Malaysian rail deal for India for Thai group

THAILAND'S Jia Tai Group said it would take part in two projects involving investment of almost \$400m in China's Hainan province, Reuter reports from Peking. Jia said a subsidiary had

signed a contract with Agricul-tural Development of Hainan to invest \$300m in a farm to breed shrings for export, the largest such agricultural joint venture in the province, the

company said. A second contract involves an investment of Yuan 350m to set up a stone polishing factory and a plant to produce 600,000 tonnes of stone materials and 800,000 tonnes of cement.

The company said Jia Tar's equity investment in both projects would be about 50 perTHE GOVERNMENT-owned Indian Railway Construction Company has been awarded a Rupees 1bn (\$69m) contract for rehabilitation of railway tracks in Malaysia, reports K. K. Sharma from New Delhi. The contract covers rehabili-

tation of 327kms of railway track between Selim river and Singapore on the west coast line of the Malaysian railway network. The work will see re-laying of the entire length of the existing track by use of concrete sleepers, rail fasteners and ballast.

The contract is the second major one to be won by government-owned companies since efforts began earlier this year to bid for such projects in order to increase the country's foreign exchange earnings.

## Danish group wins orders to sell cheese in France

## By Hilary Barnes in Copenhagen

MD FOODS, the Danish dairy company, has secured two important orders to sell lts cheese in France. It hopes the orders represent a break-through which will turn France into a market for Danish cheese ranking with Ger-

many and Italy. The first order is for 1,000 tonnes of Danish Emmentaler from Juragruyere Grosjean and the second, from Froma-gerie Charles Gervais, for 500 tonnes of assorted cheeses. MD Foods, with a turnover

of DKr11bn (1912.9m), has recently changed its name and strategy, and decided to step up marketing under its own label. It has exported products under the Danish label rather than its own name. Denmark exported 225,000 tonnes of cheese last year, worth DKr3.6bn. Major mar-

kets were Iran 80,000 tonnes, West Germany 33,000, the UK 12,200 tonnes, Japan 11,000 tonnes and Italy 9,100 tonnes. Exports to France were a modest 638 tonnes.



## What Vivaldi did for the seasons we're doing for the office.

In the same way that different sections of an orchestra play different melodies as part of a perfectly orchestrated whole, so each company department can now have individual information systems that are at one with corporate strategy and objectives.

At ICL, we call this concept The Orchestrated Office.

ICL's office and departmental systems are designed to deliver true competitive advantage to each and every department in your organisation.

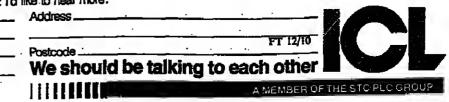
Please send me a brochure about the Orchestraled Office. To ICL: I'd like to hear more.

Name		
Position		· · ·
Company	· · · · · · · · · · · · · · · · · · ·	
Business Tel. No.		

Specialist applications and sophisticated office functions are combined to provide a level of information that will enhance the quality of service you can give to your customers.

To hear more about a whole new way to conduct your business, call Patricia Leigh on 01-785 2060 or complete the coupon and send it to ICL Infopoint, Bridge House North, Putney Bridge, Fulham, SW6 3JX.

It could be the start of a truly great performance.



THE

OFFICE

## AMERICAN NEWS

## **US nuclear arms plants** closed amid safety fear

the complex stace 1957.

**Pinochet's backers fall out** 

By James Buchan in New York

8

THE giant industry that produces US nuclear weapon has been plunged into crisis with the closing of two big pro-duction sites amid startling revelations of lax safety pre-cautions, bad management and inefficient equipment.

The US Energy Department, which runs the \$8bn-a-year industry through private con-tractors, has admitted that the prohlems probably extend to each of the 17 main sites which produce, store and conduct research into radioactive materials for nnclear weapons. Meanwhile, officials of the Defence Department have warned that the shutdowns could make it difficult for the US to maintain lts nuclear forces

The Energy Department has shut down the sole US phutonium processing plant at Rocky Flats, near Boulder, Colorado, after a department inspector was exposed to radioactive contamination on a tour last month. In August, the department closed down three elderly reactors at the immense Savannah River Plant in South Carolina, cutting off the supply of the radiopeople in the process".

By Barbara Durr in Santiago

active gas tritium to the weapons p

amme. In a gloomy assessment of conditions throughont the industry, Mr Richard Staros-tecki, the department's chief about possible problems in making nuclear weapons that goes back to the development expert in reactor safety, said: "At each facility, clearly there are difficulties. The pattern is of the first atomic bomb by the wartime Manhattan Project. But it claims that under Mr repeated. We need to upgrade standards." John Herrington, Energy Sec-retary since 1982, there has The scandal burst last

been a big effort to identify month, when two Congressio-nal committees looking into and curs safety problems. However the Pentagon has the department's management of the industry published an engineer's report on the Savan-nah River plants. The report, warned that unless the Savannah River reactors are re-started soon, it will be unable to replace decaying tritium in its existing nuclear warheads. Mr Robert Barker, the senior written by a supervisor for his superiors at the plant operator, the Du Pont chemicals group, in 1985 revealed that there had been 30 serious accidents at atomic energy official at the Defence Department, said last week: "To have these reactors not operational is tantamount In one incident in 1970, a to unilateral nuclear disarma-

radioactive rod melted, requirmen ing three months of work to But in a further embarrassdecontaminate the area. Senament to the Energy Department yesterday, Senator Gienn's committee heard evitor John Glenn, the Democrat chairman of the Senate Governmental Affairs Committee dence from Government invessaid after the hearing. "It will tigators that visitors from the do us no good to build weapons Soviet Union and Eastern Europe had been permitted to protect ourselves from the easy access to nuclear weapons laboratories. Russians if we poison our own

confidence The Energy Department says defensively that it inherited a deep-rooted tradition of secrecy By Anthony Harris in Washington

**RISING** worries about inflation and interest rates have caused a sharp drop in confidence in the US economic outlook, according to new surveys of consumers and industrial managers.

Some managers also report concern about the current election; polls suggest widespread disillusion about both candi dates.

**US** business

Consumer confidence, as shown hy the Conference Board's survey of a panel of 5,000, has sustained its sharpest fall since the stock market crash a year ago.

In September only 28 per cent of the panel described the economic outlook as good, against 32 per cent in August.

However, confidence remains well above the levels which have in the past indi-cated a recession, according to the Conference Board.

Higher retail prices, which have recently been rising twice as fast as consumer incomes and higher mortgage interest appear to be the main unfa-vourable factors. \$45bn-\$50bn, but private econo-mists believe the total bill.

A survey of 1,500 plant man-agers by Dun and Bradstreet underlines these inflation wor-

The majority of plant man ers who expect to raise prices in the future jumped to 38 per cant in the fourth quarter from 32 per cent in the third. Capacity constraints, strong export demand and rising

labour costs were cited as the main causes

There was a rise in the majority reporting rising unit costs to 55 per cent, from 47 per cent in the third quarter.

A separate survey of corporate finance controllers showed interest rates as the main cause of concern.

ined to statements of the broadest lifeological positions. An side in the Bosh cam-paign's domestic policy, research team characterises his candidate's position as Most controllers, like the business economists who recently published their main annual forecasting survey, ints candidate's position as "free market" in the most gen-eral sense and predicts that a Bush presidency would con-tinue seamlessly to pursue Rengan-type policies towards banking, finance and corporate Amount expect a recession in 1990, and 47 per cent of the controllers fear that it may occur next Vear.

They are worried that exchange rate fluctuations could add to the pressures America. canses by rising operating and finance costs. lation and the minimum of government interference with the behaviour of the private

Survey shows Dukakis hits back on crime record sharp drop in

By Stewart Fleming, US Editor, in Washington

GOVERNOR Michael Dukakis, forced on the defensive hy Vice-President George Bush over his record on fighting crime, out of the crowd a woman whose motion the defensive by Vice-President George Bush over his record on fighting crime, yesterday accused his Republican rival of

exploiting human tragedy. To use these human tragedies for your own political purposes I think is really a own political purposes I think is really a very crass and cynical thing," Hr Dukakis said in a television interview yesterday. On Monday Mr Bush, pressing his charge that the Massachusetts Governor is a liberal who is not prepared to be tough with criminals, told an andience in Trenton, New Jersey: "None of us should rest until all our laws reflect the sympa-thy we should have for the victims of crime and the intolerance we should have crime and the intolerance we should have

could reach \$100bn.

US financial institutions face

formidable challenges from

haven't got down to the niky

These tend towards deregu-

He contrasts this with what, he describes as the "industrial planning" favoured by Gover-

nor George Dukakis.

sector.

had been raped and nurdered and father beaten to death by two juveniles.

As he did with the issue of patricitses: and the pledge of sliegtance, Mr Bush has succeeded in making the issue of Mr Dakakis's stance towards criminalit a Dukakis's stance cowards criminals a focus of his campaign. It is one which voters, particularly swing voters in blue-collar neighbourhoods, feel strongly about. Many support Mr Bush's stance favoaring capital punishment for drug declars and tough sentences for Birdenied criminals. Mr Dukakis opposes capital

Mr Dukaide's snijry response above he is following advice to bit back hard when ander attack. Again however, his response his been slow in colling. The massification by styling that President Rom-ald Reagan, when Governor of Galifornia, had also approved a prison leave pro-gramme for efficients.

had also approved a prison louve pro-gramma for estimitide. Mr Dukakis yesterday continued his theme of putting for-ward specific schemes to address issues by proposing \$554m pro-grammes to improve America's individual for the scheme distance in the scheme in scientific background of scheme individual scientific background of scheme individual while the other spont was washed in new technologies alloching their jobs.

US business left out in the cold

Janet Bush on the cursory attention paid to corporate America.



**US CAMPAIGN '88** THE ISSUES: BUSINESS.

large, highly-integrated com-petitors from overseas. subsidies to encourage private Germane as these issues are investment in the less economically vibrant industries and to. American business and finance, they have received,

regions. The candidates' approach to the crisis in the thrift industry perhaps unsurprisingly, the most cursory of alrings as candidates for the US presidency is not dramatically different. tour the nation. As one Bush side put it: "Off the record, these are not burn-ing: political issues and we Both are at pains to ensure that deposits will be insured. Mr Bush believes a strong macro-economy is the milimate answer to these problems, whereas Mr Dukakis advocates the usefulness of "metovative solutions to individual banking gritty on policy in these areas . The modest attention paid to these subjects by the two camps has mostly been con-fined to statements of the problems" and "patient, long-term, well-funded, cre-stive disposition of the trou-hled institutions and their

The Busk compaign blames spiralling interest rates and infistion under Democratic mile in the 1970s for the crisis, The Debuicis campaign accuses the Reagan administration of failing to back up federal regu-lators and thus leaving improdent operators open to too much risk.

Their thoughts on banking deregulation are not much more precise. The Basil cam-ption favours deregulation of banks so that they can compete in a global anvironment and believes that allowing banks to undertake securities basiness will usefully diversity

The Governor speaks about building partnerships between their risk.

the 1953 Gians-Steagail Act sep-arating investment and com-mercial banking. He believes banks should be given addi-tional powers over the course of a few years and that strict firewalls should be set up between a holding company and its security subsidiary. It seems that under either future president, burks will win more powers but it may cost them more and take hin-ger under Plasident Dukakis. The differences between the domentic policy side put it, that "it is no conclused that the marger boom comes at a time of economic Domi-The Bush team argues that minagements facing hostile takeovers and the inders takeovers' and the Judgers themselves are equility simila-make existing tablover light-tion, that "the playing field is even as things are now." At far as job losses related to marging and concerned, the Buch comp believes that for ne-training

The differences between the two candidates are most.

believes that for re-training and a strong economy will take early of those made recitively. Governor Dutatis finds the takeover boom far more why-ing and envisore historial in strong language. "Too often these ventures are maderialism to insite a relative handful of speculators fabrically weathy of to satisfy the egos and third for power of a small ministry of carporate chieftains." He claims that nearly 70,000 marked on anti-titlet laws and The Bush campaign argues that anti-trust laws have been vigorodaly enforced during the cight years of the Reagan Administration and would con-tinue to be under Bush.

It touts two major achieve-ments in this area. Firstly, the ments in this area. Firstly, the campaign says, the Reagan Administration has prosecuted more people for price fixing in takeover bids than ever before. Secondly, the Justice Departi-ment has rationalised merger guidelines, making it easier for The LURAND Chilphign argues that the constant invest of incover means that manag-ers are fighted on the next querters carnings tather than on profess. Long-term invest-ment and oftwa taks on unac-essary debt to defend them-solver. companies to assess the risks in a prospective deal. Mr Dubakis is scathing, The current Administration in

washington has intracted the beth from our anti-trust laws. Those statutes, which have, protected the public for decides, are simply not being enforced. The Governor has said their be will support leafs-lation granting state attorneys general greater authority them they now possess to bring, anti-trust suits on behalf of

anti-trust sum or many infined consumers. He also pledges to boost the number of attorneys working in the Justice Department's, anti-trust division, after the cutants of the Reagan Administration ....

By Richard Johns in Mexico City

mail In contrast, the Bunh cam-puter does not support new logislation to hugit takeover optimes and methods. It believes that the threat of takeover marks is method disci-pline on managements to improve performance. The same argument goes for the maintain of low-grade debt The approach of the two mountain of low-grade debt ampaigns towards the current taken on board when a comcampaigns towards the current corporate takeover and merger pany accedes to a leveraged business, labour and Washing- Mr Dukakis, too, favours an boom is markedly different. buy-out, t ton and would use government overhaul but not full refeal of The Bush camp believes, as the a manage buy out the debt si aply makes ment work harder.

Mexico's rulers claim

local election victory

GENERAL Augusto Pinochet's never-quite-unified coalition of civilian supporters is showing signs of greater division. Leaders of one of the largest civilian groups backing Gen Pinochet, the Great Civic Front, a national network of independent civic groups, accused the Chilean regime's campaign managers of having

lost the plebiscite. They are demanding the resignation of the chief of the Pinochet campaign, Mr Sergio Fernandez, the Interior Minister, and Mr Orlando Poblete, the Minister of Government

They also blamed the business community for the General's defeat for failing to share the benefits of Chile's economic boom with workers. Chilean real wages are no higher than in 1971, according to opposition economists.

-2

At the same time, the lead-ing conservative party, National Renovation, is in open disagreement with Gen Pinochet on whether the 1980 constitution should be amended. Mr Sergio Jarpa, president of National Renovation, says the constitution "cannot be immntable". He warns, however, that it should not be modified with every change of circumstances. Gen Pinochet has specifi-cally refused to consider any change in the constitution that

would accelerate Chile's return to democracy Leaders of the National Renovation are to meet soon to define the party's position, Mr Jarpa said. He has consistently contended that Gen Pinochet should not have used a plebiscite, but should have run in open elections. If he had, the

suggested by retired Vice-Admiral Patricio Carvajal, the Minister of Defence. He said that after consulting lawyers, he believed that Gen Pinochet could run if he resigned before elections were called. The constitution forbids consecutive re-election. Vice-Admiral Carvajal said he thought an amendment to the constitution to make Gen

would be "more complicated". Gen Pinochet has meanwhile urged his supporters to remain unified and alert.

General might have had a betbespite losing the plebiscite, the notion of the General standing in the presidential elections to be called, accord-ing to the constitution at the ing to the constitution, at the end of next year, is gaining ground. The idea was directly

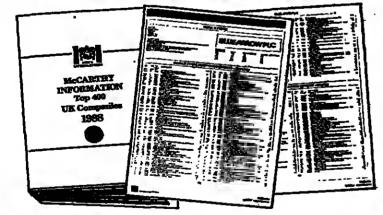
Pinochet's candidacy legal

# **RECORD BOOK** OF GUNN

## ... and Lonrho and Barclays and Dixons and 396 other companies

The McCarthy Information Top 400 UK Companies - on your desk, by your phone, at your fingertips - your record book of Hanson and Amstrad and BP and GEC and Jaguar ...

It brings together, in one volume, a vital summary of news and comment from the world's leading newspapers and journals, to provide nothing less than a complete year in the life of the top 350 UK corporations and top 50 investment trusts. McCarthy Information's Top 400 UK Companies comprehensively covers every one of the UK's top organisations. Each company entry contains:



 Summaries of every important 'story' in the past fiscal year, in chronological order, complete with the source and date.

 All stories are also presented classified under subject headings including mergers & acquisitions, contracts, appointments, and products.

•A company profile detailing head office, principal officers, activities, five-year trading record, registrars; auditors and bankers.

From white knights to dawn raids; buying and selling, hiring and firing, profits and losses - the McCarthy Information UK 400 covers every significant item, from the world's top 60 business publications. And it gives you workdwide opinion, speculation and reaction - from the Wall Street Journal to The South China Morning Post - the full background to company moves, decisions and events. Every item is cross-referenced to the McCarthy Information Services, which can give you the full text of any story by phone, fax, hard copy or online. If you need to know what has really happened in the top 400 UK companies... order your copies now.

Published under licence from The International Stock Exchange. The Stock Exchange Press is an imprint of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited.

🗋 YES, Please reserve including p & p	copies of the McC	arthy Information Top 400 UK Companies	at £99.00 per copy
Name		Compeny	
Address			
	Post Code	Thepitone	
I enclose no money now.	Please invoice me/my company.		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
I enclose a cheque for £		a & International Publishers Ltd.	
] Please charge my credit	card: Access/Mastercard America	n Express Barchavcant/Visa	
Card number	Expiry date		ENCHANCE PRESS
Signature			
Please enclose this applicatio	n in an envelope and send to: London & Int	ernational Publishers Ltd. 49 St James's Stre	et. London SWIA ITT

## Peru faces one-day general strike

### By Veronica Baruffati in Lima

Peru this week in preparation for tomorrow's 24-hour general strike called by the General Confederation of Peruvian Workers (CGTP), Peru's largest trade union trade union. Representatives of civil ser-

vice, council workers, mining communities, farmers and mar-het workers have all come out in support of the strike, the third President Alan Garcia's government has faced since coming to power in July 1985. The CGTP announced the strike last month in protest at

the government's harsh eco-nomic measures which have pulled Peru into the worst cri-

sis in recent times. CGTP leaders say the strike is "preventive" and will be followed by other longer strikes if their 15-point plan of economic, social and political demands is not followed. The crisis in Pern is felt daily. in the market place

Spain puts up

#### \$500m aid for Latin America By Nancy Dunne in

## Washington

SPAIN yesterday signed a protocol of understanding which agreed to establish a \$500m fund at the Inter-Ameri-can Development Bank (IADB) and agreed to help mobilise another \$500m to finance a broad range of development prefers in Latin America.

projects in Latin America. As part of the "Quincenten-nial Fand," commemorating 500 years of historical ties ration Army (ELN) guerrilla group, which demands nation-alisation of the oil industry, has claimed responsibility for between Spain and Latin America, Madrid agreed to set America, mancat agreet of set up a \$150m - Compensation Account which would extend loans on concessional terms by subsidising the interest rates. the attacks. The Colombian newspaper El Tiempo said in a survey last The Spanish government has week that some 339,500 barrels of crude worth about \$5m had been spilled as a consequence also agreed to promote the mobilisation, of additional resources, amounting to some of the attacks by guerrilla \$500m, for projects financed by the fund. Sources for these funds would include develop-Another \$5m was spent on repairs and loss of export reve-nue reached \$252m as 16.8 milment institutions, commercial banks and other financial and lion barrels of oil failed to be export financing institutions. exported.

A WAVE of strikes has hit Peru this week in preparation for tomorrow's 24-hour general strike called by the General Confederation of Peruvian felt by the Federation of Peru-

increases, in some cases 1,000 per cent, which have led to a drop in sales of 60 per cent, and to demand a steady supply of foodstuffs to the markets.

of foodstuffs to the markets. Amid widespread criticism of the Government's agricultural policy, Mr Remigio Morales Bernudez, Peru's Agriculture Minister for almost three years, has resigned. The National Council of Agrarian Reconciliation (CNCA) has also Reconciliation (CNCA) has also resigned en masse. The CNCA, created only ten months ago as

a reconciliatory organ between the state and agricultural pro-ducers, was presided over by Mr Morales Bernudez.

**Guerrillas** blow

LEFT-WING guerrillas blew up a vital oil pipeline for the 50th time this year, causing a 2,000-barrel spill, Reuter reports

from Bogota The national oil company Boopetrol said pumping on the 220,000 harrels & day pipeline between the officid of Cravo Norte, near the border with Venezuela, and the Caribbean part of Construct schedul vogume

port of Covenas, should resume The pro-Cuban National Lib-

up Colombian

oil pipeline

THE RULING Institutional Revolutionary Party (PRI) of Mexico has duly won its expec-ted sweeping victory in last week's municipal elections in the state of Vera Critz which was the first political contest at the hustings since the con-troversial and disputed vote in the July presidential elections. While the broad outcome vian Market Workers (FTMP) who began a three-day strike yesterday to oppose the Gov-ernment's unrealistic price

was never in doubt in a state recognized as a stronghold of the PRI, the scale of the win, in what was a very tightly con-trolled political exercise, indi-cated that the regime has done

The littler has demanded attinuintents of the results declared for at least 13 districts THE RULING Institutional alleging fraud.

the claims that nearly 78,000 jobs had been list enore 1986 as "targeted, companies green-mailed, phison-pilled and junk-bonded their way through hos-

tile takeovers. The Dakskis campaign

The Lovernot supports legis-lation which would increase disclosure requirements, ban golden parachutes and green-

mail

The result is bound to raise doubts given the groundswell of opposition leading up to and following the general election from which Mr Carlos Salinas Cortari ements of the salinas Gortari emerged as a hotiy dis-puted president-elect and the PRI with only a sim majority in Congress despite its com-mand of the electoral process. The left-wine conversion

mand of the electoral process. The isfi-wing opposition was handicapped. by the authori-tics' decision not to allow dif-ferent parties to choose a com-mon condidate and by internal divisions which were skilfully exploited by the PRI. Of the eight town halls con-ceded one was secured by the right-wing National Action Party (PAN)-The Mexican Socialist Party

cated that the regime has done nothing yet to implement promises of cleaner elections and more open democracy. At the same time the broad left National Democratic Front coalitions emerged badly divided and as an implausible opposition – a fact which will add urgency to the efforts of Mr Causinfemor Cardenas fis-leader, to form a party. While votes for 21 of the 203 municipalities were still sub-ject to clarification, the state while the PRI find add urgency to the efforts of municipalities were still sub-ject to clarification, the state electoral commission said on Mondary that the PRI had gained 174 town halls and the





## Pure Indulgence. At a Mere Thirteen Hundred Guineas.

and the

age of nal busines

iguage of

ir 1992 not

Bern Dan

Landar

Brong Edetery Harton ی مراجع

CTATE HERE

3 . 5.0

her

In the 1950's a small quantity of Glenfiddich was set aside and has now been aged in oak casks for 30 years. It has acquired a remarkable depth of flavour and aroma.

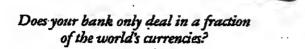
A. A. A.

This superbly crafted cut crystal decanter with its unique silver stag's head is the truly perfect complement to such a rare malt whisky.

At thirteen hundred guineas, we don't expect you to make 30 year Glenfiddich your regular dram, but then again... beware of temptation.



To reserve one of the strictly limited number of decanters, please contact The Gleatiddich Distillery, Dufftourn, Bantfshire, Tel: Dufftourn 20373.



# JUST HOW GLOBAL IS YOUR PRESENT GLOBAL **TREASURY SERVICE?**

Many banks may claim to be global, but when it comes to solving treasury problems their world can begin to feel very small. No other bank can offer a more comprehensive package for your treasury needs than Barclays.

Is each of your bank's dealing rooms working in isolation from the rest?

Today our business is a truly global one. We offer everything from Foreign Exchange and Deposits to FRAs and SAFEs and even software for your treasury operations.

> Our specialist financial engineers are trained to create unique packages for your business, tailoring solutions to your particular risk management needs.

To support these services we operate in over 70 countries around the world, deal in over 76 currencies, and run an integrated network of 18 dealing rooms in the world's major. financial centres.

To reflect both the comprehensive and global nature of our treasury service, we

have named it Global Treasury Services.

Barclays offers the truly global

treasury service.

So don't feel cut off from the rest of the world, call Keith Willshire in London, on 01-626 0588 ext 2275, and see how Barclays Global Treasury Services can help your business.



Are there big gaps in your bank's international coverage?

" Wall

WI)

Is your bank's international risk management service somewhat incomplete?

**UK NEWS** 

THE CONSERVATIVE PARTY AT BRIGHTON

# Minister signals transport reforms

#### By Peter Riddell, Political Editor

TOLL ROADS and privately run rail links may be intro-duced in Britain as part of a wide ranging extension of pri-vate sector involvement in previously publicly owned transport operations.

Several new private sector transport initiatives were announced yesterday by Mr Paul Channon, the Transport Secretary, on the opening day of the Conservative Party Con-ference in Brighton. He and other ministerial speakers sought to show that the Government was carrying forward a programme of radical change well into the 1990s.

In the unexpected highlight of the low-key day, Mr Chan-uon said he wanted to see private sector involvement in both rail links and in roads. He confirmed that he was examin-ing the whole of British Rail's future to see whether privatisation was the way ahead.

"Although we cannot do it in this parliament, I have set work in hand to study the options because before we make any decision about whether to privatise, we need to be clear about how best to

He was "determined to keep the Department of Transport in

the forefront of the Conservative Party's drive to remove the dead hand of the state." In detail, he amounced that British Rail would shortly be issuing an invitation to private companies to build, or even own, the new high-speed rail link from the Channel Tunnel

to London. He said that the project could now come forward more rapidly than it might otherwise and there was even the chance of scope from private sector

desire to raise not only his department's political profile rail services to compete with British Rail, affecting com-muter services in Kent. Discussing the role of the but his own. Fellow MPs argued that the adoption of a radical transport programme might attract the support of Mrs Margaret Thatcher, Prime Minister, and ensure his sur-Channon emphasised existing involvement, generally in asso-clation with commercial develvival in a future reshuffle.

Otherwise, the common theme on the first day of the conference was that with the clation with commercial devel-opment. But he wanted to go further in creating a private as well as a public sector in roads. He asked why politicians should be the only people to decide the kind of roads that opposition parties in disarray only the Conservatives had the competence and capacity to govern. Mr Peter Brooke, the Conservative party chairman, claimed in his key note address that acoust it is the the second decide the kind of roads that were needed. "Twe already had talks with the construction industry and the banks and I shall soon be publishing my ideas of the opportunities and how to go about grasping them," he added. that some two-thirds of the

pledges in the June 1987 party manifesto had already been fulfilled in the first year of this parliament. The same point was taken up by Mr Michael Heseltine,

Later he told reporters that

he could not rule out tolls the former cabinet minister, at being charged which might well be inevitable as a way of paying for such projects, as has already occurred with road bridges and tunnels.

he said that the past few weeks had confirmed that the Conser-Mr Channon's announcement was last night welcomed by the Confederation of British Industry but was strongly attacked by the Royal Antomo-bile Club for motorists. vatives "will be re-elected at the next general election. The ideas, the policies, the programmes that will take Britain to the next century will be His remarks reflect his

Minister after minister yes-terday sought to ridicule Labour after its conference last week, particularly over the criticisms of the party leadercriticisms of the party leader-ship by Mr Ron Todd of the transport workers. His name was mentioned at least 16 times by ministers, including 10 times by Mr Brooke alone. Indeed Mr Todd has now replaced Mr Arthur Scargill of the mineworkers in the Tories the mineworkers in the Tories' lists of demons to frighten voters

Behind the scenes talks continued yesterday between Mr John Major, the chief secretary to the Treasury and other ministers over next year's spend-ing plans. The signs last night were that the excess bids were being whittled down but that there were some troublesome departments.

Party faithful brave a ring of steel to reach Grand island By Charles Hodgson

net are again staying, and the

The Island is ringed with steel crowd barriers and about

Anyone seeking entry to the

conference centre.

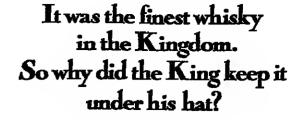
SIR IAN McLeod, the the aptly-nicknamed "island Conservative conference chair-man, ensured himself a per-sonal exclusion zone from all garet Thatcher and her Cabithose of superstitious disposition when he announced at the eve-of-conference press briefing that Brighton was "the safest place in England."

100 two-ton concrete blocks, Sir Ian may well be right - the Brighton to which the Conservatives return for the first time since the IRA bombdesigned to deter a Beirut style car bomb attack. island must go through repeated visual, manual and looks like the safet place in England. But, as Mr Roger Birch, the Sussex police chief masterminding the £1.4m secuelectronic checks. Computercoded photo passes are scrutinised by about six pairs of eyes before metal detectors and X-ray machines survey bag-

rity operation is fond of point-ing out, there is no such thing as total security. Barricaded behind that caveat, Mr Birch has set out to out on close to dispusive the Once through this, there is an embarrassingly thorough body search (gender-matched) followed by a check of palms and pockets with an explosives get as close to disproving the maxim as possible. About 1,500 police officers have been drafted outo the streets, backed by Special Branch and army bomb disposal teams. People foolish enough to leave the island, subjecting themselves to a repeat perfor-mance, are urged by police to remove their passes.

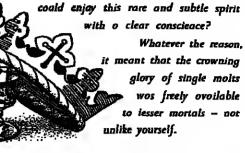
Armed police keep binocular and video watch from rooftops. Cars are subjected to random The security is being enforced in a firm but friendly checks. Overhead, a three-andchecks. Overhead, a three-and-a-half-mile air exclusion zone has been declared, patrolled by a helicopter. Bobbing offshore, the minesweeper Nurtou guards sea access, backed by units from the Special Boat manner. At access points to the conference centre, guards ask if you object to a close body search. When questioned

Squadron. At the centre of the opera-tion, codenamed Radcot, lies



For many years The Glenlivet® single malt was George IV's favourite whisky. Unfortunately, it was being distilled illicitly in a remote highland volley. And hod been sioce 1747.

However, by 1824, on Act of Parliament helped make this whisky legitimate. Was it so that the Manarch



The Glenlivet 12 years old single malt whisky.

Ian Smith tugs at Tories' sentimental heartstrings

THERE CAN be few venues these days where Mr Ian Smith, the former Prime Minister of Rhodesia, can be assured of a rapturous reception just for turning up. There can be even fewer where one of the last standard-bearers of white minority rule in southern Africa can emerge as a compar-ative moderate when compared with his audience, Charles

Hodgson writes. One such venue was a fringe meeting yesterday at the Conservative party conference in Brighton organised by Free-dom in Sport International, headed by Lord Chalfont, and the Tory backbench sports committee.

Mr Smith and his suffience were officially there to press the case for a resumption of sporting links with South Africa, but the underlying mes-sage was set by Mr John Car-lisle, one of the most vocal sympathisers with the Pretoria government in the House of Commons, who said the organisatiou contained many who were "unashamedly pro-South African" as well.

Many in the audience appeared to have turned up



Ian Smith yesterday: A meeting at the fringe

challenge it in the courts. In a pastel painted ballroom where Paganini once played. Mr Smith tugged at the heart strings over the plight of Zola Budd, whose treatment had the playing fields of South Africa, he said, thanks partly to those sportsmen who had defied their governments' edicts and visited the country. Mr Smith then turned to his "deep concern" over the mounting campaign for sanc-tions against Pretoria. prompted from him a tradi-tional Tory response - a letter to the newspapers - and resulted in his invitation to

He said he was appalled by the ignorance of the pro-sanc-tions lobby and described the

## corner' on reform of farm policy By John Mason

**EC 'turns** 

THE EUROPEAN Community

THE EUROPEAN Community has turned the corner ou reforming the Common Agri-cultural Policy (CAP) and reducing food mountains, Mr John MacGregor, the Agricul-ture Minister, said. In a debate on agriculture, he said agreements reached at February's European summit on spending cellings, budget discipline and stabilisers were now working.

now working. The UK butter mountain was down 74 per cent over two years, cercal stocks down 66 per ceut and the skimmed milk powder mountain had almost vanished.

"We are successfully tack-ling the problem. The sitna-tion has changed. The surpluses are being brought under control," he said. The cost of CAP to the UK tax-payer would be cut by about fibn over the next four years, he said he said.

But Mr MacGregor said more work was needed to potentially "devastating" impact on Zimbabwe and other front-line states, not to men-tion the 2m migrant workers reduce subsidies, particularly on produce from Mediterra nean countries. "The disci-plines of the marketplace need and the poor in South Africa. Broadening his attack, he to be brought into greater play," he said. likened the pro-sanctions lobby



11

Smith who, Mr Carlisle said, had been "sold down the river" by the British Government and who should by rights still be leading his country "under the old name of Rhodesia."

In a speech frequently interrupted by applause and cries of agreement, Mr Smith spelt out his belief that politicians were manipulating the world's sportsmen and women for their own malevolent ends. He dismissed the Common-

wealth nations' Gleneagles agreement barring sporting links with South Africa, as violating the human rights of sportsmen and urged them to

which condemned South Africa. should face examination of their own human rights records, Mr Smith declared: \*Racial discriminatiou is wrong. But it fades into insig-nificance alongside the violations of human rights all over the world."

Brighton.

M3.18.

to starry-eyed do-gooders whose aid policies were respon-sible for a disaster of flood and In a league table of offend-ers, South Africa would figure famine in sub-Saharan Africa. only halfway up, he said. He called on the "silent majority" Mr. Smith then returned to his text for the day, taken from the United Nations Charter: who, he believed, oppose the ban on sporting links with South Africa, to unite and "Thou shalt not interfere in the internal affairs of another country" and accused the sanccounter the propoganda of the anti-apartheid movement. There was no apartheid on tions supporters of driving

The Minister said Britain was preparing for the single market by working towards the elimination of import subsidies (monetary compensa-tory amounts) and devaluations of the green pound.

"Our farmers must not be put at a competitive disadvan-tage with those in other Com-munity countries and in every single way possible I seek to achieve that aim."

## South Africa to the right. **Modest intervention by Bank** SUN PLACTER G. holds sterling in check

By Raiph Atkins, Economics Staff

designed to smooth, rather than reverse, the pound's rise. Sterling's rise was underpin-ned by remarks by Mr Lawson in a television interview on Sunday about the likely THE BANK of England intervened on foreign exchange markets yesterday to curb a rise in sterling as the Treasury sought to play down weekend comments on interest rates by Mr Nigel Lawson, the Chancellor of the Exchequer. The Bank's activity sucresponse to a run on sterling. His comments encouraged speculation that the monstary

led in knocking the pound authorities would act swiftly to check any significant weaken-ing in the pound and that the currency would continue to be supported by high interest off the day's highs. In busy London trading it In busy London training it was a cent higher against the dollar at one point, but ended just under half a cent up on the previous close. Against the D-Mark the pound ended a quarter of a piennig higher at DMR 18

The Treasury, which appeared uneasy with the mar-ket's response to Mr Lawson's interview, said his remarks were in line with previous Analysts described the intervention as modest. It appeared comments.

Starling has remained robust in spite of two months figures showing record UK current account deficits.

Yesterday it also benefite from dollar weakness ahead of US trade figures released on Thursday.

in the UK equity market, the pound's strength encouraged some selling. The FT-SE 100 share index closed down 5.8 points at 1838.3.

In London, the pound ended at DM3.18 compared with DM3.1775 at the previous close and at \$1.7170 against \$1.7125. The Bank of England's sterling trade weighted index was 0.1 higher at 76.4.





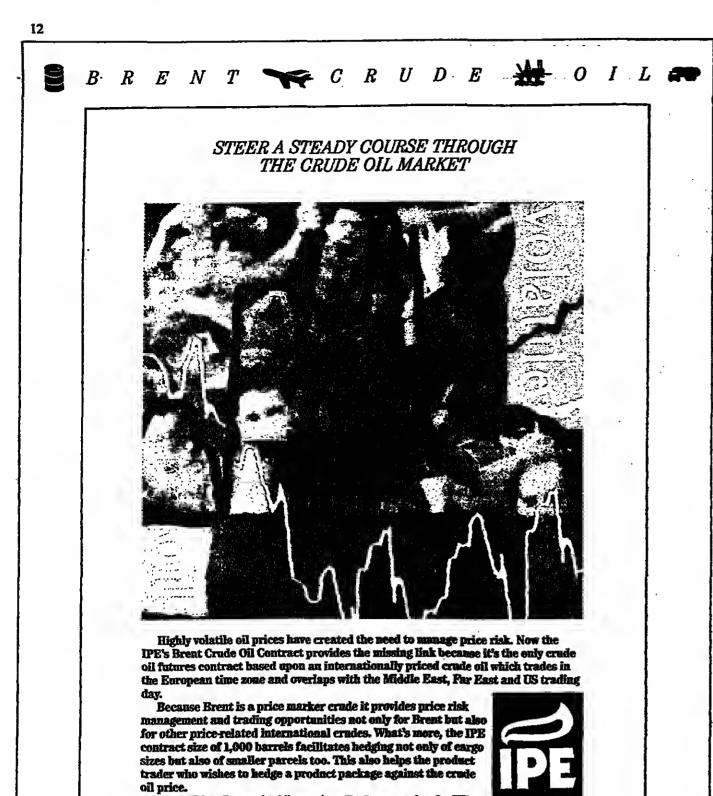
ey. Europe is maving in the direction of Histo Albes-Cite d'Azer region of France. Located within the major o pelitical zone of the Europe of somorrow at the boart of the Alilan Barcalana axis, the Provence-Alaes-Côte d'Azer ranice will play as essential role economically, technologically and culturally. Lond of out, of "inie do vivro", it attracts crustive, scientific and business inds in ever increasing numbers. Land of communi ice, at the surve center of tencomew's Europe, it stimulates the interchange of those ssary for building the future: oconomic potential, cros DITLES DECK potential, and the spirit of enterprise. Between sun and see, ee and passion the future is being draven south, irrealistible ce-Alpes-Côte d'Azur, the way of the future.

Information: Conseil Régional Provence-Alpes-Citte d'Azur, 27. place Jules-Gousde. 13481 MARSEILLE CEDEX 02. FRANCE. Tétex : CR PACA 430 313 F. Télécopie : 91 57 51 51 The Future is southward bound

We now have this many flights a week to Tokyo. For further information contact your local Japan Air Lines office or Travel Agent.

In all, Japan Air Lines have 11 flights a week from London to Japan. Including 6 non-stop which leave Heathrow in the evening, to allow you a full working day In the office. Is it any wonder that the British businessman is one of our greatest fans.





The IPE is a Recognised Investment Exchange under the UK Financial Services Act and its contracts are cleared and guaranteed by the International Commodities Clearing House.

So contact us today for an Information Pack-The Marketing Department, International House, 1 St. Katharine's Way, London E1 9UN Tel: 01-481 0643 Fax: 01-481 8485 Tix: 884370

FUTURES TATE CONTRACT

#### FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

## **UK NEWS**

## Buyouts hit record high in 1987

#### By Joel Kibazo

MANAGEMENT buyouts in the UK reached records in terms of both value and num-bers in 1987 despite the Octo-ber stock market crash, said a report published yesterday. The report, published by the Centre for Management Buy-Out Research at Nottingham

Out Research at Nottingham University, shows there were 325 management buyouts in 325 management buyouts in 1967, 17 more than in 1986. The value of these transactions was £3,188m, compared with £1,197m, the previous year. Dr Mike Wright, co-anthor of the report said: "The October crash clearly dented confi-dence. However, the fall in stock market prices bronght to

stock market prices brought to prospective buyout teams the benefit of no longer being out-bid by the market, and this has resulted in a noticeable

strengthening of activity." The report shows that despite a fall in the number of buyouts in the first half of 1988 - 150 deals completed against 160 in the same pariod last year - the value of the deals concluded so far this year is 80 per cent higher than in deals concluded so far this year is 80 per cent higher than in the first six months of 1987. The writers expect the final fig-ure for 1988 to exceed the £3.2bn mark achieved in 1987. The report says in 1987 and 1988, larger buyouts have come to dominate the market. Eighty per cent of the value of buy-outs in 1987 carried a price tag of £25m or more. This is double the percentage recorded the

the percentage recorded the previous year.

The larger buyouts were likely to be from foreign parent companies, companies going private, and from the govern-ment - 11 per cent of buyouts in 1967 were from state enter-prises. It has also become more common for vendors of larger buyouts to retain equity year, when the number of buy-outs being floated reached 24, two more than in the corresponding period of 1987.

In contrast, 84 manage

buyouts were floated in 1967.

Although this was down on the 1986 figure, there was a recov-ery in the first half of this

The report also says manage-ment buy-ins are on the increase. A total of 45 buy-ins have been completed so far stakes. The average size of buyouts -has also increased. In the first half of this year, the figure stood at £12.2m, exceeding the £10m figure for the first time. The report cites increasing evidence of buyouts of compa-nies traded on the stock mar-ket such as those of the Dwek Group, which is now com-pleted, and the Virgin group buyout which is underway. In contrast, 84 management this year. The report notes the increas-ing interest in UK buyouts by British banks and US entrants to the market, which has resulted in a higher level of funds being made available and growing interest in more highly-leveraged transactions.

UK Management Buy-Outs 1988. Centre for Management Buy-out Research. Spicer & Oppenheim, Friery Court, 65 Cratched Friars, London EC3N 2ND 550 2NP. £50.

**Travel agents** 

boycott P&O By Jimmy Burns

THE TRADES Union Congress,

the union federation, is urging Britain's 7,560 travel agents and tour operators to support the National Union of Sea-men's dispute with P&O Euro-

In a letter published today, Mr Norman Willis, TUC gan-

eral secretary, emphasises the importance of maintaining safety standards on the busy cross-channel routes and chai-

lenges P&O's insistence that

urged to

:#1

1.1

i fillenter ser

## **Politicians invited to review** of Anglo-Irish Agreement

#### By Our Belfast Correspondent

MR TOM KING, Northern Ireland Secretary, yesterday formally invited Ulster politicians to participate in next month's review of the Anglo-Irish Agreement.

Mr King said he hoped that those who in the past had com-plained about lack of consulta-tion would play an active role in the review process.

Mr King added: "I would be very concerned if there was any such lack of consultation at this review time." The review will cover the mechanics of the agree-

ment - which gives Dublin a say in the affairs of the North - and assess the workings of the Belfast Secretariat which provides an administrative service for the inter-governmental

Conference. The British and Irish Gov-ernments are committed to participating in the review and Mr King said that he would examine the views of all inter-ested groups and individuals. Unionists have consistently demanded the suspension of the agreement and the secre-

## Firm water regulation pledged

By John Hunt, Environment Correspondent

THE WATER industry will be firmly regulated once it is pri-vatised, Mr Michael Howard, Minister of State for the Environment, promised yesterday.

Speaking at the opening of the National Water Conference in London, he said: "We must be clear that replacing state control by private ownership does not mean ahandoning reg-

the agreement and the secre-tariat before getting involved in talks on political progress.

The Rev Martin Smyth, South Belfast Ulster Unionist MP, said Mr King's invitation would have to be carefully studied although he said he had some initial misgivings.

Mr Smyth said it appeared that Mr King was narrowing down the terms of the review and appeared to rule out the total replacement of the agree-

He said that in the past Unionists had put forward their views but there was little evidence of the Government taking heed of them.

lenges P&O's insistence that its ships are safe. Mr Willis states: "P&O insists that its Dover ships are safe. The NUS thinks other-wise...I ask you to consider the kind of working conditions which P&O is imposing and decide for yourself whether they are reasonable and gener-ate confidence."

are confidence." TUC officials claimed there were "technical difficulties" in drawing up a list of all the travel agents and tour opera-tors which delayed the move, which the NUS called for several weeks ago during the sum-mer holidays. Interim figures released by

P&O last month showed that the six-month seamen's strike which began in February this year over cross-Channel ferry manning arrangements, cost the company £25m.

x.7.\*\*

shareholder

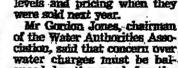
Diace." given, however, to the environ-ment and the long-term inter-ests of prospective investors. anced by the need for the industry to make a fair return on assets in order to attract

"I well understand the fears that many people have about abuse of a monopoly situation by a private company," he said. "I equally understand the Government's determination to

ensure that this does not take Sufficient regard had to be

# It was vital to the national

interest that the 10 water authorities should be subject to proper negalation of service levels and pricing when they Mr Gordon Jones, chairman



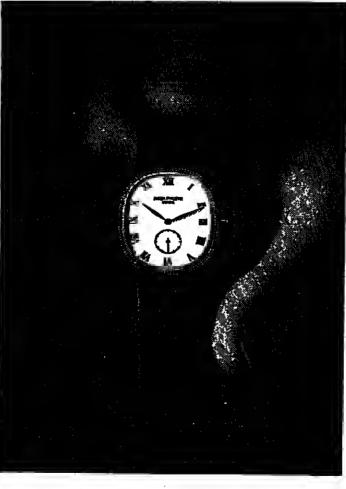
WHEN you first handle a Patek Philippe, you become aware that this watch has the presence of an object of rare perfection. We know the feeling well. We experience it every time a Patek Philippe leaves the hands of our craftsmen. You can call it pride. For us it lasts a moment; for you, a lifetime.

We made this watch for vou - to be part of your life - simply because this is the way we've always made watches. And if we may draw a conclusion from five generations of experience, it will be this: choose once but choose well.

 $\sim 17$ 

A Patek Philippe ~ because it's for a lifetime.

in a variety o



. . . .

## PATEK PHILIPPE GENEVE

Exclusive Patek Philippe showroom, 15 New Bond Street, London Asprey & Co Ltd, 165 New Bond Street, London Garrard & Co Ltd, 112 Regent Street, London George Pragnell Ltd, 5 Wood Street, Stratford - upon - Avon

# <u>Introducing</u> REFUGE OVERSE



## We look after money for those who can't afford to lose it.

Investment has never been more hazardous. Which is why the launch of Refuge Overseas is well overdu se to provide a range of investment funds which you can rely on.

Refuge Group PLC, our parent company, has been taking good care of people's money for over 130 years, one reason that they are now one of the larger insurance groups

With a policy of limited risk investment and an attractive and fiexible product package, Refuge Overs certainty out of investing, You'll have

050

er Pund 🖸 Gilt Rund 🔂

And and the second second

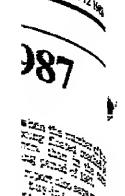
Piczec tick box(cs) M

EGU & DM Bood Po

SY access to our Ma er Fund, and through this umbrelis find you can invest in six other funds. This allows you to switch from one class of share to

mother in line with prevailing financial conditions. Or, if you prefer, our expert fund manage as can decide how to ad your investment for you. Both cost of entry and ment are surprisingly low

Whether you want capital growth or reg lar incom send the coupon now to Refuge Overseas, 4th Floor, Victory House, Prospect Hill, Douglas, Isle of Man You won't put a foot wrong



State of Mary

St. Print Strain

ivel agent

Cost P&O

705t

1.1

CITYCLASS

it.

many Euros

ed to

TACARA

## **UK NEWS**

# Ombudsman may decide **Clowes compensation**

#### By Peter Riddell, Political Editor

THE OMBUDSMAN is likely to be called in to decide whether compensation should be paid to investors who have lost money as a result of the collapse of the Barlow Clowes investment group.

Sir Anthony Barrowclough, formally known as the Parita-Administration, has the responsibility for investigating cases of maladministration in cases of maladministration in central government and of rec-ommending whether, and how much, recompense should be paid if mistakes are found. His inquiries are triggered by com-plaints from MPs which are likely in the Barlow Clowes case. case.

case. There is a precedent for the Ombudsman to investigate the Barlow Clowes affair in a report published in July 1986. This led to compensation being paid to an investor after an inquiry into the handling by the Department of Trade and Industry of the licensing of a deposit taker. deposit taker.

The involvement of the Ombudsman is now increas-ingly likely because the inves-tigation by Sir Godfray Le

THE FIRST executive car to be

produced by Hyundai of South Korea will make its world debut at next week's UK motor

The car, called the Sonata, is seen by Hyundai and its sepa-rately-owned UK importer,

International Motors, as a rival

to vehicles such as Ford's Granada and Vauxhall's Carl-

By John Griffiths

Quesne into the Government's pensation either to investors in the UK fund or in the Gibral-tar-based fund. Ministers say handling of the collapse of Bar-low Clowes will cover only the facts and will not make any that no proposals have been recommendations. put up. Lord Young, the Trade and

Consequently, the involve-ment of the Ombudsman would represent a convenient method of deciding whether compensation' should be hour roung, the trace and houstry Secretary, confirmed yesterday that Sir Godfray's report would be published on Thursday October 20, the day after the House of Commons returns from its summer offered without establishing any general precedents or legal liability of the Government.

He was speaking to reporters after the Trade and Industry debate at the Conservative Party Conference in Brighton The Treasury is believed to be reluctant to agree to compensation because of the possible precedent, although Mrs Margaret Thatcher, the Prime Minister, is said to be more when the subject was not raised despite intensive lobby-ing of those attending by the sympathetic to the plight of the investors and determined Barlow Clowes Investors to establish what happened. The expectation is that Sir Group. Its leafiet argued that nine years of Conservative achievement were at stake and

Godfray's report will not iden-tify any individual civil ser-vents for blame but will spotlight mistakes made at various stages in the history of Barlow Clowes.

Speaking yesterday Lord Young said that Sir Godfray's report would be oue of the most open and frank ever con-ducted into the affairs of gov-Sir Godfray's report was received by Lord Young a month ago. On its publication he is likely to make a full state-ment in the House of Lords, with a parallel one in the Com-There has been no decision yet on whether to offer com-Hyundai challenges Ford and GM

## **Relatives of rail** fire victims may prosecute privately

#### By Kevin Brown, Transport Correspondent

A LONDON inquest jury yesterday returned verdicts of accidental death on all 31 victims of the King's Cross Underground station fire in November last year.

The verdicts brought pro-tests from relatives of the dead, one of whom said the inquest had been "a total farce." A pri-vate prosecution may now be considered\_against London Regional Transport, which operates the Underground. said.

The jury had been directed by Dr Douglas Chambers, the St Pancras Coroner, that ver-dicts of unlawful killing should be avoided

The coroner's ruling fol-lowed a submission by Mr Mat-thew Scott, counsel for the bereaved, that there was "par-tial and incomplete evidence" of gross negligence. Mr Scott said: "If members of

the jury believe there is a susbe open to the jury beneve there is a sus-picion of gross negligence by one or more people, it should be open to the jury to return a verdict of unlawful killing. "If they are satisfied that they haven't heard enough evi-dence to protuce a very solution."

dence to return a verdict of unlawful killing, it should be open to them to record an open verdict."

However, Dr Chambers directed the jury that there was "no place for a verdict of unlawful killing – it is not that sort of court." He said an open verdict should be avoided if possible,

but a verdict of accidental death could be returned "with no hesitation whatsoever."

Dr Chambers said he was fortified in this by the decision of the Crown Prosecution Service, who are well aware of the facts in relation to these deaths."

Mr Ian Walker, the solicitor acting for the bereaved, said the relatives were "very much less than happy." Some were considering whether to bring a private prosection against

"They came here to find out what happened to their loved ones and they find that many questions remain the many questions remain to be answered. They came here to find out the facts and that is not what has happened," he

Mrs Mary Groombridge, whose widowed mother died in the blaze, said: "I am very, very angry, as we all are. We came here expecting to find out what happened to our rela-tives and they seem to have been a side issue."

Mrs Groombridge said the inquest had been "a total farce. We came here expecting one thing and it has been some-thing totally different." Miss Sophie Tarassenko,

whose rock-musician brother Ivan died in the blaze, said: "I was pretty angry before, but I am feeling very, very angry now. This is a complete travesty of the truth.

We came here to find out how our relatives died and what happened to them and they were only ever really mentioned as a broad list. "The rest of the time was

spent patting people on the back and saying what e good job they did. London Regional Transport has been let off very lightly indeed.

"They are quite well aware that we can't really afford a private prosecution but we are going to look into every possi-ble means of seeing that the truth does come out and that there is justice."

## Top car audio group plans new plant following Peugeot deal

#### By Kevin Done, Motor Industry Corresponden

CLARION of Japan, world's largest volume manufacturer of car audio equipment, plans year. to build a plant in Swindon - the seventh components group to set up a new UK fac-tory to cater for a rise in pro-duction at Peugeot Talbot, UK subsidiary of Peugeot of

More than 1,500 new jobs have been created in the UK automotive components industry due to the doubling of car years. bot assembly plant at Ryton, in the Midlards, earlier this year. Mr Tadashi Kitajima, manag-

Mr Tadashi Kitajima, manag-ing director of Clarion Shoji (UK), a wholly-owned Clarion subsidiary, said that the com-pany decided to set np the plant after winning a supply contract with Peugeot and because of pressure from Brit-ish vehicle assemblers for local UK content some store of some store of some store annual turnover of some store some outside Japan in the last 10 years and has established. years and has established plants in Malaysia, the US, Mexico, and France. Much of European car audio manufacturing has been moved to the Far East in recent years, and Clarion claimed yesterday it would be the only UK-based car audio UK content.

Clarion, which produces around 6m car audio sets a year giving it a share of more than 20 per cent of the world

market, said it would open its manufacturer. UK assembly operation next Mr Geoffrey Whalen, chief executive of Peugeot Talbot, said the UK was increasingly

Mr Kitajima said the com-pany would at first assemble around 120,000 units a year in the UK, with pilot production beginning in March. regarded as a favourable manufacturing location. Peugeot introduced a second

shift in April to raise output to 2,200 cars a week from the pre-vious single shift level of 1,100 The company would invest around £1m in the plant, employ about 50 people and reach a local content level of 45 a week. Mr Whalen said that 3,000 per cent after two or three

jobs had been created at sup-plier companies during the last Clarion will replace Philips, the Dutch electronics group, two years, of which 1,500 had come in the last five months which supplies Peugeot Talbot from a plant in Singapore. Clarion, which has an due to the move to double shift production.

The six other companies which have set up plants are: Plastic Omnium of France with a plant in Telford, Shropshire; Valeo of France with two plants at Redditch, Stafford-shire; Autoliv of Sweden in Feltham, Esser, British Vita in Manchester, Harrison & Jones in Liverpool; and Cablauto of France in Worksop, Notting-hamshire.

## N Sea oil platform approved

explosions, the accommodation

from the process modules.

#### By Maurice Samuelson

BP PETROLEUM Development yesterday became the first oil company to win approval for e new manned oil and gas plat-form in the North Sea since the Piper Alpha disaster in July which claimed 167 lives. The platform is the centre-

piece of a £1.16bn project to develop the Miller Field in the Central North Sea. It includes Some 3,700 jobs will be cre-ated at the peak of the onshore stage of the project. About 1,200 personnel will be required during the offshore installation and hock on phase the cost of a pipeline for deliv-ering gas which will be burned in Peterhead power station, on the east coast of Scotland.

and hook-up phase. Oil production is expected to The platform, to be erected on a 17,000-tonne steel jacket in 100 metres of water, will be

manned by a crew of 200. To minimise risks of fire and to the North of Scotland Hydro-Electric Board

The introduction of gas at the oil-fired Peterhead station marks a significant change in module and control room will be situated as far as possible UK energy policy Police yesterday began searching for bodies on the from the hazardous areas of the drilling and wellhead mod-ules, and isolated by fire-wails

first accommodation module of the Piper Alpha platform which was raised to the sur-face of the North Sea early in the morning.

The main accommodation module, thought to contain several corpses, is not expected to be raised until later this



pounds cheaper. Prices have yet to be decided, but an International Motors spokesman said last night that it was hoped to offer several versions at below £10,000. The cheapest Granada costs £12,000.

that Sir Godfray's report was largely irrelevant to the real questions behind the collapse.

The cars have fuel-injected engines of 1.8, 2 and 2.4 litres, with electric windows and mir-rors as standard.

Hyundai Cars Distributors (UK), the International Motors subsidiary which distributes Hyundais in the UK, is to test public reaction to the cars at the show before making final choices about specifications or

"At the moment it looks like anything between 500 and 2,000", said the spokesman.

predicting sales volumes.

## **CREATING PERFECT HARMONY MEANS WORKING** WITH A BANK THAT PERFORMS ON THE DAY

Successful business, like any performance, is not the art of the soloist alone. This could never be more true today with the increasing complexities of the world's commercial and financial markets. At Scandinavian Bank we realise that the harder we work on the choreography the more you take the accolades.

Scandinavian Bank was amongst the first to recognise that by fully integrating its trading activities, its clients would be one step ahead. No matter the state of the markets, movement in one sector alters the position in others. If every option is not immediately investigated and new movements anticipated, financial advantage can turn into lost opportunity.

The bank of the future isn't full of yesterday's men and ideas. We know that to help you achieve your objectives we have to work alongside you. That we must take initiatives and put our best brains to work on

your opportunities. All this adds value to the corporate banking service you must expect today.

If your company is seeking a vigorous new partner to advise and assist on acquisitions, mergers, divestments, management buy-out, or anything else to do with corporate finance, contact us. You call the tune, but you'll find we know all the steps.



of AFBD and TSA

## The art of British banking Scandinavian style.

# To Paris every two hours, on the hour, on the dot.

Take-off on time with Cityclass. It's the smart way to Paris.



Luxury Furnished Apartments

on long or short term lease.

BRISTOL

PLAZA

210 EAST SIXTY AFTH STREET,

NEW YORK, NY 10021

TELEPHONE 212.753.7905

FAX 212.753.7905

Scandinavian Bank Group plc, Scandinavian House, 2-6 Cannon Street, London EC4M 6XX, Tel: 01-236 6090 Telex: 889093 Fax: 01-248 66 12. International Officas: Bermude, Cayman Islands, Geneve, Hong Kong, London, Los Angeles, Madrid, Millen, Monsee, New York, Paris, São Paulo, Singapore, Sydney, Tokyo, Zürich

## MANAGEMENT

## Distribution A 'Mickey Mouse' affair becomes serious business

In his series on companies in the north-east of England, Christopher Lorenz explains. how Derwent Valley Foods discovered the intricacies of Continental retail patterns

ing food chains: the Interna-

eith Gill is disarm-ingly frank. "This very focused and dis-ciplined company has mucked about with exports," he says. "We're only now in the process of formulating a genuine export strategy for the first time."

As commercial director of Derwent Valley Foods, a buoyant young 200-person company which has become one of the most high-profile enterprises in North-East England, Gill's is quite an admission. Ever since he and three colleagues founded Derwent Valley six , years ago in the devastated former steel town of Consett, County Durham, the stellar-like penetration of the top of the UK savoury snacks market by its Phileas Fogg brand has brought it prizes and publicity galore, and created a wide spread impression that it is an ultra-professional operation

which can do no wrong. Derwent Valley's growth rate has certainly been dramatic. Five years after the start-up, sales topped £9.5m in 1987 and should hit £14m this year; pre-tax profit last year was not far short of £750,000.

Yet the company's export record is decidedly unimpres-sive. Just £320,000 of its sales went abroad in 1987, spread thinly between no less than 14 countries. This is not because Gill and his three co-founders tried to avoid exporting until they had achieved critical mass at home: Derwent Valley has been exporting almost since birth, like Berghaus, the up-market Newcastle clothing company featured in the first

of this series last Wednesday. But ontil this year, when its founder-directors started to delegate day-to-day management in order to concentrate on the company's broader development, their approach to exports had been casual. "We fell into export - we didn't really know what we were doing," says Roger McKechnie, the chairman and managing director. This laid-back attltude contributed to the company's ill luck with two distribators in succession in the prime West German market,

## MEDIUM-SIZED COMPANIES

the Thatcher government's 1992 "single market" campaign in May, and a fortnight ago at the first "enterprise forum" held in the region for local entrepreneurs by 3i, the large UK venture capital organisa-tion which is his company's only outside shareholder. The event which originally launched Derwent Valley into exporting was the same one which attracted the eager attention of Sainsbury, Safe-way and Britain's other lead-

## The European challenge

and similar difficulties in the

tional Food and Drink Exhibition in London in early 1983. But from that moment the two sides of the business took very different directions. With the founders devoting United States. It has also not helped Derwent Valley master the cross-border differences in distribualmost all their efforts to serving the company's highly demanding retail customers in tion and retail structurea which hamper any food com-pany which tries to "go Euro-pean". These have been far its home market, exporting a Mickey Mouse affair". The principle behind Der-went Valley's early appoint-ments of the foreign distribumore troublesome than the obvious barrier of national variations in taste and in consumer "snacking" habits, which in certain countries limits the potential market for Derwent Valley's range of tor-Now, the team is in

tilla chips, punjab puri and other crunchy savouries. Tradi-titional snacks for the French and West Germans, for instance, have been slices of order most chores and enfort the final stages of developing a European cold meat, cheese and cakes, although demand for Angloexport plan Saxon-type crisps and so forth is growing fast. tors who approached it was simple: avoid the traditional

Now, with the help of a consultant, the team is in the final stages of developing a Euro-pean export plan which will breed of large operators for whom the Phileas Fogg brand "would be number 2,000 in a focus on three or four coun-tries, and which is intended to boost exports to the continent 4,000-item catalogue," as Gill puts it. Instead, go for "ama-teurs" who would give the brand far more care and attento at least film a year by 1991. tion. As he says, "the trouble was, we didn't realise that This will form part of a broader overseas push, which also involves the establishment their exposure to the local dis-tribution system was as limof a joint venture in the US. ited as it was."

The readiness of Gill and McKechnie to talk about their continental European problems when these are not yet solved reflects the openness with which they and their col-leagues have operated since when these are not yet solved using the solved u

the start-up of Derwent Valley in 1982. McKechnie is a regular speaker on public platforms around the North-East, includ-ing at the Newcastle launch of didn't have much experience on the food side," claims Gill, "and we didn't realize at the time that the German grocary distribution network is extraordinarily complex

For a supplier used to the British market, this is an understatement. The overall concentration of retail power is somewhat similar, with the top four German food retailers representing 40 per cent of total grocery buying power; in the UK grocery market, the top five retailers have almost half the market. But whereas there is one buying point per major retailer in Britain, Germany's top four together have four dozen. This is partly because of regionalisation, but also because purchase decisions are also sometimes shared between two departments in the same organisation. Along with this goes much less centralised warehousing than in the UK. Thanks to the committee-like working of independent German cooperatives, "getting to the specialist trade is even more difficult," says Gill.

During 1984, with few sales made, Gill flew to Germany and severed the relationship - a difficult process because the distributor had been granted exclusivity, and Derwent Valley was worried about the legal implications; it had no choice but to pay compensation. Simi-lar problems in the US "took a lot of management time to sort out," says Gill. By late 1984 the company had realised it needed to com-

mit more resources to exports. It then had a second go under theguidance of a freelance export manager with consider-able experience in gourmet foods. He has since built up representation in 14 countries, having prompted the company to focus on particular types of retail outlet and to go, after all, through traditional importerdistributors.

In spite of Derwent Valley's chequered exporting record, Gill claims it has never lost The only appointment made on the continent at this very money on foreign sales. "In general, there's been very little overhead, and with retail prices higher on the continent

than in the UK, we've been profitable in each country." From 1985 the company concentrated within Germany on lepartment store delicates and specialist stores, leaving the main supermarket chains aside. There was some improvement in sales, but Gill says that, in the hands of a large distributor, Phileas Fogg ded to suffer "precise

the lack of attention we had originally feared." Earlier this year - belatedly, because of its preoccupation with the UK market - the team changed distributor again, with encouraging results.

A sure sign of the new partner's interest is that it has encouraged Derwent Valley to create special German packag-ing; up to now, as in other for-sign-language export markets, local-language ingredients labels were stuck over a blank patch on the back of English packets. In order to get better in-store displays, the new dis-tributor has also prompted the company to develop several packaging formats which differ from its standard single-pack, including selection boxes.

In spite of these changes, Gill is emphatic that sales in Germany and elsewhere have not been held back by the Phi-

leas Fogg packaging, with its quirkily old-fashioned English stories on the back featuring a Jules Verne character of whom many continentals have never heard. From the start "retailers everywhere have bought on the promise of the packaging,"

From the start. 'retailers everywhere have bought on the promise of the packaging'

he says. Portion size was also no problem, since the basic Phileas Fogg pack of 100 grams is in line with continental prac-tice, though back in 1982 if was four times the standard UK weight. Nor has the brand's ultra-premium positioning as an adult cocktail snack been a barrier, he says - rather the reverse. So far, there has been no need to modify flavours to national tastes, but in any case

that would not be costly. Apart from Germany, Derwent Valley's other main non-UK markets in Europe at present are Eire, France and Switzerland. In the obviously prime market of France, the ber.

hands of a longerstanding dis-tributor who acts as a "shelf jobber", directly holding space within stores for the range of

products he carries. "The prod-uct is selling reasonably well." says Gill. Pressed about the next stage of the plans for France, and the other continental markets, Gill

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

says "we can now concentrate on deciding this sort of thing." A few months ago a holding company structure was estab-lished above Derwent Valley Foods and two small UK acqui-sitions made earlier this year, so that the four directors could move away from day-to-day running of the original com-pany. Together with Ray McGhee, the sales & marketing director, Gill says he will now focus very much on developing both the continental and American markets. With the help of a consultant found through the

government's ."enterprise" scheme, the outline European marketing plan should be decided by the end of Novem-

د بالأخية بتدانية المنطقة

One possible step in some countries will be to take the conventional route of appointing a local national as a full-time "Mr Phileas Fogg", initially as a negotiator with the large retailers and later as managing director of a full local subsidiary. State 1

r\* ...\*

.....

240 B.

Constantine of

-----

-

- \* : /

2.00

. . . .

i de la com

17-12 - 21

••. . :

55. R.F.

11000

- NC |

. . . . .

. . . . .

24 ° Q.4

10.00

But in other countries, probably Belgium and the Nether-lands, the company now thinks it may well decide to use its UK sales force to get at the major supermarkets. And for a third group of markets it is considering joint ventures with established manufacturers of allied products (either local or British), Gill recognises the risk of losing control of one's product in any such venture. but says "the upside outweighs it - you can plug into a distri-bution network that exists, the take-off is faster and you save overhead."

"There is not one solution for the whole of Europe," Gill concludes. "At the end of the day we'll have a whole mix - a cocktail - depending on the characteristics of each mar-

The first article in the series appeared on October 5. The next will appear on October 19.

"Spearhead provides a useful

"It means that businesses

Keith Gill (left) and Roger McKechnic: avoided the traditional breed of large operators ... trade is more fragmented than in Britain, but not as badly as in Germany thanks to the presence of hypermarkets. Derwent Valley has so far penetrated only the variety stores and mini-supermarkets, in the



# A package that delivers factory know-how

Some companies are turning to expert computer systems to help run their plant. Clive Cookson reports

hirty five large manufacturers have clubbed together to com-mercialise an expert computer system for managing all sorts of processes within factories.

By continuously analysing information from sensors in the plant and its equipment, the system makes instant managerial decisions, which may be passed on to human operators in the form of reasoned advice or used to control the equipment automatically.

trol the equipment automatically. Known as Cogsys, the system is intended for use both to process indus-tries such as chemical, food and phar-maceutical manufacturing and in batch production and assembly. "In fact Cog-sys can be used wherever continuous real-time (instantaneous) reasoning is involved," says Ray Shaw, the project co-ordinator.

Potential applications include: monitoring plants to detect faults before they do any damage; handling alarm and emergency procedures; co-ordinat-ing complex production equipment to extend the scope of automation; and

detecting fast-moving financial trends. The system will be able to analyse several thousand external variables at the same time. Depending on circum-stances, Cogsys can either give advice and warnings to human operators via computer terminals or take direct action (for example, shutting down the

plant in an emergency). Cogsys stems from work started in 1984 as part of the 2350m Alvey pro-gramme of collaborative research into advanced information technology. Ini-tially 25 companies joined forces to develop an expert system for produc-tion plants. A prototype was success-fully installed at ICI's Wilton detergent factory on Teesside, where it provided guidance on quality. When UK Government funding ended

last year, many of the companies wanted to continue the project as a commercial venture. They set up a sec-ond club and contracted the main software development work to SD-Scicon. The membership now includes 31 UKbased companies (including many of the country's largest manufacturers), two from Sweden and one each from France and The Netherlands, Indeed Cogsys is probably the leading example of collaborative exploitation of Alvey research.

The members have so far contributed £13,000 each to the development of Cogsys. In return they will receive rights to sell Cogsys under licence, free copies of Cogsys software, income from sales and a pro-rata share in the club's assets.

Cogsys members have also decided to seek venture capital funding, a novel initiative according to Shaw, since no one else has tried to interest venture capitalists in an industrial club rather than a company. The proposal is that non-industrial investors should receive additional income from sales of Cogsys instead of free copies of the software and rights to the technology. The first version (running on DEC MicroVAX hardware) is scheduled for

release early in 1989. It will be installed on two test sites: British Gas will use Cogsys at its

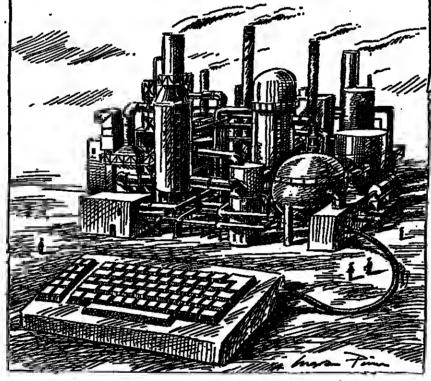
illot plant for producing gas from coal in Solihull, West Midlands, to handle alarms and advise the operators how to run the process as efficiently as possi-

The system can either give advice or take direct action

ble. One purpose of the test will be to replace the highly skilled engineers who now run the plant with less experi-enced staff guided by Cogsys. • Metal Box will use it at a factory making plastic bottles in Wantage, Oxfordshire, to control a complex extru-sion system producing bottles of opti-mum shape and weight, it will also han-dle emergencies. dle emerg mcies

In each installation Cogsys starts off with hundreds or even thousands of rules describing the behaviour of the plant, based on the experience of the human operators. It can adapt those rules as the computer builds up its knowledge of the plant. For example it may recognise a pattern in the way that particular faults occur, which had not been evident to the operators.

In addition to Cogsys, several other computer systems have been developed to capture and improve upon the know-ledge of the human experts who nor-mally make sure that factories are running safely and efficiently.



TECHNOLOGY

The only industrial expert system already marketed on a significant scale world-wide is G2, developed in the US by Gensym Corporation of Cambridge, Massachusetts.

Since G2 was released at the begin-ning of 1968, about 50 copies have been sold, mainly in North America. It is being used most extensively for process monitoring and control in the US chemical industry. For example, a typical plant might have a variety of sensors which measure the composition of

which measure the composition of chemicals passing through and detect any potentially dangerous changes in temperature and pressure. Users include Exxon, Du Pont, Mon-santo, Shell, 3M and Kodak. Last month Sira of Chislehurst, Kent, agreed to introduce 62 into the UK.

Gensym developed G2 with help from its own "user group of about six key industrial companies in the US," according to Chris Taunton, manager of Sira's industrial systems division.

according to Chris Taunton, manager of Sira's industrial systems division. Engineers without any specialised skills in expert systems can create com-plex knowledge bases quickly and eas-ily, using a structured language which Gensym has kept as close to natural English as possible. G2 also has a simu-lation facility; this allows the user to build dynamic models to test knowledge have the costem ones on line.

before the system goes on line. PA Computers and Telecommunica-tions in the UK has designed an expert system called Escort specifically for large process plants. It can handle data

from 7,000 process measurement points. The first commercial Escort system is being installed at a BP plant in Grange-mouth, Scotland, manufacturing butatiene (an industrial chemical used to make polymers). "This is Europe's largest real-time expert system," says Roy

Sargeant, Escort's business develop-All knowledge used by Escort is

entered through engineer's terminals in conventional process engineering lan-guage. Again, no special expert systems skills are needed. The plant operators communicate with Escort via special touch-sensitive colour video display units

Linkman is a simpler expert system, developed by Sira in collaboration with Blue Circle, the largest UK cement manufacturer. About 12 have been sold world-wide, mainly to cement compa-nies. Linkman can control some indus-

mes. Linkman can control some indus-trial processes but cannot provide such a wide range of advice, diagnosis and alarm management as G2 or Cogsys. Muse, developed by Cambridge Con-sultants in the UK in collaboration with the Royal Aircraft Establishment, Farn-borough, is a tool for building real-time expert systems. Twelve have been sold.

"Real-time expert systems are still only a small market with a small set of products, but the potential market for industrial systems is vast," says Chris Taunton of Sira. Roy Sargeant of PA expects that there will be a world-wide market for about 200 large process plant systems such as Escort.

Some of Cogsys's competitors predict that it will fail in the marketplace because the chub structure causes a loss of commercial sharpness.

But Shaw says that the club has given Cogsys two great advantages over the other systems. "It has a more highly focused, user driven specifica-tion;" and it was designed with a more open architecture, which allows it to work easily with any other commuter work easily with any other computers in the factory.

## ||Businessman's guide to the implications of 1992

Paul Abrahams reports on an expanded information service

much improved computerised information service will be launched А next week to provide business men with details of what the single European market of 1992 will mean.

The scheme, called Spearhead, is provided by Profile. Information, the electronic data service, with the help of the UK Department of Trade and Industry (DTI). Spearhead was originally

launched in the spring, but has now been substantially expan-ded to include the latest information about moves towards an integrated European market

Let. The database supplies simple summaries of all the measures being considered in Brussels. Details are provided of docu-ments being discussed and leg-islation being proposed, as well as the full text of the 100 mea-sures almeady adopted sures already adopted. Names and telephone num-

bers of civil servants at the UK Department of Trade and Industry (DTI), who are deal-ing with particular issues, are

also supplied. easy to use. She admits, how-ever, that in the previous ver-sion there were difficulties in New services provided by the relaunched database include information about EC tracking down indexed subjects. She says that many had been filed in jargon-ridden "Eurobabble" and had proved almost impossible to find. Profile is now supplying a glossary to make it easier to initiatives not connected with. the single market, such as new rules on environmental issues and consumer protection.

and consumer protection. Mike Gardner, deputy man-aging director of Profile Infor-mation, part of Financial Times Business Information, says that the database has a wide range of applications. "We have had one client in the drinks industry who dis-covered a large number of access entries for particular industries.

tool for seeing what is happen-ing in Brussels," says Ray Walsh, director of Electronic Publishing Services, the Lon-don-based information market-ing complement the drinks industry who dis-covered a large number of problems through Spearhead which were being created by European standardisation," he says. "He found that he not only had to list contents and additives on the outside of the bottle, with special syntax and wocabulary in letters of a par-ticular size, but he also needed to use a special type of gine to keep the label on." ing consultants can get an indication of where the legislation is going and anticipate it, rather than waiting until it is passed, when it might be too late to react," he says.

Access to the database is available in both the US and Julie Scott, library informa-tion officer at the London offices of Arthur Young, the on the Continent : through other electronic databases and gateways, such as Celex and Telecom Gold. management consultants, says that the revamped system is

## Agreement reached on how to allocate space for communications satellites By Paul Godden

AN INTERNATIONAL meeting of government representatives, in Geneva, has ensured that all countries will have access to countries will have access to slots in space for communica-tions satellites. The more developed countries, however, will still have the flexibility to launch satellites on a "first come, first served" basis. The decision was taken at the end of the five-weak World Administrative Radio Confer-

Administrative Radio Confer-ence (WARC), held under the suspices of the International Telecommunications Union OTTD.

The conference's main aim was to come up with a plan for the fair allocation of space for geostationary satellites. These orbit the earth at a speed which keeps pace with its nat-ural rotation and so appear sta-

tionary from the ground. Richard Butler, ITU secre-tary general, said that the conference's most significant achievement was to break new ground with the allocation pro-

cedure. cedure. As well as sorting out the geographical plan for the launching of the satellites, the WARC has also instigated the idea of multilateral planning meetings, which could be called when administrations need quick, ad hoc decisions on satellite placements. Sources close to the ITU say that this was very much a US-driven measure. measure. The planning meetings

would include organisations like Intelsat, the largest com-munications satellite operator, which is funded by telecommumications companies from sev-eral countries.

The conference decided not to reserve the 18.1 to 18.3 GHz, 18.3 to 20.2 GHz and 27 to 30 GHz frequency bands for specific countries.

Instead they will be set aske for allocation on a first come, first served basis and will probably be allocated at the planning meetings.

One other result of the WARC was a plan for feeder links (which transmit pro-grammes from the ground to the satellite) for Europe, Africa and Asia, thus completing a comprehensive world agree-ment for direct satellite televi-sion broadcasting. And it also ensured that there will be world-wide high definition tele-vision and satellite aound broadcasting. broadcasting.

The conference decided that the high definition television service should be world-wide, within the service of within the range 12.7 to 23 GHz, with the final choice of

an appropriate band being decided at a future conference. A conference no later than 1992 will decide which frequencies could be allocated to satel-lite sound broadcasting within the 500 to 3,000 MHz range.

This was to have been the final conference; however, it has been decided that further ones should be held to take

account of new developments.

#### FINANCIAL TIMES CONFERENCES

EUROPEAN BUSINESS FORUM - 1992 AND AFTER Rome, 1 & 2. December 1988

This biennial conference has become one of the most successful events on the Financial Times' calendar. This is the Monnet Centenary year as well as that of the Financial Times and Valery Giscard d'Estaing, the former French President, has accepted the invitation of the Financial Times to deliver the Jean Monnet Memorial lecture which will be the main feature of the second afternoon of the forum. Giovanni Agnelli, Carlo De Benedetti and Romano Prodi will be among the leading Italian speakers and the chair will be taken by Denis Healey and by Carlo Ripa di Meana, Member of the Commission of the European Communities. Other contributors include Leon Brittan, Former Secretary of State for Trade and Industry and European Commissioner Designate and Bettino Craxi, Former Prime Minister of Italy.

#### MERGERS & ACQUISITIONS London, 8 & 9 December 1988

· \_ \_

.

and 10 1 10

The pace of merger and acquisition activity is increasing as the business community prepares itself for Europe 1992. This important conference co-sponsored by Booz Allen & Hamilton and Arthur Young and using the specialist skills of both firms, will look at a number of major deals failures as well as successes. These will be analyzed at length by a panel of commentators whose role is to open up discussion after industry leaders have spoken on the problems and opportunities they saw as they developed their bids, on the actual strategies being pursued and the results that followed. The European community and Internal competition frameworks will be touched upon and the conference will include contributions by corporate finance specialists from the City and New York. Speakers include Dr Thomas Gasser, Deputy Chief Executive Officer, ABB ASEA Brown Boveri, Robert Jaunich, Executive Vice President, Jacobs Suchard Management & Consulting SA, Francia Maude, UK Parliamentary Under Secretary of State for Corporate Affairs, Jeffrey Rosen, Managing Director, Wasserstein, Perella & Co and Robert Swannell, Director, J Henry Schroder Wagg, Peter Leslie, Deputy Chairman & Managing. Director of Barciays Bank and Martin Waldenström, Vice President, Booz Allen & Hamilton will be among the contributors looking at the prospects for Inter-Community mergers and acquisitions which are likely to develop at a pace rivaling the bids from outside the EEC and within Individual countries as corporations move to strengthen their competitive position. To enable maximum discussion, numbers for this conference will be limited.

#### WORLD TELECOMMUNICATIONS London, 13 & 14 December 1988

The world telecommunications industry is in a period of significant change brought about by the application of innovative technologies and a steady reduction in long-established barriers to competition. At the same time, telecommunications is being thrust to centre stage in the development of the information age. Access to an efficient communications system on a global scale has become essential in the growth of worldwide trading. Speakers will include: Sir Donald Maitland, GCMG, OBE, Deputy Chairman, IBA, Bryan Carsberg, Director General, Office of Telecommunications, Yasuo Otaki, Deputy Director-General, Communication Policy Bureau, Ministry of Posts and Telecommunications, Japan, Ake Lundqvist President, Ericeson Radio Systems, Sir Eric Sharp, CBE, Chairman and Chief Executive, Cable & Wireless and Desmond Hudson, President, Northern Telecom World Trade.

All enquiries should be addressed to the: Financial Times Conference Organisation, 126 Jermyn Street, London SWIY 4UJ

Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G. Fax: 01-925 2125.

## CONTRACTS

## Power station

## project

KIER CONSTRUCTION, part of the of Beazer group, has been awarded the £35m contract for the cooling water pumphouse and outfall for the Sizewell B' power station by the Central Electricity Generating Board. The contract falls into two separate elements, onshore and offshore works. All the onshore works will be constructed within a dewatered excavated

area, protected by a diaphragm wall which was constructed under an earlier contract. Onshore works comprise the construction of the main cooling water pumphouse and associated short lengths of culvert to connect with the turbine hall. The pumphouse, which has a very deep reinforced con-crete basement with a steel superstructure, will house four cooling water pumps, drum screens and electrical equip-ment. An inlet diffuser, onshore inlet culvert, onshore

outlet culvert and surge chamber will complete the onshore ment. Offshore works include an 850 metre long inlet culvert and an outlet culvert about 250

metres in length. Both culverts have a diameter of 5.5 metres and will be constructed as submerged tubes which will be precast remote from the site. then floated into position in a predredged channel. Other off-shore works include the con-struction of a barge docking facility and a personnel jetty. Kier's engineering depart-ment has designed a sheet pile cofferdam for the temporary works rather than the diaghragm wall which rival

bidders were proposing. The cofferdam solution achieved a significant cost saving for the CEGB. **BOSKEL CONTRACTS**, part of

Roskel Group, is to instal suspended ceilings worth over \$4.6m, mostly in 23 new super-stores in a chain stretching from Kirkcaldy, Fife, to St Austell in Cornwall. They range in size from 4,500 to over 9,000 sq metres of cell-ing area and account for more than £3.6m of the total con-

tracts value. Among the clients are Sainsbury, Tesco, Asda and Sava-centre but the biggest single installation will be at the Broadmarsh Shopping Centre development in Nottingham

(£500.000).

ANY "liability crisis" in the of Lords case has opened up whole fields for conjecture which will ultimately have to UK comes rather from the gaps and uncertainties in the law than from over-enthusiastic court activity, except in the case of professional advice. at the highest and most expensive level. The courts have contrived the narrowing of liability by differentiating between differ-There is not a lot of point in suing anyone other than a pro-fessional for negligence unless you have also been physically ent sorts of loss. If the loss can only be measured in terms of hurt.

In particular, the notion that English law will support the victim of careless or shokly workmanship looks strained. Every day there are millions of taken on to build a wall and it transactions where the victim falls down, various losses follow, all equally real to the has no contract as such with owner. He is best protected if the person who does the work. owner. He is best protected if the wall fails on top of him. He will recover damages for pain and suffering and lost income, both during convalescence and in future, although this second loss is "purely economic." It would be quite impossible for the courts in rule otherwise The main contractor (builder, supplier, garage or whatever) fulfils his part of the bargain by getting someone else to do the actual work. All he has to show is that the sub-contractor was normally competent.

If the work is done badly, the victim's hope of suing the subthe courts to rule otherwise, both in the light of precedent and on grounds of simple jus-tice. In any event, the bias in favour of human safety is contractor direct has more or less evaporated. On the other hand, the chances of reclaiming the loss from a professional person are promising. Anyone who professes an expertise in the area and is asked to supervise work may well be found legally liable for the whole things when it falls, the brick-layer will be responsible for loss, while the careless work-man is untouched by liability. their repair and replacement, and for any costs or loss of This is ironic, since the profesprofit from not being able to sional person tends to act responsibly and also to have unlimited personal liability However, if no physical injury or damage to other prop-erty occurs, the owner of the when found negligent. It is also precisely in the field of profes-sional indemnity cover that an insurance crisis is most likely. building can recover nothing.

to happen. In other fields, some of the courts' decisions present a rea-soned narrowing of the field of negligence which - whether pure economic loss and as such are unrecoverable.

one agrees or disagrees with the outcome - at least leave one knowing what one is recover pure economic loss was most strongly affirmed when the liability for careless deeds was extended to liability looking at. Others are much for careless talk (hence the more opaque. A recent House

## By Celia Hampton

The liability crisis, UK-style

**BUSINESS LAW** 

greater liability of the profes-sional). This is naturally more likely to lead to financial loss than physical danger. be resolved by more litigation

Lord Devin could find neither logic nor commonsense in any distinction between finan-cial loss caused directly and such loss caused by physical injury (Hedley Byrne v Heller (1963) 2 AER 575). He called it "nonsense:" "it arises, if it is the law, simply out of refusal to make sense." money, it is "pure economic loss" and as such can only be recovered in special cases. If a freelance bricklayer is

The tendency to allow economic loss to be recovered reached its highest point in Junior Books v Veitchi (1982) 2 AER 201. The owner of a factory recovered not only lost profits but also the cost of relaying the floor which had been badly laid by a sub-con-tractor. Since then the courts have sought the shortest route down and away from this alarming position. The recent House of Lords

case goes so far as to suggest that economic losses may never be recovered, even when other sorts of damage do occur (D & F Estates v Church Com-missioners (1988) 2 AER 992). It also suggests that earlier case law under which a local authority was held liable for defective foundations in a house built under its supervi-sion was not a case of liability in negligence at all. It suggests these things, which have wide implications, but it cannot be said that it has finally decided

Business or profit lost due only The case concerned a buildto the falling down of the wall and the cost of its repair are now indisputably classified as ing contract and the tenant of a flat. The plastering was done, badly, by a subcontractor. The case could have been decided by limiting the main contrac-tor's liability to selecting the Historically, the right to subcontractor carefully, but the argument about economic loss was, regrettably, also raise The logic of the judgment

ran as follows. If the plaster was simply defective and had to be replaced, the tenant could not recover because the cost was pure economic loss. If the plaster was potentially a threat to human safety, the tenant could still recover nothing if he discovered the danger in time. He could only recover damages if the plaster fell down and caused injury or damage before the danger was discovered.

This raises the interesting possibility that a person who acquires defective property may himself be responsible for finding out its nature and avoiding the danger. If so, his damages could be reduced on the basis of contributory negligence.

The House of Lords went on to doubt whether the losses caused by having to replace the plaster could ever be recov-ered, although the parallel losses arising from damage to other property could. This cre-ates an odd position. If the wall falls down, damaging the floor and a machine placed against it, the builder will have to repair the floor and pay fully for the machine and even for production lost while it is out of action. As far as the wall is concerned, all he need do is make good the hole. The House of Lords did not

go so far as to overrule the defective floor case - Junior Books - but sought rather to isolate it. It was a case of dependence on the expertise of the flooring contractor, but this is quite normal. It was also a case where the factory owner and the sub-contractor were especially close - "as close as could be short of privity of contract." This gave scope for imaginatively distinguishing the precedent from new ca Just how imaginative this

this was found instead to defeat the analogy with the Junior Books case. The contract did not specifically cover the dispute. The parties were therefore treated as having decided not to cover the loss in question. It would be wrong to "extend" liability in negligence to fill the gaps in the contract. Lord Justice Purchas sought to avoid the "Pandora's box of unbridled damages" and explic-itly referred to "policy" rather than general principles of law. He mentioned the US liability crisis for the medical profession - hardly appropriate since the professional's liability is the only sort in English law which extends to pure economic loss, and also since medical negligence is likely to result in physical injury. The Court of Appeal was clearly deciding the matter in the light of what it thought was policy

might turn out to be was

shown in a case before the

Court of Appeal where the par-

ties were not just close to each

other - they actually had a

contract (Greater Nottingham

Co-op v Cementation (1988) 2

AER 971). Rather than making

them even closer, however,

15

ARAB BANKING The Financial Times proposes to publish this survey on: 17th October 1988 For a full editorial synopais and dventisement details, please contact rette Lecounte-Peacock on 01-248 8000 ext 3515 or write to her at: Bracken House 10 Cannon Street London EC4P 4BY

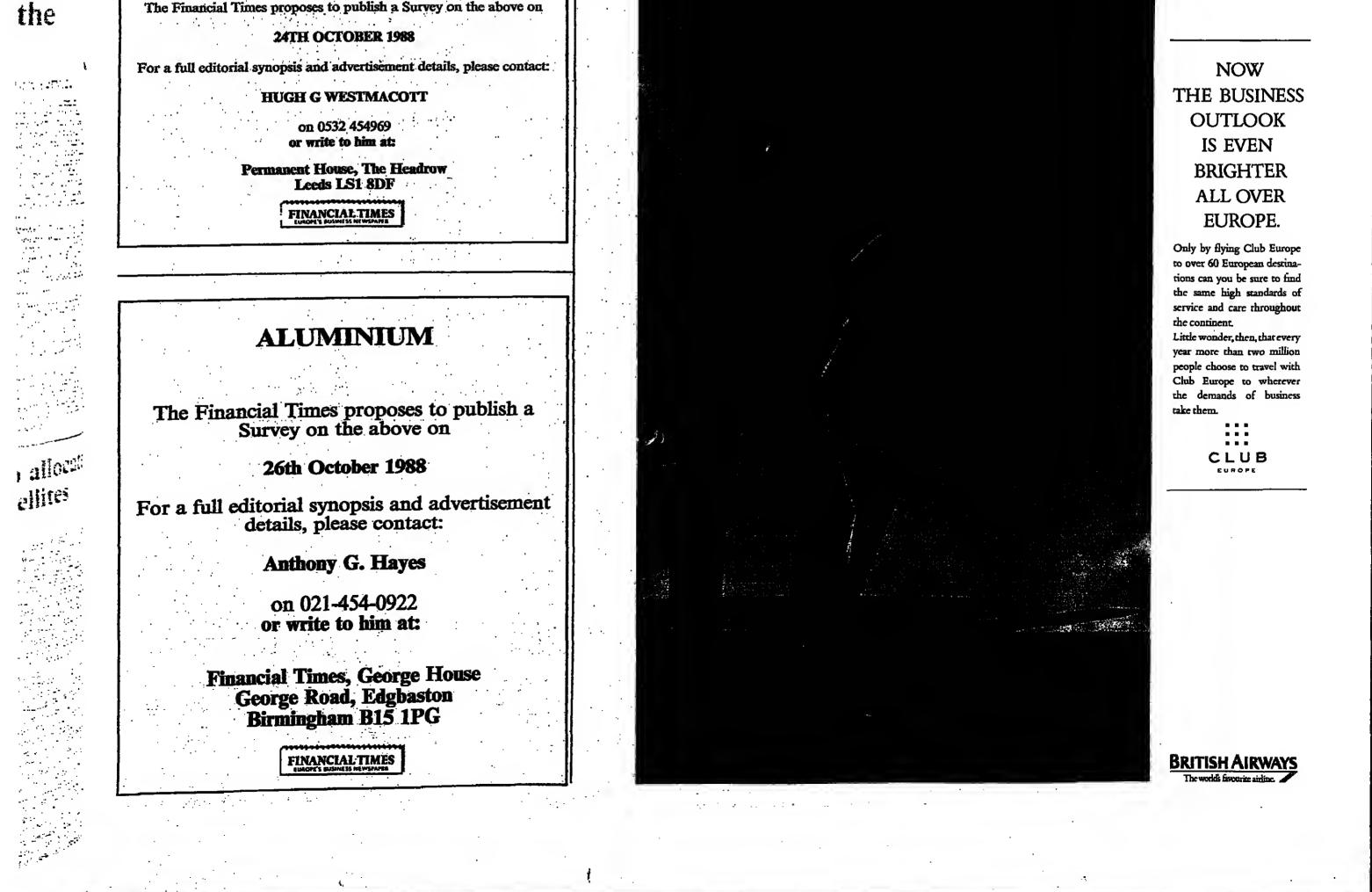
(quite properly) getting stron-ger, for instance in the new law on product liability.

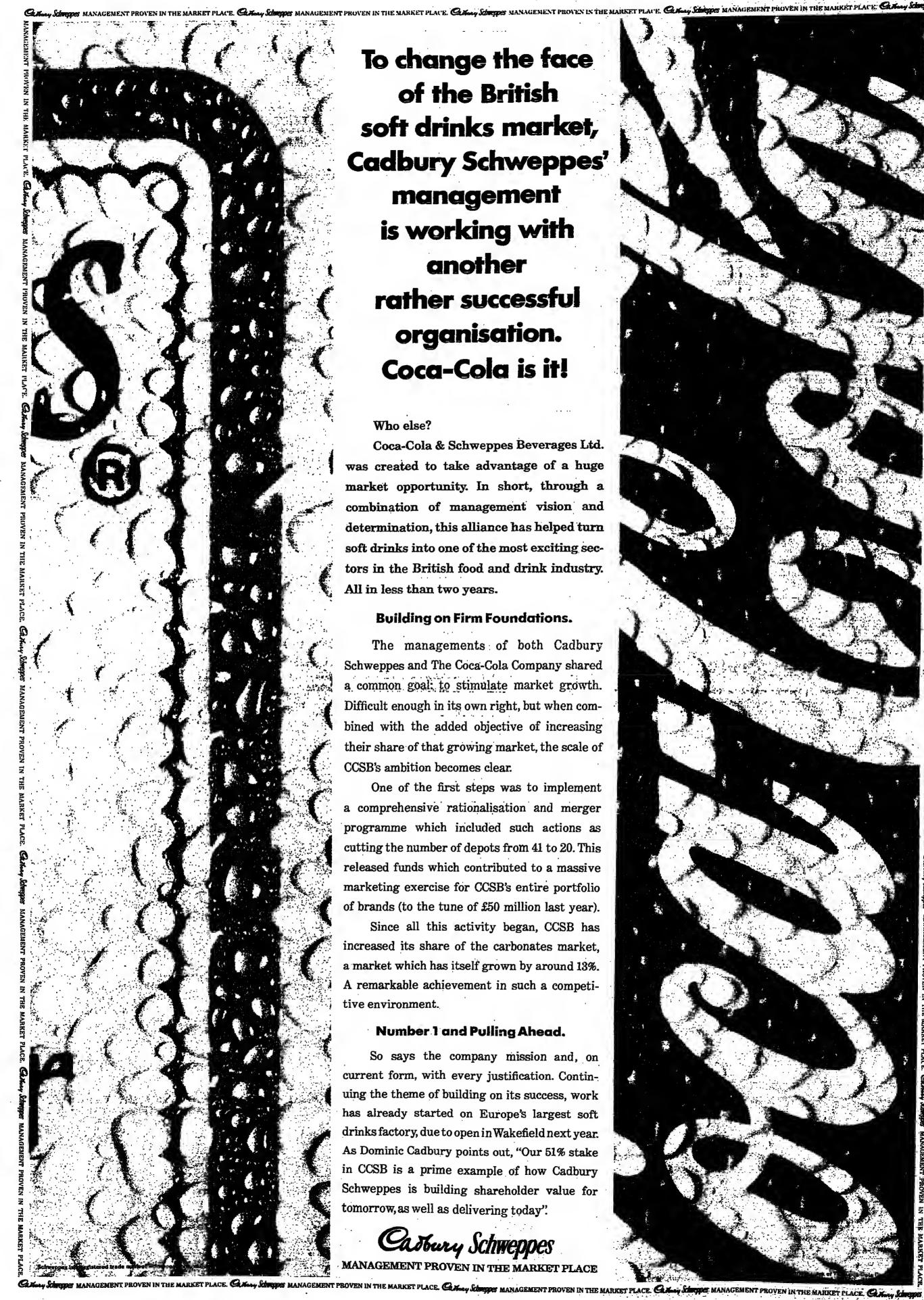
If the wall damages other

use them.

## TYNE AND WEAR

The Financial Times proposes to publish a Survey on the above on





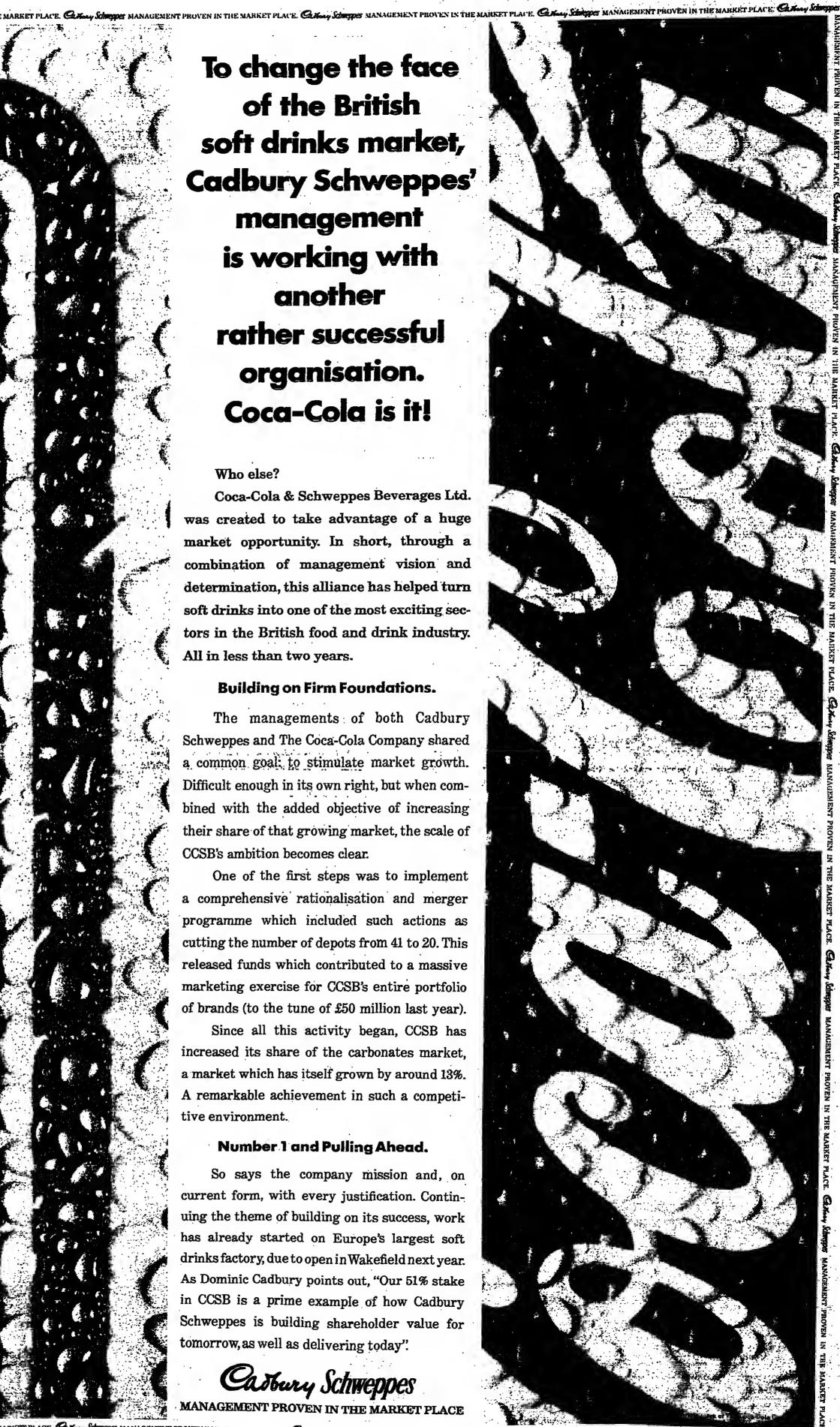
To change the face of the British soft drinks market, **Cadbury Schweppes'** management is working with another rather successful organisation. **Coca-Cola** is it!

### Who else?

Coca-Cola & Schweppes Beverages Ltd. was created to take advantage of a huge market opportunity. In short, through a combination of management vision and determination, this alliance has helped turn soft drinks into one of the most exciting sectors in the British food and drink industry. All in less than two years.

## **Building on Firm Foundations.**

The managements of both Cadbury Schweppes and The Coca-Cola Company shared a common goal; to stimulate market growth. Difficult enough in its own right, but when com-



ih2

- i i

bined with the added objective of increasing their share of that growing market, the scale of CCSB's ambition becomes clear.

One of the first steps was to implement a comprehensive rationalisation and merger programme which included such actions as cutting the number of depots from 41 to 20. This released funds which contributed to a massive marketing exercise for CCSB's entire portfolio of brands (to the tune of £50 million last year).

Since all this activity began, CCSB has increased its share of the carbonates market, a market which has itself grown by around 13%. A remarkable achievement in such a competitive environment.

### Number 1 and Pulling Ahead.

So says the company mission and, on current form, with every justification. Continuing the theme of building on its success, work has already started on Europe's largest soft drinks factory, due to open in Wakefield next year. As Dominic Cadbury points out, "Our 51% stake in CCSB is a prime example of how Cadbury Schweppes is building shareholder value for tomorrow, as well as delivering today".

Cathury Schweppes

MANAGEMENT PROVEN IN THE MARKET PLACE

## JOBS

# What people think of their bosses and work

By Michael Dixon

That may perhaps strike readers as an impertinent thing for the Jobs column to ask. After all, even if you were willing to reveal the answer to a stranger, it would cost you at least the price of postage as well as valuable time to tell me.

valuable time to tell me. Even so, the question is neither prying nor idle. For I am about to offer you a way of privately comparing how you feel about your job with the corresponding feelings of a representative sample of people working in Britain, and — although in less detail — a similar sample in the United States.

United States. The comparison is made possible by the Wyatt group of management consultants, which has just completed an extensive survey of British workers' attitudes to match a study it made in the US last year. Surveys in other lands are planned to follow soon, with the aim of enabling employers to check how their people's views square with those of the generality of workers in the same industry or region, whether nationally or internationally. The British study, done

three months ago, covered 3,275 full-time workers in the private and public sectors, luding 651 managers with

HOW do you feel about your work? at least two levels of staff under them. The mixture of organisations they worked for and their geographical distribution were reasonably typical of Britain's working population as a whole. So was their social profile. Wyatt certainly cannot be

accused of skimping detail. The survey even went into things like the temperature of the premises where people work. Overall, 36 per cent said it was favourable and 24 the opposite, with the rest finding it sometimes one and then the other, or unable to decide. But banks and the like need to look to their

inke need to look to their thermostats. Only a third of finance-sector staff liked their workplace temperature compared with two fifths of public sector employees. Alas, any reader wishing to know more of the finar points will need to contact Wysti's Carl West-Meads at 21 Tothill Street, London 21 Tothill Street, London SW1H 9LL; telephone 01-222 8033, fax 01-222 9182. From now on, my report will be limited to broader issues. It turns out that, in many of our attitudes, we British are not much different from our counterparts in the US. The sense of personal achievement afforded by the job satisfies 62 per cent of us as against 64 in the States. Similarly, 64 per cent of us

compared with 67 of them are content with the opportunity we have to use our abilities and 58 per cent against 60 find our work interesting. Americans are a bit shead in neral job-satisfaction, too, their 64 per cent comparing with our 59.

When the overall British figures are broken down by broad sectors of employment, however, there is no doubt which is the most generally which is the most generally satisfied if not smug. It is financial services with 65 per cent. The rest - the public sector, manufacturing, and other services - are all close to the national figure of 59.

> Pay There are no prizes for guessing what is one of the main influences behind the

financial coven's smugness. It is of course pay. On that topic the 3,275 people taking part were asked two questions. One asked two questions. One was if they were content with their pay in comparison to that of folk in similar jobs in the same organisation, which gave a yardstick of "internal" satisfaction. The second was whether they were content with what they earned commared to nembe earned compared to people doing similar work in other organisations, giving an "external" gauge.

67-plus per cent in the US and 59 in Britain. But a fair number of people who saw themselves as fairly paid by comparison with equivalent staff in the same outfit, clearly felt that the grass was ener on the other side of the organisational fence. For by the external measure, the satisfied proportions fell respectively to 50-plus per cent of the Americans and only 41 per cent of us Brits.

Moreover, although our internal contentment varied little by sector - from 61 per cent in the financial and other services groups to 57 in manufacturing — there were variances on the external gauge. The percentages of the satisfied ("Yes") and the dissatisfied ("Yes") and the dissatisfied ("No") excluding those neither firmly one nor the other, were: Sector Overall No 34 Yes 41 Financial 47 32 Other services Manufacturing 44 42 31 - 33 Public When asked whether there

The overall figures for internal satisfaction were

was a strong link between and performance in the employing concern, we Brits were even more sceptical than the US contingent. Whereas 28 per cent of the Americans answered yes, only 24 per cent of us did the

same. Here, however, there were marked sectoral swings: Sector Yes Overall 24 49 Financial 50 25 Other services 45 28 28 Manufacturing Public 10 Public employees were also lowest in satisfaction with openings for advancement. There too, the Americans led with 35 per cent satisfied compared with 31 of Brits as a whole. But public concerns score was only 26 per cent against manufacturing's 34 and the other two's 36 each.

#### Promotion

The topic on which there was evidently the closest transatlantic agreement was whether the organisation was good at promoting the most competent people on its staff. There was a mere one percentage point difference, with 29 per cent of the US total saying yes compared with 28 per cent of us. Yet again we varied by sector, as follows: Sector Yes No

36 28 19

get promoted also vary in other intriguing ways. Here, for example, is the ranking that results when the total sample is analysed according to the length of time the 2 975 to the length of time the 8,275 people had been working for their organisation: Yes Service

1 - 2 years 32 38 44 49 45 36 3 - 4 years 26 23 19 5 - 9 years 10 - 19 years 20 or more 23 So our cynicism about our bosses' promotion decisions seems to grow with the time we spend observing them. Fortunately, we at least relent a bit once we have

served over 20 years. The participants were also asked if their employer was too tolerant of bad workers. Americans, with 44 per cent agreeing, were starner than British whose response was: Overall Financial 40 84 33 41 Other services 34 41 35 Manufacturing 40 Public 26 An allied result may interest British Labour Party leaders who think the public wants a return of union dominance. The replies of unionised and non-unionised workers to the same question were; No Yes 41 29

Not in a union 33 46 Union members

A.C.A.s Lawyers LI.B.s

17

Michael Page City is currently advising a wide and diverse range of clients on their compliance recruitment. These positions vary from senior positions within sizeable compliance departments to graduate trainee vacancies. Previous compliance experience, whilst mandatory for the more senior roles, is not essential.

If you have a professional qualification or a law degree and are looking for career enhancement at the centre of the financial services industry, contact Paul Wilson on 01-831 2000. Alternatively, write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Jonathan Wren	
EQUITY CAREERS	TRAINEE ANALYST CHARTERED ACCOUNTANT Our client, a UK stockbroker with a pre- eminent reputation in the field of equity research is looking for a trainee investment analyst
Recommendation: Long Term Buy Price: Tenders invited to £70,000	Applications are sought from recently qualified chartered accountants aged 24-28 with excellen
Further to our report of July 20, 1988, we are pleased to announce that prospects for equity analysts and salesmen in this last quarter of 1988 are good. Demand is for both sector and geographical specialists, as prime competitors in the securities industry continue to expand assertively their global research and sales functions.	analytical and written skills and an ability to communicate effectively to both company directors, sales teams and institutional fund managers. SMALLER COMPANIES ADVICE We currently seek a recently qualified
CONCLUSION	chartered accountant to join the smaller company advisory unit of a leading UK investment banking
As leading equity recruitment specialists we regard the above as high yielding long-term career investments for both analysts and salesmen.	group, Candidates should possess good academic and technical skills, enthusiasm and an aptitude for all aspects of marketing, business
A comprehensive report on current opportunities available with prime competitors can be obtained from Ann Winder on 01-623 1266 between 8am-6pm.	development. An awareness of and commitmen to serving the particular needs of smaller companies is essential. For further details of the above please contact Jon Michel or Robert Digby on 01-583 0073 (day

or 01-673 0839 (evenings and weekends).

16-18 NEW BRIDGE STREET, LONDON EC4V6AU

BADENOCH & CLARK

RECRUITMENT SPECIALISTS

Reporting to the Head of Global Markets Credit - Europe, you will be responsible for analysing and approving counterparty risk for the broad range of the Bank's trading business, which includes many new and innovative products. Focussing primarily on banks, insurance companies and fund management, clients and working closely with risk managers and traders, the role involves substantial client contact and relationship building responsibility.

## **Corporate Finance**

You will play a key role in the European Corporate Finance Group in supporting Senior Marketing Officers in the UK and Continental Europe. In addition to credit analysis and approval, your responsibilities will involve client liaison, development of corporate banking business and portfolio management - including country and industry analysis and decisions on asset sales and swaps.

**Credit Roles** with a difference

Two of the Bank's major businesses now seek two high potential banking professionals to add to their vital credit, groups.

## **Capital Markets**

Bankers Trust has established a leading position as a worldwide merchant bank, successfully combining the innovation, creativity and markets expertise of an investment bank with the balance sheet strength of a commercial bank.

#### CONCLUSION As leading equity recruitment specialists we regard the above as hi long-term career investments for both analysts and salesmen.

**Overall** 

28 Financial Other services Manufacturing Public

42934 But the thoughts of the British on the competence or otherwise of colleagues who

For both positions, you will ideally be a graduate with at least three years banking or related financial institution experience, including some credit specialisation, in either corporate, financial institution or trading risks. A European language would be an advantage and you must be PC literate. Applicants with energy, commitment and drive will find the rewards highly competitive and career development opporunities substantial.

In the first instance, contact Mark Harshortie in , confidence on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

## **Bankers Trust Company**

#### EQUITY/BOND/ WARRANT SALES

£30 - 50K. 2-4 years experience. Our prestigious Japanese and U.S. clients have the above vacancies immediately for candidates with broad based knowledge. Call Mark Anderson at JAC on 796 3132.

CZR SAB

## **Not every Financial Expert** Can Appreciate the Way We Work

## FINANCIAL PLANNING & ANALYSIS MANAGER

For our client, getting results is a way of life. They're a UK based subsidiary of one of the world's largest and most powerful financial services institutions - with a distinctly dynamic and exacting approach to their internal financial management.

Controlling a small management accounting team, you'll be expected to create and present monthly reports based on rapid, accurate and highly professional interpretation of budgetary variance and profitability data. The Financial Director and other executive Board members will be relying on your recommendations for critical policy and planning decision-making, so you'll need the professional skills and confidence engendered by a successful background in financial analysis within a major (probably American) corporation or Financial . Institution house. Adaptable, open-minded and

results-orientated, you must bring an involved, hands-on style to the on-going task of co-ordinating your team.

Based S.W. of London, it's a highly visible role with direct impact on the profitability and future direction of the company, offering considerable scope for career development to senior financial management. You'll be offered a salary of £25,000 to £28,000, together with a company car, mortgage facilities, PPP and Life assurance.

Please write with CV to: Roger Juniper, Juniper Woolf & Partners Ltd, 22 New Concordia Wharf. Mill Street, London SET 288. Alternatively, telephone

for an application form on 01 231 7275. Ref. C242. INIPERI

RECRUITMENT ADVERTISING · SEARCH & SELECTION

## International Insurance Group **Director of Life** A unique development role

## South Coast

No.1 New Street, (off Bishopsgate), London EC2M 4TP. Telephone: 01-623 1266. Fax: 01-626 5258.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Recruitment Consultants

We are retained to help fill a role which is not only unique but which also affords an unusual opportunity for a Life man or woman to move into general management and to develop a business backed by one of the worlds most dynamic organisations. Our client is a general insurance group which has recently been granted a licence to write life business. The group is part of a major multi-national organisation and has made a firm commitment to continuous development in this area.

They seek a person with broad experience of the market place who can design, develop, price and implement a range of life products, with assistance from the Research. Actuarial and Marketing departments. Additionally the person will have under his/her direction two areas of general insurance, both of which are managed by specialists, one of which is a major profit contributor to the group.

The company is currently in an exciting phase of its development and has a progressive and lively approach. The person appointed is likely to be already at Assistant General Manager level or equivalent. The job offers an unusual challenge and further career prospects.

c.£50,000+benefits

The appointment will be made at Director level and will report to the Managing Director. It will be based at the company's pleasant headquarters on tha South Coast of England. In addition to a generous salary, and discretionary bonus, benefits include a non-contributory pension and prestige car Generous relocation terms will be provided if required. Please reply in the first instance to Keith Fisher, Partner, Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355. Fax: 01-489 1102.

Overton Shirley & Barry



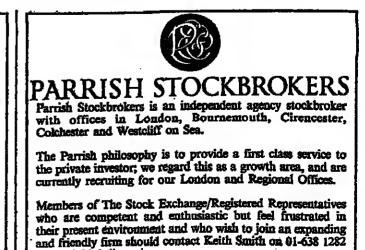
## **CHINTUNG EUROPE LTD** HONG KONG/SINGAPORE/MALAYSIA

ChinTung Europe wish to recruit seasoned professionals to join their expanding institutional sales team.

Experience of Far Eastern Markets is essential.

Please write with C.V. to: Walter Walker Managing Director ChinTung Europe Ltd. 107 Fleet Street London EC4A 2AE

Standard & Chartered



for an initial discussion.

#### 18 International Money GERRARD VIVIAN GRAY **Brokers Require** Middle East Representative with extensive Banking experience who can use his contacts to develop a client base from London in cur-Committed to the private client rency deposits, foreign exchange and off balance **Private Client Stockbrokers** sheet instruments Write Box A1011, Financial Times, 10 Cannon Street, London EC4P 4BY A century of tradition, a strong indepe committed to positioning the firm at the forefront of private client stockbroking and the drive of new management offers an exciting fature AT A CAREER CROSSROADS? to successful stockbrokers seeking scope, stability and visibility. THE COMPANY Hill Summel Investment Services is seek-ing excentives, aged 25 to 50 and with experiences in landssty, commerce or the professions, to become Personal Finan-cial Advisors. All noncessary training and support, including office facilities, will be given to crabble you to promote the removed same of Hill Samuel personal and corporate (instancial products and services. London commuter area. Respected name transformed by new backing and management. 0 Supported by the leading UK discount house, investing heavily in developing capacity to handle long term growth, with new systems and New management have rationalised business, now aiming at achieving market leading position. Strong team spirit, profit sharing philosophy, outstanding School Tallest \$1-322 4858. 9 Queen Anne's Gate, Lonion SWI 98Q THE POSITIONS ♦ Opportunities for team leaders, senior private client stockbrokers and client executives. APPOINTMENTS Contribute to management during period of development. WANTED QUALIFICATIONS Professional, highly skilled stockbrokers, high achievers in ging and developing private client business. SITUATION mar High professional and discreet standards, the vision and resolve WANTED to perform in volatile markets and leadership qualities. nior Executive make 20 years resident in East seeks position in Hong Kong U.K. Good contacts and experience COMPENSATION Highly competitive, contractually secured package comprising base, sales of industrial pro profit share and executive benefits. Write Box A1014, Finnecial Times, 19 Cannos Street, Louise EC4P 4BY Please reply in writing enclosing full cv quoting Reference G3997 to: 54 Jermyn Street, London SW1Y 6LX. mist (graduated Melbo early forties, seeks representation or challenging responsible appointment with international organisation wishing o establish or expand business in leasel. Finent in English, Hebrew, Spanish, Portugues and Genzma, Good knowledge French and Italian. SPECIALISTS IN SENIOR SCELECTION MANAGEMENT SELECTION 01-493 3383 Write Box A1012, Financial Times, Carmon Street, London ECAP 4BY

## **New Issues and Marketing Executive INVESTMENT BANKING ARM OF A** MAJOR JAPANESE BANK

Closing date: 31st October 1988.

An equal opportunity employer.

Wandsworth - the Brighter Borough

- ----

A second sec second sec

يسيد يحقها بالكرية مترسيسه بالمراجع كالتراكين الكمكارين والابتاري والأراب المراكين

Ideally aged between 24 and 28 with 2-3 years experience in Investment Banking, candidates should possess a thorough knowledge of Eurobond documentation and be conversant with Capital Markets and other related products, in order to assist the Corporate Finance Executives and Marketing Teams.

The position will offer considerable career development

The remuneration package will be commensurate with the level of responsibility this position carries.

Candidates should forward a C.V., giving full details of their career history to Ms. Vanessa Bound, Sanwa International Limited, PO Box 245, 1 Undershaft, London EC3A 8BR. Alternatively for further information telephone

**Corporate Finance** 

- PRUDENTIAL-BACHE is a major international financial services group with capital of over \$1.3 billion. The Group's UK Corporate Finance Division provides merger and acquisition, capital-raising and other financial advisory services to a broad range of domestic and international companies.
- The activities of the Group's UK Corporate Finance Division have expanded rapidly over the past few years, and we are now seeking to recruit experienced Corporate Finance Managers to join a dynamic team in driving forward the development of the Group's relationships with UK companies and managing the execution of transactions.
- The successful applicants will ideally have worked for at least three years in the corporate finance division of a leading merchant bank, stockbroker, legal or accounting practice with exposure to international transactions. Aged between 25 and 32, applicants will be energetic, highly motivated, confident in their ability to deal with senior executives and keen to play a major role in the development of the Group's UK Corporate Finance Division. Rapid advancement can be expected as the Group's Londonbased corporate finance activities continue to grow
- Remuneration will be highly competitive and will include a substantial performance-related bonus. Andreas grades
- Applicants should write, enclosing a detailed Curriculum Vitae, to Rupert Foxwell, Managing Director, UK Corporate Finance Division, Prudential-Bache Capital Funding, 9 Devonshire Square; London EC2M 4HP. All applications will be treated in the strictest confidence.

## **Prudential-Bache Capital Funding**

Prudential-Bache Capital Funding (Equities) Limited Member of The Securities Association Member of The International Stock Exchange



## Shepherd Little & Associates Ltd **Banking Recruitment Consultants** MANAGER --- TRADE FINANCE Circa £40,000 + Car

ی چې چې ز

2.

م نو به ا

22.57

COL

120 6711

THE

56 Y

1.....

10 S.

• • • •

14. st. . . . .

14. s. e. e. 

-

- e -

100

5 2 - s

......

- : -

Pant

aness.

<sup>felopn</sup>

Nylani

Wit G

the trans

2:000

20

. -

See See

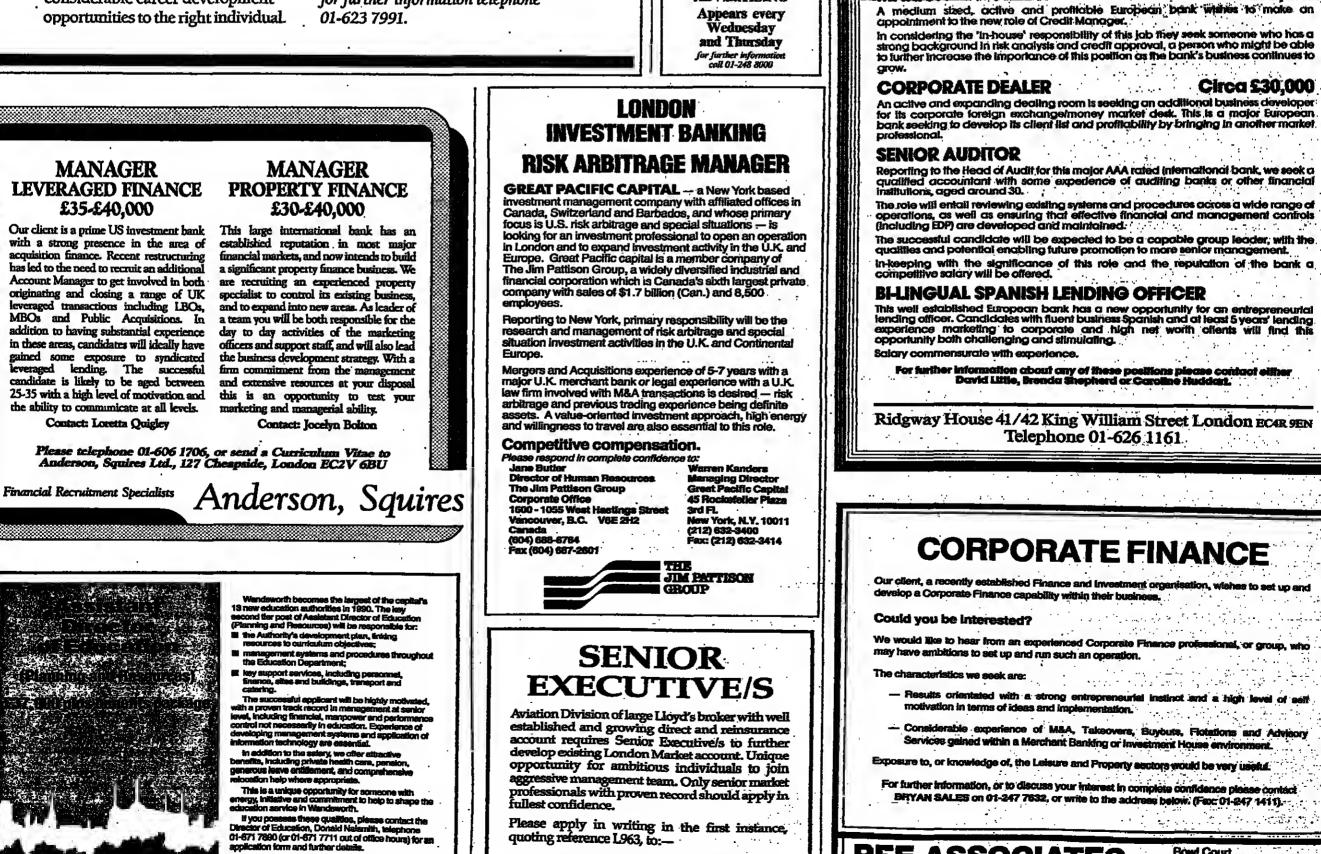
ė,

DAN

Our client is a European bank. One of its main activities is handling all types of trade finance business. They seek to enhance their reputation in this field by recruiting an additional senior manager. Specific sector, commodify or geographical experience are not being sought, atthough strengths in marketing and developing client relationships are.

The advantage of being left to work on your own contracts and develop your own nes of business are considered a major attraction in this appointment.

MANAGER CREDIT A medium sized, active and profitable European bank without to make an



DALBY WALTER JUDD LIMITED

104-110 Goswell Road, London ECIV 7DH

4

PFE ASSOCIATES Bowl Court ... EXECUTIVE RECRUITMENT CONSULTANTS

231 Shoreditch High Street London E1 6PJ Telephone: 01-247 7632

9

tes Ltd

1,000 + Cor

LA INDER D'TOTE

21 06-12 10:31

To £20,00

1612 75 77 261 2

100 2 6 221

122 X7 8475 377 W

775

## FINANCIAL OPPORTUNITIES

CONVERTIBLE BOND/EUROBOND SALES: At least 3 years experience. Should have good client base or speak fluent German. Any other languages an advantage. Salary ENeg. Please call Julie Shelley.

# SENIOR CORPORATE DEALER: "All round" experience needed in dealing cor-porate treasury and FX products. Age pnef-erably 25-35 years. Good educational background. Salary f.Neg. Please call Julie Shelley.

FIXED INCOME SALES: At least 3 years experience in fixed income multi-currency sales. Own client base or flu-ent German very advantageous. Salary fNeg Please call Julie Shelley.

#### BOND SALES:

securities.

experience.

Minimum I years experience selling DM Bundes, Euro DM, USS, CAS and AUS. Musit speak fluent Italian. Salary £Neg. Please call Julic Shelley.

## JAPANESE EQUITY SALES Japaneze Equity SALess Japaneze Equites into the U.K. market. Quality House. Please call Richard Ward.

SALES: U.S. TREASURY SALES Major House seeks Senior Treasury Sales-man to Director level. Details handled in strict confidence. Ref No: DF/421.

## For details of the above please call TEL: 01-377 6488 FAX: 377 0887 Cambridge Appointments 232 Shoreditch High Street, London El 7HP

01-377 6488

INTERNATIONAL

**MONEY BROKER** 

A London-based subsidiary of an international

money broker invites applications from fluent

in mutual venture with major French broker in

the expanding market of European government

Attractive remuneration commensurate with

Please write in strictest confidence to Graham Tardif,

Fax:01-437 2764

Recruitment Consultants

a, Charlotte, Dallas, FR. Worlt, Housian, McLean V.A, New Orisans, Venhington D.C. Landon, Edinbury

Management Search International Ltd.,

32, Old Burlington Street, London W1X 1LB

French speaking dealers aged 28-35 to work

TRADER: Canadian S Trader with about 2 to 3 years consciences required. Quality House, Please call Richard Ward.

## U.S. TREASURY SALES: 2 to 3 years experience required for this position. Top package available for the right person. Please call Richard Ward.

SALES: German National or Fluent German with Euroboad sales experience to sell to Ger-many. Top International House offer top packages. Ref No: DF/442.

## SALES:

U.K. Equities. 2 years minimum experience with major house to sell to U.K. Graduate preferred, not essential Excellent opportu-nity. Ref No: DF/S15.

Package £40 - 60,000 Attractive location N. W. England Prestigious Fund Management Company has at present c280m of private clients capital under discretionary management.

**Fund Manager** 

£55m under 'advisory' management and net inflow c£4m per month. This programs we company is about to commence the next phase in its 5 year plan, the overall aim of which is to become one of the leading international fund management companies specialising in private and corporate clients' capital. The successful candidate will have the opportunity to play a major role in this development.

A high calibre and experienced fund manager is required to take over the direction and the fund management activities to enable this doal to be achieved.

The preferred candidate will have broad fund management I he presence canculate we neve areas und management experience probably from an institutional environment. A good knowledge of UK equities, fixed interest dealings and gross funds is required together with an ability to sector manage via unitised mentis. Strong presentation skills are required to represent the company as necessary to corporate and groups of private clients

To apply, telephone or write to Frank Gaunt FCII (061-832 7803). Discussions in complete confidence will be held in London or Manchester

> Personnel Consultancy Services

#### Recruitment and Training Consultants 34 Barton Arcade, Deansgate, Manchester M3 2BH Telephone: 061-832 7803

# **TREASURY PRODUCTS**

CHASE

Our first-class reputation in the City and within our own worldwide network has ensured that The Chase Manhattan Bank's Treasury is a major marketmaker in treasury products. Our ability to provide the whole range of instruments gives the Derivative Products Desk the building blocks necessary to structure, price and sell complex combinations of Swaps, FX, Futures and Options.

Whether solving customers' problems with innovative packages, or translating fleeting arbitrage opportunities to our sophisticated clients, the Derivative Products Desk is critical in providing a front line service, as well as expertise in new product development. As a result of our success we now seek to expand the team.

The successful candidate will need a detailed understanding of treasury products and markets with around 2 years' experience and be capable of servicing corporates, institutionals and sovereigns alike: in short, a Financial Engineer who can sell.

Remuneration will reflect the demands that Chase places upon its Treasury to capitalise on its excellent market position and will include an attractive benefits package.

Please apply in writing with a comprehensive CV to: Miss Shirley Caine, Senior Personnel Officer, The Chase Manhattan Bank N.A., Woolgate House, Coleman Street, London EC2P 2HD.

## Stockbrokers South & South West

National Investment Group is one of the UK's leading private client stockbrokers. Its 24 offices nationwide are linked by an integrated computer network and offer a full range of service-led stockbroking activities, including management, support and dealing facilities. Within this framework the regional divisions operate on a semi-autonomous basis, with each office providing clients with local access to proven City excertise.

Continued development now means that the Group's Southern Division, comprising offices in Avon, Devon, Dorset, Somerset, Surrey and Wiltshire, is seeking experienced private client stockbrokers. In the current climate these opportunities could be particularly

ettractive to those now operating in London who may wish to conduct their business in the provinces, where realistic profit linked remuneration packages can be negotiated.

In addition, the Group's Bristol office requires a registered representative (25-30 years) with some portfolio management and private client experience to develop its services.

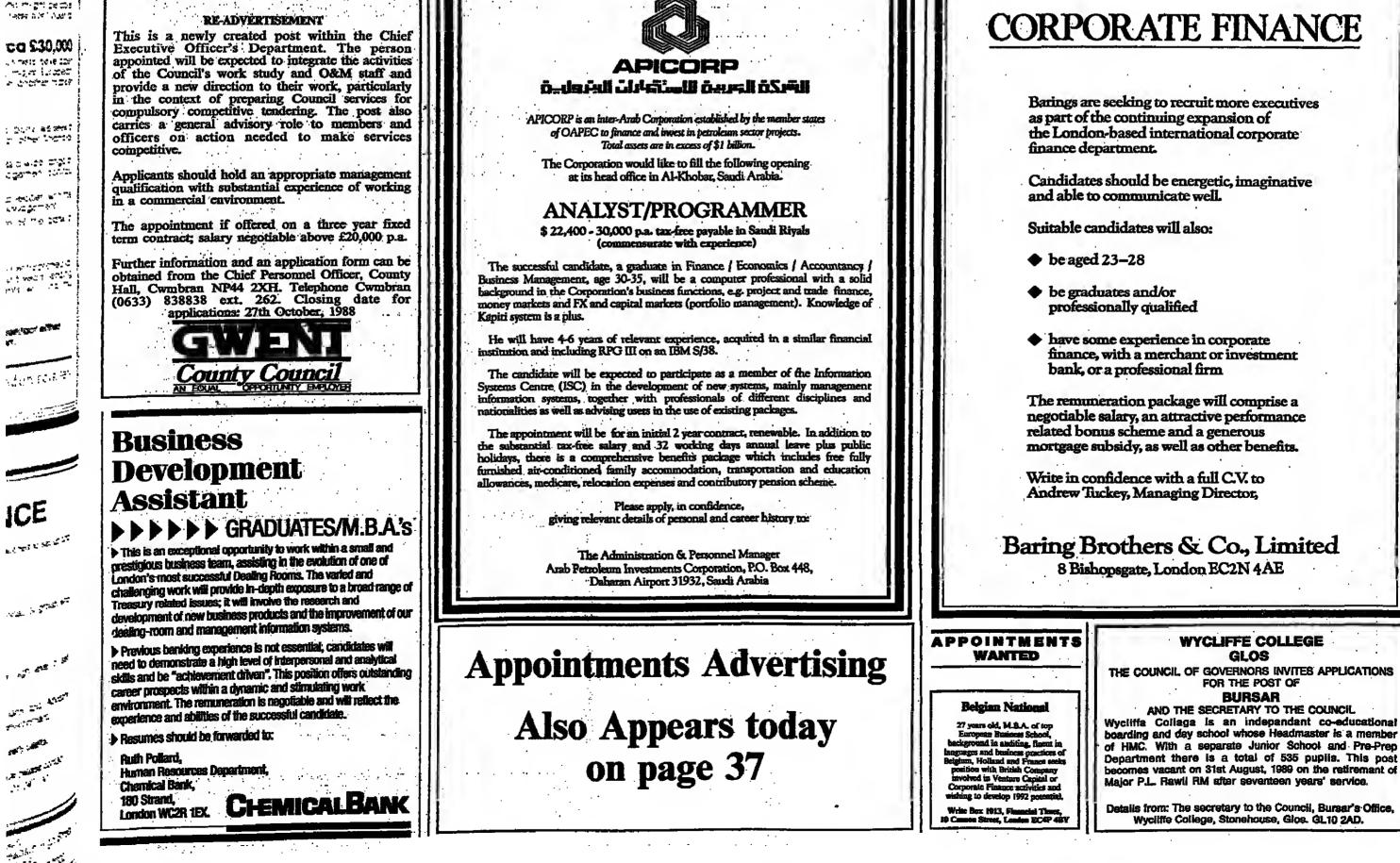
> To discuss these opportunities energetic individuals or 'teams' should contact Peter Leatherdale on 0305 65252, or alternatively write to him at National Investment Group, Dumgate Street, Dorchester, Dorset, DT1 1JP. Your enquiry will be treated in the strictest confidence.

CHIEFSEXECUTIVE OFFICER'S DEPARTMENT MANAGEMENT SERVICES OFFER

NATIONAL INVESTMENT GROUP PLC

> $\sim \hat{\sigma}$ 113.7 Alexandra the second states and





A state of the second stat

Q 741 70

ere: "#+

-1 3.11 ·S

5. 84. 8

20.032

- - - - ·

241.00

The second

272 : 552.

10 St 10 10

: 7 87 5

5 9.173

7 74 C.

17.7.

51 Dec.

145 3648 3

7 75.4

31/23 y y R2117;

10 7 2

2121:00

S SL 1775

12. 9.00

in the second ವ ಟಾಕ್ಟ್ ನ

25- 12 ≈ 11-7 ∦

E . S Salt 100

12372 2

ст. <u>Б</u>. т.

2 . . .

:30y

## Human Resources Manager **International Banking**

#### London

20

to  $\pounds40,000 + car + benefits$ 

Our client is a major international US bank with a substantial and profitable presence in the UK and Europe.

Reporting to the Head of Human Resources, who is a member of the Management Committee, you will be responsible for managing the human resources function in the 500 strong London office. Initial emphasis will be on upgrading systems and procedures to meet the changing demands of the organisation. There is a highly flexible and responsive style of management.

Probably in your early 30s and with a good honours degree, you will ideally have a post graduate qualification in personnel or industrial relations. You should have sound all round experience at a senior level in an organisation with a strong reputation for human resource management. Knowledge of the financial services sector would be an advantage. An outward going personality is essential and for the man or woman appointed the potential rewards are high.

Please write in confidence to John Cameron, quoting reference CF975, at 84/86 Grays Inn Road, London WC1X 8AE (telephone: 01-404 5971).

## **CAMERON · SIMPSON**

Consultancy · Search · Selection

## Senior Credit Underwriter **Corporate Finance**

## $\pounds 21,000 + car + benefits$

The Corporate Finance Division of Lloyds Bowmaker, part of the Lloyds Bank Group, provides asset finance facilities for a broad spread of companies from its Bournemouth head office.

You will control the granting of credit to corporate customers having analysed trading accounts and other information, and provide technical advice, guidance and service to support the new business efforts of a national sales network.

A reflection of the importance of the position is that you will have the authority to underwrite proposals and set credit limits of up to £350,000.

This is a key position of high responsibility and trust, and applicants must be able to

demonstrate a proven track record in a bank, finance house or similar environment. A professional accounting qualification would be an advantage.

The rewards match the responsibility. The salary is around £21,000 plus car and a benefits package including mortgage subsidy, profit sharing and relocation assistance where appropriate. The further career prospects are excellent.

Your application will be treated in the strictest confidence. Please send a full C.V. to: T. J. Edwards, Manager, Personnel Development & Staff Relations, Lloyds Bowmaker Ltd., Finance House, Christchurch Road, Bournemouth BH1 3LG.



#### **CHIEF EXECUTIVE OFFICER**

HOUSING FOR WALES

Salary: within the range £34-£38,000

## EXCITING OPPORTUNITIES IN A FAST GROWING INTERNATIONAL BANK

The London branch of of a leading bank is engaged in the expansion of its credit activities in Europe and the UK. As a result, the following positions have become available or have been created to turther strengthen the business development and credit teams:

#### **VP/ SENIOR MARKETING OFFICER**

Responsible for developing business with top tier and medium sized UK and European corporate. Facilities to be offered are wide ranging - medium term corporation lending, treasury products, as well as private and public sector syndication transactions: Candidates aged 35 + with good academic background and formal credit training, gained preferably in a major US Bank, together with relevant background experience should apply. (Ref. A)

#### AVP/VP HEAD OF CREDIT

A senior Credit Officer at AVP/VP level is required to administer the credit department of the Branch, provide recommend credit applications, monitor the on-going loan portfolio and take overall responsibility for running credit matters, which will de involve staff training and development. The suitable candidate will be a mature individual with a good academic background and proven track record in all aspects of credit. (Ref. B)

#### AVP PROJECT FINANCE

This is a targeted growth area for the bank and will comprise a small specialised team. A vacancy now extant at AVP level for suitable candidates, aged 25-30, with three years or more experience in either the energy or construction sectors. Candidates shall have a good formal education and preferably should have a major US bank credit background. (Ref. C)

#### MARKETING OFFICER

A junior lending officer is required to support one of the senior marketing officers. In addition to the preparation of credit applications for loan proposals, the duties will involve client contact and a marketing development role. Candidates aged 25-28 with a good academic background, suitable credit training and relevant banking experience to date should apply. (Ref. D)

#### CREDIT

Two graduate officers with accounting knowledge and/or credit training are required to support the new AVP/VP Head of Credit. (Ref

A highly competitive salary and benefits peckage will be available for suitable candidates, who should apply with full career details quoting the reference number of the position in which they are interested, to:

PO BOX A0995

Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY. If candidates do not wish to be considered for specific institutions, they should so indicate in a covering note and their applic will be discarded if appropriate.

# Venture Capital Executive Chartered Accountant or MBA

Globe manages one of the UK's largest and most active venture capital portfolios. Activities include the financing of management buy-outs and the provision of start-up and development capital.

Globe is expanding its small venture capital team by the addition of an Assistant Investment Manager, who is likely to be a Chartered Accountant or MBA in his/her. twenties with up to two years' post-qualifying experience, possibly in corporate finance or banking.

The job will involve the execution of a wide variety of transactions and the monitoring of existing investments. The successful candidate will work within a small but professional team of executives. Candidates will be expected to show initiative and a desire to accept. responsibility.

The appointment is seen as a rare opportunity for the applicant to develop a career in the field of venture capital. The level of remuneration will not be a problem for the: right candidate, and will be part of an attractive financial package.

To apply, write in confidence with full c.v. to.

EUROBOND DEALERS CORPORATE FINANCE OFFICER ENEG Several positions have recently been created in both interna-An experienced new business originator in new issues and dications is being sought by tional security houses and dis-SYI tributors who require proven track record of dealing in major an international securities PROPERTY ACCOUNT OFFICERS

ENEG Leading US bank is expanding its business commercial property section and is seeking to recruit officers equipped with a good credit background within banking and the ability to prog-ress within marketing.

**OPERATIONS MANAGER** £22,000 NEG

AND SALES

**£NEG** 

**£NEG** 

AGE 25 - 35

corrency instruments

Our client, a busy City bank requires a senior banker with experience in accounts, settlements, documentary credits and premises and staff administration. Organisation and supervi-

CREDIT ASSISTANT TO MARKETING MANAGER ITALY An international bank active in Italian business requires an excellent all-rounder with fluent Italian to assist the busy marketing manager. Proven analytical skills and ability to use

micro-computers essential. EUROBOND ACCOUNTS £15,000-£25,000

OLD BROAD STREET BUREAU LTD

109 Old Broad Street, London EC2N 1AP. Tet: 01-588 3991

Expanding Eurobond Bank requires experienced person to assist with day to day accounting and controls. Possibilities sory skills are essential. exist for training in compliance.

The Housing Bill is currently before Parliament. It provides for the Secretary of State for Wales to establish a new body, "Housing for Wales", to carry out in Wales functions of the Housing Corporation. If the Bill receives Royal Assent, Housing for Wales will be set up on 1 April 1989. Applications are now invited for the post of Chief Executive of the new body.

Housing for Wales will have a crucial role in tackling Welsh housing problems. The new body will be expected to play a full part in implementing strategies to meet the housing needs of Wales. The role of the Chief Executive in shaping Housing for Wales to meet the challenges ahead will be of vital importance.

The main executive responsibilities of Housing for Wales will be to support and monitor the work of housing associates in Wales; as well as to perform an important new role in the right the Government intends to give council and other public sector tenants to choose new landlords. The budget to meet these challenging tasks will be substantial. The Housing Corporation's existing Office for Wales has a budget in excess of £60 million for the current financial year. In future years the Secretary of State wants actively to encourage increasing large of investment by the private sector in addition to Government meeting. levels of investment by the private sector in addition to Government provision.

The Chief Executive will be a member of the Board of Housing for Wales under its recently appointed Chairman, Mr John Allen CBE. He or she will have specific responsibility in the short term for the rapid creation of a dynamic new organisation, and for achieving a smooth transition of responsibilities, from the Housing Corporation to Housing for Wales.

The successful candidate must be able to demonstrate proven leadership and management skills. He or she will have an innovative approach to solving problems and a clear ability to work constructively with other organisations and individuals in the Welsh housing scene. Experience in the housing field, while not essential, would be an advantage.

The appointment will be on a permanent or on a fixed term basis by mutual agreement, the term extendable by mutual agreement.

Application is by way of submitted CV which should be marked in confidence and sent to Ms C M Owen, Personnel Management Division, Welsh Office, Cathays Park, Cardiff, CF1 3NQ by Friday 21 October.

Further information can be obtained from Mr A C Elmer in the Housing Division at the address given above, or by telephoning Cardiff (0222) 823444.

**Currency** Consultant

Corporate Banking and Treasury

This long established, professional and innovative banking institution with a proud tradition of independence provides a currency management service to a wide range of corporate clients. There now exists an outstanding opportunity to join this Group as a

Currency Consumant. Reporting to the Currency Services Manager, the successful applicant will be responsible for the day to day contact with clients regarding movements in the foreign exchange markets, and factors affecting those markets. You will also advise clients on the formation and application of exposure hedging strategies and provide a dealing service to

Applications are invited from candidates aged between 25 and 35 who possess the relevant experience and can demonstrate excellent inter-personal skills. A relevant

financial qualification would be an advantage. The excellent remuneration package includes a company car, bonns scheme, contributory pension and health insurance. Prospects for career progression are only

of current salary and a daytime telephone number, quoting reference LM095, to Andrew Sales FCCA, at Spicers Executive Selection, 13 Bruton Street, London WIX 7AH.

Interested candidates should send a comprehensive curriculum vitae, enclosing details

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

SPICERS EXECUTIVE SELECTION

City

Currency Consultant.

meet clients requirements.

limited by personal commitment.

to £25,000 plus car

## SENIOR APPOINTMENTS

STAFF CONSULTANTS

SENIOR BOND CURRENCY

SALARY NEGOT FROM £60,000 p.a. (BASIC)

International bank, well-respected in the market, seeks highly experienced currency trader with at least 5 years' bond trading experience.

28-32

The successful candidate will head up a European currency trading team and play an Important role in this reputable bank's expansion plans.

	TO £60,000 p.a. BASIC SALARY			AGE M	Senior German Speaking Bond Salesperson
ìY	SALARY		•	38	

Well-known and respected international bank wishes to appoint a German speaking salesperson to set up a German, Austrian and German Swiss desk.

The person sought will already have a current and well-established client base with banks and other institutions in the territories and experience of a wide range of products.

Please ring Elizabeth Hayford on 377 5040

LJC BANKING APPOINTMENTS Devonshire House, 146 Bishopsgate, EC2M 4JX. 01-377 5040

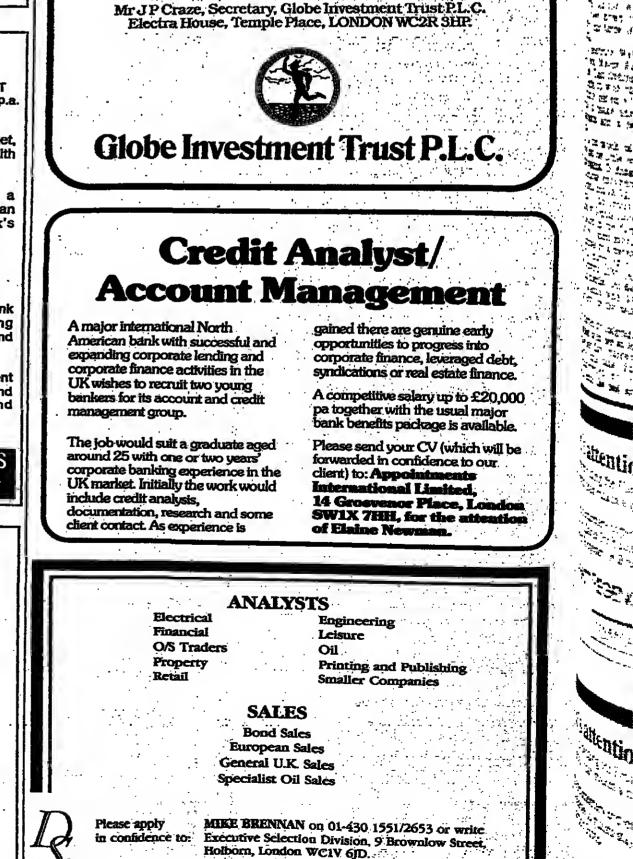
**Appointments** 

Advertising

**Also Appears** 

today on

page 37



DULCIE SIMPSON APPOINTMENTS : DULCIE SIMPSON APPOINTMENTS

· 그 양한 관리에 속 가지 않는다. 사람은 이 문제에서 제공을 통하는 것



Barbara Flynn

r MBA 951 BC:26 " linancing 15:27:40

al

AL BANK

'arr: hy the i, while is 71 A.B.C.E. ST.CT/EDGE 72

 $M \gg N^{-1}$ \*\*S:07-03. -1142 Post 5 W1// 25 .× (70)

i di si jeri GPP CODUCE and from the \* 11. In.

1.50 3.809 L Z 1.11

nen

-----

1.2.752 

فلتقان فيريدن كر

192 - 194 - 19 P

1417 C

Place, Louis

s the attends

almer als

imited.

 $c_{2}<\infty$ 

· • \* \* \*

. .

81.2

When, like Beatrice Webb and Shaw's own Major Bar-bars, she goes "East-Ending," Else Slynn lights up with rage at social injustice, but only for long enough to make short term adjustments and a personal profit. sonal profit. The play is too much of a thin consedy and too little of a broad extravaganis. It hinges on the ridiculous encounter between Spitania and an Egyp-P.L.C. tian doctor (Iudierously immortalised by Sophia Loren and Peter Sellers in the film), each bound by a matrimosilal condition imposed by a parent. Epifaula will marry only a man who converts £150 into. £50,000 in six months, the doc. tor only a woman who has lived in poverty for the same

GREENWICH THEATRE the boxing room, wishes to elsvate the sex war to a higher plain. The athlete, Alistair (Martyn Stanhridgo), settles for a mistress (Gabrielle Lloyd) who is less a soul-mate than a minimate Sue Dunderdale's new regime at the Greenwich Theatra kicks off with Shaw's rarely seen 1936 comedy about a con-fidently bossy phytocrat taking over an East End sweatshop and a transform time raph

The Millionairess

Lloyd) who is less a soul-main than a mini-main. It would be pleasant, but impossible, to hail Penny Cherna's production as a promising launch. For some reason it is granumed onto a shallow stags area dominated in Dongias Heap's design by a painted pound note and topped off with a meaningles coun-tryaide view. The sours line up, sit down and sidle pess each other as if in a doubit's waiting room. The parfor-mance, decidedly shaky on Monday, is completically inni-drum. and a run-down river pub. Epifania Fitzfassenden may not be a model Thatcherite in ..... that she starts with a fortune, but her whirlwind success and invocations of the self-help philosophy have certainly philosophy have certainly acquired a new ring since. Penciope Kaith laid down the law st the Haymarket ten years ago, one year before Mrs. Thatcher came to power. Rartaxa Flynn's Epifania is much loss of a grand dame than was Miss. Keith's, and this causes problems when she is required to he merely haughty. It is not in her name or ramm as an actras.

drum. Miss Flynn keens things soing with breasy determina-tion and Malgoim Sinclair chins in suevely from the side lines as the solicitor. The Fast

nature or range as an actress. But she certainly convices ou-ing a dyspeptic suitor who insuits her father down the put stairs with the force of a jude chargefor. ines as the galantr. The Bart End couple are played with Jawish hysteria verging on despair, a good dies, while Nasser Memarnia's doctor is too ponderously mesocitable to he knocked out by the besting In the wake of Michael Hol In the wake of Michael Hol-royd's Shaw hiography, the role of a "Sanday husband," the story of a failed twoor and the obsession with perantal denials and expectitions, are all newly fescinating. But the search for "relovance" proves in the end futile, Epifania con-forming to comic design, not conviction politics. The production, sponsored Conviction pointes. The production, sponsored by the nearby Clarendon Hotel, will be followed in December by a new adaptation December by a new adaptation of Wilkie Collins' The Woman in White and in the New Year by two new plays, Othello and Yeabrugh's The City Wices Confederacy. On paper, this looks good, and I hope the pro-gramme looks even better on the stage, better certainly than this opening shot. **Michael** Coveney

# Culture laid on with the laid back approach

Martin Hoyle discusses the pros and cons of the current programmes about the arts on television

n anecdota much cherished in the BBC some years ago concerned a television dis-L cussion of Hamlet chaired by the ineffable Huw Weldon, purveyor of culture to the gentry. The gather-ing included such thespian inminaries as Peter O'Toole and Orson Welles who mentioned Edmund Keane. "Ah, Keane," said Weldon sagely. "I never had the good fortune to see him." "Nor did I, grand daddy," rumbled the genial Welles; "he died 150 years ago." Weldon left an indelible mark on arts programmes - programmes about the arts, that is. He had made his name in children's TV and some maintained that he stayed in it, even when guiding cameras round royal residences and pointing out such mar-vels as the bill sent in by the original tassel-maker — "the man who made the tassels," he added thoughtfully for

those unversed in stately furnishings. Whatever his failings, Weldon struck just the right abord with his blend of avuncular schoolteacher and unctuous shop assistant. He proved to a growing public that culture, like for-eign food, could be painless, possibly pleasurable, and socially rather desir-

Modified by our less genteel age, Weldon's influence lives on - ironi-cally, in commercial television, While the BBC struggles to get it right, floundering between the matey and the patronising, Weldon's protégé Melvyn Bragg rarely puts a foot wrong as editor/presenter of the South Bank Show (LWT), l'homme moyen sensuel houking affably through the arts, relaxed but, if cornered, ruth-letsly knowledgeable, Memories of Weldon were prompted

by Saturday's South Bank Show (he would have loved it) on the new recording of Under Milk Wood, Producer George Martin, the "fifth Beatle," no less, presided over a sta-

dia brimming with the Principality's talent. Anthony Hopkins sounded uncannily like Richard Burton. Jona-than Pryce smouldered. Nerys Hughes' autocratic wife was emi-nemity murder worthy. Freddle Jones throbbed, Mary Hopkin - more fasci-nating than in her pop-star days sang. So did Sir Geraint Evans and, more questionably, Tom Jones,

ARTS

The recording session alternated with a Thomas hiography. No revela-tions, but lovely shots of Langhame, chats with the locals and recollections

The eternal problem: whether to reach to the novices or preach to the converted

from Dylan's daughter. Above all, Milk Wood exerted its unfailing spell. Without (apparently) setting out to puff the product, the programme decided me to buy the recording as

soon as it comes out. This is tricky ground. The BBC in particular should be alert to being used to advertise books, plays or records; but when most chat shows contain some sort of puff and the egregious Ned Sherrin, for instance, drags in a mention of Ziegfeld (he is co-author) at every appearance, one begins to wonder. More disturbing are the mention that PDC arts writer who the reports that BBC arts review pol-icy is geared to the "positive." Say something stinks and you are not asked back; even if it does.

Nobody could accuse Channel 4's The Media Show of being negative. Or anything much. Now that Muriel Gray no longer uses Boy George's makeup and looks almost normal, both she and the show have lost their individuality. Refraining from plug-

becoming actors, with specific refer-ence to Tom Hanks and Robin Wil-liams, illustrated by obscure American critics citing obscure films, most of which Britain has never seen. A of which finian has never seen. A brief look at TV's political influence in Chile was over before it began. The ubiquitous Robert Beckman preached economic doom seated, by a rather desperate producer, on the edge of a halcony with our Mu. And Terry Gilliam seemed to claim that every good TV commercial was cribbed from his Own Brezil The show is a chore to sit through,

unexcitingly presented, incohesive and falling between several stools. It belongs to the nervy, quick-cutting, coal school of 01 for London which provides its own version of Warhol's dictum that everyone can be famous for 15 minutes: averyone is boring after 15 seconds, so get on with it and get off.

get off. Something of the same style could be detected in Channel 4's new Sig-nals. The frozen-faced presenters were Patrick Hughes and Morwenna Banks, whose performing experience really should have prevented that rab-bit-hypnotised-by-snake look on her face face.

But the show was decent. Separate items on art galleries in Halifar and Derry were visually too similar. hriberry were visually too similar, in-tating wordless film from up north, kovely visuals. We could do with more of Tom Haddaway, "South Shields playwright and fishworker." Ratu-shinskaya was moving, Zepheniah trite; Rattle and the CBSO have been done to death; good to see Ian Spink and Second Stride dancing in Basil-don. Roger Graef is the series editor, so the promise is there.

ging is one thing, but having no point of view is another. Last Sunday we saw a stale and cliché-ridden item on the difficulties of stand-up comics Weldon. The eternal problem facing aris programmes – whether to reach to the novices or preach to the con-verted (and thereby be accused of flitism) seems to have sorted itself out on television, with a laid-back

on television, with a laid-back approach taking populist art-forms to a mainly young audience. Or has it? This is after all as speci-alised and incomplete a view of "the arts" as an unending diet of Karajan, Glyndebourne and the V and A would be. Throw out the bathwater of fli-tion and more the bathwater of flitism and you may lose the babies of

Throw out the bathwater of elitism and you may lose the babies

of taste

taste, perspective and even knowledge. When Muriel Gray upbraids a TV commercial for combining animated cartoon with human actors because the idea belongs to Who Killed Roger Rabbit? - as if Gene Kelly had never danced with Gerry, Mickey Mouse had never shaken hands with Stokowski, and Disney had never blended the forms in Song of the South before Steven Spielberg and possibly even Muriel Gray were born - then, to quote another wrin-kly, Browning, "I feel chilly and grown old." Sometimes the arts review pro-

gramme turns into light entertain-ment, no bad thing. Thus Channel 4's 33,000 Steps visited the Edinburgh All of which is a far cry from Haw

demonstrating meditation in the nude. This non-committal look at the jaunty side of the world's greatest arts festival where "undiscovered geniuses and talented manacs cavort" failed to decide whether or what to mock; or in which category Mr Lloyd belongs.

21

Halfway between comment and dispassionate record, BBC2 repeated that awesome slice of crossover, as it is now called in the music business, in the shape of José Carreras and Kiri Te Kanawa recording West Side Story under the composer's baton. Bern-stein effed and blinded - well, effed, certainly - like the rest of us mere mortals, which was reassuring. Dame Kiri burbled about the music not needing precision - that's not to say, she added, it wasn't precise - and the maestro not being over-serious - not that he wasn't serious, she hastily emended – and the sweet nothings that a DBE has to be very pretty to

get away with. The accolade has yet to be given to Gwen Ffrangcon-Davies but if there is any justice in the honours system it any justice in the honours system it cannot be far away. The senior ser-vice has already treated us to her Juliet encerpts; on Friday Omnibus brought the breathless girlish magic of the 97-year-old to television. A Romeo masterclass with young actresses (all outclassed by her fresh-ness and wherehole worth the near and tributes from Gielgud, Ashcroft and tributes from Gielgud, Ashcroft and the like made a moving and stir-ring parade of the great and the good, both adjectives seeming perfectly appropriate for once.

appropriate for once. No apologies for reminding you of two more repeats, both brightening up Saturday on Channel 4. In Allegro, a cycle of Christopher Nupen's music documentaries, we next see Jacque-line du Pré in Elgar. And an absolute must is the current wreat of Warmer to must is the current repeat of Thames Television's Hollywood

## Measure for Measure Charpentier at Versaille

The Prench delight in grand spectacle. The two day festival at Versaille recently, Journées at Versaille recently, Journées Marc-Antoine Charpestier, reflected this. Performances in the Chateau chapel, court-yards, and nearby in the church of Notre Dame de Ver-sailles vied for attention with water-fountain displays, pro-cessions of doncers in period. water-fountain displays, pro-cessions of dencers in period costume, fanfares from the Garde Républicaine on horse-back and fireworks. Fourteen groups, mostly French, appeared in 32 events, often simultaneous. And what might have appeared to only the most inveterate lover of French baroous music attracted large crowds of French families, pro-menating from one open-sir. Designance to the part. The event was the first to be organised by, the Centre de

organized by the Centre de Musique Baroque at Versailles, founded just over a year ago to promote period performance in France by using the resources of the Chiteau as a festival

talists. Christie makes great demands on his musicians, but the rewards are great, too. Their electrifying perfor-mances of Charpenier's mass, Assumpts est Maria, and his Te Deam were among the high-lights of the two-day festival. The Chapelie Royale was the scene of concerts by the scene of concerts by the Ensemble Vocal Contrepoint with the Ensemble Baroque de Limoges, directed by the couptertenor, Olivier Schneebeli, James Bowman with the King's Consort; and Hesperion XX. Schneebeli is himself a XX. Schneebeli is himself a keep judge of tempo and capa-ble of couring from his singers extremes equally of joy (espe-cially in the Promes de David) and-of sugnish. (es. in Criedes Sanctorius Innocentium); his soloith, especially the countai-tenor, Jean-Paul Fonchecourt, made intensely musical couri-buttons. The audience was enthralled by Bowman's solo recital of music broadly by Charpentier's contemporaries,

replace those of 1664 by Lully). The company, founded by Mir-ellie Laroche, performs regularly in Paris on a barge moored on the Canal St Martin and tours abroad en conal durand tours abroad en could dur-ing the summer. Like Molière's own troupe, they are versatile. The well-known countertenor, Dominique Visse, in particular abows himself a gifted come-dian in the role of Sganarelle. Elsewhere, the huming homs of Le Déficibé de Parls and the delicite straines of musicue de of Le Dépuché de Paris and the delicate strains of musique de chambre by the Collegium Musicum de Paris emanated from the park, although the latter would have been better served by an indoor venne. In the Cour de Marbre, the impropable sight and sound of a Milanese commenting dell'arte troupe completed the array of popular entertainment. Around the courser, at the Théâtre Mon-tansier Marc Minkowski and

tansier Marc Minkowski and Les Musiciens du Louvre presenied an act of Charpentier's 1693 opera Médée and his Inter-mèdes from Molière's La Charpentier's contemporaries,

BARBICAN

Last autumn in Stratford Michael Coveney warmly wel-comed Nicholas Hytner's glimpse of a morally decaying Vienna with its bicycle shorted Vienna with its birycie snorten youths on the gat size round, the public lavatories, its clang-ing, water-dripping prison, its young smoothles equally at home in the brothels and the boulevards; and the final unravelling played out against nothing more reassuring than a div cate cut in a slab of a city gate cut in a slab of 1930s dictator-monumentalism that recalls the same director's Rienzi for English National

Opera. The light-textured produc-tion gives comedy its due; and the occasional taken-aback sil-liness of the highly-principled Duka is effortlessly expressed in the broad in the broad sweep of Bogar Allam's magisterial perfor-mance. Mr Allam has become

FESTIVAL HALL, RADIO 3

simply the most consistently excellent actor the RSC pos-Seeses.

I suspect the reservations I suspect the reservations about Josetta Simon's Isabella apply less than they did. She has transformed her voice, both timbre and enunciation; no more of the Edward Heath diplithougs and wooden mean-tune of her Nerissa and Rosal-ine. Incleive, wocally varied, though slightly lacking the full weight for the early emotional climarces, also gives the best performance I have seen from her, dignified and touching.

her, dignified and touching. John Shrapnel has replaced Sean Baker as Angelo. Until his temptation this gimlet-syed balding bureaucrat, rigid with probity and impatiant with beser morials a grimb then lesser mortals, a grimly thor-oughgoing party man, might be a central European consin of Mr Norman Tebbitt. His

weakness and fall seem all of a part in this louchely self-indulpart in this louchely self-indul-gent twilit world of "sweet uncleanness" whose denizens are beautifully represented by Linda Spurier's Streatham-ac-cented Overdone and Phil Dan-iels' swaggering, expedient Pompey. Only Alex Jennings' Lucio is out of focus, with his overdone tunny voice: part decent chap, part vicious rogue and part idiot, not entirely adding up.

An oddly unattractive song setting apart, Jeremy Sams' music comments like a film sound-track. For me it reinforces this outer circle of urban hell; but in the interval at least one colleague was heard to wish for a law forhidding the RSC to use music in any pro-duction for the next ten years.

**Martin Hoyle** 

period. Having started by lodging a suicide request with her solici-tor because her first husband has achieved this task, Epi-fania, unimpressed by his provess in both the bed and

enue. Jean-Claude Malgoire, among them Purcell and Condirector of the centre, conperm.

Hesperica XX, directed from the treble viol by Jordi Savall, his Grande Ecurie and four independent choirs in perfor-mences of Cherpentier's early, Italianate Messe & Quatre Chogars, interleaved with an stummed audiences with their sublime interpretations of Charpentier's Stabut Moter, an undated work for sopranos, organ mass by Grigny. The publication of the first mono-graph devoted to Charpentier, by Catherine Cessac, and the unison male chorus, and con-tinuo. Hesperion XX performed tinuo, Hesperion XX performed it as a convent place, with the sopranos - two Spaniards and an American - discreetly out of sight, and the effect was intensely moving. They and Les Arts Florissants gave inter-esting different performances of the *Litunies de la Vierge* for six voices, two treble viols and continuo. by Catherine Cessac, and the announcement of the forthcom-ing faceinile edition of Char-pentier's complete works by Minkaff Reprints further con-tributed to the sense of occa-

continuo. Other memorable events included La Peniche Opéra's outdoor performances at the Grand Trianon of Molière's Le Mariage Force with comic intermides composed by Char-pentier for a 1572 revival (to

Malade Imaginairs of 1673, Logis Devos, one of the first to record French baroque choral music, conducted his Orchestre Musica Polyphonica and the chamber choir of Namur in a performance of Charpentier's funeral music in honour of Louis XIV's first wife at Notre Dame de Versalles. This, then, was a stimulating

weekend of music spectacle, worthy of emulation. Perhaps the Centre de Musique Baroque de Versailles will next take up the unjustly neglected Michel Richard de Lalande, who, more than any other composer, deserves to have his music recreated at Versailles, where he dedicated himself to

the glorification and service of Louis XIV. Julie Anne Sadie

"The Reluctant Revolutionary" will involve all London's orchestras at some point, but it is predictably the BBC Sym-phony which carries the burden of the large-scale concerts. Monday evening's, conducted by Lothar Zagrosek, dispatched a sharply contrasted trio of Schoenberg pieces - the mas-terly middle-period Accompani-ment to an Imaginary Film Scene, the late, austere Modern Paalm and between them a concert performance of Die ghickliche Hand.

Brahms and Schoenberg

Concert performances are the most one can expect nowadays of this "drama with music," the most elusive of Schoenberg's atonal master-pieces, though a production in

which the minutely detailed stage directions were faithfully realised would be fascinating to experience. It's the only, work too, which rivals the composer's paintings in its per-sonal frankness - despite its surreal elements, the scenario is patently autobiographical and characteristically bleak, and the rapid shifts of emo-tional temperature are regis-tered "sharper dramatic focus;" the baritone protagonist here was Roland Herrmann, who understandably took a few phrases to settle into the part, but thereafter took every opportunity to inflect the role with all practical passion. Zagrosek's reflexes ware equally well tuned, and in the Film Scene also the BBC Sym-

phony teased out the instru-

SALEROOM

mental lines with great assur-ance; more than a decade after Boulez, this orchestra still plays this repertory more idi-omatically than almost any other. The BBC Singers coped well with the unforgiving *Mod-*ern Psalm and in doing so brought the concert full circle, for it had begun with three choral works by Brahms, The Song of Desting, and Song of the Fates are heard relatively rearely; Zagrosek and his cho-rus presented them exuber-antly, richly coloured. The *Alto Rhapsody* had the benefit of Brigitte Fassbaender as soloist. Her view of the piece was notably astringent, and never allowed its sombre tone to be mitigated by sumptions tone.

**Andrew Clements** 

period in good condition are

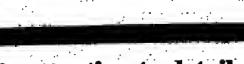
very rare. A portrait by Henry Chalon

## It's attention to detail

like providing the Financial Times to business guests, that makes a great hotel.

Complimentary copies of the Financial Times are available for business guests staying at the Hyatt Regency in Brussels.

HYATT REGENCY BRUSSELS FINANCIAL TIMES



It's attention to detail like providing the Financial Times to business clients, that makes a great hotel.

Complimentary copies of the F.T. are available to guests staying at the Amsterdam Marriott Hotel.

HOTEL

AMSTERDAM Marriott. FINANCIAL TIMES

London Loridon Enary Virtue (Garrick). Transfer of King's Heat revival of early Noël Coward, same period but lasser wintage than Hay Fever, but worth seeing (578 507). South Facific (Prince of Wales), Avarage, traitifonal revival of the great Rodgers and Hammer-stein musical, with Gemma Cra-yen fulling to wash the haritonal Emile Belcourt out of har hair (389 6969).

Interest and affection for

Charpentier's music has blos-somed in recent yours, thanks

largely to the efforts of William

Christie and Les Arts Floris-sants. Even more than Mal-

goire, he has nurtured a gener-ation of promising young French singers and instrumen-

**ARTS GUIDE** 

SiOn.

THEATRE

(889 5069). The Plantom of the Opera (Her The Planning of the Opera (her Majorty a). Spectracular, emotion ally nourishing new musical by Andrew Lloyd Webber (889 2244, credit cards 379 6131/240 7300). Folities (Shaftesbury). Fariha Kitt and Millicent Martin now decorate Mike Ockrent's strong revival of Sonificity's 1971 must cal, in which poisoned mariage nearly undermine an old bur-league reunion in a doomed the

tre (379 5399). Hapgood (Aktwych). New Tom

Hapgood (Aktwych, New 10m Stoppard mines espionage, -romance and higher physics. Felicity Kendal is the eponymons intelligence agent, Roger Rees and Nigel Hawthorne in elegant anyport (336 6404, credit cards 379 6233). The Admirable Crickton (Hay-market). Rex Harrison and

market). Bex Harrison and Betward Fox to enjoyable revival of Barris's imperiabable comedy of class barriers and reversals on a desert island (980 9832, CC 379 4444).

379 4444). Dry Bot (Lyric). Brian Rix returns to the stage after an absence of 12 years in a 1960s farce that prefigures the capture of old Bagland by the spive and opportunists. A genuine classic (acr sess)

(437 3885). The Sneese (Aldwych), Eight short Chekhov pieces - four

vandevilles, four early stories - translated and adapted by Michael Frayn and performed. in various styles by Rowan Atkinson, Timothy West and Oharyi Campbell. Slightly rewarding, intermittently furmy rewarding, magent rewarding, intermittently indify (836 6404, OC 379 6283). Sugar Bables (Savoy). Mickey Booney and Ann Miller repeat Broadway roles and axhibit sta-mina and star quality in a mixed bag of coarse burlesque sketches (836 8885).

#### New York

Cats (Winter Garden). Still a sell-out, Trevor Nunn's produc-tion of T.S. Ehot's children's poetry set to music is visually starting and choseographically feline (239 6262). A Chorns Line (Shubert), The A chorne line (sinder), his longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its back-stage story in which the songs stage story in which the songs are used as auditions rather than emotions (239 6200). Les Misérables (Broadway). The magnificent spectacle of Victor Hingo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drams. (239 6200).

(239 6200). Starlight Express (Gershwin). Those who saw the original at the Victoria in London will harely recognize its US incarna-tion: the skaters do not have to go round the whole theatre but do get good enercise on the agrued-up stage with new bridges and American scenery to distract from the hackneyed pop music and trumped-up, silly plot (586 6510). Me and My Girl (Marquis). Even if the plot turns on ironic mim-

1

icry of Pygmelion, this is no clas-sic, with forgettable songs and dated leadenness to a stage full of characters. It has nevertheless proved to be a durable Broadway hit (947 0033). M. Batterfly (Eugene O'Neill). The surprise Tony winner for 1996 is a somewhat pretentious and obvious meditation on the true story of the French diplomat

and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese sury (246 022)). Speed-the-Plow (Royale). David Mamet applies his biting sarcasm and our for the conggenations of American language to Holly-wood, in this screamingly funny and well-plotted expose of the film industry (239 6200). Stranger Here Myself (Public). Angelina Rour performs two decades of Kurt Weill's songes to a one-woman show covering encodes of Airt Wein's scheps to a one-woman show covering the composer's careers to Berlin, Paris and New York (398-7100). Phantom of the Opera (Majestic).' Stuffed with Maria Bjornson's glided acts, Phantom rocks with Andrew Lucz Weinisch hearth. Andrew Lloyd Webber's haunt-ing melodies in this mega-transfer from London (299 6200).

Washington Les Misérables (Kennedy Center Opera House). The touring com-puny of the international hit of last senson brings to Washington the historical sweep of Victor Hugo, set to music and an insis-turt contenuencemus beat Ende tent contemporary beat. Ends Oct 15 (254 3770). Slenth (Elsenhower). Stacy Keach and Maxwell Canlifield star in the mystery pitting a writer against a mild-mannered travel agent who's stolen his wife's affections (354 3673). Driving Miss Daisy, Julie Harris stars in the Pulitzer Prize win-ning play about the black chauffeur and his elderly, understand-ing mistress as the South undergoes vast changes that can-not help affecting them. Elsen-hower, ends Nov 12, (254 3670).Tekye

October 7-13

Kabuki (Kabuki-sa) Perfor-Kabuki (Kabuki-sa) Perfor-mannoss at Ilam and 4.30pm. The morining programme includes Moritsuma Jinya, a play set in an age of civil strife -a popular. actor's vehicle, since the role of Moritsuma is considered one of the finest in kabuki. In the afternoon: Kagamiyama Goul-chino Iwafaji. This play is based on a scandal linat occurred in court short's before it was writon a scandal that occurred in court shortly before it was writ-ten but, to typical kabuld fash-ion, transposes it to a remoter age. It is noted for its spectacie - scattered boues rising up to form a complete skeleton and a beautiful mansion transformed into a haunted house. Excellent programme and earphone com-mentary to English. Tickets also zvailable for a single act. For letails, enquire at the theatre

(541 3131). Gorky Theatre, Leningrad, in Chekhov's Uncie Vanya, Peter Schaffer's Amadeus. The Bolsho Drama Theatre, better known as the Gorky, was founded in 1919 and is now one of the Sovjet Union's most popular and most innovative companies. In recent years its repertone has been wid-ened to include new, if uncon-troversial works from the West, troversail works from the west, by the likes of Schaffer and Neil Simon. Globs Theatre (372 8331). Aoyama Theatre. The 35 Steps. Musical revue by the Shiki Thea-tre Company, which specialises in musicals and is 35 years old this year. Extracts from major Shiki productions, from West Side Story to Phantom of the Opera (0120-489444).

## Big price for miniatures

260.000

In 1959 Arthur A. Houghton acquired the finest edition of the Shahnameh, a Persian spic poem written by Firdowsi. It was produced in the early 16th century in Tabriz and for cen-turies was in the library of the Otherse militants before enter been on display at Stouchead. It carried a top estimate of £85,000, but carpets of this A portrait by Henry Chaion of the raceborse Quiz, which won 17 races for the Strad-broke family in the early 19th century, sold within target for £77,000, but a George III guilt salon suite designed by Wyatt for Henham Hall was unsold at esp on Ottoman sultans, before enter-ing the collection of Baron Edmind de Retherstore aund de Rothschild. Its 258 miniatures are regarded as among the finest examples of Safavid art.

Fourteen miniatures were sent for sale at Christie's by Houghton yesterday and raised £976,800. The top price was the £253,000, slightly above the top estimate, for a miniature depicting the hsro Rustam receiving his horse Rakhsh from Afrasiyab's herd. The London dealer Spink paid 2126,500, double its top esti-mate, for a ministure of Rustam killing the White Div, chief of the demons. The Earl of Stradbroke (Aus-

tralian Keith) is over £1m richer from the sale of the con-tents of Old Henham Hall in Suffolk, with one more day of the suction to go. The second day produced one extraordinary price of £165,000 paid by the London dealers Vigo Sternberg for a late 18th century Axminster carpet designed by James Wyatt for the Great Library in nearby Heven-ingham Hall. It has recently

Sound Sound States and Sound States and Sound States and States an per cent unsold. The highest price was the £22,000 paid for a pair of early George III manog-any armchairs, once the property of the Duke of Leeds. A third bundle of letters written to the Corsini Brothers of the City of London was dis-posed of at Christie's Robson Lowe yesterday for 257,545.

The Corsinis were importers and exporters in Elizabethan England and the correspondence gives an almost unrivelled portrait of the times. The top price was the £2,200 paid for a letter, signed by Howard of Effingham, Lord Admiral, and Francis Walsingham.

Antony Thorncroft

## **FINANCIAL TIMES**

BRACKEN HOUSE, CANNON STREET, LONDON EC4 P4BY Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Wednesday October 12 1988

# A nuclear insurance

should restrict its evidence to the planning inquiry into a proposed nuclear power station at Hinkley Point, in Somerset, emphasises an unfortunate confusion of Government policy on this issue.

At the start of the inquiry, the CEGB said it would not submit its latest estimates of the comparative cost of gener-ating electricity in coal-fired or nuclear plant, even though the predicted economic advantage of nuclear plant was the centre of its case for building its first bressurised water reactor at Sizewell, in Suffolk. After a four-year inquiry, this case was broadly accepted by the planming inspector.

In its application to build an identical plant at Hinkley, the CEGB is relying more formally on the Government's policy of support for the nuclear sector. However, the planning inspec-tor has asked the board to reconsider its decision not to submit cost estimates.

The Government said in its electricity White Paper in Feb-ruary that for strategic reasons the privatised electricity indus-try would be required to sup-bly a minimum proportion of ply a minimum proportion of power generated in "non-fossil fuel" plant. The CEGB has argued that this requirement over-rides considerations of the relative cost of coal-fired and nnclear power and that the new station is justified on strategic and security reasons

#### New forces

It is understandable that the **CEGB** and the Government wish to avoid re-opening arguments which were covered exhaustively in the Sizewell report only two years ago. However, the privatisation of the industry will unleash new economic forces which are mostly hostile to the nuclear industry. Policy towards nuclear power must be thought through with much more rigour than was applied to it in the four paragraphs which the White Paper bestowed on the

Most international studies be paid by all taxpayers, rather show that the cost advantage of nuclear power has been than by electricity consumers.

THE ARGUMENT abont squeezed by higher nuclear whether Britain's Central Electricity Generating Board prospect of weaker coal, oil and natural gas prices. In the UK, privatisation will put speemphasis on the high capital costs and the higher eco nomic risks of nuclear plant. This is because the private sec tor will want a much higher real rate of return on capital projects than the 5 per cent

now set by the Treasury. Unless the British nuclear industry can demonstrate better performance, the private electricity industry is likely to want to minimise its capital exposure by building cheaper and smaller coal and gas-fired plant

#### Internal estimates

The Government wants to counteract this tendency by providing a nuclear insurance against future price shocks for fossil fuels. But nobody should be asked to take out an insurance policy without knowing the premium. The CEGB's internal estimates appear to suggest that the higher cost of nuclear power may not be very large, depending on the ntions made.

If that is so, a modest continuing nuclear power pro-gramme could be justified. But the Government has yet to explain how the costs of the programme will be monitored and allocated. Its White Paper did recognise that ministers will need discretion to decide the figure for the proportion of "non-fossil fuel" electricity sold by the industry. This ought to mean that the speed and extent of the nuclear pro-

gramme will depend on the industry's ability to control product last year amounted to \$1.42bn, not much more than half the The fundamental need is for the Government to set out market value of the company which fully and clearly why, in the light of the changed circumwhen a spokesman for the regime told the United Nations at the end of last week that the situation in Burna stances of the British coal industry and the outlook for lower fossil fuel prices, a size able investment in nuclear power is still in the national too depressingly correct. More pre-cisely, he could have said that by interest. If it remains conunleashing the troops to kill demon-strators, including schoolgirls, and to carry out summary executions of stuvinced that despite its higher cost nuclear power is neces-sary for strategic reasons, there is is a strong case for dent activists, the regime had success-fully, if temporarily, cowed the urban recognising this through an explicit subsidy which would

population. As dusk fell each evening last week over Rangoon and the Spin curfew approached, the games of football in the middle of main roads came to a

been broken was provided by two young ladies who sat solemnly for several hours in the hotel's handi-

crafts shop surrounded by totally bare shelves. They had no idea when, or

indeed if, they would ever get any stock, and were not seen again.

debt of \$3hn-\$4hn, reserves are below

\$20m and all external assistance has

been halted. Only senior members of

the regime can afford to travel

abroad, although the Anglican Arch-hishop of Burma did receive an offi-cial foreign exchange allocation of \$14 to attend the recent Lambeth confer-

The regime is also politically bank-

rupt During August and September, millions of Burmese thronged the

streets of the main cities demanding an end to the government which dur-

ing the past 26 years has reduced one of Asia's richest agricultural nations

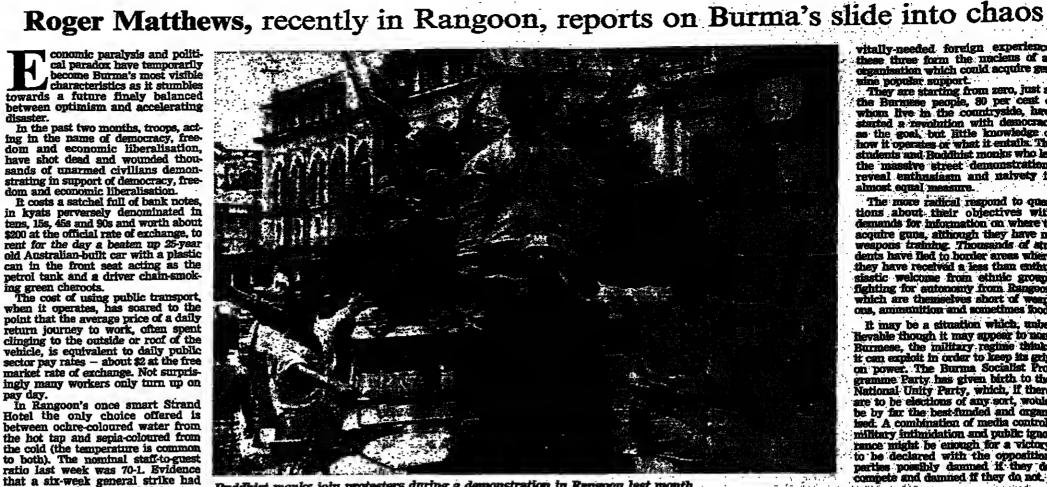
into the world's ninth poorest. At the

free market rate its gross domestic

was returning to normal, he was all

ence of Bishops.

Burma's military government is in a similar situation. It, too, has not sold anything for at least three months. It has defaulted on its foreign



Buddhist monks join protesters during a demonstration in Rangoon last month

# A spent regime clings to power

An Riection Commission has been been kept in state hands and virtually -all foreign investment barred since Ne established, comprised of five venera-Win took power. ble gentlemen, the youngest of whom

is in his early seventies, to make arrangements for the polling. Political parties are being formed - five at the last count - and being legally regis-tered. But there is no freedom of Twice he has slashed the country's money supply - last year by an esti-mated 50 per cent - simply by declar-ing worthless all notes of certain denominations, a move aimed primar-ily at Indians and Chinese who domiexpression, no freedom of association nate the country's flourishing black economy. The fact that the meagre and there is a five-year jail sentence for "hindering" the work of the state. Until those obstacles are removed it savings of many other Burmese were will be very difficult to assess the relative stances and strengths of the also wiped out was apparently immaterial

In July, at the special congress of his then ruling Burma Socialist Pro-

By unleashing the troops to kill demonstrators the regime has successfully, if temporarily, cowed the urban population

gramme Party, Ne Win staged a tacti-cal resignation but could not bring himself to mention the critical subject of economic liberalisation to which Japan, as Burma's largest aid doner, had linked any further payments.

ing to their places of work -although very few are working - his nine-man military administration sees its sole role as maintaining law and order to allow for multi-party elec-

tions. However, it has so far refused to meet any representatives of opposi-tion groups which have in the past few months begun to articulate the demands of the mass of the popula-tion. As in other revolutionary situations around the world in the past, two decades, it is the disaffected for-mer members of the ruling class who have made the early opposition run-

U Nu, who in 1948 signed Bonna's independence agreement with Britain, unilaterally announced last month that he had, at the age of 82, joyfully resumed the premiership seized from him in 1962 and was demanding the min in 1962 and was demaining the regime pass over the machinery of government. Without any consulta-tion he amounced the members of his interim government and said last week that he felt betrayed because they had declined to serve. Yet, he manages still to speak with respect, almost affection, for Ne Win and still commands a degree of popular supvitally-needed foreign experience, these three form the maciens of an organisation which could acquire gen-

organisation which could acquire gen-sine popular support. They are starting from zero, just as the Barmese people, 80 per cest of whom live in the countryside, have started a revolution with democracy as the goal, but little knowledge of how it operates or what it entails. The students and Buddhist monks who led the messive streat demonstrations. the massive street demonstrations reveal enthusiasm and usively in almost equal measure.

The more radical respond to quas-tions about their objectives with demands for information on where to acquire guns, although they have no weapons training. Thousands of su-dents have fied to border areas where they have received a less than cuthusiastic welcome from ethnic groups fighting for autonomy from Rangoon which are themselves short of weap-ons, ammunition and sometimes food.

It may be a situation which, unbe-lievable though it may appear to non-Burmese, the initiary regime thinks it can exploit in order to keep its grip on power. The Burma Socialist Pro-gramme Party, has given birth to the National Unity Party, which, if there says to be elections of any and, would are to be elections of any sort, would be by far the best-funded and organ-ised. A combination of media control, military intimidation and public igaorance might be enough for a victory to be declared with the opposition parties possibly dammed if they do compete and dammed if they do not. complete and damned if they do not. The army itself has maintained its unity due to remarkable personal loy-ality to Ne Win among the senior ranks, together with additional food supplies, extra pay and ceaseless pro-pagenda for the men who shoot dem-onstrators. But what the regime cannot do is prop up the economy beyond the next few months. Burma is far more resil-ient than official figures indicate because the public have over the years created their own secondary economy, but even so, many millions

years Greated their own secondary economy, but even so, many millions of dollars are immediately required merely to make good the damage caused to factories, oil refineries and other facilities by kotters and sabo-

In the water of the latest killings, the industrialised world has turned its back on the regime. Japan, whose \$250m contribution last year was 80 per cent of the foreign aid total, has told the military that it will only reopen negotiations when a political settlement consistent with the wishes of the Burmese people has been agreed and when economic reforms have been instigated. On that it appears adamant.

By implication, neither condition could be met while Ne Win remains the de facto roler of Burma. The latest batch of rumours has him about to leave for Austria where he is due for innual medical treatment, or alterna-tively seeking to negotiate a deal with U Nu which would guarantee his safety in the country while undernin-ing the rest of the opposition parties.

If a swift, clean break could be effected now, his successors would face a manmoth task in rebuilding a country which is half a century behind parts of Asia, where the state machinery has virtually collapsed and

## **Algeria's need** for reform

NOT BEFORE time, President Chadli Bendjedid of Algeria has moved to assert his authority and to quell the worst rlots the country has witnessed since gaining independence from France 26 years ago. His promise of wide-ranging, if unspecified, reforms might cool passions in the short term. However, he will have to shake up thoroughly a corrupt state and party apparatus if he is to convince a majority of his countrymen to accept a contin-uation of restrictive economic

The rlots are the direct consequence of the austerity mea-sures introduced by the Alge-rian Government since 1986 in the wake of sharply falling of prices. Algeria derives more than 95 per cent of its foreign income from the export of hydrocarbons, including large quantities of natural gas. As a result of the drastic fall in the prices of its principal exports, its foreign income was cut from \$13bn to \$8bn between 1985 and 1987.

Riots occurred for similar reasons in Morocco in 1981 and 1984 and in Tunisia in 1984, as the authorities in these two neighbouring states cut subsi-dies on staple foods in an effort to reduce public spending and meet foreign debt repayments. Although austerity measures were initiated three years ago in Algeria, the country was shielded from the need to push through more fundamental reforms for longer than its neighbours because, until 1986, the income from oil and gas exports still seemed relatively secure. Today, Algeria is suf-fering more because its exports are concentrated so heavily in one sector.

#### Daunting problems

President Chadli has taken steps to liberalise the agricultural system by renting out state land and allowing the price paid to producers to rise. But the legacy of collectivisa-tion, the forced pace of industr-ialisation and the neglect of water supplies and housing remain daunting problems. Despite a sharp increase in the amount of food produced domestically, Algeria still imports over half of its food consumption. And in spite of the building of many new dams, water is often scarce in

the cities and its use in indus-try wasteful. A population increase of 3 per cent per annum has exacerbated an already acute unemployment problem.

Yet austerity alone does not entirely explain the violence of the mobs. Most Algerians feel that the status of legitimate ruling party, which the Front de Libération National (FLN) acquired in the bitter struggle against France, has all but evaporated.

#### Corrupted by power

As in other one-party states, where the opposition has no voice and where the rulers show little respect for human rights, people who were once true idealists in the cause of true idealists in the cause of independence are perceived by much of the population to have been corrupted by power. Ordi-nary Algerians, most of whom are of peasant stock, are still imbued with a strong egalitar-ian sense, a legacy of the war of independence. They have apparently found it intolarable that their leaders have falled to practize the economic and practise the economic and social equality which they

preach. Islamic fundamentalist groups have taken advantage of the unrest initially provoked by left-wing elements, both within and outside the ruling party. But there is every rea-son to believe that economic and political grievances - not religious fundamentalism were the key factors behind the riots.

Algeria is one of a number of resource-rich countries with relatively large populations which now find that their years of affinence-have laft them with a hangover. The process of adjustment, as the example of Mexico shows, is painful and requires political determination of a high order. President Chadli has little choice but to continue his pro-gramme of economic restraint and to encourage the private sector to play a bigger role as part of a strategy aimed at diversifying Algeria's exports away from the oll and gas sec-tor. However, to win the neces-Algeria is one of a number of tor. However, to win the neces-sary public support for his reforms, he will have to appoint to senior party and government posts a new generation of competent economic and industrial managers.

halt, the ubiquitous kites were reeled in and the emboldened rat population was left to share the streets with the army patrols, heralding the start of the state radio's nightly perorations against "unsavoury elements" which, it says, are trying to disrupt its plans to bring about free and fair elections. While simpler souls may have been tempted to believe that power grows from the barrel of a gun, in Burma, according to the military, it is democracy which is sprouting.

astrologer. Those who know Burma well give credence to some of the

Only one man might be able to

interpret authoritatively what these

ple of Burma. He is General Ne Win

who seized power from the democrati-cally-elected Prime Minister U Nu in

1962 and has ever since led the coun-

try down the Burmese Road to Social-

ism while shutting himself off both

from the world and the mass of his

Described by one of the few non

Buimese to have met him regularly as "socially, a very charming man", Ne

Win's policies smack more of personal

idiosyncracy than a coherent political

philosophy and are sirongly flavoured

contradictions mean for the 38m pe

well give credence to some of the bizarre ritual acts he is supposed to have performed in order to ward off his astrologer's less happy visions. The key to understanding Ne Win is said to be a hitter experience in his youth when he ploughed his meagre capital into a small business, was viciously undercut by local Indian and Chinese traders and was runed. As a consecurate all means of mo-As a consequence, all means of pro-duction, distribution and export have

Observer

Planned changes announced the following day by the then finance minister were too imprecise and vague to persuade anyone of the Government's commitment and were anyway lost in the storm which came close to sweep-

ing sway the regime. General Saw Maung, the third of Ne . Win's acolytes to have attempted to run the Government since the end of July, is making no pretence of economic management. Having terrorised the urban population into return-

The newly-registered National in which corruption among officials League for Democracy, which for League for Democracy, which for Western ambassadors in Rangoon is the opposition party offering the greatest potential, is headed by two former military men, Brigadier Aung Gyl and General Tin U together with attractive wife of an Oxford academic, whose father is still revered as the leader of Burma's fight for indepen-dence. Combining military tradition, historical legitimacy, and a breath of

has become a way of life. But the longer he delays accepting the inevi-table, the more public anger and frus-tration will build, spilling over into

12 .

120

. . . .

. . .

819.30

÷.,

**Calm** comes to Chile

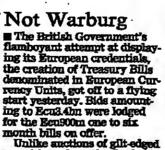
■ Chile has not gone out of the headlines merely because the visiting foreign journalists are packing their bags and leaving. It seems that a genu-ine caim has fallen on the place after last market internet. place after last week's riotous demonstrations celebrating the defeat of General Pinochet Santiago's central business and government area has returned to its normal bustle and water cannon trucks and gas canister launchers have been stowed away. Even the

been stowed away. Even the stock market has started to go up again, following a sharp drop in the most actively traded shares last week. The serenity is contrary to widely-held expectations imme-diately after the plebiacite that massive public demonstrations would continue to waves for would continue to press for the General's resignation and departure from the country.

A popular chant a few days ago called for Pinochet to go to Paraguay.

to Paraguay. The return to normality may be attributed to the general Chilean wish not to repeat the experience of social chaos asso-clated with the Allende years: a wish that is shared by oppo-sition leaders.

Now that the public has expressed its desire to return to full democracy, the debate on how it is to be accomplished appears to be being left to the civilian politicians and the gov-erning military. Personal polit-ical ambitions will undoubtedly come to the fore, as they have not been able to since the coup in 1973. Yet for the moment the opposition is being cautious. It does not want its hand to be forced by the Communist Party and more extreme elements on the left. Consequently it has not yet made any calls for public pres-sure such as a general strike. That may be very clever. Pinochet still has a chance to listen. On the other hand, he must know that the crowds could be pulled out again, if he does not.



nascent parties.

securities, where the Bank of England will take bids over the telephone, all bids had to be presented in person on the proper application form. At least one major London securities house, however, was seen parked outside the Bank with an employee taking last min-ute bids over a portable tele-phone. He filled in the applica-tion forms and ran into the Bank to lodge them.

#### Unsighted

■ Lord Carrington, whose memoirs are published this week, was High Commissioner in Australia when England were not doing very well at cricket. After a particularly bad day, Brian Johnston, the commentator, criticised an umpire's decision at a very formal dinner. The umpire, he said, "can't have played cricket in his life." Another guest then lost his temper. "Hasn't played cricket?" he shouted. "He played for South Australia! He played in several Tastal He'd be playing still, if his eyesight hadn't failed!"The speaker was Sir Donald Bradman,

#### Chicago guru

Leo Melamed, sometimes known as the founding father of the financial futures market, is again congratulating himself



"T'll look into it, Madame, but I'm sure your account is not being used to launder Cul-ombian drug money."

on his prescience. Last week he wrote to the Soviet Ambas-sador in Washington urging the Soviet Union to allow foreign currency trading and move towards a convertible rouble: Melamed is still the guiding light behind the Chi-cago Mercantile Exchange and he offered the CME's assistance in establishing a mar-ket-determined exchange rate policy. The Politikuro then

announced that a convertible rouble was on the way. There was a similar coinci-dence in 1972. Melamed toured European central banks seeking to rally support for the CME's nascent foreign cur-rency futures. At the Bank of England, he recalls, the Governor was polite but firm, stressing that Britain could not participate because of ster-ling's fixed rate. As he was leaving, the Gov-

ernor asked if there was any-thing else he could do for him. "You could float the pound,"

Melamed said. The pound was floated a few hours later, but not because of Melamed.

**Tories** unite The postcards from Brighton have been pretty thin on the ground so far, so have the jokes. The main news appears to be that the Tories have decided, once again, not to carry their internal quarrels too far. Some tension was too far. Some tension was expected when Lord Young, the Secretary of State for Trade and Industry, was preparing to speak in the industry debate. Norman Tebbit, one of his predecessors and not always one of his friends, arrived on the platform 20 min. arrived on the platform 20 min-utes before, guiding his wife, Margaret, in her wheelchair. It was a brave return to Brighton for a woman who was almost incapacitated there four years ago and there was great

Young responded graciously in his speech, full of praise for Tebhit and, in a reference to the former chairman's book, to the former charman's boos, said that everyone in the Cabi-net was upwardly mobile now. In the same debate a man called Michael Fabricant from South Shields said that he had recently visited the Soviet Union and formal everyone Very jealous of Margaret Thatcher, They thought her Cabinet was just like the Polit-buro; all the decisions ware unauthous. That was the joke. The point about the security is that it looks much more severe from the outside - as shown on television - than

from the inside. Once you are in the complex you tend to stay there: no popping out any more for a walk on the plex.

Nice girl

Advertisement in an Esser newspaper: "Active person required to help on small-holding. Live in own sitting room and TV. Suit townsman who would enjoy country life or farmer's daughter."

NOTICE 1

To the Holders of the

BEARER WARRANTS

to subscribe for shares of common stock of

#### DIESEL KIKI CO., LTD.

(issued in conjunction with an issue by Diesel Kiki Co., Ltd. (The "Company")

of U.S. \$50,000,000 2%% Guaranteed Notes due 1991 with Warrante)

NOTICE OF FREE DISTRIBUTION OF SHARES

AND ADJUSTMENT OF AUBSCRIPTION PRICE

Pursuant to Clause 4(A) of the Instrument dated June 2, 1986 under which the above described Warrants were issued, you are hereby notified that a free distribution of shares of our Company at the rate of 0.03 share for each one share held will be made to shareholders of record as of October 31, 1968 (Japan Time). As a result of such free distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from 644.0 Japan-(Japan Time).

DIESEL KIKI CO., LTD. Dated: October 12, 1988

#### NOTICE 2

#### To the Holders of the BEARER WARRANTS

to subscribe for shares of common stock of

DIESEL KIKI CO., LTD.

(issued in conjunction with an issue by Diesel Kiki Co., Ltd. (The "Company") of U.S. \$120,000,000

4%% Bonds due 1993 with Warrants)

NOTICE OF FREE DISTRIBUTION OF SHARES

AND ADJUSTMENT OF SUBSCRIPTION PRICE

ADJUSTMENT OF SUBSCRIPTION PRICE Pursuant to Clause 4(A) of the Instrument dated July 15, 1988 under which the above described Warrants were issued, you are hereby notified that a free distribution of shares of our Company at the rate of 0.08 share for each one share held will be made to shareholders of record as of October 31, 1988 (Japan Time). As a result of such free distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from 898.0 Japan esse Yan to 871.80 Japanese Yan effective as of November 1, 1988 (Japan Time).

Dated: October 12, 1988

DIESEL KIKI CO., LTD

ngen en og som en og som en er For en er som en er so FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

James Buxton asks whether Scotland is enjoying a boom or simply a recovery

# Not taking the high road yet

N the north bank of the Clyde in Glasgow-two Victorian buildings, a pumping station and a red brick rotunda, stand in former dockland, their original uses long since ahandoned. At the end of last year the rotunda reopened with French and Italian restaurants and wine bars, and later a complex of three classy restaurants opened up in the pumping sta-

You don't have to go inside any of them to see that they are doing well. You need only look at the Jaguars and the executive Fords and Saabs in the car parks at hunchtime to realise that Glasgow business people are coming to this once derelict location in droves.

This little display of yappifi-cation is one of the more encouraging things that are happening in the Scottish econhappening in the Scottish con-ony. In Glasgow a decade of schemes to revive the city are bearing fruit in ways which have the men who launched them rubbing their eyes in delighted surprise. The recently-ended Garden Festival is reckoned to have paid for itself many times over in improvement to the city's

in improvement to the city's In improvement to the city's image. BP, which promised to move between 50 and 75 senior executives to Glasgow when it took over Britoil in February, is voluntarily transferring 400 to 500 top staff to the city. In other parts of Scotland, too, there are signs of revival as an economy based more on services and on medium-sized

as an economy based more on services and on medium-sized manufacturing emerges from the ruins of one that was excessively biased towards heavy industry. But, just as Glasgow still has appailing housing estate townships and -----Ster 1/ 3027 24

"The Scottish economy is

the roads are not intolerably congested and there has been

no roaring house price boom, except in a few market sectors. There are labour shortages

an unemployment rate of almost 19 per cent, so what is happening in the rest of Scot-5 15 261 2011 TO land adds up up to much less than the "sconomic miracle" that Mrs Margaret Thatcher called it earlier this year. of the foreget and the getation sint : 10.12 MER 512 107 L'ANDER FROM LA having a recovery, not a boom," says Dr Jim Walker, an economist at the Royal Bank of 4 inclusion 28 Scotland. There is no sign of the overheating that is affect-ing the South-East of England

into chao

Andrei foreise an article foreise in article could and in article could and article c

A. Same initiation initiation and that which he with the state of the state normer as La E Austra sizes bara 16.CL (TLET 12.22) uite to persona a The William Farmer ಟ್ಗಳ ಗ್ರಾಮಾಳ ಸಮಯಾ 14 12 LA VIETZ

107. a.een braams Sec. Sec. Sec. Sec. Sec. Y.L. TO FUELD TO الدين مانيمودين الرياف ومراقب منعطين الافتانية فالانتخاص والمراجع المادية والمادي and the states LETTERS ಕಲುದಿ ಎಲ್ಲೇವರ್ ೆ ನ ಮಿತಿ ಕಿತ್ರಾಣ جيد الشاد المدار -----

people are untrained and the skills of the many long-term Unemployment have atrophied. Whereas unemployment in the rest of Britain began to fall consistently from the middle of

1986, in Scotland the fall started a year later and has been slightly slower. The year 1986, good for the rest of the UK, was bad for Scotland as the collapse of oil prices caused a loss of confidence, job shed-ding and industrial closures in the oil supply industry. Furthermore the domestic

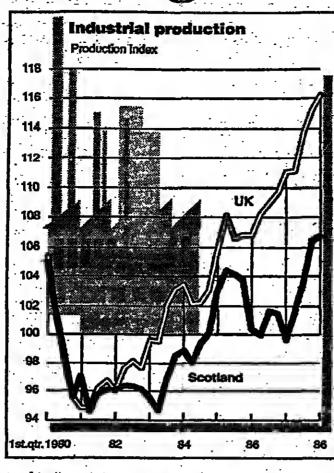
consumer boom which Britain has been enjoying was not what the Scottish economy needed most: its manufacturers are biased towards investment goods (such as Weir Group pumps and IBM personal com-puters) and are oriented to exports. It was not until the middle of 1987 that business surveys began to record high levels of confidence. Lately demand from the

Scottish economy itself has risen to match that coming from the rest of Britain and from exports. Furthermore this year there are signs of a remarkable upturn in offshore oil development activity, con-founding the experts who believed there would be no recovery until crude oil prices got back to \$20 per barrel (they are currently at about \$12).

The industrial sectors that have done well are engineer-ing, food and, until a recent downturn caused by poor exports, textiles. Electronics -concentrated in defence and in largely foreign-owned data pro-cessing equipment and chip manufacture - has done little more than climb out of its 1985 recession. Construction is flourishing in some areas, particularly Glasgow, and there has been a healthy increase in retailing and financial services. Mr Grant Baird at the Royal Bank believes Scotland may be growing as fast as the rest of the UK economy.

But now uncertain noises are emerging from industry, though they have yet to be confirmed by surveys. The effects of the recent sharp increases in interest rates are being added to those of the strong pound which has been hitting exporters for months, "The pace here was always slower than the rest of the British economy and the com-bination of interest rates and despite the 11.2 per cent sea-bination of interest rates and sonally adjusted memploy-ment rate (the third worst in mean us seeing an erosion of Britain), because too many confidence and a slowing down

the add we said the



of investment intentions, though we're not detecting it yet," says Mr Ken Smith, assis-

tant director of CBI Scotland. In remarks thet would be probably be echoed in other regions of Britain he points out that there has already been a "shake-out of order books in the export sector. Margins are being squeezed and in some sectors companies are coming out of export markets alto. out of export markets alto-gether." Scottish farmers are angry about interest rates after a harvest blighted by a flerce storm in late July. It would be sad if the cup of recovery were dashed from Scotland's lips so soon after the Scots started to drink from it.

Since the make-up of the Scottish labour force - with only about 20 per cent in man-ufacturing and 65 per cent in services - is very close to that of the UK as a whole, is there some deep-seated reason why Scotland's economy should so often lag behind that of the rest of Britsin?

Last year, in the wake of its

that there is into reach

general election debacle in scotland, the Government biamed the Scots' hostile atti-tude to enterprise. This year the Tory Party tune changed and Mrs Thatcher said in Glas-gow: "Scotland has rediscov-owd enterprise. Indeed wood ered enterprise. Indeed you

could really eay it was invented here" - a reference to Scots economist Adam Smith. The answer seems to be that Scots are intrinsically no less enterprising than other groups in Britain, but that many have been held back by lack of opportunities and are conse-quently inexperienced. Many worked for large employers and light on manual honoires and lived in rented housing. The most enterprising went The most enterprising went south to England, as they still do, causing the very slow decline in the population which is one of the worrying long-term Scottish trends. Most of the hig industrial employers have gone. The hig-

gest is now the private sector joint venture employing less than 6,000 people at the Rosyth maval dockyard on the Forth. The Government is trying to happening.

chisel away at the monolithic housing estates of the Labour-dominated councils, and privatise state industry, council and hospital services. A plethora of practical and financial aids have sprung up to help more businesses to start up and businessmen to perform better. One of the aims of Enterprise Scotland, the proposal recently endorsed by the Prime Minister for a new, single training end business development agency with many local outlets, is to make these services stronger.

The results are hard to quantily. Figures for new VAT registrations for 1980-86 suggest that Scotland had a faster rate of business formation than other northern regions of Britain, though it also had a smaller proportion of total UK VAT registrations than it has of the UK population.

Local authorities still play a crucial role in determining how fast an area develops. Glasgow's success is parily due to a pragmatic alliance between its Labour council and its business community. By contrast Edinburgh may only now be shaking off some of the shackles imposed by a Labour council formerly unsympathetic to service industries. In Clydebank, west of Glas-gow, the Labour council

recently voted by a narrow margin to allow construction by an American company of a private hospital catering only for foreigners which should create nearly 2,000 direct and a further 2,000 indirect jobs in a high unemployment area. One person closely involved

in enterprise development admits: "It's a slow process: it's better than it was but there's

an awful long way to go." Is the root of the problem Scotland's peripheral location, on the fringes of a highly cen-tralised Britain? There is little doubt that far more could be done by a government gener-ally unsympathetic to regional aid to improve Scotland's transport links with the south -by connecting it to the British motorway network, for example, in both east and west. But the positive thinkers, looking to outlying but prosperous parts of, for example, haly or Spain, take a more robust view; the first thing is to generate a vibrant economy, then more people and businesses would stay in Scotland. Here and there are signs that this is

Agricultural trade policy Why it's time to end the hand-wringing

By Clayton Yeutter and Richard Lyng

Tnsound agricultural trade policies affect everyone: rich nations and poor nations, exporters and importers, farmers, consumers and taxpayers.

sumers and taxpayers. Farmers are driven off the land, food is produced in the wrong quantities in the wrong places, consumers eat less well than they should, and taxpay-ers pick up the tab for all the distortions. Developed nations face hudget crises while develface budget crises, while devel-oping countries simply cannot compete with the national trea-

suries of the hig boys. This appalling situation has been created by governments, and governments must solve it. All major trading nations share in the blame, and all

must share in the solution. The proper forum for trying to put en end to this medness is the Uruguay Round of the General Agreement on Tariffs and Trade (Gatt). Everyone agreed to an attempt at world-wide agricultural reform when we launched the Uraguay Round in Punta del Ests in 1986. But we are still in a fierce debate over how far and how fast reform will take place ~ a question that must be addressed when the Gatt trade ministers meet in Montreal this December.

This contentious problem is This contentious problem is rooted in the attempt by nations to provide their own farmers with advantages over their competitors. The latter have naturally responded in kind, putting the world into an exceleting arised of generation escalating spiral of govern-ment involvement - at great cost to tarpayers, consumers, or both, and often with little or no long-term benefit to farm-818.

In many countries, import restrictions and price supports keep internal agricultural prices high, thereby stimulat-ing over-production. When surpluses occur, export subsidies are used to unload them on the world market, thus undercutting the ability of farmers in other nations to make a living. Any country that fails to join the folly loses market share.

Almost every government maintains distortive agriculture programmes of one kind or another. Our European colleagues have said repeatedly that there are no angels in agriculture trade. We agree.

The question is how do we get that the fundamental objective closer to heaven? Some of us have tried periodshould be to convince all nations to eliminate their trade-distorting policies as quickly as possible. We have

ically to move toward reform on our own, only to see our market share deteriorate. The United States, for example, has taken nearly 30m hectares of

Our proposal has been called unrealistic by those who land out of production in recent years and we have also reduced target prices. The EC has adopted a "conservation reserve" of its own, though on a much smaller scale of about believe governments cannot or should not get completely out of agriculture. But the critics, either deliberately or insiver-tently, have not paid attention Im hectares. The Community's to what we have said. The 1968 budget disciplines are also a step in the right direction. Though the disciplines are United States bas never suggested that governments suggested that governments get completely out of agricul-ture. We simply want govern-ments to stop distorting trade. And to stop stimulating excess production which no one wants modest, they none the less constitute a substantial political achievement. The Community has at least slowed the trend. toward ever-larger government involvement in European agrito buy. Is it unreasonable to try to do that by the year 2000? We believe not. The economic case for reform can hardly be more

culture. These have been difficult steps for both the EC and the United States. The reason they are so difficult is that political leaders understandably heattate to forgo a perceived eco-nomic advantage unless others are prepared to do the same. Unilateral disarmament is no more attractive commercially than it is militarily. That is why we must attack agricul-tural distortions multilaterally. We must find solutions that all can embrace - solutions that give no one an unfair advantage over his competitors. Should we be motivated to find such solutions? We car-

tainly should. A recent study by the Centre for International Economics in Canberra shows that there are immense bene-fits to be had by all if we can solve this global problem. According to that study, agricultural liberalisation would create 3m additional jobs throughout the European Community, provide a 2.5 per cent increase in the average real wage per Japanese worker, provide a \$26bn annual increase in real income for developing countries, and reduce the US budget deficit by \$37bn. Isn't that worth doing? Because all of us suffer from this present day chaos, because

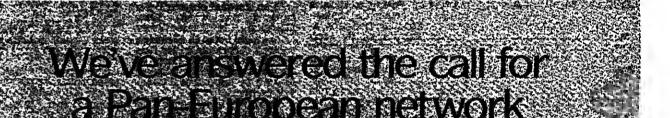
government involvement is the primary culprit, and because reform must come multilaterally, the United States believes that the Urnguay Round of trade negotiations is the logical place to develop solutions, and

It is important to generate additional momentum for this exercise at the Uruguay Round mid-term review in Montreal in December. What the world needs now is commitment and action at the negotiating table. If that is attainable, we can achieve a dramatic breakthrough in agricultural trade policies worldwide. That is

Mr Yeuther is US Trade Representative and Mr Lyng US Agriculture Secretary

about

what political leadership is all



suggested doing so by the year

compelling; the resistance is political. One can only hope that taxpayers and consumers

will indignantly ask their polit-ical leaders why it is they wish to continue to distort the

marketplace into the next cen-tury? Why is it that they can-

not exert the political leader-ship to get this problem solved in the next decade? What is the case for procrastination? And

how can one possibly defend the present state of affairs to the developing countries of the

world, who suffer the most

The United States is irrevo-

cably committed to multilat-eral negotiation in agriculture.

We have a bold proposal - one

sound in concept and in princi-ple - on the negotiating table. Now is the time to negotiate, not just wring hands.

from these distortions?

#### ಳಿಗೆ ಸಿನ್ ಮಿಸಿಸ್ ಮೆ 2012 12 2012 21 2019 2017 12 2017 12 2017 1.15 7 5 11 12 12 12

ಲ್ ಸಿಸ್ಟೇರೆ ಬೇಕೆ:

of the E1.77 THE BOARD 20., LTD. 1. Sec. 24 21

ALTER ALLER.

-----

1111 فخفته متقشتين

71.LD

a ils and

فلتصرحوه والعدرب

EP-ST RAL

1.00

From Mr J.D. Chapman. Sir, Your article on generic pharmaceuticals ("Copied medications prove a bitter pill to swallow," September 30) did not mention one important in - Comment aspect. Whilst in the UK generic manufacturers play by the rules, the same cannot be said 993 W 1 Franz for other countries, both inside and outside the EC. In these والمحجور والمحجور والمحجور areas patent protection is 

areas patent protection is largely meaningless and mann-facturers have little respect for the licence of right system. This enables companies to manufacture patented pharmacenticals for consumption in non-observing territories well in advance of the patent run-ming out. They are then well placed to enter the UK market. Bury St Edm

## 'Political suicide' may be a premature judgment "no" voters, with a year to think, may wish to avoid the mistakes of their neighbours, December 1969, probably sup-port the party which offers eco-nomic stability and continuing

From Mr Robert C.B. and certainly inexperienced (at. Mackennie least for the last 18 years). Mackenzie Sir, Cries of "political sui-cide" may be premature for General Pinochet. Robert Graham ("Recovering a lost democracy," October 7) rightly suggests that a pinoche-tista candidate would have an "infinitely better chance of winning." In other words, such a candidate will be premaring

Halting the patent-busters

sent a rainbow of political con-victions, including the Chris-tian Democrats and various groupings of the left. They may have agreed on the "no" vote but Christian Democrats will find little in common with the largest communist party in a candidate will be preparing for the elections in December 1989 with at least 43 per cent of Latin America and the far left, when they try to form the basis of a coalition.

These candidates will repre-

Argentina, Peru and Bolivia: trahle figure inflation, increas-ing reluctance from creditors to refinance arrears and rapid deterioration in real incomes for the vast majority of the people. Even the relatively mighty Brazilian economy has floundered since it was handed over to the civilians. Those who voted "yes" for another eight years of Gen Pin-ochet last week, will, in

## Some engineers are at the top

un erstande weit innerent et enerente. Konstande verten

From Mr Dents Filer. Sir, Michael Dixon asks "Lord, how long?" of the suffer-ings of engineers ("Latest indiwith a generic immediately the product comes of patent. This places all UK manufacturers, whether research-based or not, at a significant disadvantage. The pressure being exerted by research-based groups in cators of main executive perks", October 5).

I cannot argue with the fact that chief engineers are bottom of the list compiled by the P.B this country to squeeze out generic manufacturers will not halt the overseas patent-bust-ers, it will merely give the UK Inducon consultancy. There is also a 1988 salary survey pro-duced by Remuneration Ecoan even greater disadvantage. For the benefit of the British nomics and The Engineering Council, showing that rises for engineers are still below those economy; both research groups and generic manufacturers for other professions. There is, however, an impor-tant aspect which Michael would do better to develop a

Dixon has ignored. Many engl-

neers figure in categories throughout the P-E Inbucon

scale, not just in R&D, sales, marketing and production, but

the top 250 companies in The Times 1,000 list for 1987-88, 10 per cent of chairmen and chief executives were chartered engineers, and many others are known to be from an engineer-

earnings for engineers. But the public should not believe that engineers prop up other high-grade staff in league tables of pay and perks just because such lists equate engineering with one job title.

## Royal Opera House development: opening the floodgate to abuse There is a third body that shuns a public inquiry - the Royal Opers House itself. An inquiry would delay the scheme (although litigation

From Mr James Monaham. Sir, Colin Amery sees the Covent Garden Community Association's objections to the Royal Opera House (ROH) development plan as irrelevant and perverse ("Planners face landmark issue," October 3). He does not ask why the Community Association took legal action in the first place and he sidesteps the legal implications of the consent to the scheme. Mr Amery is saddened by our expensive legal dispute. So are we. If the development plan had been examined within the appropriate forum of a public-

inquiry, the Community Asso-ciation would not have needed to go to law. The controversial nature of the plan justifies, par excellence, this form of public

scrutiny. There are two bodies which could instigate a public inquiry

- the Government and West-minster City Council. They, both have vested interests in not doing so.

forces.

unds, Suffolk

common strategy for addr

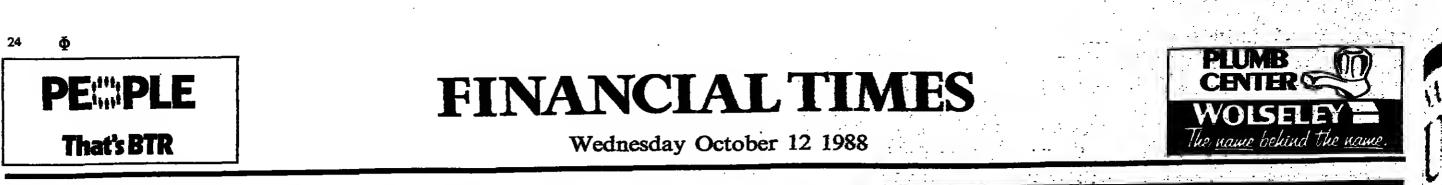
ing this very real problem. J.D. Chapman, Witton Chemical Co Ltd, Chiswick Avenue,

The Government's policy on can be as time-consuming); public funding (whether for the would force the ROH to admit arts or for health care) is to that there is no definitive scheme, only one that is still evolving; and would prevent shift the responsibility from the public purse to the planning system by way of plan-ning gain. Nicholas Ridley sees the directors from continually changing their financial progstatutory plans as obstructions nostications. It is also alien to that prevent the free market the character of the ROH, from determining land use. He which thrives on the support of does not champion the princi-ples of planning and is reluc-tant to interfere with market a private, well-connected coterie and is not naturally sympa-thetic to the idea of public

accountability and scrutiny. Westminster City Council is equally reluctant to instigate a Mr Amery misunderstands the central issue of our legal public inquiry. It is responsible challenge. We do not deny that for the inclusion of the car financial considerations are park scheme. This contravenes often material when indging the local plan and Westminster planning applications. City Council is disinclined to query whether they should be justify its action in public.

should overrule statutory plans. We are supported in this by the Town and Country Planning Association and the Countryside Commission. If financial expediency is elevated to this pre-eminent position, then the floodgate is opened to abuse of the planning system. Lord Jenkins ("Plans that fall sadly short of glory," September 28) expresses basic principles and facts. One fact, conveniently and consistently forgotten, needs repeating. The nation did not spend 13m buying land for the Opera House so that its directors could build offices and a car park. The land was given to the ROH for cultural purposes. James Monahan, Covent Garden Community Association 45 Short's Gardens, WCZ

Robertación Communication e de la construction e de social reform, including a decent pension at retirement. Whatever candidate offers such a package will have diffi-culty convincing the most sophisticated electorate in Latin America that he is not a pinochetista. Perhaps he will not try. Robert C.B. Mackenzie, Clock House, Warren Boad, Crowborough, East Susser also at the very top among gen-eral managers and managing directors. For example, in a survey of ing background. I am not complacent about Denis Filer, Director General, The Engineering Council, 10 Maliravers Street, WC2 the major consideration and



# Sikh gunmen bring death to a rural town

David Housego examines the effects of terrorist attacks in the heart of the Punjab

NY NEWCOMER to India is instantly struck by the numbing regularity with which newspa regularity with which newspa-pers report on their front pages the daily death toll in the Pon-jab. In the dusty, market town of Sirhind in the heart of the Punjab, 18 people were killed recently by Sikh extremists in one of the worst terrorist incidents of the past few weeks. Five youths, all in their mid-

20s and carrying AK-47s, opened fire in a narrow, crowded street in which small shops and pavement stalls are huddled close together. They then parted ways, escaping down side lanes and firing as they went. A further 20 people were injured in an incident which lasted 10 to 15 minutes. Mr Chaman Lal, owner of a

sweet and pastry shop, can point to the traces of bullet marks that have left benches, walls and cupboards scarred. He lost one son and had another injured. The injured boy now says he wants to leave Sirhind.

in a lane nearby, a father was killed after going to the door when the shooting began to see whether his children had still stains the wall. Members of the family had come from nearby towns for mourning

Terror came unexpectedly. Sirhind is in the agriculturally rich district of Patiala which has seen few terrorist clashes this summer. You get there

At least 15 people were killed, including Mr Bhag-wan Das, vice-president of the Punjab Congress I party, his bodyguard and two policement in an unsurge of policemen, in an upsurge of terrorist violence in the Punjab yesterday, the Press Trust of India reported, Reu-ter writes. More than 2,000 people have died over the past year in a violent campaign by militants fighting for an independent Sikh homeland they call Khalis-tan or the Land of the Pure.

down roads flanked by maize, rice and sugar-cane fields - a scene of rural peace and pros-perity marred only by the visi-ble damage that the recent floods have done to the rice crop. In sharp contrast to the

image from the daily headlines of a province torn by violence, what strikes yon first in the Punjab is the absence of fear as people make their daily rounds. Violence creeps up announced – as it did two days ago to a Hindu trader in Ludhiana who was shot by ter-rorists after failing to produce the Bs160,000 (\$11,115) demanded of him, or as it did in Sirhind.

In Sirhind the terrorists chose the place and the moment carefully. They arrived on scooters and on foot at 7.30pm just as shops were closing and the street was fil-led with people returning ted to setting up a separate

home. A ceremony had just fin-ished in a nearby temple. A police patrol had passed a half

an hour before. The shops are run by Hindu traders and most of those returning home were also Hin-dus. Only two or three Sikhs were killed in the crossfire. It was thus a cold-blooded attack, carried out in a Hindu-dominated area at one of the busiest times of day and when the absence of violence over previ-ous months had iulled people into a sense of security. The death toll ensured that

the incident had maximum publicity in the national press. Of the five terrorists who took part, two wore turbans and the rest were clean shaven. As usual, they did not bother to wear masks because they were confident that no witnesses would come forward to identify

The shopkeepers and other bystanders I spoke to said they had turned their backs or run away to avoid the firing. Accounts of the incident were conflicting - with some maintaining that at least one of the terrorists had been in police uniform.

Local police officers deny this. Their first clue to tha identity of the killers was the note left on an abandoned scooter which claimed responsibility for the attack in the name of the Khalistan Commando Force - a well-known Sikh terrorist groups commit-

Punjab against Sikh terrorism,



PAKIST

Sikh state. Interrogated before he died, another KCF member, the another KCF member, the police say, gave them the names of the five. The police claim they are all well-known terrorists with a price on their heads of between Rs30,000 (\$2,100) and Rs50,000. Two have since been killed including Surender Singh "Chhinda", said to have been involved in several killings. The terrorists almost never come to trial so it is impossible

come to trial so it is impossible to know whether or not such claims are true. Some close to the police say that 70 per cent of those shot by the police have been interrogated first. This may be an exaggeration but policy is certainly for the police to depend on their own methods rather than to rely on the judiciary. In the overall battle in the

the police claim to be slowly getting the upper hand. "Our reports are that they (the terrorists) are feeling the pres-sure," says Mr K. P. S. Gill, Director-General of Police. He bases that claim on a sharp increase in the number of tar-rorists killed - more than 500 in the past 18 months as against 113 in the year and a half before that. A large proportion of terror-ist killings take place in the districts bordering Pakistan, including Amritsar and Gur-

daswar, which have a long history of violence, snuggling and unemployment. This means that other parts of the state are relatively peaceful - although vulnerable to unexpected ter-

rorist strikes as was Sirhind. In Sirhind, the townsfolk have been left stunned by the killings. Paradoxically none of those I spoke blamed the Sikhs. Some, however, blamed the police - indicating the long haul the police and Government have yet to make to swing public opinion The police realise that a

solution to the Punjab's prob-lems will not come from killing or capturing terrorists alone. That is why many of them are anxious for a resumption of political life in the state - which Mr Baïv Gandhi, the Prime Minister, hesitantly ini-tiated a couple of weeks ago with his first visit to the Punjab in three years. Opposition parties "national

alternative," Page 4

**Row likely** 

on EC deal

A MAJOR trade deal between

the European Commission and New Zealand over Wellington's

long-standing access to EC markets for its butter and lamb

is expected to provoke an

abgry response from European farm lobbies when it is

announced today. Tha deal appears to offer valuable new concessions to

with New

Zealand

By Tim Dickson

in Brussels

The Bank of England's first Ren anction was conducted so quietly and naturally yester-day that it is easy to forget what a bold departure the

what a boin neparture the scheme seemed when announced in the summer. The Bank must have been relieved to see the whole almost four times covered, and pleased at the market's orderly behaviour during and after the auction.

Even though all the signs point that way, it is too soon to predict that future auctions will go equally well. The Bank has - somewhat optimisti-cally - chosen even more marcaty - chosen evan more mar-ket makers for a fledgling Ecu fill market than for the entire £135bn gilt market - which almost guaranteed heavy competition for vesterday's modest Ecu900m offering. Moreover, the serious players probably feel that the time to build up a reputation in this new market is now, when the stakes are low, and so are fighting hard for position. While there may have been some of that yeste day, retail demand also appears to have beenencomag-ingly strong. One advantage of having so many market mak-ers is that 29 sales teams have been out whipping up interest in Ecu bills over the past month and seem to have returned with healthy bids from a wide spread of European investors. The final test will come not

from the investors, but from other borrowers. Half the point of the Bank of England's move was to prime the pump for a large market in short term Ecupaper; so yesterday's auction can only be deemed an unqual-ified success if other central banks are now kicking them-selves for not having thought of it flort of it first

#### Ratners/Next

Rainers may well be on the verge of achieving its ambition of becoming the world's largest and most successful retail jew-eller but, not surprisingly, the City is far more concerned about its flourishing stock market paper manufacturing business. Yesterday's rights issue – the third in 18 months - is unlikely to quell the City's fears that Rainers' appe-

Share prices relative to the FT-A Al-Share Index

The Ecu's clean

bill of health

(())

110 Next Ratners A. 49.

ous retailing stocks of yester-

Oct '87

1988 Oct

When a company feels that it is necessary to issue paper on a multiple of a little more than 6 minuple of a infie more than 6 times next year's earnings - to . pay for a business which is val-ued far more highly - and . promises that there will be no dilution, then either it has done a brilliant deal, or else it is not playing fair with its shareholders. Obviously, Rat-ners believes the former to be ners believes the former to be the case and unlike almost all other fast growing retailers its acquisition track record to date, is hard to fault. There are clear economies of scale, the company is not embarking on an unpredictable diversifica-

an unprenciable diversifica-tion move, and while its gear-ing will increase, it will still be below that of Next. Aside from the possibility that the deal may be blocked by the MMC, the main concern is whether Ratners is wise to be getting more heavily involved in an industry whose recent heady growth rates cannot confinue. By contrast, yesterday's dip in Next's already battered share price was clearly unfair. In its case the move is unquestionably good news, and while it may be intrepreted as a forced sale, the management has at least recognised its limitations sooner than some of its competitors.

## Redfearn/OVS

Practically any investor who owns 29.9 per cent of a com-pany - and wishes that he did not - may want to study not - may want to study the tactics of OVS for easing its discomfort. Everyone who is anyone in the world of glass has already been offered OVS's stake in Redfearn, and turned it down without ceremony. Yesterday's reverse tender offer looks like an attempt to bease out a buyer where none existed before - on the princi-ple, presumably, that the Red

1-1

If the manoeuvre succeeds, and an outside bidder steps for-ward, OVS dumps its stake for at least 520p a share having bought most of it for 70p less; and given the state of Red-fearn's businesses, OVS could be forgiven for preferring such an outcome If no one shows an

fearn board may be able to sell itself more effectively than OVS could.

be forgiven for preferring such an outcome. If no one shows an interest – and with the two most likely UK bidders proba-bly ruled out on monopoly grounds, this must be a possi-bility – then the Australian group tarms from seller to buyer. It hids 520p a share for the rest of the company – at 11 times properting estimates ihe RO

times prospective earnings, exactly what OVS says it is worth and not a penny more. In this way, OVS is able to test the competition without going to the expense of launching a full bid - but only if it gets its price right the first time around. If no one offers the asking price, it could presumably get trapped into mak-ing a bid at a level which is still too low for most share-holders – a costly exercise which could leave it back in the same many isble position the same unenviable position as here

Carless

The time is running out for a bidder to get its hands on Car-less before it blackens its market image by merging with a coal miner, and Kelt's confusing announcement that it might bid looks more like a last minute spoiling tactic than a well thought out approach. For a start, the two companies' assets make a poor fit: Kelt is not interested in Carless' assorted downstream businesses, and has precious little UK exploration acreage to off-set against the tax on Carless' Wytch Farm oil field, Mareover the financial strain of a take-over would be considerable, and for Kelt checkily to com-pare the combined balance sheet with that of BP may not altogether reassure its share-holders that its strategy is

equally persuasive. Whether or not a full bid fol-lows, Kelt has succeeded in shortening Carless' chances of getting its merger with Ryan past its shareholders on Fri-day, and for that LMS must be grateful. Shareholders agnostic about the benefits of the merger may be tempted to vote it down in the hope of a bid for

-•

. . .

## Gorbachev likely to meet Deng in Peking By Peter Ellingsen in Peking

THE FIRST Sino-Soviet Qichen, the Chinese Foreign summit for 30 years seems cer- Minister. tain to take place between President Mikhail Gorbachev

and Deng Xiaoping in Peking next April or May. Diplomats and observers in Peking and Moscow say that the meeting so long sought by Mr Gorbachev appears finally to have been agreed in principle by the Chinese. It will result in much closer diplomatic, strategic and commeri-cal links between the two com-

munist powers. The decision to let Mr Gorbachev have his summit with Deng, the supreme Chinese leader, was apparently taken at a meeting of the Chinese Comthe talks. mittee late last month. Zhao Ziyang, the party general secretary, is expected to extend the formal invitation to his Soviet counterpart following the planned visit to Moscow in December of Qian

**Continued from Page 1** 

back to the US.

scrutinised.

then be consolidated in a sin-

gle account and wired to an offshore account. There is then

no legal limit under which

banks must alert transfers from offshore deposit accounts

back to the US. This system still continues to be widely used by organised crime which employs couriers to deposit cash in banks in Southern Florida, California

The feeling that organised

crime was taking advantage of unmonitored cash operations

on a massive scale provoked a big clampdown in 1985. As a result several well-known US

financial institutions were

onformation when pressed. Among those penalised were: ● Bank of Boston, 20th largest bank in the US, was fined

Some voluntarily submitted

and the New York area.

"It is no longer a question of if (the summit takes place), but

when," said a Peking diplomat. Although much work remained to be done, China now sup-ported the idea of a meeting which would be the first since Mr Nikita Khrushchev met Mao Zedong in 1959. The groundwork was laid perception that his dumping

two months ago by the respective vice-foreign ministers' meeting in Peking to discuss ways of resolving an impasse over the Soviet-backed occupation of Kampuchea by Vietnam

dent, and Li Peng, the Premier, publicly congratulated Mr Gor-bachev on his appointment as Although no public solution to the occupation emerged in President and said they looked ders were

ers are concerned that despite his , apparently snccessful shake-out last week, Mr Gorbato guarantee peace and stabil-ity in the Asia-Pacific region. Talking about a "zone of joint enterprise" in the Far East, he chev may be threatened by conservatives in the Kremlin who oppose his reforms, Chiproposed Sino-Japanese-Soviet economic programmes and backed expanded trade with nese sources say the marked change in Peking's posture toward Moscow has been moti-China. vated partly by fears for Mr Gorbachev's survival, and a

Given the tense history of Sino-Soviet relations, both the speech and the rapid thaw in relations represents a remark-able shift in policy. Diplomatic antagonism has been accompa-nied along the Manchurlan border by military stand-offs since the Soviet Union with-drew all its technicians from China 30 years ago.

New Zealand under which the The Sino-Soviet split origi-

impressed with Soviet attempts to eucourage an early withdrawal of troops, and subse-quently softened their attitude to Moscow in general and Mr Gorbachev in particular. Indeed, senior Chinese lead-

\$500,000 for failing to report

\$1.2bn in cash transactions to nine foreign banks. The bank denied any link between the

transactions and organised crime but admitted an error of

judgment. At the same time a

separate case revealed the bank had permitted a "mob" family to run accounts exempt

from the rules on reporting

Crocker National Bank was

fined \$2.25m for failing to report nearly \$4bn worth of transactions between 1980-84. US Treasury officials claimed

the large cash transactions appeared to be laundering by beroin traffickers.

. Bank of America was fined

\$4.7m for failing to report some 17,000 cash deposits and

electronic transfers in excess

cash transactions.

of \$10.000.

Dirty money in clean hands

forward to improving Sino-Soviet relations. Speaking in Siberia last month, Mr Gorbachev had

would be against China's inter-

In an unusual outpouring of

support last week, Yang Shangkun, the Chinese Presi-

Bank officials described fail-

ure to report these transac-tions as honest mistakes or

administrative oversights. The courts accepted that there was no conspiracy between bank staff and organised crime – at

least at a senior level - to

These cases led to a consid-evable tightening up of bank-ing practice in the US and in

the past two years no instance

has come to light of unre-

ported transactions above \$10,000.

Tighter bank scratiny of

accounts has therefore put pressure on traditional lann-dering methods. Yet at the

same time the quantities required to be laundered have

increased. This means that money laundering has been forced to follow four paths: to

launder funds.

repeated his desire for a summit and suggested that China and the US join the Soviet

Union in a dialogue designed

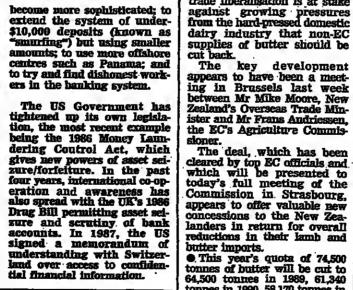
nated from China's opposition to Mr Khruschev's policy of detente with the West. Now Peking, like Moscow, has close links to the US and seeks increasingly close ties to Japan, Australia and even South Korea.

cific nation will receive an increase in remuneration which will leave it no worse off.

European farm lobbies had hoped that Brussels would pro-pose even more drastic steps to curtail Wellington's access to the Community's butter and lamb consumers. • The issue has raised sharp

sensitivities on both sides of tha talks, pitting New Zealand's argument that the Com-munity's whole commitment to trade liberalisation is at stake IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS.

tite both for growth and issuing its own paper is unnatural. Indeed, the fact that the money being raised will help repair Next's overstretched balance sheet will only underline the stock market's very real fear that Ratners will itself soon fall foul of the corporate mega-lomania which has brought down so many of the glamor-



butter imports. • This year's quota of 74,500 tonnes of butter will be cut to 64,500 tonnes in 1989, 61,340 tonnes in 1990, 58,170 tonnes in 1991 and 55,000 tonnes in 1992. As a result, the quantity of New Zealand butter sold to the

four years. • But the special import levy which New Zealand producers 25

however, is still well above the actual level of imports in recent years, while the limit on Wellington's highly lucrative chilled lamb imports has been

set at 6,000 tonnes for 1989. • A price surveillance mecha-nism will be put in place but this falls short of a specific import price guarantee. The Commission's proposal

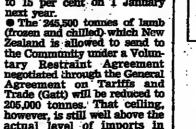
is certain to provoke bitter opposition from France and Ireland, but diplomats in Brus-sels believe it will be approved

by EC farm ministers

The deal, which has been cleared by top EC officials and which will be presented to today's full meeting of the Commission in Strasbourg, appears to offer valuable new concessions to the New Zea-landers in return for overall reductions in their lamb and

British consumer will be slashed by 25% over the next

pay will come down from 25 per cent of the Community's guaranteed intervenues to 15 per cent on 1 January



No-one with a serious interest in international ment should take our name-Kuwait.

International Investment Company - at face value. Given the increased scope and geographical breadth of our activities, it is more appropriate to think of us as an international merch bank, than as simply an investment.

company. For instance, we manage and underwrite new issues on a world-wide wide basis in a variety of cu ics and enior a close working relationship with most of the a close working relationship with most of the world's major underwinting houses. We continue to develop our already considerable expense in inter-national stock and bond markets, in particular our international stock and bond markets, in particular our international equity portfolio, which we have international equity portfolio, which we have international equity portfolio.

If you are considering internat. anal investment opportunities, why not contact us? We can point you in the right



KUWAIT INTERNATIONAL INVESTMENT COMPANY Al-Salhia Complex, P.O. Box 22792, Salar 13088 Kuwait Telephone (General): (965) 243827379, Telept 22325 INTVEST KT Telephone (Direct): Investment (965) 2464788, Syncications & Banking (965) 2422496/2410626

#### **Prague Cabinet** First UK auction of Ecu bills quits office Continued from Page 1

#### **Continued from Page 1**

While the hardline Czecho slovak stance is believed to be an embarrassment to Mr Mik-hail Gorbachev, the Soviet leader, Soviet officials have told their Western counter parts that they have only lim-ited influence over their recal-citrant allies. prised other central banks in

Italy is the only other state to issue Ecu-denominated Treasury bills, but because with-holding tax is levied on the paper, foreigners have never shown much interest, With-holding tax is not levied on the Bank of England bills. as much as a quarter of a per-centage point below the rates which banks are willing to hid for Ecu deposits in London.

Apart from the oversubscrip-This was seen as a sustainable tion, success was also mea-sured by the extent to which yields on the bills were below rate in the secondary market. The Bank was offering Ecu900m of bills and received those on equivalent maturity bank deposits. The yields were hids totalling Ecu3.4bn. The Ecu200m of one-month bills were oversubscribed 3.6 times and yielded an average 6.97 per

cent, Lex. Page 24

But the opposition is unlikely to be fobbed off with anything less than a full-scale investigation.

## Tokyo minister named

director of Nippon Talegraph and Telephone, the telecommu-nications group, and a former director of the company. Recruit has a lucrative con-

Recruit has a lucrative con-tract with NTT for handling sales of second-hand telephone equipment. Meanwhile, Mr Hiromasa Ezce, the former chairman of Recruit who resigned after the scandal broke, yesterday refused to armeet before a welling state appear before a parliamentary committee investigating the affair.

He pleaded sickness, submit-

San Fr Secut 10 20 2004000 12 24 24 20000 25 24 20000 25 77 Tangler 25 77 Tangler 25 77 Tangler 26 70 Tal Adv 21 70 Tangler 21 70 T (10 46) Vinice 15 50 Vinene 19 65 Wacase 69 49 Westing 45 41 Zorich

27 51 Custommil 28 72 Family Setting 10 28 73 Generating 27 71 Ginnehar 17 82 Casemany 28 73 Guernany 15 99 Handhall Setting 1 5 99 Handhall Setting 1 5 91 Handhall Setting 1 5 92 Handhall Setting 1 5 93 Handhall Setting 1 22 72 72 1 82 Manchest 21 70 Manchest 23 78 Manchest 15 83 78 Manchest 15 83 78 Manchest 20 83 73 Manchest 20 83 73 Manchest 20 83 Manchest 20 84 Manchest 20 85 Manchest 20 86 Manchest 20 86 Manchest 20 86 Manchest 20 86 Manchest 20 87 70 Manchest 20 88 87 Manchest 20 80 Manc Alactor Adjorn Anglorn Anglorit Athens Bangtok 16 61 Internabed 20 66 internabed 29 64 Jacoby 20 65 internabed 29 44 Jacoby 20 68 Jacoby 20 70 Linn 20 70 Linn 20 70 London 90 44 Los Angeles 21 77 Machine 23 75 Machine 23 75 Machine 23 75 Machine nte F-Fair Fg-Feg H-Link B-Rete

A 1 49 10 1 4 4 4 4 4 4 4 4 4

WORLD WEATHER

# Continued from Page 1 ting doctors' reports which said he was suffering from "psychosomatic" problems including a loss of appetite and an inability to sleep. He said he had been in hospi-tal since July 26. LDP politi-cians suggested to the opposi-tion that Mr Ezoe might be interviewed briefly in his hos-pital bed.



1K2 13 120

10 10 10

And the second design of the s

11.11 (SILE)

------

12127614

and the state

Switte Int die

the first statutes

ann 111 11 112

A Second Second ಷ-ಗೆ. ಇತ್ತಿ ೧೭೭೫ ಮಾ 17.2 12 The Table 12 The

1.1273-111 CONT. 7 CT 18141444

1.2 SAL 27 4

67.835

h

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988 SECTION III **FINANCIAL TIMES** After years of backwardness. isolation and economic protection Portugal is now on: the road towards European integration. Diana Smith looks at the country's two years of EC membership and the changes that still have to be made as 1992 approaches

## In the steps of Rosa Mota

BOSA MOTA, the tiny it with good professional Portuguese marathon heroine advice and tests it against. who fought her way to Olym-pic gold on the hot and humid streets of Seoul, today stands as symbolic proof to millions of compatriots that even the seemingly impossible can be achieved. All it needs is the application of stamina, unshakeable determination and a will-

Carlos Lopes performed the Carlos Lopes performed the same feat in the Los Angeles Olympics four years ago. The two champlons have shown the world the best of Portugal.

For Rosa Mota, victory was not just a matter of superb running against strong compe-tition. She fought her way to Seoul in spite of the shabby carping of pompeus Portuguese Athletics Federation officials. In spite of the pressure, she was a rare example of grace under stress.

under stress. Braving threats from the fed-eration that she would not be sent to Seoul if she did not eration that she would not be that resources. sent to Seonl if she did not In education, priority is at train their way and register last going to the best possible with them, she stuck to a train training of children and adults: ing routine, devised by Jose Pedroso, her friend and trainer, that helped her to win nine of the 13 marathons she has run. She showed her compatitions, is battling to undo in a 1 that the individual who known years the mistakes and negl his taken, works the basis of contories.

equally-strong talents, can tri-umph against stuffy bureancrats who try to whittle a precious asset down to a size compatible with their limitation Portugal is now running its hardest marathon. The course is rough and long. The country

is leaving behind generations of backwardness, isolation and economic protectionism. Now it is pounding towards the goal of development, European inte-gration and an enhanced international status.

As it labours towards that goal, a vast learning process is under way. Individuals are discovering new strengths. Officials are learning to accept new limitations, resisting the temptation to force citizens into centrally-planned moulds, The country is rethinking its natural; human and intellec-

Mr Roberto Carneiro, the idealistic Education Minister who was instrumental in unblock ing Rosa Mota's road to Seoul, is battling to undo in a few years the mistakes and neglect



In agriculture, which still absorbs 20 per cent of the active population, great strides have been made towards more rational distribution of the

right crops for the right soll conditions, quality and under-standing of fundamental laws of farming. Portugal has successfully negotiated in Brussels for a well-financed, balanced transition from unproductive out-sider to full member of the Common Agricultural Policy. New vitality in the Agriculture Ministry and IFADAP (Agricul-

tural and Fisheries Development institute), which channel BC funds to deserving farmers, enhanced by the avid response of thousands of small or large farmers, has electrified a oncesomnolent sector.

towards EC integration. The young, open-minded team at the Ministry of Industry,

Energy and Mining is on the one hand striving to provide intensive care while the ailing state sector is pruned, and on the other trying to meet the

needs of a fast growing private sector. Portugal abounds in small industries. Their chances of survival depend on their capac-ity to tone up before the earth-

quake of 1992's single EC mar-ket and the tidal wave of competition that will follow and never again recede. In tourism and the arts, Por-

tugal is learning to speak with many new voices, showing to European partners an undiscovered country from which travellers return with a sense of pleasure at having found secrets that until now the Portuguese had kept diffidently to themselves: their architecture and scenery, their gentle hospi-tality; and good, simple food, their folk and classical musicians, designers, painters and dramatists, cinematographers and poets who may now share ideas and aspirations more freely with European and other

counterparts. A long-needed sponsorship law giving tax relief to patrons of the arts offers unprece-dented financial stimulus to creativity neglected for too long. Albeit not as massively

introduce new banks, compa-nies and ideas.

**Business** administration schools have appeared and are forming a new breed of skilled managers. The latest is the Institute Superior de Gestao (Higher Institute of Management), partly-funded by private enterprise, which will augment the work of older-established units at the New and the Catholic Universities.

The country's clever and sful young high flyers and even the not quite so young - have gained a dynamic of their own that has little patience with the creak and shuffle of Portugal's financial bureaucracy, arguably the most restricting residual of a 60-year era during which the Ministry of Finance, huddled in its cavernous premises by the River Tagus, regulated the most trivial aspects of the life of other ministries, Portugal's

and financial operators who clamour for a marketplace freed of petty rules and subject to sensible, flexible regulation.

Tensions between the Finance Ministry and financial operators simmer endemically and erupt periodically when the Ministry launches a broad-side of finicky legislation, superseding equally finicky legislation passed a few months before.

The social dialogue, which the government claims to be a priority, takes regular nosedives when business or finance or labour feels offended by rushed, occasionally-botched economic legislation that is, presented as a fait accompli in spite of vows of public consultation.

There are latent contradictions in a government that boasts highly-skilled ministers and secretaries of state, but that appears resistant at the core to practising the virtues of

INSIDE. Economy: Conflicting personalities 2; Constitution: Horse trading over reforms 3; Modernisation: Bankers in front line 7; Education: taking priority 11; Tourism: Boats of Lisbon 14

> citizens and the nation as a consensus and liberalisation whole. that are so assidnously preached. This has dented the Financial centralisation has. receded a little since 1928, and popularity of Mr Anibal since the left-leaning strictures of the 1975 revolution. But the Finance Ministry and Bank of Cavaco Silva, a figure who epitomises the dilemma. On the one hand he patently Portugal as institutions still. wants liberalisation, but on the enjoy delaying and controlling powers that raise the hackles other he lacks the conviction to accept the rules of the marof a swelling army of bankers ket place that follow logically

> > the second s



Citizens are beginning to see that their country is functioning less rheumatically - with the stimulus of EC support funds, European Investment Bank loans in unusually lavish portions because of Portugal's development gap, and exuber-ant promotion of long-needed infrastructure projects by the Minister of Planning and of Transport and Public Works. With a four-year mandate,

Mr Cavaco Silva has time to learn from mistakes and repair. rushed fences - like labour, tax and other reforms that were introduced too late, too hastily and without clarity of thought. He has time to learn

Lisbon from the river Tagus: the city is only now getting over a fire which devastated the 19th century Chiado shopping district in August, Above: Rose Mote the athlete who took the marethon gold in Seoul, last month and showed the world the best of Portugal

> how to listen and convince himself and professorial col-leagues that it is worth paying attention to and respecting non-cronies. For it is a reluctance to lis-

ten - on the economy, labour and health issues - that has triggered unnecessary conflict. "Papa State" in 1988 is not always inclined to respect the intelligence of citizens tired of

meangence of crizens tired of peremptory decisions. Meanwhile, Portuguese citi-zens – like Rosa Mota in her marathon – are learning that with patience, an ability to pace themselves and a capacity for pain, battles with obdurate officials can be won. Their reward is a new sense

of dignity. No longer are they the deferential cogs in a system where once everything was inho - a phrase that harks back to the homenzinho, the little man in his little house with his little job,

Forthcoming revision of the 1976 Constitution will erase the jargon of state centralisation and anti-private enterprise, permitting without further fear of constitutional restraint, a re-balancing of the economy and citizens' lives. Along with it will go the last alibi for iner-

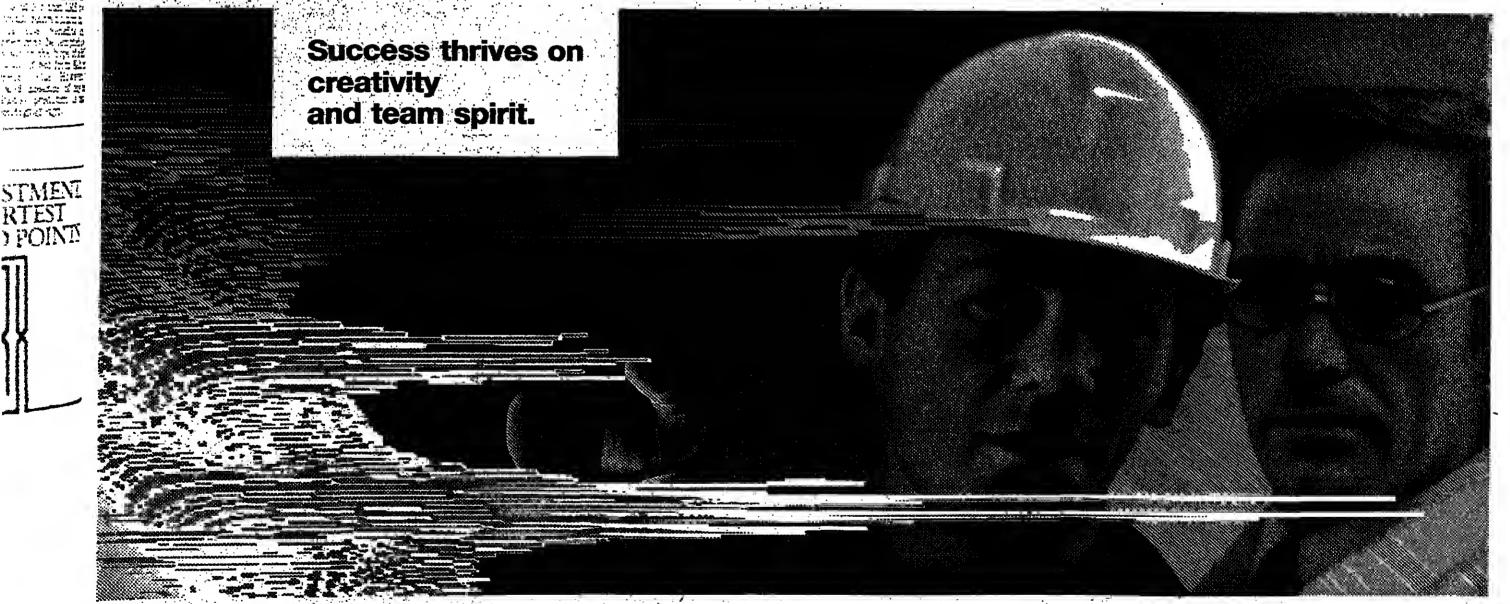
In future, marathon runners (whether literal or figurative) will expect clearly-marked routes.

ما معالم الما المراجع الم

Industry, too, will be assisted in its difficult transition

-financed as education, culture has become a national right and is no longer an elitist's prerogative.

> In finance, professional man-agement and innovation have been pushing to the fore since the state began to release its grip on the financial system in. 1984 and let private enterprise



If a company intends to be one of the leaders in its industry, it must do more than. merely keep pace with the requirements of market, environment and society: it must play an active part in helping to shape progress.

The effectiveness of successful companies is a result of many factors - but, in the final analysis, it depends on the creativity and team spint with which the company's employees tackle their tasks and objectives.

We at BASF deliberately adopt this standpoint as a general principle: by considering problems from many different perspectives.

by active transfer of knowhow and technology from different areas of operations, and by constructive cooperation with our partners in industry and society.

For example, our commitment to chemistry and engineering has enabled us to develop products and processes for recovering energy from residue incineration.

Not only do we ourselves benefit from this in terms of cost effectiveness and environmental protection; it has also brought economic benefits for public incineration plants, in cooperation with local and government authorities.

Other examples include development projects and results for car manufacturers: improved design solutions, using plastics, for such components as fuel tanks, engine induction pipes, leaf springs or cardan shafts are only possible because the creativity of technical service personnel and engineers is being used in a team effort with manufacturers of mouldings and motor vehicles to solve difficult problems.

Advances based on services of this kind account for the success of our Group. They provide confirmation and a constant

challenge to declare our faith in creativity and team spirit as a lasting foundation from which promising ideas are developed and consistently put into practice. BASF Aktiengesellschaft · D-6700 Ludwigshafen

## The Spirit of Innovation.



THE 1950s film, The Three Faces of Eve, portrayed a woman with three conflicting personalities.

The Portuguese economy suffers from a similar clash: one Eve is sunny and healthy, the second is slightly furtive yet assertive, and the third is lethargic and at times intracta-

Π

ble. The buoyant face of Eve is one of energetic consumption, rising living standards and dynamic growth of investment and production, with massive funds from the EC and a domestic budget for better infrastructures that can move goods and people faster and more efficiently. Thus young people and adults can be educated for a skilled role in their country's life, agriculture and industry boosted, the quality of tourist facilities and of telecommunications raised and Portugal strengthened as never before.

Investment grew by 15 per

(Year on year percentage changes)								
	1963	1984	1985	1966	1967			
Machinery imports*	-15.4	-14.3	4,6	24,3	36.6			
Commercial vehicles sold§ Construction sales	-34.6	-32.0	-21	36.1	71.1			
Cement	-2.1	-12.7	-4.0	29	7.8			
Steeltt	-23.6	-5.3	-10.8	16.5	32.9			

1983	1984	1965	1985	1967
423.5	553.5	651.9	711.4	773.7*
397.8	494.9	610.2	753.3	872.3
417.3	558.3	665.4	736.1	790.4*
397.3	495.5	605.9	689.6	751.7*
414.5	536.1	639.6	714.3	781.7*
		-		_
	(1976 1983 423.5 397.8 417.3 387.3	(1976)         =         100           1983         1984           423.5         563.5           397.8         494.9           417.3         558.3           397.3         495.5	1976         =         100)           1983         1984         1985           423.5         553.5         651.9           397.8         494.9         610.2           417.3         558.3         665.4           397.3         495.5         605.9	1983         1984         1985         1988           423.5         553.5         651.9         711.4           397.8         494.9         510.2         753.3           417.3         558.3         695.4         736.1           397.3         495.5         605.9         689.6

cent in 1986 and 19 per cent in 1987. It is paying off in 1988's industrial production growth of 6 per cent to June despite a drop in food processing caused by bad weather and more food imports from Spain.

Real wage gains in 1986-1987 kept private consumption brisk, with 9 per cent growth last year - an inflationary factor to be watched, while remembering that Portugal started from far below EC averages. The forecast for 1988 private consumption growth is 5.8 per cent, held back by the dou-ble blow since June of high inflation and tough containment of state sector wages (but not of private sector salaries).

Exports in 1987 reached a record \$9.11bn, and grew by 11 per cent to June 1968. They are outstripped by imports -\$12.5bn in 1987 and likely to

.... -· ·

. .

grow by 17 per cent in 1988. But in this import growth is a strong capital goods element to enhance them the Bank of a strong capital goods element Portugal recently bought three reflecting the desire to modern-...tonnes of gold.

# A mix of three conflicting personalities

ECONOMY

**PORTUGAL 2** 

#### ise and mechanise In the north, factories are expanding rapidly and adapt-

this year, more than ever

Strong currency reserves let

the authorities cut the gross foreign debt by almost \$2bn

Portugal has thus repaid more

than it borrowed for the second

year running, At market

ptices, gold reserves of 625 tonnes plus currency reserves cover the \$16.1bn foreign debt:

1926 to 1986.

ing to European standards. Investors from the EC and from the US, South Korea, Thailand and Japan are setting up new plants, forming joint ventures with Portuguese oper-

ators or acquiring companies. After a diffident period Japa-nese investment picked up when Portugal joined the EC: It makes a change from emergency gold sales in the late 1970s and swaps of gold for emergency Bank for Interna-tional Settlements financing in

when rorrugal joined the SC: Settsu, Japan's largest paper board corporation, has just bought 15 per cent of the fast-growing Portuguese paper company Matrena. GDP this year is expected to grow by 4 to 4.2 per cent – compared with 1987's 5 per cent. The authorities seek 8.5 per cent in 2000 People are not just coming to visit as tourists or set up com-panies - foreigners have per cent in 1989. Were this all to the economy, bought real estate worth \$400m

there would be unreserved cause for the self-praise that the Prime Minister and Finance Minister delight in. But there is more. The second face of Eve is the submerged, small-time, odd job economy that may represent as much as 20 per cent of GDP. It relies on cheap labour,

often female or juvenile, on ingenuity rather than effi-ciency and tinkering rather

than management. Pre-1974 Portugal was a nation of a handful of big-tim-ers and a vast majority of tinyfarms, tiny shors, tiny facto-ries with fewer than 10 hands, doing things on the cheap in blithe disregard for quality control, delivery dates or mar-ket rules. What mattered was to do something: whether it was effective, was another mat-

before in Portugal's history, In 1988 direct new foreign Standards ware not too investment (portfolio invest-ment cooled in the stock marimportant when colonies could only buy from the motherland. ket slump, from last year's \$700m) may reach \$1bn, a fig-ure that exceeds the stock of The gales of new competition have blown thousands of little manufacturers into rough water. Clients now demand direct foreign investment from igher quality and punctual External accounts, despite a delivery, while education is widening trade gap (\$2.12bn by June) are still in the black, catching on, reducing the once-huge pool of docile labour prepared to work 12 or 14 thanks to capital flows and easier servicing of a lower forhours a day for meagre subsis-

tence wages. EC membership exacts a high price from those who have not been equipped to hensince December through early repayment. The Republic of dle it; just as the new colossal, cheap and efficient suburban hypermarkets are gobbling up the small traders.

The submerged economy keeps unemployment low at 7 per cent and offsets a disgrace-ful lack of welfare benefits; it absorbs the less-gifted into some kind of occupation but, while in many respects it is

Apr 87 Mar 88 Apr 86 Mar 87 Current account 1119 636 -1962 987 -3508 1282 Merchandise (lob) Services Medium and long term capital -602 80 hardworking and self-starting,

Balance of payments (\$m)

its inefficiency, introversion and ignorance of the rules of and grantance of the rules of modern business are obstacles to rapid development. Which brings us to the third face of Eve: the state, its plans

face of Eve: the state. Its plans and lethargic passion for regu-lations, its 500,000 under-occu-pied, often undarskilled employees (30,000 do not even have the minimum schooling now required by law), its 150 nationalised companies and their Solu losses its uncommat. their \$9ba losses, its uncompet-itive structures shielded by budget and capital endow-

Papa State has been Portu-gal's biggest obstacle to prog-ress since it settled colonies in the 16th century and created bureaucrats to teach them how to behave. Eyes firmly turned inward while the world changes around them, Portngal's technocrats and bureaucrats have ever since tried to teach the nation and its investors how to behave.

The public sector, phis central administration and their financing needs which only massive pruning and/or priva-tisation can restrain, causes deficits. Tax revenue creeps up (not as fast as it could were the system not so inefficient, punitive and an inducement to evasion), current spending is shaved a bit here and tinkered, with there, but the state still with there, out the state such employs 500,000 people ("to sack state employees would be politically impossible," said the Prime Minister a year ago) and the deficit of the state's flabby the function of the state's harby persona devours 9 per cent of the (increased) GDP. The state is in depths of debt which officials who claim "Our

economy is rosy" breezily gloss over: the accumulated public debt is 80 per cent of the increased GDP. In sum, the debt has ballooned, not shrunk, in real terms: 80 per cent of \$35bm is \$26bm, meaning that each stitute is \$26bm, meaning that each citizen 's share of the debt is \$2,880 - more than a year's wages for the mass of Portugal's low paid workers. This is nothing to crow about. And it warps the economy, fuels endemic inflation, and militates against-private

enterprise.

Total debt

Monetary debt

Non-monetary debt

enterprise. Each year the state borrows more to service the debt it has borrowed to service — and so on. The vicious circle can be slowed but not stopped by

Despite improvement, Portu-gal still hinges on anthorian-tions, obliging enfrepreneurs to postpone important deci-sions while they wait for a Minister or his department to agree to what in other com-tries would be handled by antanomous bodies. autonomous bodies. RC membership has exposed state leftargy to some electric shock treatment. The Treaty of Bome bans state trading

EXTERNAL DEBT (\$bn)

1962 1363 1964 - 1965 1966 1967

12.8 13.3 13.9 15.8 15.4 17.8 18.8

Dec Dec Dec Dec Apr



UNREAS DESCRIPTION

monopolies in which Portugal. specialised, and Brussels disapproves of governments taking over huge debts of the state's worst losers (steel, basic chemicals and shipbuilding) unfair competition, it says. It is a bit of a trauma for the

1285

0.71 1.15 1.05 0.08 0.86 0.70 0.46 13.5 14.4 14.9 16.6 16.3 18.3 17.1 country's technocrats, used to inventing rules and changing them at will, to be rapped smartly over the knuckles by Brussels. Another welcome change is

abolition of the Foreign Invest-ment Institute, established 1976 to channel, authorise and con-trol foreign investment. Gone - mless Bank of Portugal bureaucrais unmend ways they vow are now open-minded, and revert to the dreaded days of professorial analysis of and comment on

every slip of paper that came their way - will be the subjec-tion of would be foreign inves-tors to lectures by investment institute officials on how to run their business. An urge to control does not die in an instant. Walls amay tachmente the technocrats recognise. the urgent need for less state, they have some trouble keeping their hands off forms in tripl cate, the high-falutin' plans (rarely put into practice) and the paraphernalia of petiy power in a system that laog ran on the assumption that the citizen was intrinsically wrong and the state intrinsically

right. That assumption explains the shadows passing over the sump face of Eve, and why the body economic steps out briskly with the right leg but limps with the left. Corrective massage has been applied in the last couple of years but not enough for the patient to wilk with untroubled case.

Diana Smith

KEY FACTS AND STATISTICS Title: The Portuguese Republic, T13632 - 11 Population: 10.3m. Capital: Lisbon; main cities - Oporto, Setubal, Colmbra Avelro and Braga Language: Portuguese. Labour force: 4.579m Area: 92,072 sq km: Head of State: President Mário Soares. Head of Government: Prime Minister Anibal Cavaco Silva. Political system: Republic with legislative power vested in the Assembly of the Republic and the Government. Ruling Party: Social Democratic Party (PSD). Currency: Portuguese Escudo (Esc), equal to 100 centa-VOS. · · · · Exchange rate: Esc 154 equal to the US\$1; Esc 259 to £1, ... (Sept.1988). GDP, 1988 forecast increase: 4% to 4.2%; 4.7% in 1987. GDP per capita: \$3,677 in 1987. Inflation: 10% in August, 1988. Trade: imports, half year to June, 1988, up 9% to £5.8bm exports up 12% to \$4.5bn. industrial production: 6% growth rate in half-year to June, 1988. Current account balance: forecast for 1988, \$50m. Foreign debt: \$15.1bn in June, 1988. Debt service: as a % of GNP: 11.75% Gold and currency reserves: \$16bn. Employment sectors: Around 22% of Perhigal's labour force is engaged in agriculture, 95% in secondary sectors and manufacturing and 43% in services. Unemployment rate: 6.6% Sec. 6. 6 3 1 21 -

Sources: Caroline, Bein, FT Statistics Department, Bank of Portugal and government departments

funds accruing from privatisation but delays by every government since 1975 in using the surgeon's knife on its creaking red-tape obsessed machine have cost Portugal dearly. 1. K. Martin 19

End of period outsize

Dec



# Bolsa de Valores de Lisboa (Lisbon Stock Exchange)

## Efficiency and Security



A modern Stock Exchange for a growing stock market. An evolved clearing and settlement system of Stock Exchange Operations: financial settlement (3 working days): physical settlement through balance clearing (fortnightly).

> Praca do Comércio R. dos Franqueiros, 10-1100 Lisboa Telefones 87 94 16/7-86 25 08 863237 -877681 Telex 44751 BVLISB P Telefax 86 42 31

開拓 みた(住む) すいさい ちちょうかい

an ar daan dahan jiraha

THERE CANNOT be many members of the European Community with anything like the following sentence in their constitutions: "All nationalisa-tion measures carried out since

. ....

25 April 1974 are irreversible canquest by the working class". That is Article 83 of the Portuguese Constitution, drawn up after the 1974 revolution that overthrew 48 years of dic-tatorship and amended once, in 1982, to abolish the dominant role of the military in politics. But as Portugal approaches 1992 and full accession to the EC, it is painfully clear that the revision did not go nearly far enough. "Frankly, it is embatrassing," says Mr Vitor Constancio, Secretary General of the Portuguese Socialist

Party, the opposition. Although Portugal has just enjoyed perhaps its quietest political summer since the revolution, the Social Democratic Government of Mr Anibal Cavaco Silva will be getting down to modernising the Con-stitution and so making it possible to run Portugal like most

THE PORTLY one works just outside town in a pink palace. The thin one works just behind

Parliament in a white town-

just the two miles separating their places of work but so

many contrasts that under

mundane circumstances they

Fate made Mario Soares Por-

tugal's first democratically-

elected civilian President in 60

years, and Anibal Cavaco Silva

Portugal's first democratically-elected leader of a majority.

pesceful coexistence. The former Socialist leader

might never have met.

Between the two men lie not

house.

Some Secretary Con

Ciana &

TOBER 12

The second second

H De

the U251: Est 24 · 10 4 2° :. 47% 29

: 1942. -- States 1. 1.18 A 12.18

-7.1 . C. . I - o Partielle and there

A LOS GROOTERS

5 Distances



**PORTUGAL 3** 

CONSTITUTION

of its capitalist EC partners. Without a comprehensive revision, there can be no privatisation beyond 49 per cent of any of the large banks and manufacturers nationalised after 1974, no private television and the country would be sad-died with labour laws so generous that they could deter foreign investment.

Not only does Article 58 pro-hibit lock-outs but Article 90 establishes that, among others, the principles of "democratic been glorious. intervention of the workers", "democratic planning of the economy" and the "subordination of economic power to democratic political power" will govern the "socio-economic organisation" of the state.

記録する

Legally, Portugal should still be implementing five-year eco-nomic Plans, according to the Constitution. when an attempt to change

courts and were it not for the willingness of the largely centrist Socialists to connive at changing it, the Government would be without answer.

· · .

As it is, Mr Cavaco Silva's first year in office with a majority Government has not The Government bungled badly following the 1987 stock market crash; first by not reacting, then over-reacting. It lifted the trading floor and cell-ing on the Lisbon bourse with

the result that it remains the only European stock exchange yet to make a credible recovery from last October 19. Earlier this year the Govern-ment suffered another setback

It has also lost its fight against inflation, which is now running at about 10 per cent a year, while wage settlements were negotiated around a target of 6 per cent. Restrictions on interest rates have just been lifted and they will probably rise.

....

Unfortunately for him, Mr tem. Cavaco Silva needs the Social-ists to make the two-thirds majority needed to change the **Constitution** in Parliament and the two sides have been horsetrading for much of the year. The problem for the Socialists is that while they are vul-

nerable to attack for failing to help modernise Portugal, if they fail to reach agreement on changes with the Government,

THE COUNTRY'S LEADERS

The old rivalries remain

The opposition started the

talks with three objectives: Introduce a West Germanstyle mixture of direct and proportional representation in national elections.
 Reform the constructive

motion of censure used to unseat a government. • "Clarify" the economic sys-

The Government turned its nose up at modifying the censure motion - it would have said that parties introducing the motion would first need to demonstrate that they could form an alternative Government.

"They knew we (Socialists) needed the change more than they did," says Mr Constancio, "but of course they pay a price

The Portuguese Left, a labour laws to make it easier shadow of its powerful self of to dismiss workers, was turned 1974, is still able, nevertheless, to use the Constitution in the tutional grounds. The opposition started the tutional grounds. will be over denationalisation, or privatisation, and the Social-ists will have to fight their cor-ner hard, even though their Constancio says that though position in the talks is relafively strong. They are trying both sides are near agreement, "these things can quickly turn to insist that companies or institutions due to be priva-tised be done so publicly and not be off-loaded by the Govsour". The Government side has already complained that the Socialists are trying to introduce more changes than ernment on to private buyers. they are. They are also arguing for some

Although both sides expect (modified) worker protection the changes to be agreed and made by the end of the year, it and want to insist that receipts from privatisation are not used is just possible that the debate to finance current spending. There is not, essentially, much that the Government would argue with but PSD officould rumble on into next year and perhaps play an important role in the 1989 elections to the European Parliament. cials concede that "this review

Some party officials, lamentwill probably be far behind our ing the virtual absence of any expectations". PSD officials say they will probably not be able to privatother issues worthy of a national poll, may wish it would. The core of the argument

ise as quickly as they would like and that they are unlikely

to make much progress in reforming the creaky national health system. "If we had even anything similar to the English system we would be very happy," complained a party spokesman.

ш

The trick has been to do as much talking as possible before Parliament reconvenes on October 15 after which the debate could get messy. The scope for mischief-making is large, not least because the present Constitution carries a clause, No 290, which says that laws revising the constitution shall not detract from (Item F) "the principle of collectivisation of the main means of pro-duction and land and of natural resources and the abolition of monopolies and large estates."

There is a complicated way around that but opponents of any change, primarily the Communists, may challenge it and long court delays could play havoc with economic planning as 1992 approaches.

world wonder if behind the

outward-looking politician lurk the suspicion of all things pri-

vate and and mental blocks

deeply-inculcated in burean-crats: of the Salazar era - the

notion that the State must not

ouly anthorise and if it chooses, reject citizens' propos-als but oppressively regulate

how everything must be done, like an elderly parent insisting that a child do things the rigid

cial community, the techno-bu-reaucratic background of Mr

Cavaco Silva and many of his

Cabinet colleagues is under increasingly-critical scrutiny. Some people briefly called

Mr Cavaco 'Mr Thatcher' when

it seemed he might speedily whittle down the overweight

State and give private enter-

prise free rein. But when the State machine

got no smaller, merely a bit more efficient while the lum-

bering public sector remained

a drain on national finances

In its place until further

notice is 'Pspa State' - not

the Mr Thatcher label fell off.

Peter Bruce

the economy again depressed and EC accession imminent, Mr Cavaco Silva again left the have been meven the practice has not always matched impressive, forward-looking speeches, in spite of a govern-Central Bank, won the Social Democrat leadership then the ment that is rich in bright young men at junior level . His critics in the busines 1985 and 1987 general elections.

Yet an unprecedented parlia-mentary majority does not seem to have given the comfort that Mario Soares exudes since his Presidential victory.

Having got where he wanted, Mr Cavaco Silva is not as tolerant as might have been expected. If anything, with his com-fortable majority he now seems less prepared to concede the other fellow's viewpoint than when he ably negotiated his way through two years of minority government.

way, depriving it of the chance to discover things for itself. As the State persists in 1988 in preaching rules to the finan-Very sensitive to criticism, Mr Cavaco Silva also seems to have difficulty handling people in senior non-government positions whom he has not himself hand-picked: this has led to some tensions and dulled the statesmanly image he seeks to create.

Mario Soares is the rounder facet of the complex Porta-guese character, Mr Cavaco Silva seems to represent a harder edge more apparent in the pre-1974 days - difficulty in accepting that other people's deas or methods are not neces-

sarily invalid because they are not the same as yours. Mr Cavaco Silva does inspire respect for his wish to set Portugal into a more solid, promi-

meant as flatteringly as 'Uncle nent place in Europe and in the eyes of the world. Mario'. But the achievements of a

**Diana Smith** 

the President and prepare the ground for an anti-Soares Pres-Idential candidate in 1991, add

`~ Ŧ

their rivalry is reflected in pub-lic opinion polls where 'Uncle Mario', as Portuguese of many milieux call the President, has a strong lead. How can he lose? If inflation rises or labour laws turn tough, it is not up to Mr Soares to find solutions. He can listen to citizens' grievances while never being seen to touch offi-cial policy. The job suits him Mario

a refreshing, dignified note. Entents cordiale notwith-

standing, the two men are

unlikely to become cronies and

government in living memory. Clashes were expected between two strong, dissimilar charac-ters: instead, they live in Soares, the people-person. When he was Prime Minister when he was frinc minister in 1976-78 and 1983-85 he was itchy discussing technical issues in Cabinet: he needed to be out listening, arguing and commiserating or joking with who renounced party ties in 1986 so as to be non-executive as many people as he could

President of all Portuguese, cram into a day. Being President has given and the present Social Demo-crat leader who renounced a Mr Soares licence to do what he loves. His all-embracing ways, taking himself, aides, senior job in the Bank of Portugal to lead a once-fractions now docile party, know Porta-gal can better prepare for the challenge of the 1992 EC single market if it is not ratiled by the squabbles between Presiways, taking minsen, anes, bag and baggage for weeks on end to provincial capitals to show the people that the high-est office in the land keeps its doors open to them, seem to dency and Executive that come easily to the much mel-lowed bourgeois who once a man of the left who fiercely marred the 10-year presidency of General Ramalho Eanes. Mr Soares' discretion; not opposed the right-wing Salazar unlike that of a carefully-condictatorship and was jailed and stitutional monarch, and Mr exiled for his pains, then as Cavaco Silva's refusal to yield fiercely opposed the Commu-nist bid for hegemony in the to urging by hotter Social Dem-ocrat heads to try to denigrate 1974-75 revolution.

The battles are over. Now Mario Soares represents to the ... Portuguese a vein they like to

lescent to pay for his educa-No one would accuse Anibal

Cavaco Silva of coziness. Tall and taut, he reached his pinnacle not through decades of political battles like Mario Soares - but through a trek from impoverished childhood to success, driven by a belief in his own intelligence. Mr Cavaco Silva had none of Mario Soares' early cushions. He laboured as a child and ado-

. . . . . . .

tolerance and coziness.

tion, he improved himself and got into post-graduate study at York University.

Assidnous and in his youth not a political animal, Mr Cavaco Silva achieved a good job at the Bank of Portugal, rising to Planning Director. Studious, quiet-living with his beacher wife and two children, he seemed one of those shy, driven men fated to do a good job but not light any fires. But

. .



Mario Soares, Portugal's President

he developed into a respected economics professor as well as bank official and began to attract the notice of centre-right politicians.

Mr Cavaco Silva was lured out of the Central Bank in 1979 by Francisco Sa Carneiro, a small man with a huge politi-cal talent, killed in a plane crash in December 1980 before he could fulfil his dream of have doubts." leading a prosperous, modern Portugal

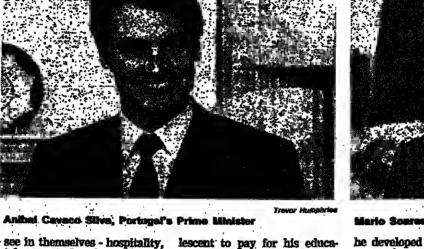
Bent on shaking off Portu-gal's depression, Sa Carneiro made Anibal Cavaco Silva Finance Minister with a brief to boost the economy.

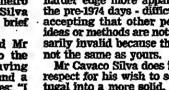
After Sa Carneiro died Mr Cavaco Silva returned to the Bank of Portugal leaving behind a hot economy and a statement that still echoes: "I am never wrong and rarely

Five years later, with the Social Democrats in disarray,

and a second state of the second state of the







year of majority government





# EVERY DAY, IT IS. COMMONPLACE, IT ISN'T.

EATHROW TO OPORTO MON 18 HEATHROW TO OPORTO TUE 18,45 HEATHROW TO OPORTO WED 18.45 IEATHROW TO OPORTO THUR 18.1

HEATHROW TO OPORTO FR121.1 EATHROW TO OPORTO SAT 21.19 EATHROW TO OPORTO

ONLY TAP FLY DIRECT FROM HEATHROW TO OPORTO SEVEN DAYS A WEEK. FOR FLIGHTS TO LISBON, OPORTO, FARO, MADEIRA AND THE AZORES PHONE LONDON 01-828 0262, MANCHESTER 061-499 2161 OR PRESTEL 344 2602.



IV



FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

## The north faces a critical situation as free trade dawn of 1992 approaches

# Region has outgrown ramshackle infrastructure

acceded to the EC, the region had outgrown its ramshackle infrastructure. Today, the situ-ation is critical.

Government analysts for once agree that the problems of communications - both lephonic and transport - are not only the biggest drag on the region's potential to compete, they are also the largest disincentive to incoming foreign investment.

Examples are endless. To drive, for instance, from Oporto to Braga, just 40 kilo-metres, motorists must allow one hour and an half, while in five days of repeated attempts your correspondent was last month unable to telephone Madrid, despite clear lines through to Brazil.

Such hurdles do not sit comfortably with a region that otherwise is now, after initial doubts, looking to the era of a barrier-free Europe with more optimism than trepidation. Infrastructure apart, Portugal's enterprise-oriented north is convinced that its low labour costs, willing workforce and already export-conscious economy has much to gain from greater access to a market of 320m consumers

With well-established textiles, clothing, footwear, wines,

THE NORTH, heartland of Portugal's private sector, is working towards Europe's free trade dawn of 1992 with one arm tied behind its back. Even before the country acceled to the EC, the region bad outgrown its respected.

sub-contract. The Portuguese have come to realise that joining the Community does mean a much big-ger opportunity to do what they do well: create flexible small and medium-sized busi-nesses able rapidly to exploit any chance available.

Before these goals can be achieved, however, substantial work must be done to build up communications. In fact, elabo-rate schemes, including road improvements south to Lisbon and east-west from Aveira as well as within the Oporto dis-trict, are planned and under way.

Considerable progress has been made on a new interna-tional airport and to improve rail services to Lisbon. But despite grants and loans from the World Bank, the European Investment Bank alongside the

EC itself, in many cases plans are not matched by funding. Mr Ludgero Marques, pres dent of the Oporto-based Portuguese Industrial Association (AIP), insists that the capital is still biased against the region. "We make up 50 per cent of gross domestic product, 65 per cent of exports and have a

much weaker on infrastructure," he claims. "The North has so many needs and resources spent here give much better results - we must have more help."

Funding notwithstanding, however, the region is getting on with the process of adapting to the new, medium-term out-look. Most significantly, the challenge of 1992 has fuelled the development of a handful of diversified holding compa-nies that, it is hoped, will feed not only seed capital into the region, but also joint ventures. Groups like Sonai, Amorim

Groups like Sonai, Amorim and Elidio Pinho, while often traditionally based around an original family company, are now diversifying from their core businesses. Giving sound backing to the new private sec-tor banks, these companies are opening at least some of their shares to stock market motashares to stock market quotation and looking for partners

abroad Ms Jacklyn Cahill, the respected US consul for Oporto, believes that these links – Sonai with French hypermarket interests, for example, Amorim with entre-preneurs like Carlo de Bene-

detti and Robert Maxwell could form the motor for new

growth in the region. "As little as four years ago, everything was gloom and doom," she says. "Now the atmosphere has changed commuch more dynamic tradition pletely - you can feel the than the south, but we are energy."

Shoemakers, the ready-to-wear clothing business and even small metalworking but land tenure and ownership even small metalworking groups have seen ordera expand in the last two years and new industries, such as the farming of sea algae, are

emerging. Nevertheless, Ms Cahill admits that scale is a factor that cannot be ignored, though in some cases it works to Portugal's advantage. Local producers, for instance, cannot compete with Spanish pepper production, but when it comes

production, but when it comes to certain specialist peppers they can fill the niche effec-tively and profitably. Early season vegetables and cut flowers are two other sec-tors where the region's mild climate might enable it to steal

laws and the lack of expertise and economies of scale are a major hurdle for agriculture. Indeed, there is genuine and justified concern that a totally free EC market will swamp

local producers. Nor is the prospect of really substantial incoming foreign investment likely in the man-

facturing sectors. While Dow Chemical and Texas Instruments will maintain and possibly expand their current activities and others, such as Coats Viyella, the UK textiles glant, have also increased their investments, the crucial battle for the region's future lies with local middle-sized and smaller

should continue to do well, one local banker observed.

But the crucial labour cost benefit could easily switch cross to South-East Asia - it is here that many companies, particularly in textiles, have got to be careful.

Regionally-based officials of the planning ministry are more than aware that the "niche market" philosophy is the key. "We look at the EC not simply as a market, but also as a battle-field between different regions," says Mr Antonio Taveira of the ministry. In the Galicia market for

firms, many already quite highly geared. "A fully integrated company, well capitalised and structured that poor infrastructure is a that poor infrastructure is a central problem. "What we have got here is a number of markets separated by traffic jams," he ruefully observes.

Some 30 per cent of total EC

signed to the region,

regional funding designated for Portugal, valued at about 2200,

but billious more are needed.

In telecommunications also.

overcome two-year-long

waiting lists for telephones and

But despite these problems.

there are encouraging signs in the north. A new business

school, part EC funded, is

sperate efforts are needed to

will be as

four for telex.

opening in Oporta. The pros-pect of 1992 is forging new management skills and alli-ances and new thinking about companies' size and imagina-tion about where new markets He.

Despite the costomary grip-ing about Lisbon, Portugar's northern region is confident that with or without the capital behind it, it can and will COMPR THEORY

"What we need is OUBLITY. versatility and an ability to adapt rapidly to changing cir-cumstances," concludes Mr Marques. "We have always been good at adapting – these are optimistic times."

10.25

5 19. M

tvo Dawna

5

2 6.7. 1.1 8.120 12. 1 1 M - 11 3 T . . . . 1.00 ZY T : 100 2. -17 100 ÷. . .

> Ъ. с

> > · •

1.50

5 i 1<del>4</del>

÷: ..

S. 1999.

1.3 . .

•

.



Northern Portugal: the region's main problems are in transport and telecor

Historically a seataring nation: this shipyard is just outside Lisbon

PORTUGAL IN THE EUROPEAN TELECOMMUNICATIONS

ENVIRONMENT

1.1.1.1.1.1.1.1.1.1

Portugal's telecommunications have been developed with a view to meeting the actual requirements of Portuguese society.

In as much as our country's economic and social development after World War II lagged well behind the standards reached by most other European countries, the telecommunications market did not generate such demand pressures as would have produced greater development.

Over the last few years, however, stepped up efforts are being made to improve conditions and achieve a significant change, particularly as regards modernizing and expanding the teleco ons system.

There are three producers in this subsector - CTT, providing all the postal and those telegraph and telephone services not obtainable from the other two concerns; TLP, providing Telephone services in the two main cities (Lisbon and Oporto); and CPRM providing intercontinental telegraph and telephone services. Their performance has been quite dynamic and up to a high standard in preparing to meet the challenges lying ahead.

The communications facilities they operate represent a significant proportion of Portugal's tertiary economic sector. Taken as a whole, in 1987 they employed 5.2 thousand the Portuguese labour force, they accounted for 32.5 thousand escudos out of each million invested (GFCF) and they generated 70.6 thousand escudos per million of gross added value.

#### ORGANIZATIONAL STRUCTURE

That the communications subsector is made up of only these three operating concerns is owed to historical reasons. CTT (Correios e Telecommicaçoes de Portugal) grew out of the old National Mail Service by installing and operating the various voice and cable networks made available by technological advance except for those in the cities of Lisbon (the capital) and Oporto which were built and operated under concession by Anglo Portugnese Telephone Company (APT). Upon termination of the concession agreement, a public company called Telephones de Lisbon a Porto (TLP) was created expressly to take over from APT. As for Companhia Portuguesa Rádio Marconi (CPRM) it is a joint -stock company majority-owned (52%) by the State who operates interconstinguist telecommunications under concession.

The capital of the first two concerns, CTT and TLP, is wholly-owned by the State and they are run by a single Board of Directora. They stand well out in the national business ranking:

- CTT is first as to number of workers and gross added value, third as to net worth, fourth as to net assets and fifth as to turnover;

- TLP ranks lifth as to number of workers, sixth as to gross added value and ninth as to n

At the present time, a major restructuring of these concerns is in course of implementation. The Policy Program adopted by the government provides for separate mail and telecommunications operators and it is intended, at the same time, to share out the capital of these concerns to private enterprise in proportions to be set by the Government.

i inspecting functions and, specifically the powers of surveillance over the radio-electric spectrum as well as of approval and certification of ich until now pertained to CTT, will be transferred to a new body being set up, the Instituto das Comunicações de Portugal (Portugaese ications Institute)

These changes, apart from streamlining the organizational pattern, will meet the guidelines of the "Green Book" - a set of rales for de common market in telecommunications services and plant.

#### COMMON POLICY IN PORTUGUESE TELECOMMUNICATION

Portugal has been a party to the shaping of a common policy for the relevant sector and there has been no significant disagreement with the broad principles dopted by the EEC

sition in terms of relative size and rate of develop

Some reservations will have to be made, however, in view of the country's special position in terms of relative size and rate of The operating concerns also take an active part in community programs for Research and Development with the emphasis on RACE (Research and Development in Advanced Communications Technology for Europe) under which 12 current per contributions. Contributions to several of these projects are coordinated by the CTT's Telecommunications Research Centre.

This unit has merited some international recognition for development work on both digital and analogical network systems and suzilliary equips including an integrated invoicing system which is being fitted to Electromechanical Exchange Gear (SIFAC) and a system for operation, management maintenance of analogical and digital networks (OSCAR).

Two operating concerns, CTT and TLP, are the recipients of financial support under the STAR (Special Tele Development) program in the form of a grant amounting to 90 million Ecus for petwork digitalization and develop ms Action for Regions at of advanced to

#### TELECOMMUNICATIONS NOW AND IN THE FUTURE

Coverage of the country by telecommunications systems is quantitatively much below European medians although the le be regarded as accentable.

ifically with regard to services domanded by the business community, such as telox, pre scent years the public communications network has grown at explosive rates.

Responding to the need for change which has come over the country and this sector in goals for the next 3 years:

To meet the demand quantitatively;
 To improve and modernize existing systems while introducing new services;
 To reduce prices and costs.

-----

A program essential to modernization has already started in the form of network digitalization, now proceeding at an accelerated rate that will allow for the Integrated Digital Network to come into operation in the first half of the 1990's at the same time as in other EEC countries.

Sizeable investments will be required to achieve these goals. A measure of the financial effort required is given by the fact that CTT and TLP together are forecasting investments over the 1988/90 period at some 200 thousand million escudos, corresponding to 1.2% of the expected GDP which compares with 0.9% over the previous three-year period.

٧.

CONSELHO DE ADMINISTRAÇÃO DOS CTT E TLP R.de S.José, 20 1193 Lisboa Codex

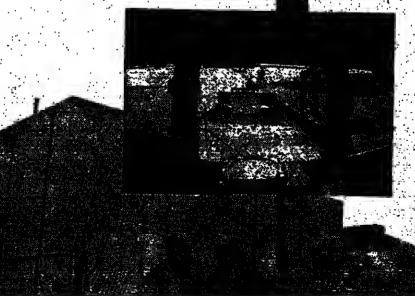
Portugal

## WHAT MADE THIS PAPER POSSIBLE?



Celbi - paper pulp producers. . A. S. Owned jointly by the PORTUGUESE STATE and the Swedish group STORA, Celbi was founded in 1965. A continuing effort in seeking and applying new technology, together with systematic quality control, have always been important factors in optimising the production process. Some 85% of the annual production of 200 thousand

tons is exported, mainly to the Common Market. By using the ultimate technology and combining Portuguese and Swedish know-how, Celbi also contributes to the social and economic growth of Portugal.



\_\_\_\_\_

·. ----

.....



GILL AND OFFICE AT LEIROSA doress: 0081 Figueira da Foz Cobex, Portudal Telephorie: 033-95167 - Telex 53012 CELELP

100 C

Orenous recipeous Postol address, AV, Antonio A, de Aginar, 106-7 1097 El Shok Cadelo Portugal Treoner -- 01--58 (p. 91) o - Telex, 19466 ORLBI P - Telefox, 01-5008/4

A CONTRACTOR OF A

the day of the th

and the strength

**PORTUGAL 5** 

Joao de Deus Pinheiro: Foreign Minister

# Colourful politician with the film-star potential

IF MR Joao de Deus Pinheiro. Portugal's Foreign Minister, were ever in need of a career outside politics and academia he could offer himself with confidence to the film industry. Assuming there is still a need for swashbuckling sailors buccaneers or naval captains

- SCIOBER IS 19

 - he would be a shoo-in. Mr Pinheiro's appearance is striking, to say the least Per-fectly, creaselessly, dressed, his dark, sculpted face is framed by an immaculate black beard and a thick head of shiny, swept-back hair. He

Savimbi made a bitter, sulking and almost childish personal

attack on a senior Portuguese Foreign Ministry official, call-ing him names and accusing Lisbon efficials in the Portu-unce officials in the Portu-

useless efforts to play the hon-est broker between the Marxist MPLA government in Angola

and Unita. For the past 18 months, or more, Portugal has been signalling strongly that it regards the MPLA as the legiti-

mate authority in Angola and its activities in the country are, now centred almost wholly on

Furmich of the decade since

the Portuguese left Angola and

Mozambique, Lisbon's position

Savimbl. The ability of the cur-

Luanda.

「「「「「「「「」」」

lot too, which only no doubt that he speaks with adds lustre to his appearance. Not surprisingly, Mr Pinheiro is one of the members of Prime Minister Anibal Cavaco Silva's Social Democratic Government who is most in the public eye. His colourful per-sonal life is chronicled in detail in the Portuguese press and he is probably attacked more often than most ministers by

FORMER COLONIES

Savimbi shock

the Socialist opposition. "The jury is still out on Pin-heiro," says one western diplo-mat. "Certainly he's grown quite a bit in office and there is is Tom Clancy of "Hunt for Red October" and "Red Storm Rising" fame. Paul Kennedy's isolationist tract, The Rise and

Fall of Great Empires, and Schumpeter's Small is Beautithe authority of the Prime Minister." Mr Pinheiro is, by profes

Schumpeter's Sman is beaut-ful are high up on the list, too. Why does he read this stuff? "To understand American politicians," he says. "I must know what they are thinking and mou'll never understand sion, a chemical engineer. One of the most successful academ-ics in post-revolutionary Portugal he was made chancellor of the prestigious University of Minho in Braga in 1964 when he was only 37. Of late, though, his reading has become a lot less academic. A new favourite is Tom Clanger of "Hunt for and you'll never understand

American politics if you don't read what they read." Being the Foreign Minister of almost anywhere is probably great fun. It is the perfect job for theorising on a grand scale. An agile man, Mr Pinheiro leaps up from his chair to find a piece of paper to put down one particular political theory in in the form of a graph. American political scientists do a lot of this and so, curi-ously, did Imelda Marcos when she needed to explain her Theory of Happiness to anyone who cared to hear it.

In Mr Pinheiro's more serious case, he is concerned to explain that democracy is no longer a political theory, but an economic factor. Thus he plots (on the back of his business card) the life of a piece of scientific equipment against the time required for the Soviet bloc to acquire it. It made sense in 1970, when equipment still lasted a long time . but no longer does becanse equipment is more sophisticated and being developed quicker but taking longer for the Communists to steal or

So, assuming the Soviet need

do? Disarmament is one answer, the minister suggests. Glasnost, "What public opinion in a democratic society would say 'no' to this?" he asks.

than ever to get, what can they

In other words, the minister is worried that the West (read the US), by continuing to make it difficult for the Soviets to buy high technology may be impeding the process of perestroika. Equally, be worries that Europeans who worry that the West is not being friendly enough to the Soviet Union may risk alienating the Ameri-cans. This is where Alvin Tof-fler and Tom Clancy come in.

His many critics probably underestimate Mr Pinheiro. He taught in Mozambique from 1970 to 1973 and spent two years doing a PhD at Birming-

ham University in the UK. In 1979 he was made chief of staff in the Education Ministry and in 1982 became Secretary of State for Education.

After his spell as a Vice-Chancellor Mr Cavaco invited him back to the govern-ment as Minister of Education and it was only then that Mr Pinheiro joined the Social Democratic Party. He became Foreign Minister after the elec-tion last year returned the PSD to office as the country's first majority Government since the 1974 revolution.

assuming it is more difficult vain man. "One should never want a post," he says, "I would be prepared to leave here tomorrow." For a start, he would command a much higher salary out of Government.

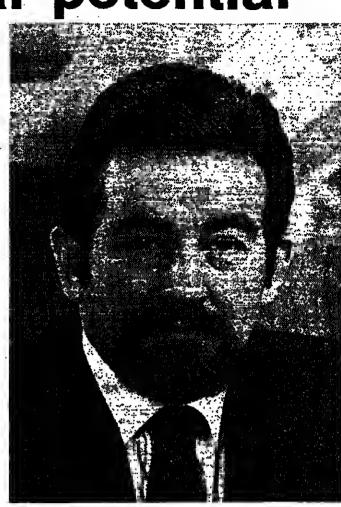
> The job is a tough one, too. Portugal may be too small to make its own way any more among the heavyweights of international diplomacy, but it carries colonial burdens that few Portuguese want to surrender without first putting them to rights. In war-torn Angola and Mozambique, both former colonies, the superpowers are deeply involved and it is largely to the Cavaco Govern-ment's credit that Lisbon is gradually finding a way back into Africa.

It has abandoned the role of honest broker in the civil wars there and now deals only with the Marxist governments in both states. Mr Pinheiro has launched a very ambitious "mini-Marshall Plan" as he calls it to help reconstruct the economies of both countries and has been busy soliciting support for the scheme from dozens of countries.

Simply by virtue of being Portuguese (and speaking the language) Lisbon does have a

place in Africa and the world. It is np to Mr Pinheiro to define just how big that place

Peter Bruce



Joao de Deus Pinhairo; a colourful personal lite



feasible and only Portugal can do it," says Mr Pinheiro. Angolans and Mozambicans speak Portuguese, but the many colo-nists who fied Africa in the mid-1970s know both countries intimately.

Angola's rich resources that so excites the Portuguese. After South Africa, the country's mineral and agricultural poten-tial is arguably the greatest in Africa

had been blurred by the regard in which Mr Mario Soares, the former Socialist Prime Minister and current President, held Mr Africa. But almost everything is rid-ing on the current US-inspired efforts to persuade the Ango-lans to bid farewell to the thou-Savimo, The annuy or the cur-rent conservative Social Demo-cratic Government in Lisbon to cut through sentiment, and close ranks with the MPLA is reminiscent of the British Consands of Cuban troops that have been helping in the fight. against Unita, In turn, the South Africans would with-draw from neighbouring Nami-bia and stop their incursions servatives' quick resolution of the war in Rhodesia after years of Labour Party dithering, into southern Angola in support of Unita.

culty dealing exclusively with the Frelimo Government, also will succeed and the Portu-guese do not hide their belief Marxist, in Mozambique. There, a vicious but largely that without South African help, the MPLA on its own has the muscle to defeat Mr Sav-imbi. For one, they have a modern air force and he does not. The aid scheme, which Lisbon hopes will act as an incentive to the MPLA to seek agreement on a Cuban with-drawal, could theoretically be put in place even if Unita were to continue fighting. Although Lisbon's ability even to consider putting together a plan of this com-plexity is a function of the new trust that has grown np between it and the MPLA, Por-tugal's membership of the European Community is equally, if not more, important. It gives the Portuguese access to weighty economic powers like West Germany, Britain and France and as such makes it an even more useful ally to the old colonies. The Portuguese say they are not disturbed at having been largely left out of the current Angolan peace talks. Lisbon has not even been a venue for any of the negotiations. We will always be available if the parties involved want us to

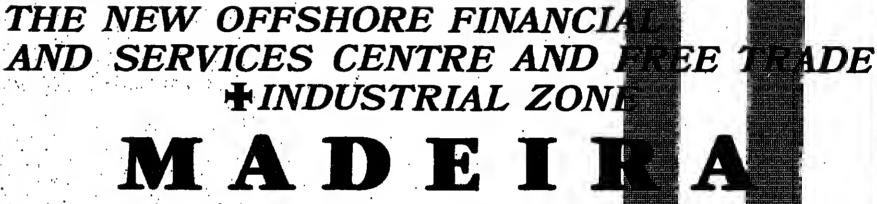
MR JONAS SAVIMBI, leader of the US, Soviet Union, Brazil MR JONAS SAVIMRI, leader of the rebel Angolan guerrilla group, Unita, has never been a humble man but he has for years managed to disguise the reach of his ego behind the war in the former Portuguese col-ony. Public opinion is forgiving of strutting, boasting soldiers. Early last month though, Mr Savimbi made a bitter. sulking play a role," says the Foreign Minister.

Western diplomats in Lisbon, in fact, give the Portuguese high marks as a backroom player. The Americans are said to keep the Portuguese particu-larly well briefed on the peace talks and it is clear that Lisens of projects in both Angola and Mozambique that could be financed by the scheme. bon's close personal contacts with MPLA leaders - includ-ing its ability to spot differ-ences of opinion in the Luanda-

Government - have helped smooth the way for meaningful

It is the prospect of being in on the redevelopment of

of Labour raity under in a port of Unita. left wing government there. Listion has had far less diff. Lisbon that the peace process



- INDUSTRIAL ACTIVITIES -Manufacturing, Processing, Assembling, etc.

**OFFSHORE FINANCIAL ACTIVITIES** 

Zero tax rate

**Operation of Offshore Bank Branches**,

**INTERNATIONAL SERVICES ACTIVITIES --**

All Types of Services, Including Trading Companies, Holding

And in spite of his good looks, Mr Pinheiro is not a

artificial guerilla group, Ren-amo, established with South African funds and military hardware, is fighting to remove the government but has failed to win legitimacy in even the most conservative countries abroad.

Portugal's "return" to its for-mer large African colonies is nevertheless hampered by the wars and by the fact that it has heiro, the Foreign Minister, has embarked on an ambitious scheme – he calls it a mini-Marshall Plan – to help restructure the devastated economies in both Angola and Mozambique. If it succeeds, the Portuguese might cover them-selves in glory in Africa in a way they never did as colonial-

ists. Broadly, the scheme calls for some \$600m in aid — invest-ment aid, Mr Pinheiro insists, not grants — for Angola every year for 10 years and a lesser amount to Mozambique. Phase one, the minister says, is complete. That involved can-messing a range of countries —

vassing a range of countries -

Inside the European Reontomic Community No exchange controls

Ŧ

-

C. March 1997 - State Street St

Companies, etc.

trategically positioned for access to major Atlantic shipping route

Subsidy for staff training

Political and social stabilit

Excellent international telecommunications

No restrictions on entry to foreign workers

## madeira - the newest and most exciting offshore financial centre and freetrade and industrial zone.

Contact - MADEIRA DEVELOPMENT COMPANY, at the Casino Park Hotel, Rua Imperatriz Dona Amélia, P. O. BOX 4164 Funchal Madeira Tel. (35 191) 25466 Fax. (35 191) 28950

nas Savimbi:outburst shocked Portuga

## **PORTUGAL 6**

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

## COMPENSATION The battle continues

IN MARCH 1975, men in leather jackets brandishing 'warrants' - copied slips of paper with illegible signatures and no particulars - burst in on wealthy or modest citizens and in the name of the revolution

took them to prison. Such was the zeal of the pro-Communist military, who seized power on March 11, after "crushing a right-wing military counter coup supported by fas-cist elements and the CLA" (said the propaganda). It was in fact a ploy devised by the Left as an excuse to take over politics and the economy. which left 2,000 people were crammed into cells.

A nightmare superseded the military coup welcomed with joy on April 25, 1974, the day soldiers with red carnations not bullets in their rifles ended a withered 50-year right-wing dictatorship that had held Por-tugal in limbo, isolated from

March 1975 brought workers' committees spouting hastily-memorised Marxist Leninst jargon who tore through Portugal leaving damage that 13 years have not healed.

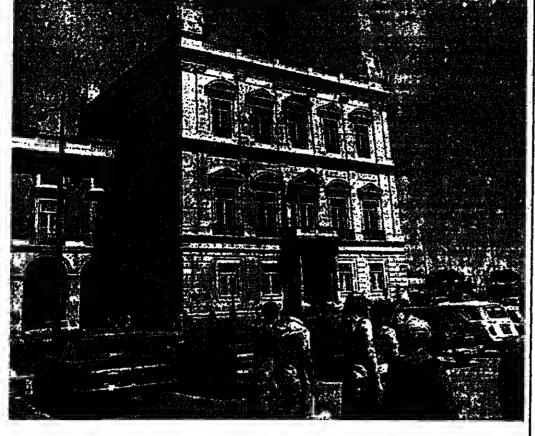
While businessmen were in fall unable to fight back, their assets were seized. On March 14 the Council of the Revolution nationalised all banks except three foreign ones, and much of commerce and indus-

About 150 enterprises and holding companies were taken and 800 companies fell into state hands through banks and holding companies or worker takeovers. Management was replaced by worker commit-tees, founders' portraits by hammers and sickles; employees were purged for "consort-ing with capitalist pigs", and replaced by commissars.

When Portugal hegan to return to its senses in late 1975, 53 per cent of total investment had been taken over by the state. Distressed individuals began to think of compensa-tion. Lumbered by enterprises it did not know how to run, by bloated bureancracy and a mounting national debt, incurred by mismangement of the new public sector, the State began to run short of basic funds never mind resources to compensate thousands of angry people. Come 1968 the State is about

to reprivatise some of the assets it acquired 13 years ago, starting with the sale of 49 per cent of the capital of Unicer brewery, and the Banco Totta e Acores

The latter belonged to the Mello family, Portugal's liveliest venture capitalist clan and pet target of the 1975 revolu-



The next shock came in 1977. Parliament set Esc200bn (now \$1.3bn) es total compensation for 1,000 companies (and over half the country's investment) tion had been mustered) bonds and the means of compensa tion were decreed: honds whose term and interest varied according to size of shareholding: - - tiny holdings (up to Esc50,000, \$325) got siz-year bonds at 13 per cent interest of spare cash. Mr Cavaco Silva and Mr Cad--holdings of Esc500,000 got 12-

year bonds at 9.8 per cent interest - holdings ahove Esc6.05m (\$40,000) including majority shareholders) got 28year bonds at 2.5 per cent Inflation took off in 1976 and reached 30 per cent in 1982. It

is not hard to see why ex-shareholders call their compensation junk bonds'. "I rejoice," snorted one recently, when my bank tells me I have Esc800 (\$5.20) interest this year on bonds for

bonds, interest or debt pay-ment facilities. Ex-shareholders are furions. They consider Mr Cavaco Silva acted underhand manner, pub-lishing final figures and "no change" legislation in the August holiday period, giving them only 30 days to set up auneals and recent the lecture shares once worth a \$100,000." Between 1980 and August 1988, provisional, then final, values were set for shares in banks, industry, oil, road and maritime transport and services.

Ex-shareholders were ont-raged. Unlike the French state which immediately paid comappeals and resent the lecture he gave the CIP and television audiences: because he was not responsible for nationalisation, pensation above, not below. he was not, he said, obliged to stock market prices, in the weeks prior to nationalisation. pay more for them.

Esc200bn compensation alloca-

ered lawyers. The battle will start with Arbitration Committees on · Higher interest on junk share values (a facility granted in 1986 in which shareholders • Restoration of a facility granted in 1980-88 to pay bank debts (often incurred by effects of company seizures) with the nominal value of compensation bonds. This man emended in and Government each appoint an arbitrator, these two choose a third and the Ministry of Finance acts on their findings. bonds. This was suspended in 1983 when the then govern-ment claimed to have run out In the couple of cases already heard, ex-shareholders won: the prospect of dozens of comnittees now looms.

If committee findings are not fine did not say No. They said money was tight hnt left a glimmer of hope. satisfactory to ex-shareholders, they will appeal to the Supreme Civil Tribunal if this does not work they will go to the Human Rights Court at On August 18 1988, when

Portugal was on holiday and not reading the Official Haette where legislation is published, Strashourg. On a par with arbitration the Cavaco Silva government and appeals, ex-shareholders delivered its verdict; final valhave a potent weapon: court ues for banks and electricity companies of less than half 1974 share values, no change in stoppage of privatisation proceedings until compensation proceedings are completed, it bonds, interest or debt paycould take years.

The dispossessed of 1975, having found Mr Cavaco Silva lacking, in their view, in moral support or material fairness,

have given up asking nicely. They say: "Now we know the types we are dealing with and will aim weapons accordingly." The most tolerant exchare-holder: who would accord a

holders, who would accept a token graceful gesture from Mr Cavaco consider he cannot wash his hands of 1975 because he was not in charge then.

## **ESPIRITO SANTO** Family with fighting spirit

IN THE 1970's Manuel Ricardo Espírito Santo and his brothers ran the Banco Espirito Santo e Comercial de Lisboa (BESCL), then Portugal's largest, most international bank.

Descendants of Jose Maria Espirito Santo Silva, founder of the family bank in 1884, they developed a bank with 100 Partaguese hranches, \$200m equity, deposits of \$20n and European branches. They had helped finance the (slow) birth of Portugal's industry they controlled enterprises like Bon-anca -the Iberian Peninsnia's oldest insurance company,

founded 1808. In London in 1972 the Espir-ito Santo's were among the founders of Libra Bank Ltd with partners like Chase Man-hattan, Mitsubishi, National Westminster, the Royal Bank of Canada and the Swiss Bank

of Canada and the owns bank Corporation. When the 1975 revolution came, Mannel Ricardo, his brothers, relatives and friends were dispossessed. Their bank was seized and nationalised.

After a period in jail (being a capitalist was not a safe activ-ity in 1975), the family left their homeland to find a new life, stripped of a bank that after the revolution remained Portugal's most solid commercial bank

Resolved not to be beaten by events that ripped through their lives like a burricane, helped by banker friends abroad like David Rockefeller, and by their good name, the family pieced together a new husiness, starting in 1977 in Switzerland with the Compagnie Financiere Espirito Santo, which manages investment portfolios.

companies.

Drises

They built up a group under the umbrella of the Espirito Santo Financial Holding, incorporated in Luxembourg. They

BIC, the Espirito Santos assoc ated with France's Caisse Nationale de Credit Agricole, in ESSI with Belgium's SAPEC.

Waiting for the new institutions were hundreds of old friends - former HESCL clients, small, medium and large entre-preneurs who flocked to BIC'S premises in Oporto and Lisbon to avail themselves of a mix of corporate, private and mer-chant (but not retail) banking, or to ESSI's high-perched offices in Lisbon's new Amo-reiras towers to arrange long-term project financing. The old Espirito Santo name and a newly-demanding, com-petitive climate quickly pro-duced results.

duced results. Manuel Ricardo Espirito Santo and his brothers do not manage their new Portuguese operation. They leave this to Augusto Athayde, who runs BiC and Tristao da Cunha, who runs ESSI, men with wide international banking experi-ence who themselves had an umeasy time in 1975 and have uneasy time in 1975 and have taken a new lease on banking

in two years BIC reached a smooth cruising speed and is contemplating caulious expan-sion of bricks and mortar to the Northern city of Guimar-aes, catering to the busiling growth of industry and trade in northern areas, and, along-side ESSI and the Repirito Santo group, into areas like leasing, property management, and fund management.

The cheerful Mr Athayde, a product of Fontaineblean's prestigious INSEAD business management institute, of Chase Manhattan and of the Espirito Santo's Brazilian activities, has parlayed BIC 'http://.half.year.1995.cish flow of. Esibni(\$6.5m) - equal to 1987's total cash flow a 215 per 1987's total cash flow, a 21.5 p

THE . 1

1

1.20

- -

2 ·

32.

100

2

22. . .

\$ \* " \*

16. E.

1000

21 273

M 4.

-22 Ja

1.0

25 - 1 - 1 5 ....

All our

2 20 -

4. 193

12 PS:

The new bank belong to the Espirito Santo family group

return for investment through FINC, residents of Macao would be entitled to residence-in Portugal - a major point when the Portuguese-tan when the Portuguese-tan enclave on the South Ching Sea was heading towards han-dover to the People's Republic of China in 1999.

or China in 1988. The Portuguese authorities never chacted an investment/ residence law and FINC lan-guished. In late 1996, the Espir-ito Santos bought and renamed it today ESSI is planning to convert into an investment. This will offer more flexible

A STATE OF THE STATE OF THE STATE OF Itment Aucon sources of funding (n BIC

VI

What happened to compensation?

What indeed, ask frustrated ex-owners and small shareholders who are now aiming to hit the State for a fairer deal than the one they received after 1976 when criteria for compensation were decreed by the (now-abolished) Council of the Revolution.

The formula gauged the value of compensation to average share prices for 10 years before the Stock Market closed in 1974 ....a neat way for the State to save money: Portugal's stock market only began to rise in 1972.

the Portuguese state took eight years to offer values less than half the worth of shares in 1974 and less than 10 times their future. putative 1988 value.

In 1985, when the first Cavaco Silva government came to power and made pro-busi-ness anti-state excess noises, the Confederation of Portuguese Industry (CIP) began talks with the Prime Minister and the Finance Minister Mr Miguel Cadilhe, aimed at fairer compensation.

The CIP, acting as liaison for ex-shareholders asked for: • Higher total compensation (only Esci50bn of the original

Airily, the shareholders' view, he told Governments, whoever they are, inherit State assets they say. Like it or not, have a them to stop thinking only of themselves and look to the

**INTERIM STATEMENT 1988** 

a steady growth in the future as mana

completed in June. VALADARES is a

leading producer in Portugal of ceramic

sanitary ware with a strong local market

share, a good export position, and a repu-

was Esc. 2385 million as compared to Esc. 8412 million for the CAIMA group in the

same period. VALADARES is not included

in our 1988 first half financial results but is

expected to make a significant contribution

to group profits in the second half of 1988.

growth in Portugal in the ceramics sector,

one in which CAIMA already has an asso-

cistion through its major shareholder,

IBSTOCK JOHNSEN PLC. We anticipa-

tea healthy rise in sales and profits over the

ning years from this new member of the

es excellent potential for future

We for

terur.

CAIMA group.

sent capitalizes further on this group's

He refused to see any con-nection hetween lack of fair compensation and forthcoming privatisation. The two processes are totally separate, the Prime Minister claims: ex-shareholders disagree.

His irritation shows in prefaces of recent compensation decrees, which refer to "putting an end to this lengthy pro-

The end may not be that swift. Groups of ex-sharehold-ers are now briefing high-pow-

moral duty to offer fair redress. Less-tolerant ex-shareholders put it more harshly: "When you receive stolen property you have a choice: give it back or pay the full fine. This government intends to

make a profit selling (repriva-tising) stolen goods and should Day up! The administration does not

Credito(BIC) propose to return nationalised companies to former owners and so far, is not showing signs of wanting to pay the full fine. an investment firm.

Diana Smith

have a commercial bank in cent pre-tax return on capital and capital that will reach Escim at the end of 1988 com-Paris, a financial group in Bra-zil, a Florida-based bank, and pared with Es1.5bn at start up Cayman and Virgin Island iwo years ago. The ESSI run by Tristao da Poignantly, the Espirito San-os came back to Portugal

Cunha who once headed the without fanfare as foreign-based investors, closing the painful 1975 chapter and Foreign Department at Banco Totta e Acores, and for 10 years worked in London in starting afresh with two enterinstitutions like the London Multinational Bank and the The Banco Internacional de Saudi International Bank, began life under different own-The Espirito Santo Socie

The company was founded in 1982 by the Macao entrepredade de Invedstimentos(ESSI), neur John Wn as a Portuguese BIC started in 1986 after 1984 laws reopened banking to Porinvestment firm called FINC, tuguese or foreign capital. In on the understanding that in

firms cannot take deposits, investment banks can), than bonds on which the firm now: relies - highly successfully. In September, an Es4hn ESSI bond issue sold out in two days. Conversion will also allow them to lend to individuals as well as corporations, perform foreign exchange operations which now increas. ingly important in Portugal's liberalising market, and expand fee earning fund and portfolio management and financial engineering, areas becoming dynamic energetic:

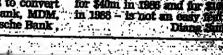
and competitive. The quiet atmosphere of BIC and ESSI belie the vitality of the Espirito Santo group in Portuguese finance and busi-

The group is briskly competing with new Portuguese banks and investment firms like Banco Portugues de Inves-timentos, Banco de Corregio e Indutria, Banco Comercial Portugues, Euro-Financeira, Geoffnance and another investment firm that also plans to convert to an investment bank, MDM, now owned by Deutsche Bank .

business growth; making it possible for entrepreneurit in come home, and make a mo-cess of a different rhythm of life. the. For a family deeply built by events 13 years ago to pome tack as a notion futernational group that byles in two years has launched heavily over all. scilbed convertible bond in on the international metric for \$40m in 1986 and for \$10

energies into economic and

but which started life as Mor-gun (Guarainty) - Deustrite Mellor (another Porriguese business and hanking clan dis-possessed in 1920s and is also selectively buying minority holdings in successful mann-facturers like EFALSE (Counsel goods) and SECLASCE (counsel) min professional case with which whit Portugings main-clat institutions consist with private and institutions from the tutions is a striking example of how Portugal has multied that theories into economic and



Growth and Diversification UNAUDITED INTERIM PROFIT STATEMEN) 20th June | 3s 31st Dec. 121

	MIL PTE	1987 MELPTE	1987 MEL PTR
Tumover	6,199.3	4.197.4	8,411.7
Trading Profit Interest Received	1,733.1 463.3	1,426.7 (256.9)	2,589.1 156.3
Profit before Tax Taxation	2,196.4 540.6	1,169.8 217.0	2,745.4 357.5
Profit after Tax Dividend	1,655.8 93.6	952.8 67.5	2,387.9 305.7
Retained Earnings	1,562.2	885.3	2,082.2
Earnings per Share (Esc.)* Dividend per Share (Esc)*	459.9 26.0	317.6 22.5	740.4 72.5
1547 figures restated for rights lowers	ni satat imer		· 
		<u></u>	

by The Instead

## IN COMMERCE, INDUSTRY AND DIPLOHACY Camonobe School's touth of Baner qualified instructors will help you communicate

effectively in Portuguese no matter what your level. We are certain that we have a course to suit your needs

Please contact us with your regulirements so that we can send you information on the wide variety of courses we have to offer.



AN OF LIDERAL TS- 200 LISBUA - PORTUGAL Tel: 53 34 73 /57-50-20 -- Teles: 63775 SPELL P Also in Oponio, Colimbra, Almada and Funchal. ingen a language and the state of the state

Richard Lie obin J. Ed

#### Group executives' statement

Managing Din

Group profits before taxation, which for the most part are currently derived from the production and sale of bleached eucalyptus pulp, rose to Esc. 2196 million for the six months to 30 June 1988, com to Esc. 1170 million for the first half of 1987. Earnings per share were Esc. 459.9, up 45% from Esc. 317.6 for the first six months of 1987.

An interim dividend of Esc. 26 per share has been authorized by the Board of Directors and payment will be made during October. This compares to the 1987 interim dividend of Esc. 22.5.

These good results were made possible by the continuing strength of world demand for pulp and paper; 1988 is the third copve year of price increase in this sec-

economic growth pattern of our trading artners throughout the world. Group erformance during the first six months of 1988 was enhanced by internal measures. The acquisition of 80% of FÁBRICA CERÂMICA DE VALADARES S.A. was Output at the two pulp mills set a new record of 64,432 tons. SILVICAIMA, our forestry company, stepped up the amount of wood cut and delivered to the pulp mills by a substantial amount, thereby increasing its contribution to group profits befo-re taxation nearly fourfold to Esc. 173 tation for high quality in design and finish of their products. Sales volume in 1987 million.

tor, reflecting the generally favourable

The long established policy of reinvesting a substantial share of profits into the two ulp mills and for expansion of SILVI-CAIMA's forest plantations was continued during the first half of 1988. Investments at the mills were directed towards improvements in quality, costs and octunt and in preparatory measures to comply in full with EEC and Portuguese environmental standards, SILVICAIMA's forest land acquisition program was particularly successful; the target set for 1988 was nearly reached by midyear.

The acquisition of 100% of the PINTO BASTO COMERCIAL group of compa-nics was completed in January. PINTO BASTO COMERCIAL commenced its activities more than 200 years ago as a ship ndling and forwarding agency and has built a strong position in its field with a proven capability and an extensive network of relationships. In these first five months, PINTO BASTO COMERCIAL has made a positive contribution to profits of the CAIMA Group. We are confident of

١Ŷ,

ing a construction of the second s

Howson

n Film Josephin António de Agnier, nº 41 - 3º 101 - Tel 578348 - Tix 16561 - Fex 529160

There is every indication at this date that the bonyant economic ambient will continue through the end of 1988, and that the markets for our products will likewise hold firm. We remain optimistic for the near

terre in the second second

rewarded for his success in

establishing BPI in Lisbon with a directorship. BPI became a bank in 1985 and is

regarded as very a lucrative

property. Mr Jaime d'Almaida is chair-

degree in Lisbon in 1965, he joined the then Banco Borges & Innao and moved swiftly on

to Banco Totta & Acores where he rose to become manager of

its London branch. After the

1975 revolution he left and found a kindred spirit in the

financier Jose Manuel de Mello who had left Portugal. Mr de Mello wanted to start

anew, with something small "The idea was to create a phys-ical presence in Portugal," says

born.

length from the market, he says, which in a confused,

fast-growing and over-regu-lated market like Portugal's is

Mr Antonio Guerreiro, 35, is managing director of his own company, Finantia, a small

nine-month-old investment

bouse that he has put together

The World Bank has urged

the Finance Ministry to dere-gulate. Meanwhile, spare funds, fairly abundant after.

three years of good company results and rising professional salaries, drift into property, art.

and jewellery until the capital market convinces investors.

Market doldrums brought

- warning signals to

cancellation of share or bond

which the government has not

that it is attractive.



Financiers are spearheading country's modernisation

**Bankers in the front line** 

مكذا مذلأ

THERE IS a rich pool of talent chief of staff for the Finance among the bankers and finan-Minister in 1981-82. "I loved it," he admits, "but it wasn't a pro-fession." In 1983 he moved to and classes — who have dug themselves in on the front line of Portugal's modernisation. the BPI - which was then an investment firm - to open a Already, some of them are Lisbon branch The local financial markets were than just beginning to open and Mr. Usrich was

~ DB

Already, some of them are making added of money. The FT matching of the new breed. The Fernando Uhrich, 38, is new to the board of the thrusting Oporto-based investment bank. Banco Portugues de Investimentos (BPI). He started his working life at the end of 1972 as a journalist, covering the then booming stock market for a new newspaper Expresso. The job Enight him a lot about business; and it did not hurt when his editor became Prime man of the MDM investment group. Now 45 years old, he says he always wanted to be a hanker. After finishing a law Minister in 1981.

"No one was doing anything then and because I was the only newspaper analyst, I did quite well," he remembers.

He met a lot of people and by the time the revolution had come he was offered a job assisting the Portuguese ambassador to the OECD just in time to witness at close hand the first oil price shock. It was, he says, a "university." He returned, briefly to Lisbon to join the Foreign Ministry in 1979, went back to Expresso in 1980 and was made

THE STATE is soon to shed 49 per cent of the Banco Totta e Acores, a commercial bank nationalised in 1975.

The financial community is glad to see that the govern-ment has started a gradual reduction of the bloated state sector. which has losses of about \$9bn (£5bn), and whose voracious financing needs dis-tort the credit system.

Reprivatisation of 49 per cent of the capital of selected state enterprises will graduate to denationalisation in a few rs, after anti-denationalisation dogma is crased from the

1. 1. 1. 1. A. 1. A. 1. A. 1. A. 1.

A CAR COUNTRY STATE

man and a we want the state of the state of a we want to a series and the series and

tion dogma is grased from the Constitution Meanwhile, the govern-ment's difficulty in following advice from experts who have successfully handled privatisa-tions in other countries has in the some criticism. It was suggested that semi-reprivatisation start with a consistently solid bank like Banco Espirito Santo e Comer-cial de Lisbea to ensure a glit-

e Santo territy yap tering sale and a tonic for the.

capital market which has flowndered since the 1987 CEASE. But the authorities picked Banco Totta, which went into profit only three years ago, after a decade of trouble, and may need muscular selling. according to market experts. The authorities were advised not to limit who could buy how many shares, letting the mar-

Mr d'Almeida. They approached Morgan Guaranty who liked the idea of a finanket, not the government, determine the size of acquisitions.

However, the authorities insist that of 49 per cent of the bank being offered, no one may take more than 10 per cent. Ten per cent is reserved for. emigrants and employees of reprivatised companies. And thus a chance to foster dynamic groups by allowing unlimited acquisition by pre-1974 shareholders, or by new groups has been rejected. The brush-off for experts outside the government's chique of advisers has been blamed for the limp state of the capital market

A wild 1987 boom on a primitive market worried analysts who urged the Finance Minis try, responsible for the capital market, to endow the system rapidly with better checks and

balances, operating rules and consistent, not forever changing, tax laws. Nothing was done last year. The crash still reverberates, with the market bottoming out so often people suspect it has

no bottom. Daily share turnover is now worth under £1m. Measures taken in May to

responded. antomate the market. and enhance credibility were like giving a car with no petrol tank a respray, and did little to. The contradictions of a government which impressively talks of liberalisation but then revive investor confidence. The Finance Ministry, advised to boost the market publishes forsy laws good for a few months which are apt to be tightened if private finan-

Pit spins an antra

. . . . anthe antorothermore States

dial services company that could she say take advantage of an improvement in Lisbon's financial climate. Morgan put Mr. d'Almeida in touch with the Deutsche Bank and MDM (Morgan Deutsche-Mello) was The Germans pought out the other partners at the end of last year and MDM has become last year and MDM has become a leading edge of West Ger-many's advance into Poringal. "Of all the institutions operat-ing in Puringal we are one of the very few with a European dimension because we are, in fact, the Deutsche Bank," says Mr d'Almaida The fact that he Fernando Uirich; established BPI in Lisbon with help from his former not keep him long. employers, the international Finance Corporation, and some institutional partners in Lon-Mr d'Almeida. The fact that he is totally free of local share-holders keeps MDM at arms don and Paris.

He studied finance at Lisbon University and spent a year with Chase Manhattan in Brazil. He took an MBA at Harvard in 1978 and then spent seven years with the IFC in project finance and capital markets before leaving to join Chase again as No 2 in its new Lisbon office. Chase may have brought him home but it did

cial enterprise makes headway

too fast, exasperate a skilled

private financial sector prepar-

ing for 1992 when survival will

demand freedom to move

defensively in the face of

They feel the state, whose

Mr Cavaco Silva promised to lighten, still has the right of

way while the private sector

sweats through each inch of

The IMF, in a detailed

report, recently bore out local

analysis' warnings: it is time to regulate credit without cell-

ings that pinch the private sec-

tot and cushion the public sec-tor, and time to feed state

financing needs from the mar-

ket not the nationalised bank-

ing system at cheap rates set

and distort the system, the government is told and admits

this while maintaining them.

The authorities know they

have kept ceilings on too long.

without really tackling under-

**Credit ceilings are inefficient** 

by the state, not the banks,

Drogress.

tive burden and red tape

sophisticated EC competition.

"I thought it would be fun to get into investment banking," he says, and set about finding \$1.7m to get him to his Jann-

ary start-up. "We have a few things we want to do differ-ently," he says and claims a "religious belief" in good quality research. To help him, he poached his new team from, among others, Citibank and MDM Ms Helen de Castro, 42, prob-

ably typifies the new breed. Boundlessly energetic, she is a ssly energetic, she is a

## REPRIVATISATION

lying inflation fuelled by the financing needs of a deeply-indebted, inefficient state machine. To let them off abruptly risks a credit explosion that

could put the economy into a dangerous skid. The IMF recommends that,

to avoid credit explosions, banks exercise careful credit management. But instead of encouraging responsible credit management banks, the authorities recently rejigged the weighting formula by which they determine lending leverage for all banks and increased discrimination, in favour of nationalised banks. After a period when weighting was given to capital in which private and foreign banks are stronger than under-capitalised nationalised banks - and to current accounts, in which some new private banks specialise, the authorities shifted weighting to time deposits, in which nationalised banks loaded with six-month time deposits, are strong

in prove the major prove which I stated

a hali ala segundasa jena kaje

1 17712 - 11

. .\*

These can lend np to 20 times their capital. A whole-sale bank like Manufacturers Hanover Trust which, with an eye on building up muscle for 1992, altered its statutes last year, successfully went public (in spite of the gium stock market and now has \$125m capital funds, cannot lend more than

view, talking (instructing?) a

Cabinet Minister on the tele-

nhone and debriefing a partner

Ms de Castro studied eco-

simultaneously.

there on her own.

1.5 - 1.8 times capital. Citibank also went public-locally this year; other foreign banks seem likely to follow suit in the run-up to 1992. Aspirations regarding 1992 have also brought in Spain's major banks – notably Hispano Americano in an investment firm with many spin-offs, and Banco de Santander wooing the small and thriving twoyear-old Banco de Comercio e Industria for 10 per cent of the Portuguese bank's equity.

Pro-state distortion, meanwhile, must vanish by 1992. The authorities know they must endow whichever nation-alised banks they keep, with more capital and cease artificial controls. . 3. .

Using her knowledge of corporate financing, she and her partners went to find new business and now 80 per cent of their business is in corporate finance compared with just 20 per cent a year ago. "For two weeks I didn't sleep," she says artner in an investment boutique, Deca, set up in Decem-ber 1986 with two others. She of the agonising wait to get out of the capital markets. is quite capable, as she demon-strated, of conducting an inter-

All four of these high flyers share something in common --they are way ahead of the slow deregulation of Portugal's financial markets. Now that it is, for instance, possible to buy the 10 brokerages on the Lis-bon bourse, all of them have

nomics at Bryn Mawr in the US and is reading, her curricuturned their noses up. "The brokers are selling ham vitae claims, for a doctor-ate in economics from Oxford. She worked for McKinsey from themselves very high," says Mr d'Almeida at MDM. "We prefer 1972 to 1976 in London, Paris, Lisbon and New York, then went to Brazil for the consulto wait until the markets open completely as they will have tants, and then branched out

Neither is any of the four particularly impressed by the government's efforts to privat-Deca quickly made headway in the tremendous surge on the Lisbon stock market last year ise some of the many compa-nies nationalised after the rev-olution. "They don't know and suffered along with the what they're doing," says Ms de Castro. "The (first) privatirest of them when the market plummeted. The bourse is still sations could be very messy on the floor but Deca, she claims, is up and running largely because of a U-turn in strategy after the October 19 crash. because there's no experience." Mr Ulrich, whose bank, like Deca and MDM, is on a shortlist to lead one of the first pri-

vatisations, says he is there because the benefits of a suc-cessful flotation, especially on Lisbon's poor exchange, would be enormous. "We want to be the leading investment bank in Portugal, he says. Like all his competitors, Mr

VII

Ulrich suffers a loyalty - probably bred of being in the pio-neering phase of a new market - that seems to have deserted a market like London a long time ago.

"It is getting terribly expensive to find people," he says. "I would not conceive of moving to a competitor."

Anyway, the Portuguese are not a fickle, grabbing nation. "One of the things most people fail to appreciate," says Mr Guerreiro, "is the resilience of the Portuguese. These people can live on very little."

You have to be a survivor to thrive in Lisbon's bureaucratic jungle and to plough on even if the government appears not to be as in control of the economy as it claims to be. With inflation at 10 per cent, you also have to be an optimist, "Tm a Brazilian," exclaims Ms de Cas-tro, "so I think 10 per cent inflation is fantastic."

not for interest on the national

debt, which will produce a defi-cit of 7.5 per cent of GDP. For 1988, Mr Cadilhe forecasts a 8.5

per cent deficit which he now recognises will be closer to 9.5

But the real catalyst will be

1992, when the doors fly open

sector but to Europe with rules

set not by local bureaucrats but by the market place.

ers and financiers are more

ontspokenly critical of the

financial authorities than ever

before. Portugal's bureaucracy, they say, has for decades pre-

sumed only it can define and

run a financial system, and tol-

erated rather than encouraged

private operators, entangling

In the old days when Portu-

gal was isolated, this presump-tion was not contested by citi-

them in red tape.

zens: now it is,

Sensing danger ahead, bank-

#### **Peter Bruce**

Of total credit to the economy to June 1988, the state absorbed Es180bn. Credit to the private sector grew 11 per cent. Credit to the public sector grew 18 per cent. Leasing companies exempt

per cent of GDP. Privatisation is a partial answer, bankers believe. They (to their delight) from credit ceilings, have seen business rise 60 per cent this year, increasing private bankers' sense of being hard done by. say it will reduce the expensive volume of state enterprises, and the number of excuses the government finds for warding With no nationalised leasing

off real market forces. If repri-vatisations do well, they can companies, needing special protection, the sector works raise funds to repay part of the like a real market place. enormous public debt (80 per Back in banking, EC ground cent of GDP) and eventually give the private sector a fairer slice of the credit cake. rules, which Portugal's author-

ities must accept by 1992, frown on pro-state discrimination. Brussels has already rapped Lisbon's knuckles over not just to the domestic private attempts to prolong favouri-tism for state grain and oil monopolie Mr Miguel Cadilhe, the

Finance Minister, is attracting bankers' barbs for being seen not to keep his house in order. He has admitted his ministry lost track of Es100bn (\$650m) in state funds and that budget forecasts have gone haywire. To fill the gaps and avoid political repercussions of a rev-ised mid-year budget, treasury

operations have been carried out. For 1989 Mr Cadilhe has come up with a formula bankers consider novel: his budget would be in surplus to the tune of 1.5 per cent of GDP, were it

**Diana Smith** 

ೆಯಿಸಿ ಕ್ಷೇತಿಸ್ ಕ್ಷೇತಿಯಲ್ಲಿ ಅಗ್ರೇಶಿಸಿದ್ದರು. ಆಸ್ಟ್ರಾಂಟ್ ಸಂಸ್ಥೆ ಸಂಕ್ಷೆಯಲ್ಲಿ ಸಂಸ್ಥೆಸಿ ಆಸ್ಟ್ರಾಂಟ್ ಸ್ಟ್ರಾಯ್ ಸ್ಟ್ರಾಯ್ ಸಂಸ್ಥೆಸಿ ಸ್ಟ್ರಾನ್ ಸ್ಟ್ರಾನ್ ಸ್ಟ್ರಾನ್ ಸ್ಟ್ರಾನ್ ಸ್ಟ್ರಾನ್ ಸ್ಟ್ರಾನ್ ಸ್ಟ್ರಾನ್ ಸ್ಟ್ರಾನ್ ಸ

standates and that the primerous 1.01

WHEN APPerfec date





BUNKERING - AIR SERVICE - SPECIAL PRODUCTS AND AROMATICS RUA DAS FLORES, 7 1200 LISBOA - PORTUGA TELEX 12521 AEGALP-P

VIII

PORTUGAL 8

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

Special \$550m fund is set up to accelerate modernisation and close productivity gap

# Brussels throws cash lifeline to industrial sector

AMID THE phrase-making and punditry that preceded Portureach a similar level to that of a small farming nation such as gal's entry to the European Community three years ago, some sceptics abroad suggested the country threatened to become "the South Korea of Europe," with foreign companies paying workers little more than their sonth-east Asian counterparts to assemble comtry where more than 70 per cent of companies employ fewer than 10 workers and less ponents and pump low-priced electronic goods into Europe as than half a per cent more than 500; where a handful of tradi-

Community products. This vision of Portugal emerging as a steamy power-house of high-tech manufacturing may once have glimmered in the dreams of government planners but has never seriously troubled the sleep of ment; where, except for a few European competitors. In real-ity, industry is struggling to industry is dominated by fami-



Welding optical fibres in one of Portugal's high-tech companies

ly-size concerns hampered by obsolete machinery and a lack of modern management and Ireland, with little hope of marketing skills. The coming of the Single

making a significant impres-

The true picture is of a coun-

tional industries - textiles, footwear, ceramics, furniture, paper pulp and food processing

- account for between 60 and 70 per cent of total val-ue-added, exports and employ-

decades.

sion on a market that the Pacific rim countries have dominated for almost two Market means thet in four years, these outworn plants and workshops will lose their last vestiges of protection from European competition. Private industry is striving to meet the obulkance with control invest. challenge, with capital invest-ment soaring over the past two years after more than a decade of stagnation. But a depressed capital market and a tighten-ing credit squeeze signal that Portugal alone will not be able to generate the investment needed to equip its industry for

the European fray. Brussels is throwing the country a lifeline in the form of a Specific Programme for the Development of Portuguese Industry (PEDIP), due to be approved this autumn, that will inject Ecu500m (\$550m) over the next five years into modernising the industrial sector, where productivity is cur-rently less than a third of the

tent.

been finalised, but government

European average. "The Community recognises Portugal as a backward industrial region and has agreed to create a special fund to accelerate modernisation and help us close the gap in efficiency and productivity that separates us from the countries we will be Precise details of how the PEDIP scheme will be used to support these aims have not competing with in 1992," Mr Luis Mira Amaral, the Industry Minister, told the Financial Times.

been imained, but government policy indicates eligibility for . grants will be assessed on a few general principles rather than rigidly-defined sector-by-sector priority. The Social Democrats, rejecting attacks by the Socialist opposition that the convitw lacks a sense of The cash, that comes on top of extensive regional and other EC funds already flowing into Portugal, will be channelled into updating existing indus-tries and developing new sec-tors to broaden the country's the country lacks a sense of direction for its industry, stress their belief that the marindustrial and export base. The funds will be administered as an investment incentive scheme, providing cash grants ket should be allowed to decide of up to 40 per cent of the total which sectors thrive and which cost of projects, with 75 per cent of the finance coming from the Community and the fall by the wayside. But even the Confederation of Portuguese Industry (CIP), the employers' organisation that is among the fiercest opponents of state intervenrest from Portugal.

Government philosophy for moving industry towards the 21st century rests on four basic principles: stimulating the tion, is encouraging the gov-ernment to determine sectorial priorities for the PEDIP fonds. This is an administrative proworking of a market economy by reducing bureaucracy and state control - the latest move gramme rather than a market system," said a CIP official. in this direction being the lib-eralisation of rigid labour laws; "As half a dozen decisive sec-

improving competitiveness by stimulating innovation, quality control and the use of modern production and management methods; using energy more industry, all with major needs. we believe the only realistic policy is to direct grants into methods; using energy more efficiently and helping indus-try catch up with major changes taking place in domes-tic and external demand. There simply isn't enough for anything else." Mr Mira Amaral is con-cerned that restrictions would

stifle investment in other sec-tors, not least electronics and Strategic aims for achieving this last objective include more effective industrial use of the component assembly, a potencountry's natural resources, tial growth area for foreign country's natural resources, mainly wood and some miner-als; modernising the plant of traditional industries, particu-larly textiles, shoes and furni-ture; supporting the develop-ment of capital goods sectors in which Portuguese technol-ogy is competitive, such as wood-sawing and farm machin-ery, and encouraging foreign investment. especially joint investment that the govern-ment is keen to tap, albeit not on a South Rorean scale. "We offer a European package with non-European wages. Why should investors producing for the EC look to Asia when Fortugal is so close at hand?" he asks. Forecasts for 1988 show Porinvestment, especially joint ventures, in areas such as tex-tile machinery where domestic

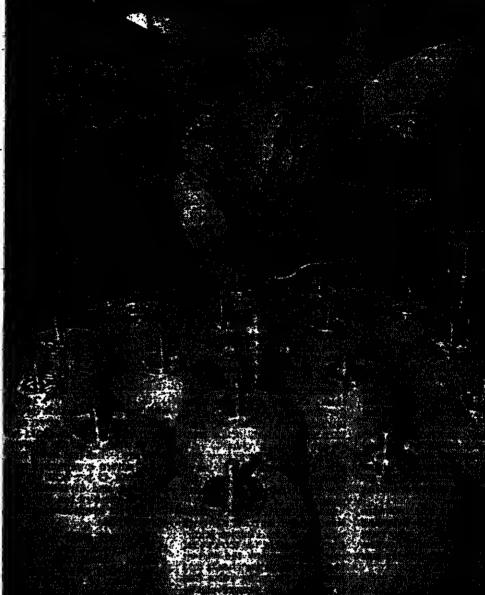
tuguese workers earning an average \$2.72 an hour - or only \$0.58 an hour more than South Koreans, less than a third of earnings in Spain and a sixth of those in West Gerproducers are almost non-exis-To these ends, the govern-ment is nurturing the growth of research and development and advanced technology pools many. Portuguese wages will move towards the European average over the medium term as the economy expands," the minister says. "But the transi-tion period offers investors an opportunity to start highly focused on areas such as ceramics, glass, cork, paper cel-iulose, robotics and alternative energy sources to enhance the competitive operations in Por-togal that will also help mod-ernise our technology." Foreign managements allied performance of Portugal's basic industries. Service indus-tries, particularly software and information technology, are also priorities for development.

to Portuguese workforces have achieved some of the highest productivity rates in Europe, according to Mr Mira Amaral. But foreign investment growth over recent years has been pre-dominantly in services while industrial investment remains limited to a few key sectors, namely paper polo, minerals, shoes and textiles. The CIP believes the govern-ment is hampering industrial

growth by progressing too slowly with privatisation. The sooner the government privatises, the sooner they will relieve the economy of nation-alised industry's debts and inefficiency," said one official. "The public sector deficit is an immense drain on the coun-try's Tinancial festources that restricts the availability of credit and capital for productive investment and disturbs the efficient working of the

financial system."

Peter Wise



e Esa Ser.

Thread being dyed at the Oliveira Ferreira textile factory: Te and furniture are Portugal's traditional



## Trade boost British exports to Portugal

1.12

----

1 23 - T.

1. 1. 1. 2 1.1 

20, 2740

3. S. A.

27. 3

\$ 200

151.5 ± €/ -

3.7

int in

18 B. :

2 200 0

C 47 7 1. S. M. 1.

1. 1. -

Sec. 1. 1. 1

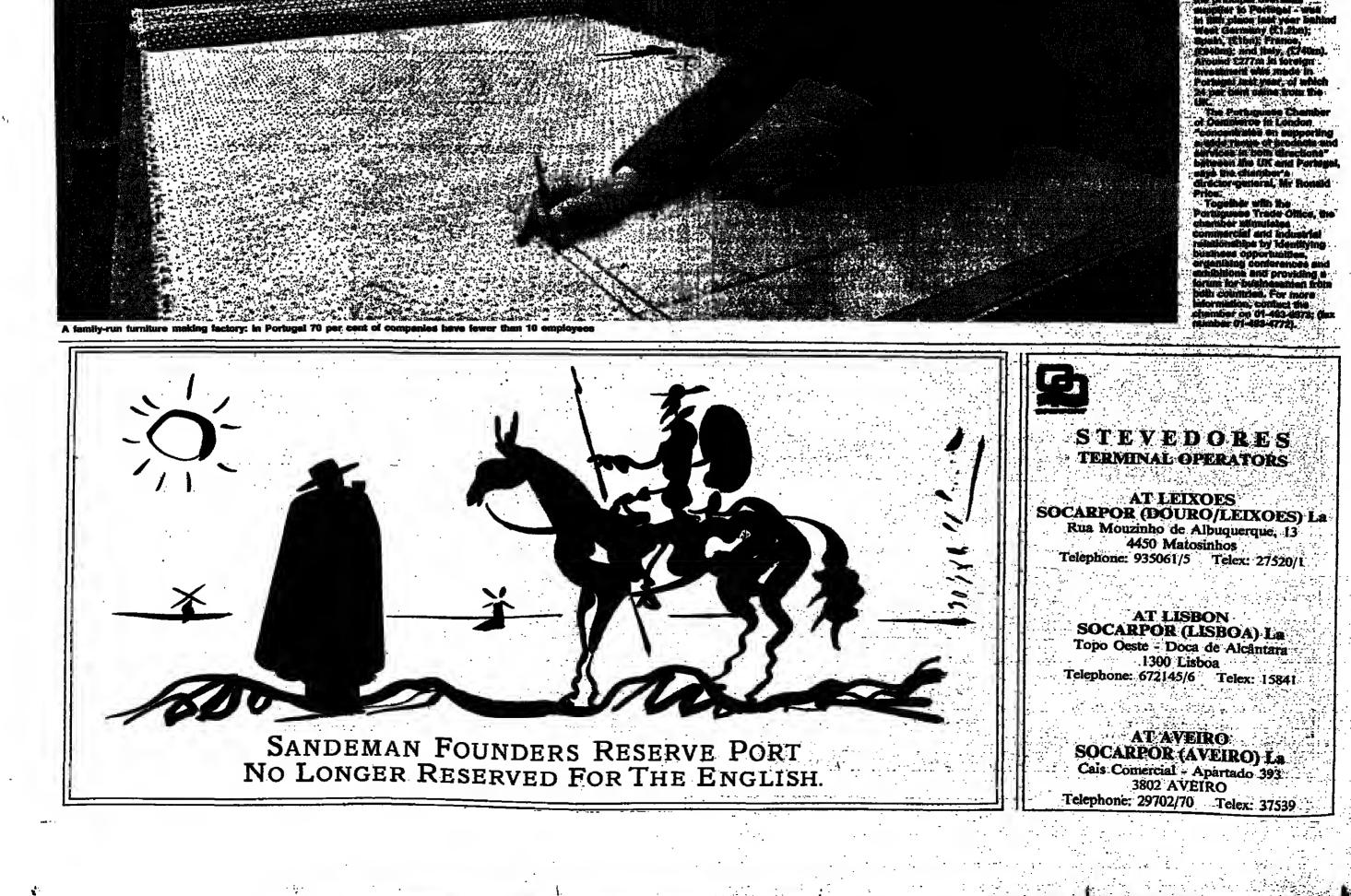
16.4 P

1

15.3 - --------

d by 50 per sent h year to 1700m, says the Portuguese Chamber of ce and Industry

the UK. Nevertheless, Britain ch for many years was 016 DT



AS ARCHITECTS consider AS ABCHITECTS consider how best to heal the woundsin-flicted on Lisbon by the fire that destroyed the beart of the 19th century Chiado shopping district in August, hopes are emerging that rebuilding and renountion can be extended to bring new. He to other historic areas of form of Knivoye's most beautiful capitals. Mr Alvaro Size Visits, a Por-tugeness architect, internation-ally renowned for his work in the historic quarters of several European cities, has been asked to oversee the tableth of

≥ctor

Buropean cities, has been asked to oversee the tablith of the Chisdo. The project, expected to retain the essential character of the chisdo. The project, expected to retain the essential character of the chisdo in a provide the tionalists, and modernists, could become the contributers of a retained lisbon. "We hope that what happens in the Chisdo will serve as an example for recompacting the rest of the city centre," said Mr Goncalo Ribeiro Teles, an architect and one of Portugal's leading environmentalists. "We

architect and one of Portugal's leading environmentalists. We need a plan to save the whole historic area along the banks of the River Tagms. The Childo was part of the low-lying centre of Lisbon that was rebuilt malar the Marquis of Fombal. King Jose I's child minister, after the diff was devastated in 1735 by an earth-quake and a longe wave that rolled in from the Tagus estn-ary.

ary.

ary. The 13 buildings destroyed by the fire this summer repre-sent about 1 per cent of Fom-ballne Lisbon which itself accounts for 10 per cent of the historic areas of the city. On either side of the Pombal-ine district, distinguished by its broad avenues and plan, stately buildings, medieval quarters climb steeply up the mills that escaped the earth-quake. quake.

quake. To the past, the Alfama, the oldest mighbourhood in Lis-bou, is a labyrinth of steep steps, cobbled alleys and wrought irun balconies covered with geraniums. To the west, the Bairro Alte and Madragoa, districts bustle with crowds visiting the taverns. Contern is growing over the faits of these and other old quinters of the city that have falles into such decay that building periodically collapses as the agreeably well-worn

as the agreeably well-worn character of Lisbon deteriorates into a state of daugerous delapidation. Programmes, often drawing on EC funds, have been

devised to renovate selected areas but many specialists, rade boos such as Mr Ribeiro Teles, a. representative of the Monar-chist Party on the Lisbon City state a sports is here STREET IN STREET W 10 17 30% MAN aprenase charted

HANNER ANY FERS R 118 We and Theirs Plan. WHERE SHE PROPERTY WALLAND # HEREER CHENE weiniger to Person w sep place an ext nel Contract 22

A NOTICE THE STR

Maine, T. Ber, Franci



Architects consider how to heal wounds of devastating fire

The sutherities are now taking a much tougher time over gratiti and anerchic bill posting

Council, is pressing by a sudar plan to preserve infloric dis-tricts from ruin. In recent decades, Lisbon contages. Shall landlerds could not affird repairs as the value of their frozen rents diminished over the decades

a 40-year rent freeze imposed

by the Salazar regime. The

\$ 97.3

in recent decades, Lisbon suit the northern city of Oporto have been stragging to cope with the steady migration of populations from the rural interior seeking jobs in indus-try and the services. Huge housing estates sprawi across the outskirts of the diy slong with whole neighbourhoods diminished over the decades until they became hardly worth collecting. The solution for owners has been to sell their properties to the state or private companies seeking head offices in the city centre. Many building pur-chased in this way for govern-ment dematments and corner with whole neighbourhoods built clandestinely without proper roads and utilities and what the Lisbon Tenants' Asso-clation estimate to 16,000 ment departments and corpo-rate offices have been finely renovated that show the beauty of old Lisbon at its best.

But before they can be sold, landlords have to wait for their shanty dwellings: As the suburbs exploded, older tenants to die or perplacing tremendous strain on the infrastructure and road suade them to leave by giving them enough money for the deposit on an apartment in the and public transport access to the cities, the historic centres suburbe. have been abandoned to This process has steadily

emptied the city centre of inhabitants, while the build-ings that still house people are allowed to fall into ruin; their neglect, ruin and property speculation. Today hardly anyone lives in Today hardly anyone itves in the Fombaline commercial can-tre of Lisbon, known as the Baixa, that fails deserted as soon as the shops and office close. Masonry is falling from the grinty facales of tottaring buildings in ancient quarters such as the Bairro Alto, Mour-atia and Alfama. enipty apartments often used as clandestine warehouses, as landlords wait for the last ten-ants to leave in the hope of

selling to a corporation. Mr Ribeiro Teles has called, for people to be brought back to the Chiado when the area is attis and Alfana. Many of Lisbon's inner city problems are a consequence of rebuilt, a factor he says would have helped raise the alarm

nave neight raise the alarm more quickly after the fire broke out. Ho said. T believe the answer is to bring life back into the city centre by building apariments, small abops and freeze was lined ally three pairs ano by the Social Demo-crate, permitting annual rent increases at determined per-

workshops so that there is a is awatting implementation. But many believe a wider plan for the reviving all historic secthitving community here." The problem of historic areas like Alfama, Mouraria tors of the city would be more effective than piecemeal proand Graca are more fundamen-tal. Little has been down to grammes. "Preserving the Alfama as a protected island within the rest of city is not the solution," said restore some of them since the middle ages, while traffic and the installation modern utili-

ties have increased the strains Mr Ribeiro Teles, "Lisbon the baye increases the strains on their structures. Efforts are underway to improve some of the these neighbourhoods and the face of Lisbon is growing brighter as the result of a clean-up promeets a global programme, eliminating speculation by making the rules for property sales the same in all areas of the city, limiting the volumes of building, determining an adequate proportion of open spaces and ensuring that all Rossio railway station, rarely given a second glance under its black grime, recently historic building can be reno-

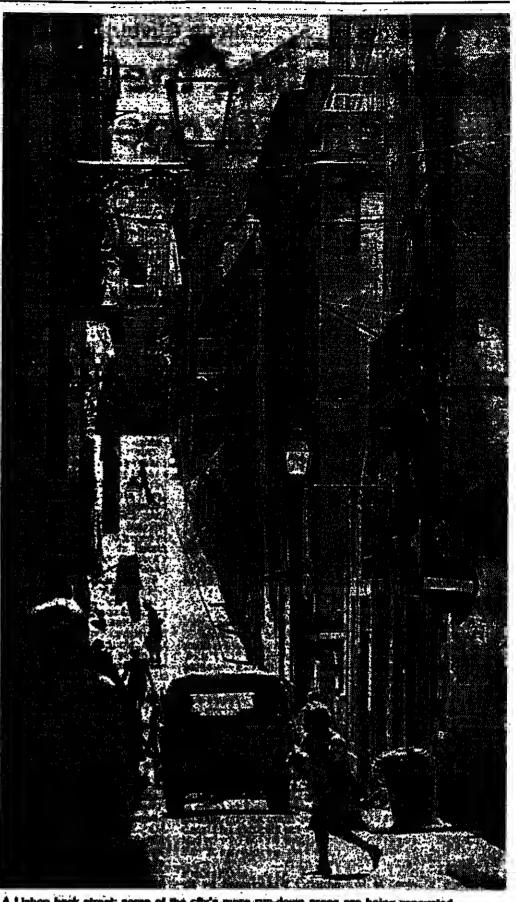
PORTUGAL 9

historic omining can be reno-vated and preserved." Specialists believe such a project will eventually emerge but it is not expected before municipal elections next year where the rebuilding of the Chiado and the restoration of the accent city are likely to be emerged as an intricate monu-ment to 19th century architecure after extensive sandblast-The anthorities are growing tougher on anarchic bill posting and most of the layers of political grafitt painted on walls, statutes and even trees

Chiado and the restoration of the ancient city are likely to be major issues in the capital. Financial support for such a programme might not be diffi-cult to find. "We would be delighted to open a line of credit for saving historic Lis-bon," Mr Dominique Cayan-court, the director of the Euro-pean Envestment Bank in Portugal, said. "But it would have to be a large global proj-ect or the figure would be too ect or the figure would be too small and the city itself will have to come up with the

Potor Wise

. <u>\'</u>



A Lisbon back street: some of the city's more run-down areas are being renovated

ties.

ing.

after for years after the 1974

revolution have been removed, not, without some regret over

the losses of some Chinese-

style masterpieces of mural

politicising that were mostly the work of small Maoist par-

Mr Nuno Krus Abecassis, the

÷.,

IX

were ETT & a land Baltrader was State. WOARS SAID THE TH per cent care tota

The Parkyuna Deb Commerce E LINE STATISTICS OF THE -----WY CON AL DOD STAR THE THE CHARGE'S PROFESSION - BORNEL B. M.

weather and the and Train Cla INDER WHEN MITON BOL ME







1RO VEIRO B







## The importance of a link

By sea the Portuguese discovered new routes and new lands and opened up the way to new horizons in world history, accumulating knowledge over the centuries.

This knowledge is nowadays the basis for the use of the sea as a means of communication and economic development since most trade takes place by sea.

The leader in Portuguese shipping, Portiine, guarantees the smooth running of important sectors in today's economy.

Portline's competitive position in the market is guaranteed by efficient, high quality services, respect for international standards and skilled professionals.

Portline is a vital link in the chain of Portuguese economic activities.

Porting SPORTES MARITEROS CIONAIS SA

i in Lisbon Thade Registry under no. 60768 - Share Capital 5 000 000 000800 escudos

НС

A

-

141 158

 $\mathbb{N}$ 

57 Y

5 to 25

Q-43.5 Å

7 Y 7

500

 $\langle Q_{i} \rangle = 2$ 

----

1.01 (A)

Profile: Luis Valente de Oliveira

# Channelling the aid from Europe



Luis Valente de Oliveira: Planning Minister

MR LUIS Valente de Oliveira looks like a man who enjoys the brass bands that oom-pa-pa enthusiastically at the scores of official openings he has attended as Planning Minister in the three years of unparalleled expansion of public works that followed Portugal's entry to the European Community. A broad, good-natured north-

Х

erner with a merry smile, he appears equally at home meet-ing mayors and addressing vil-lage hall meetings in his Fri-day and Saturday visits to the provinces or devising investment programmes in an office ment programmes in an once cluttered with maps, that over-looks the River Tagus estmary. A vital brief of the 51-year-old Minister, a professor of civil engineering with a Master

of Science degree from Impe-rial College, London, is to channel the flow of Community aid so that Portugal derives maximum benefit from

the unprecedented resources made available by Brussels. Mr Valente de Oliveira takes pride in monuments to modernisation that are changing the landscape of the Commu-nity's poorest member - from new motorways, bridges and dams to reservoirs, schools and research labs. But it is the change in people's horizons he finds most rewarding.

"Ten years ago rural communities needed roads to end their isolation, five years ago they sought drinking water and sewerage systems, but today people think in terms of schools, libraries and playing fields," the Minister said, nea-suring how far the country has come and the distance it still must cover.

Mr Valente de Oliveira's ministry was created by Mr Anibal Cavaco Silva, when he became Prime Minister in November, 1985, as a control

and planning centre for funds that EC entry would bring flooding in two months later. The Social Democrat leader The Social Democrat leader split planning from the Finance Ministry, removed regional development from the Interior Ministry and abolished the Environment Ministry to place responsibility for these areas in a new Ministry for Planning and Territorial Administration.

Mr Valente de Oliveira, sometime Minister for Education and Science, was called from the Northern Region Co-ordination Commission which he had headed for five years to run what Portuguese journal-ists called new superministry that would hold considerable power within the Cabinet through its control of vital EC funds One of the Ministry's first

challenges was to draw up an annual plan setting out policy priorities and development tar-gets, alongside the budget. Opposition parties on the left, that then held a majority, rejected the plan in parliament in one of several tactical moves aimed at bringing down Mr Cavaco Silva's minority 1985-87 government. Preparation of the budget

and the plan by separate minis-tries brought into focus the potential clash inherent in dis-

for Correcting External Defi-cits and Unemployment (PCEDED), drawn up with the potential clash inherent in dis-tinct Finance and Planning Ministries. On one side plan-ners would be expected to press for growth, investment and as much BC aid as possi-ble, while finance officials would be anxious to hold down budget spending and ensure that investment growth did not threaten, the most vulnerable World Bank, sets out terms that investors consider excessively-rigorous for guaranteed foreign exchange returns and capital-job ratios.

Mr. Valente de Oliveira faces m to restraints that the frail-ties of Portugal's economy place on development with threaten the most vulnerable areas of the economy: inflation, the trade gap, the current account and budget deficit. In what some observers saw realism and determination. "We must find just the right dose of investment that makes optimum use of funds available without upsetting our macro-economic balance," he says.

as partly a move to pre-empt undue pressure on macroeco-nomic targets by development He is working on a regional development programme, a global plan required under new Community rules, that replaces appraisal of a series of separate projects by Brussels with a sincle patient frame. programmes drawn up in the planning or other ministries, Mr Miguel Cadilhe, the Finance Minister, came up with his own framework for sustained economic growth with a single national frameminus the risk of returning to boom-recession cycles that have beset Fortugal in the work, giving governments greater autonomy to determine the use of EC funds and the direction of development. "We are looking for equilib-. The Structural Programme

rinm between productive investment and the need to bring down inflation, reduce the budget deficit and keep the trade gap to a reasonable dimension, the minister said. Mr Valente de Oliveira is encouraging local government to contribute to EC develop-ment projects in their regions to reduce the investment that

to reduce the investment that must be met by the public administration. "Nothing is compulsory," he says, "but I feel certain we can convince local authorities to supplement investments that will improve the quality of life in their areas" areas

The Minister believes local councils will listen more closely today than ever before: One of the most gratifying changes I have experienced is growing confidence in the working of local government and the central administration. People now believe in the sys-tem, they know what the rules are and trust them to work clearly."

Today, he says, people are returning to interior towns . such as Visco, Castelo Branco and Lamego. Previously, they headed for Lisbon and Oporto. or richer European countries. That is testimony to the improving quality of life in once neglected provinces. into completing the main north south motorway between Lisbon and Oporto, highway links to the main frontier. crossings into Spain, a new bridge over the Douro River in Oporto, extending airports in Oporto and Faro, and improv-ing railways. Aid from the BC's STAR programme is helping-telecommunications go digital. Modernising industry and agriculture involves not only. investment in plant, machin-

ery and infrastructure but also tapping funds from Community programmes such as RUREKA, to promote research and development, and VALO-REN, to encourage the use of

ing competivity. Education, with special emphasis on voca-tional and technical inaining; has been defined as the coun-try's top priority for the com-

ing decades. Two restraints face Portugal in using Community funds as a springboard into the 21st century. The first is the country's administrative and technical canacity to prepare and imple-ment enough sound projects to absorb the increasing flow of grants available. "After having, mentically no money for ano grams available. "After having practically no money for, and thing for 10 or 20 years, engl-nears in some areas are sud-denly being asked to produce a project a week," said an invest-ment specialist, "technical staff have responded to the challenge magnificently up to now, but only time will tell how far they will be able to how far they will be able to cope as development continues to emand." The second limit is the econany fiself. As investment and

munity funds, inflation has started to rise and pressure is-growing on a yawning trade grip, due to heavy reliance on-imported capital and consumer-mode and on the balance of goods, and on the balance of payments on the current account, which may slip into a year and delicit of about \$100m-

> Rules requiring national financing for part of EC-funded and 30 per cent in Portugal, also present the Government, with difficult decisions over whether to turn down Counti-nity, and for relar, efforts has reduce their massive budget. deficit.

for the first time since 1985.

"Maiking choices and setting priorities for EC funds will, prove steadily more difficult as the most pressing projects are completed," said Mr. Jono Val de Almeida of the EC's office in

Lisbon, The next 10 years will be crucial.

PORTUGAL 10



nd for cable is high in Portugal as improvements are made to the country's telephone and power supply industries

alternative energy sources, with the overall aim of improvconstitution soar, partly due to the massive influx of Com-

going to the private sector."



past

# For the people with more sense---SAMSUNG



Video, Audio, Computer, Home Appliances

an entrant the second state of the



Electronics

Building a future at home

No other Community member has enjoyed aid

of an equal dimension.

ship. Major public investment said Mr. Buninique. Cayan-

Young people no longer have to go abroad to earn a living

YOUNG PEOPLE, who for decades abandoned the grim, granite villages of pover-ty-stricken Tras-os-Montes to support their families with wages earned in Spain, France and Germany, are today riding motorcycles only a few miles into the nearest town to learn farming skills that will help them build a future at home. In Braganca, capital of this remote north-eastern province, regions, once alegy cafes bus-tle with jeans clad youngsters ttending European Community-financed Young Farmers' courses that will show them how to make modern profitable

concerns out of the rugged lands their parents subsist on. Vocational courses across Vocational courses across the country are using grams from Brussels in the same fash-ion to change Fortugal in intangible ways that extend beyond the bridges, dams and motorways whose road signs bearing the blue European flag testify to the physical transfor-mation EC aid is producing in the Community's most back-ward member. "Modernising infrastructure is crucial but it wouldn't make

is crucial but it wouldn't make sense without a similar support for human resources," said Mr Luis Valente de Oliv-eira, the Planning Minister. His team, charged with setting pri-train, charged with setting pri-orities for the vast Community funds flowing into Portugal, is shaping the path of develop-ment for generations to come. European cash is bringing about dramatic changes. Bank-ers estimate EC funds will add

ers estimate EC innus will and as much as one percentage point a year to growth of Por-tugal's gross domestic product up to 1992. No other Commu-nity member has enjoyed aid of an equal dimension. After annual trickles of pro-accession grants, EC funds jumped durgrants, SC mais jumper dur-ing the first year of member-ship in 1986 to Escis.5m(\$320m), net benefit of Esc30.4bm after contribu-tions to the Community budable" The Specific Programme for the Development of Portuguese Industry (PEDIP), now being completed, will inject Ecu500m

get. The flow doubled in 1987 to Escos.5bn, for a net gain of: Escos.5bn. This year the gov-ernment estimates aid will approach Esclo7bn. In addition, the European Investment Bank (EIB) has pumped low-in-terest credit worth a further Escisson into Portugal since

The future promises even greater largesse. BC reforms mean cash from the European The Programme for Portuguese Educational Development (PRODEP), which the Community is expected to approve by the end of 1968, will Regional Development Fund (FEDER), the main source of grants, will double over the supply an estimated Es420bn for education over four years, next four years for poorer

members such as Portugal, which currently receives between 10.5 per cent and 14.5 per cent of the Community budget in FEDER monies. Changes in EC philosophy. have removed the danger that-Portugal could become a net contributor to the Community. Instead, they ensure that the country will gain more than most from moves towards greater economic and social cohesion among the Twelve. Portugal benefited from care-ful preparations made during years of waiting for member-

projects, lacking only the finance, were ready for appraisal in Brussels almost as

soon as the country joined. "People feared Portugal might not be able to come up with

enough good projects to absorb the funds it was eligible for," said a foreign banker, "but the

speed and quality of the first set of applications for FEDER

funds impressed everyone." Lisbon has also shown prow-

ess in convincing the Commu-nity it needs substantial help beyond the basic structural.

FEDER, European Social Fund (FSE) and European Agricul-tural Guarantee and Guidance Fund (FEOGA) grants to recover from decades of under-development that separate Por-tugal from the rast of Europe. Three special aid plans have been created: The Specific Programme for

The Specific Programme for the Development of Portuguese Agriculture (PEDAP) will pro-vide at least Ecu700m over the

first 10 years of EC member-ship to restructure farming,

and discussions are underway to increase the funds avail-

of special giants into moderni-sing industry over the next five years, a further Ecu500m

will be channeled into the

scheme from regular structural funds together with a limitless

amount of KIB loans to which Brussels attaches the synholic figure of a further Rengion"

able"

with about 70 per cent of finance coming out of EC structural funds.

structural funds. EC entry came at a propi-tions moment for reaping haz-insum advantage from Commit-nity aid as Portugal emdiged from recession to enjoy minutes edented economic growth and political. I bitly characteristic first three years of managers ship. Private to prove to not instructurate to prove the first transmitted buffer to not the Line on ov

investment opportunities but has railied strongly. Shift of our loans to industry and hole

Sembal south of Lisbon." Besides improving the qual-ity of life with jobs and facil-ties that will make right lowns-more attractive, developing transport and communication networks is crucial to render the interior accessible. Strue tural funds are being poured where increasing local govern-ment power gives purple greater say in their own fairs.

court, EIB director in Portugal, "as Portuguese hyvestors have come to realise the bank is not "The success of Portog membership of the EC is just a challenge for the G ernment," Mr Valente is G exclusively geared to government lending. Investment priorities are eur seys, "it is a challenge every Portuguese." arcut Mra country so under-

developed in relation to its Pote



BUY YOUR GLASS PACKAGING IN PORTUGAL

CIVE - Companhia Industrial Vidreira,s.a.

WE PRODUCE ALL TYPES OF GLASS PACKAGING FLASKS -BOTTLES - JARS

ues de Fronteira, 8-46. 1002 LISBOA CODEX, PORTUGAL 29 61 - Telex: 13311 Cive P - Telefax: 521141



The most advanced European standards are to be equalled by the year 2000

# How a simple message made education the priority

MINISTERIAL evebrows may have flicketed upwards at the government's first Cabinet meeting a year ago when Mr Roberto Carneiro, the Educa-tion Minister, asked his col-leagues to watch a 10-minute video. The shaple message of the World Bank film "Investing in Children" was that money. in Contoien" was that money, spent on admattion pays a con-siderably higher return on cap-ital that cash poured into fac-tories and made. The effectiveness of that unconventional item on the Cabinet agenda became dear-this automa the became dear-

this autumn as the Prime Minister, visiting schools on the first day of term, proclaimed education the country's top priority for the country's top decades. Portugal, he said, needs to invest in its children as never before to secure the well-being and economic growth that has cluded it for

so long. Mr. Carneiro, having con-vinced his fellow ministers, is now engaged in winning the country's support for a revolu-tion that aims to transform education in Portugal - where

currently only 14 people in dren instead of 30 per cent and every 100 have been to school special education for 40 per for more than four years achieving standards equal to those of the most advanced European countries by the year 2000. "I believe we can mobilise

people behind a drastic reform of the education system," he told the Financial Times, "they launching an Open University for 33,000 adult students; rensense they can be protagonists of history. The Portuguese Beel it is no longer their destiny to be labouries in Paris, maids in Bonn or garbage collectors somewhere else. But a tremendotis effort is needed to close the gap that separates is from the rest of Burope." "The Minister's confidence look.

matches the daunting chal-lenge ahead. By 1992, in the first of three four-year stages, he plans to lower Europe's highest filteracy rate from 15 to 10 per cent, increase the number of children receiving secondary education from 40 to 30 per cent; raise the propor-tion of students going on to university or college from 11 to 20 per cent; provide pre-school places for 75 per cent of chil-

special education for 40 per cent of those who need it com-pared with 26.5 per cent today. Portugal's educational renaissance entails other Pre-e Nine sweeping changes, including elevating the motivation, skill Voce and social status of teachers; Special education liliteracy, rate Higher education

dering rigid national curricula more flexible; giving schools t Lees then 18 per vent the autonomy they need to integrate with local communi-ties and providing them with the libraries, playing fields and computers they so badly need. The most essential change, however, will be one of out-Education has been devalued by half a century of miserly investment and barren centralised control under the Salazar regime followed by a series of policy upheavals imposed by short-lived governments after the 1974 revolution. "Portugal is carrying a great collective burden," says Mr Carneiro, "...when a society loses faith in

1			1				_	
; ···	EDUC	ATIO	N TAR	GET	FOR	1992		
	s per	cente	ge of	eligih	le pop	ulatio	<b>n</b> .	•
· · ·	19. AV		Portig		EEC ····		Portugi	
	<u>e., (*)</u>		current		e çereve		1992 te	
ichool	educatio	<b>.</b> .	30		80-90		75	
years:	school	nd .	. 40		95	• •	80	
	echnica		5	• •	50		50	· .·

Children, parents and teach-Compulsory education, increased to six years after the revolution, was raised to nine ers point readily to what has undermined that faith. In recent years, pupils carrying their own chains to school or years for children entering elementary education after 1987. studying under umbrellas to Eventually, Mr Carneiro aims shield them from leaking roofs graphically illustrate the shortfor 12 years of schooling, thus raising the minimum schoolleaving age from 12 to 18. But as Portugal implements moves towards universal and comings of scarce and dilapidated facilities. Of Portugal's 120,000 teachers, earning around Es55,000 (\$358) a month, only half have been extended education made by richer European countries 20 able to obtain any professional training. Until a new law this year, more than one in 10 years ago, the school system has shown signs of collapsing under the strain. Each year 100,000 children abandon school before they are 15. The failure rate during the first four years of school is 40 per cent — a figure the Minister teachers had to move from school to school across the country to find a post each year, regardless of families or housing problems.

40 10

plans to reduce to the European average of 5 per cent by 1992. Child labour has yet to be

eradicated. Perhaps most crucial to Por-tugal's future is a change of attitude towards technical education. Technical schools were virtually phased out after the revolution in what was appar-ently intended as a move towards comprehensive education but ended up by generalising academic grammar school-

style teaching. In a poor country where edu-cation remains relatively eli-tist, social achievement tends to be measured in doctorates and the accompanying titles of "Senhor Doutor", "Engen-heiro" or "Arquitecto" are still everyday forms of address in Portugal.

The result is that while administrators, lawyers and medical practitioners abound, there is a drastic shortage of an intermediary level of techni-cians, middle managers, agroa-omists and skilled workers – the kind of people. Mr Carneho says, who will get their hands dirty and help make Portu-

Portnenese education. The gov competitive.

Only 5 per cent of Portuguese youngsters receive any kind of technical or other vocament, both in quantity and quality" is required. Public spending on education is curtional training, forcing Mr Luis Mira Amaral, the Industry rently between a quarter and a Minister, to acknowledge that third of the European average "a lack of skilled technicians and workers is currently the greatest restraint on our economic and industrial development." Mr Carneiro aims to change

But changing attitudes will not be sufficient to transform

in per capita terms, etactly the same distance that separates Portuguese industrial produc-tivity from that of its EC neighbours. Despite the Prime Minister's this situation by channelling 50 per cent of students, the curcommitment, Mr Carneiro faces some tough bargaining in rent European average, into technical education by 1992. Cabinet to maintain spending on education at 4.75 per cent of GDP - 12.8 per cent of the total government budget - as last year. To carry out the intensive investment he deems essential he has turned to the EC drawing up a four-mean Private industry is being encouraged to set up training schools with EC grants, new polytechnics are springing up and, in an exception that illus-EC, drawing up a four-year trates Portugal's pressing problems, European Social Fund investment has been approved special programme for develop-ing Portuguese education to extend technical instruction expected to be approved in within the state school system. "I look forward to the day Brussels by the end of the year that should provided Es400bn to modernise schooling in mainland Portugal, Madeira and the Azores islands. when everybody in Portugal is just plain mister," says the Education Minister.

ernment recognises that a

"drastic increase in invest-

Peter Wise

**XI** .

its schools it loses faith in its inture." **PROFILE: AMERICO FERREIRA DE AMORIM** 

**A determined pioneer** 

a pioneer - an easy charm failing to hide an equally steely determination.

As head of the Amorim' group of companies, he has steered a course that has led the family firm from a basic business, supplying corks to the port and wine industries, to links with such European corporate buccaneers as Mr Robert Maxwell and Mr. Carlo de Benedetti. When their father died in

Ser Ser

A MARY PARTY -

irn a livin

FileTo

1953, eight sons found them-selves with a business with sales of about \$200,000 a year. Today, the group's 17 main, vertically integrated industrial units are expecting turnover to reach \$185m with Americo indisputably at the heim. According to analysts at James Capel, the group as a whole is responsible for 31 per cent of the country's exports of cork and cork products or 22.78

per cent of world output." --

LIKE THE great Portuguese In spite of this extraordinary navigators before him, Mr. level of market penetration, Americo Ferreha de Amorim is. Amorim has not sat on its in spite of this extraordinary consequent early planning of Europe-wide holding company Amorin has not sat on its hamches. With extensive research and laboratory work, it has devised products beyond the stoppers and tiles busi-nesses, continuously moderni-sing to find new industrial ambications applications. Cork's unique qualities have

helped. But Amorim has also hered. But Amorim num and been aggressive in creating markets. In recent years, for example, it has used new tech-nology to batter its way past traditional suppliers into the highly-conservative Cham-pagne industry and has now had to double its 100,000 capacity to meet demand from all

the best-known producers. Other uses range from insu-lation products to compounds with rubber for gaskets. Mr Amorin attributes much of the company's now prodigious growth to his own realisation as far back as 1962 that even tual Portuguese membership of the EC was inevitable; and the

new factories. to spearhead new investments But it is only in the last and to be exploring possibili-

often as a minority stake holder, leasing, insurance and financial service activities. Like other big family busi-nesses in the north, he also strongly supported the creation of the Banco Commercial Por-tuguese when private banking was resumed. Other activities

include beef farming and forestry, tourism, property, con-struction and textiles. Aware of his reputation, forsigners have sought him out for joint ventures. These have included a plan

with the French Accord group, owners of the Novotel and Ibis chains, to build 25 three and four-star hotels. Amorim is also reported to have been offered a seat on the board of a new Carlo de Benedetti-led

eight years that he has begun a generalised diversification. So subsidiaries publish reports, but Amorim has now entered, often as a minorite technical and to be exploring possibili-ties in the property market. with the British publishing. tycoon, Mr Robert Maxwell. "Portugal is a small country and to be exploring possibili-with the British publishing. "Portugal is a small country and when you have a group.

and when you have a group, you have to think of new opportunities",Mr Amorim says. "Anyone who wants to

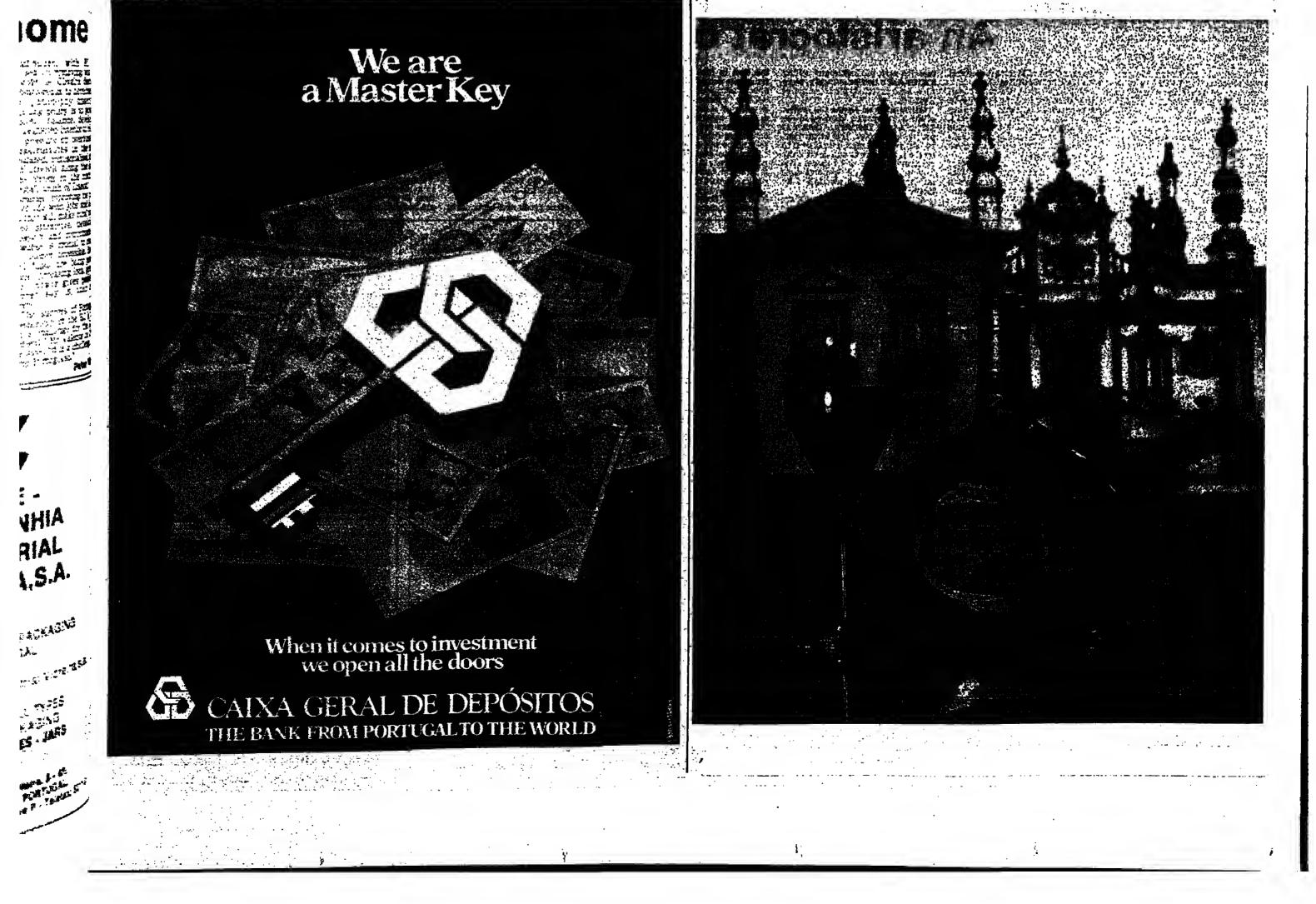
grow must diversify." Not least of these opportunities are the fruits of the new privatisation proposals now beginning to emerge from the government. Next year, Amorim plans to combine its activities in a holding company and issue stock on the Paris and Madrid bourses: A London quo-

takeover, however. Mr. Amorim, who is reputed to manage with a rod of iron, is suffi-ciently traditional to insist that the family, and that. means he, will always maintain control. Ivo Dawnay



Funchel Bay, Madeira Island, an autonomous region of Portugal and a long-established holiday verue, especially popular wil overseas visitors. Portugal last year attracted more than 18m foreign visitors, of whom 1.2m were from the UK. Madeiris, with the nine-laland Azores archipelago — another autonomous region — both have regional parliaments and their own but Medeira is also developing offshore banking and duly-free zones.

an the prove set and share a state was the set of the s



## PORTUGAL 12

Being predictable may not win prizes with wine buffs but it pays off at the supermarket checkout

# Product consistency leads to marketing success

WINE BUFFS celebrate their drink for its dramatic inconsis-tency. If that were not so, all that chat about affable, if presumptuous little vintages with full noses, would never have been invented.

Luckily, the accidents of weather, soil, grape variety and geography, have given loquacious connoisseurs plenty of material to amuse themselves, and, consequently us, although whether we laugh with them or at them depends on our own knowledge and pretentions.

Meanwhile, Portugal - argu-ably one of Europe's least pompous countries - has found out that adding a little predict-ability to the bottle may not win prizes in the panelled rooms of St James's Street importers, but tends to score at the supermarket checkouts.

There are few better exam-ples of this than the Mateus wines, not so much an appellation as a brand, that last year sold 3m cases, representing about 3 per cent of Portugal's total wine production and 80 per cent of the total Esc5.5bn (£21.2m) sales of its owner company, Sogrape.

On the seductive charms of its sweetish rose and charac-teristic flask shaped bottle, Mateus has launched not only thousands of holiday romances but also Sogrape into the big selling league.

Recently, the parent holding company - now undergoing restructuring - has hranched into port by buying the traditional house, Ferreira, and is also planning new launches of sparkling vinho verdes and wines from the Dao region, also in the north.

The company's success has led to diversification and investments in a range of activities that embrace, banking, property and hotel develent agriculture and even engineering ventures.

But it remains the achievement of a consistent product that concentrates the Sogrape wine business on creating and marketing. Mateus now claims to be market leader in West Germany's rose sales and an astonishing 20 per cent of all Italian wine imports.

This year, Portugal's wine makers have suffered a disastrous crop, perhaps 40 per cent down on 1987, that underlines

ENSCONCED IN his ancient, low-beamed dockside office over-looking the port warehouses of the River Douro, silver-haired Mr Joa-quim Mannel Calem appears the

the vulnerability of production to the vagaries of the weather. But its lesson of the value of identifiable hranding has been noted by other Portuguese wine companies, like Lisbon's Fonseca, which is now doing well with a rival rose, Lancers in the US market.

This is not to say that sev-eral regions could not produce the equivalent of high quality chateau hottled wines, given investment. A recent visit by members of the distinguished Institute of Masters of Wine concluded that, in some respects, Portugal paralleled Italy's industry several years

But in the short term, it is branded wines that look set to ensure a guaranteed place on the supermarket shelves.

Sogrape is now planning three new products including a Dao, a vinho verde, and a more costly special reserve.

While admitting being a brand-orientated company, Mr Salvador Gnedes, recently in charge of Enropean sales insists that low cost and quality is not part of the game

"We are not competing in the lower sector of the market so we are not worried about cheap wines coming in from Europe," he says. "Our main worry is about parallel trading and our positioning in various markets

"A Portuguese supermarket could easily sell our wines which are lower priced here to the UK, and make a profit this has already happene

The shadow of 1992 holds few fears, however. If lower tariffs are unlikely to boost exports radically Portuguese low incomes and residual chau-vinism should keep the foreigner from damaging total sales which last year were just less than 900,000 hectolitres

worth Esc5.7hn. Small farmers must continue to battle with the elements, but For the venerated port indusare unlikely to be forced to try, the pile it high, sell it grub up vines as their total affordable philosophy is hardly natural style. Not least, the long lead times and complexioutput and long established regulatory system means they can claim not to be contributing anything to the notorious

wine lake but merely meeting local consumption. Indeed, technical grants from both the EC and the World Bank are helping modernisation and efficiency.

status attached to the drink appears to have found new markets hardly identified with the port and wine pub drinkers or the gentlemen's clubs. Since the hig shake-out in

ties of production, diversity of brands and vintages and a the 1960s when swooping multotal generic promotions bud-get of less than \$500,000 make ti-nationals like Seagrams led at times to despair in the hud-died wineries on the Vila Nova Mateus style success neither da Gaia quayside, a quieter industry has enjoyed consistfeasible nor desirable. Nevertheless, the growing affluence of young people and ent growth.

Export volumes have. increased from 410,000 hectolitres in 1976 to 684,000hl last year with total sales now val-ued at somewhere around

Rsc25bn - still above the earnings of wine. The companies are now in a fairly good financial state," says Mr Antonio Filipe of Cockburn, now part of Allied Lyons' Harvey's of Bristol group. Nobody is going to dis-

PROFILE: JOAQUIM MANUEL CALEM

appear unless they want to sell out."

France and Belgium, which drink port as an aperitif, account for almost half all foreign sales, while Britain's 12 per cent of the export cake concentrates heavily on higher-value vintages. There is also new and healthy interest in the US whose purchases have more than doubled to 12,300hl in the. last four years. The Far East

shows promise.

Compound growth averaging truous crop. Port shippers, one feels, would like to consider their relationship to Peringal's bulk

5 per cent a year since the mid-seventies is about as fast as the industry can manage Mr Filipe believes, particularly in the light of this year's disas

close as that of the Reform Chib to a Tesco supermarket, though many produce it as a by-product. As a whole, however, the

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

country seems to be ensuring that the traditional ecological balance, between connoisseurs and guzzlers is kept profitably in balance.

Jvo Dawnay

No see

18 - T

1.1

- ----1. .

A. 41

10 C -

1.57 55

TE 67. -

12. 22.

- 20

-----

724

ofi

po

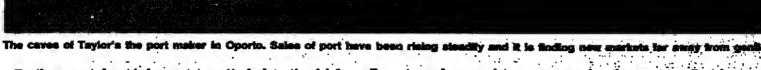
ktur kthr kthr

TOW

rai

bo

new account. "It is a question of lots of imagi-nation, regularly brought down to earth by common sense," Mr Calem big groups, but I believe a good



## XII

very model of the traditional Oporto patriarch.

Indeed, he has recently strengthened his iron grip on A.A. Calem Filho Limitada by lifting his per-sonal shareholding to 80 per cent, even though the only other two owners are close members of this

own family. "One likes to ensure control," he smiles, "though I admit it is rather going against the modern flow."

Such sentiments are common among the old strong-willed aristoc-racy of the port trade. Mr Calem himself found his father and uncle's management of the family company sufficiently dogmatic to keep him away from the business until 1974, preferring to serve his apprentice-

4

and a second second

ship as a General Motors dealer and with National Cash Register. Founded in 1859, Calem's began as a port trader ferrying the wine in clippers to Brazil and returning with cargoes of tropical timbers. Today, one division of the business concentrates on stocking and sell-ing special steels and acting as agent for Sweden's SKF.

It also distributes such prestige products as Hine cognac and Bollin-ger Champagne, alongside its own Douro table wines through its dis-

remains port, producing and selling 300,000 dozen bottles annually, more than half exported, for a return of Esc2.5bn.

Calem is by no means the largest of the 22 companies involved in the £130m-a-year industry, though it produces Velhotes, the home mar-ket's favourite brand, and claims to be the last family to still control the company that bears its name. (The Taylors, Warres and Grahams have all long since been swallowed by

larger groups.) Such proud boasts, Mr Calem hopes, could spark new growth for

the firm in the future. For so far, unlike the astonishing fashion-influenced surge of the single malt whisky market, port's growth remains on a more gradual, though definitely upward trend.

But there are hopes that greater consumer discrimination and the selling power of exclusivity will . continue to contribute to the company's steady 5 per cent to 10 per cent a year increase in highly com-petitive export markets.

"The problem is that port mar-kets are different," says Mr Vasco d'Avillez, Calem's senior vice presi-

dent, formerly with Heublein and IDV. "Each has to be treated espe-cially. We are hardly going to dio-tate social convention to the French, for example, who drink port

as an aperitif." Mr Calem has, however, been dictating a substantial new investment programme, increasing land in mo-duction, expanding and moderni-sing plant and pursuing his declared aim of 'quality, quality, quality with the creation of single quinta (vineyard) and late bottled

ie Vilation, 290 - 400 Perto - R

An aristocrat of the port trade product plus good service sells As if to prove it, he happens to be the Portugoese agent and franchise holder for two other companies that that only by cutting out exporting in cashs in favour of in-plant bottl-

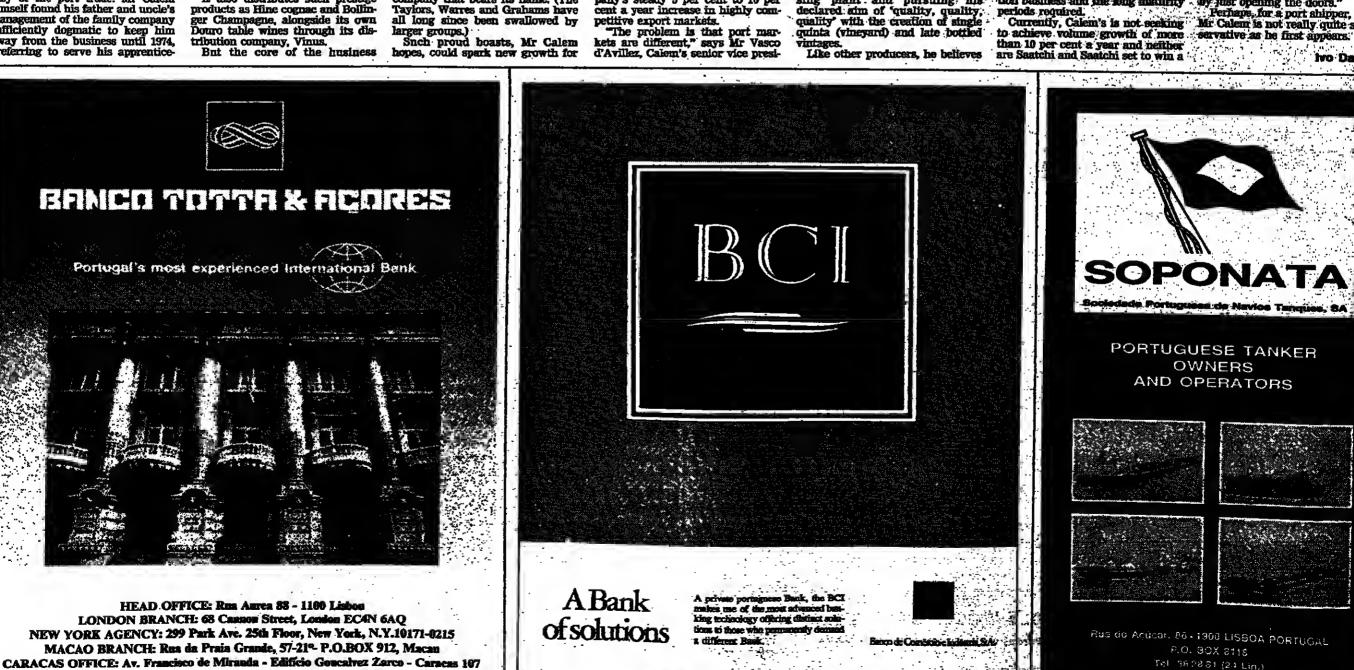
brand wines to be about as

ing can more value be added locally, though a quarter of his own exports go under the labels of such buyers as Saleway and Argyle. The prospect of an explosion in sales like those of Macallan or Glen-morangia is Waited howaway by morangle is limited, however, by the very nature of the port produc-tion business and the long insturity

holder for two other companies that do just that aports car-maker, Fer-rari and the phenomenally fast-growing natural cosmetic products chain. The Body Stop. "The Body Sop doesn't believe in marketing but puts all its cash into the photacts". Mr. Calem observes admiringly. "You get the customers by just opening the doors." Perhaps, for a port shipper, camp Mr. Calem is not really quite so con-servative as he first appears." servative as he first appears." Ivo Dawnay

Telex 12508 TANK P

Telefax (IND: 051/1) 38:58:50



Associated Bank: Banco Standard Totta de Moçambique Linkes Office: Two Andreds Christ. 42 - 1000 Linkes - Po



ory: this industry directly provides 220,000 jobs

The textile industry is warning that a nationwide collapse could be just around the corner

### Sector's leaders seek government intervention

**IRTUGALS** lextiles lody Policies and the sector's leadership is now warning that, without govern-ment intervention, disaster is

OCTOBER N

imminent. The lion's share located in the tiny golden triangle of Por--27. 1.27 17.23 to-Braga-Guimaraes in the

northern region, textiles are the largest earner and 1 24.4 24721 employer outside agriculture giving jobs directly to some 100 DEC 20 2000 220,000 and providing a prime 55.57 - 17 min source of income to 800,000 more.

A 2.1 2.44 10.00

277 27.22

JATA

TANKER

ATORS

Sec. and 10.000

Last year, the industry sold about 60 per cent or Esc41.6bn of its total production abroad in Lan a third of the country's total

mailtenug is as

foreign carnings. In value terms, overall output is equivalent to one quarter of all Portu--guese production by manufac-turing industry. Of this, 70 per cent is in higher value, ready-to-wear clothing, with the remainder scattered through

fibres, yarns and weaving. But in spite of these proud bossts, leaders of the hundreds of textile companies spread across the country are warning that a nationwide collapse is just around the corner. Mr Alexandre Pinheiro, head

of the ANIVEC clothesmakers' federation and a militant campaigner for the industry, argues that double-crossing by the European Community and inadequate backing from Lisbon has systematically under-mined potential growth since the revolution stagnated pro-

discion in 1971. "Since then, the industry has grown little and badly", he says. "We are now suffering from problems of investment, lack of bank finan-cing and from lack of flexibil-ity in employment laws."

But chiefly, the problems stem from the EC's failure to meet its commitments, and its imposition of quotas and restrictions on sales." Mr Pinheiro argues that

when Portugal was a member of the European Free Trade Association (EFTA) its access to EC markets was far greater than it is today. Now countries like the UK and France frequently impose licenses and unit-quantity quotas with little or no prior warning, thereby damaging production sched-ules and leaving companies. with unsold stock.

has for the first time been seri-ously hampered, he alleges, with an inamediate impact on profits.

Many companies are export-ing at break-even prices simply to maintain market share.

Mr Pinheiro pow claims that "social unrest" are just around the corner if a new agreement with the EC is not negotiated. Such an alarmist view does not appear to be shared by government officials. Nevertheless, they accept that a fundamental restructuring of the industry is a pre-requisite to success in the longer term.

Mr Antonio Taveira, a direc-

While imports have the of the northern region plan increased eight fold, in just the first year of EC membership, Portugal's access to the market the verge of crisis for years, but always seem to get through, due to its strong capacity to adapt.

"Nevertheless, it needs to be able to diversify its comple-mentary activities, not least in small scale machinery for

industry." In part, it is scale that produces textiles' greatest prob-lems. The average factory in the region employs less than 50 people. Large or medium-size companies will farm out con-tracts to a substantial number of these small firms, thereby ensuring that if one goes bankrupt others are ready to take

its place. But the advantages that this field lity brings problems for raising investment finance. As long as Portuguese salaries remain competitively low with the rest of the EC, all should go well. But if they rise substantially, then alternative suppliers like Turkey, Morocco or the Far East will prove more attractive.

One foreign banker claims that while there are a number of well managed and capitalised hig-players in the indus-try, he is flooded with loan applications for new technol-ogy from medium and smallsized firms with inadequate management expertise or collateral to prove an acceptable risk.

Made in Portugal' label. "Recently, we have had a great increase in quality", he says. "Bot this has been swal-But he adds: "The last three years have been good for texlowed up by other people's tiles and footwear with a mun-

ber of new courseries forming there has now to be a greater concentration on merging and rationalising existing businesses.

brand names, sold under the

munications.

brand mamos disguising the country of origin.

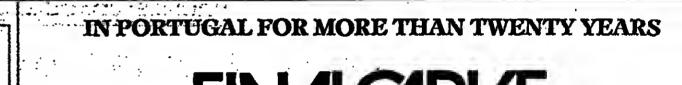
Efforts are now underway to promote Portuguese design at international trade fairs, the first of which was held in Oporto last month. But in the end, Mr Pinheiro

Incoming investment from abroad has accelerated somewhat recently, with West German and Scandinavian comparemains insistent that only a nies showing most interest. But the attractions of local centrally directed government policy, extending temporary protection for the textiles and conditions are inhibited by poor infrastructure and comclothing sector, can give a breathing space from foreign competition. He says that 12 years, he says, are needed, to allow the industry adequate For Mr Pinheiro, the only

guarantees against a downturn lie in boosting the reputation of the country's product inter-nationally and developing local time to readjust. Whether of not this is true,

the momentum towards the 1992 deadline for a barrier-free Europe makes it look highly improbable.

Ivo Dawnay



# Do you know the meaning of the word Profits.

# Opportunities. Returns. Technology. Updated industry. Growing markets. Growing markets. Avantageous incentives.

# Labour.

Small country, big opportunities: a winner challenge. The Foreign Investment Institute provides interested parties with information and support.

Foreign Investmento Estrangei 

## **INALGARV**

LAND AND REAL ESTATE OWNERS/DEVELOPERS

### **ONE OF OUR ACHIEVEMENTS**

Praia das Gaivotas (Lagoa), Algarve, Portugal

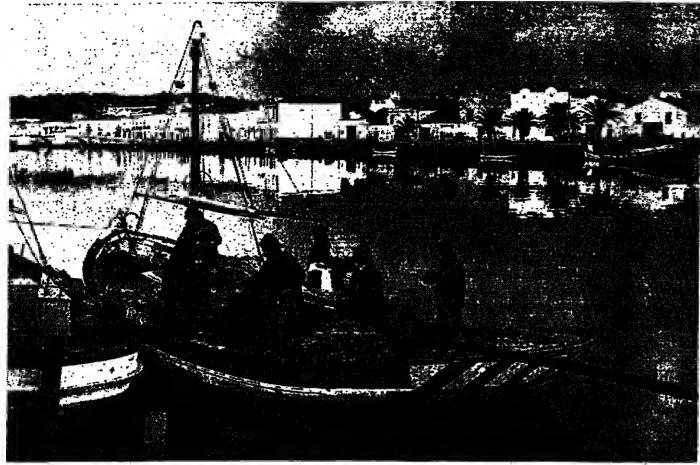
### FINALGARI/E

Sociedade de Promoção Imobiliária Turística, Sarl Av. Fontes Pereira de Melo, 14-16° Telefone 01 522360

1000 Lisboa Telex 12196 FIGARV P

Portugal FAX 01 532297





Fishing continues, often amid the bustle of the tour coaches and sightseens

#### TOURISM

### Lisbon takes to the boats

CRUISING on the river by day or night has become the way to see Lisbon from a novel angle.

It has long been known the city, with its higgledy-piggledy old quarters looked good from the river Tagus, especially at sunset when the old place turns a delicate pink. But until lately to see Lisbou

from the water you had to be either rich and own a boat or be a modest commuter on the ferries plying the Tagus.

Now that has all changed. Waking up a little late to the notion that many visitors like to do more than clamber on and off tour coaches, the city now offers between May and September two hour boat rides by day or night - the latter prettily titled Lights of Lisbou (which include dramaticallyfloodlit monuments along the waterfront and further up the

Everywhere, municipalities, after past neglect, are restoring local monuments

Eagerness to preen for visipicturesque colour to paying customers from Europe, the Americas and increasingly the tors and welcome them more Far East

For too long Portugal was generally confused abroad with an impersonal Algarve where you went on the cheap to bake in the sun.

Like other nations blessed with long sunny seasons, Portugal is now uneasy about the downmarket packaged British holidaymaker - not least his this hideously-rainy year until July when the sun came and gift for alienating bigger spend-ing, visitors unbappy at the prospect of sharing a resort with the segment of the enterstayed out, tourist revenue has gone up and should net \$2.5bn by December - 23 per cent more than 1987 (which was 40 per cent higher than 1986). The number of visitors should prise culture whose manners stayed home with the thermal

Quality tourism has become shibboleth for the country including an Algarve now investing in tennis courts, yacht marinas and golf courses to attract more prosperous year-round visitors, in luxury developments offering green space, in hotels able to cater to conventions or conferences without bursting at the seams and in efforts, somewhat belated, to block the more awful symbols of downmarket tourism: grim grey high-rises, tacky shops and restaurants. To the North owners of manor houses and less grandiose establishments are doing bed and breakfast that in some cases can stretch to hunch or dinner that has caught on with visitors with cars who like to savour the quaint flavour of Portuguese rural life. Everywhere, municipalities, after past neglect, are restoring and primping local monu-ments, churches and castles, museums, squares and gar-dens, and taking more pride in their heritage. Cafe and restaurant owners are repainting and polishing, buying new furniture and bright new awnings to replace grabby old stuff that should have been thrown away years ago.

5

comes from Spain which finally discovered its neigh-bour when it joined the EC in elegantly is part of a rebirth of national pride that comes with political stability, economic 1986 and now flocks in, creatgrowth, EC membership and EC structural funds that help ing monstrous traffic jams at the frontier, shopping or dinfinance local development. ing, sightseeing and exclaim-ing "Mira, hombre, one raro" More polish and self-promo-(How curious), and returns to tion that invites visitors to see more in Portugal than sun and Andalucia, Extremadura or Castile convinced it has been sand, have paid off: even in

on an adventure. Well\_it is an adventure to enter the house of a neighbour whom you have studiously ignored for most of his life and find him not as impossible as you thought, but shy yet happy to show you his newlyburnished treasures



exceed 15m (1% times the pop-





Water theme parks on the Algerye, His this one near Portiman, have become big business



rally sufficient breath to hit low, never mind high, notes, or hold a tune. She was a

Now 46, Mr Cassuto Tirst studied conducting in Portugal then in Vienna with the leg-Nine young Portuguese trainees were hired who, conendary Herbert vou Karajan. Winner of the prestigious Sertrary to local practice, would get Koussevitsky prize for connot be allowed to play a note in ductors, Mr Cassuto has worked with Leopold Stopublic until they were of sufficient calibre. Mr Cassuto urged kowski's American Symphony, with the National Orchestra of musicians and sponsors. "Join us and indulge your sense of New York, and with the Rhode adventure." Island Symphony -- and has taught conducting at the Uni-Portuguese players, full orchestra members or trainees, versity of California at Irvine. have risen to the occasion with a zest that proves that disci-plined talent has been waiting for a catalyst and fitting show-America also taught him how to raise funds for music... stepping stones for Mr Cassu-to's stubbornly-nurtured dream of founding and leading a top-rank professional Portuguese CSSP. Having whikled nearly \$1m for his first year's budget out of sponsors like Ford, British Petroleum and Shell, and major nationalised or private hanks or groups . Tabarnairs orchestra that would make beautiful, accessible music and enhance the country's reputation. He nursed the dream for 20 banks or groups - Tabaqueira, years before he could give the country of his birth a 38-piece Portucels, Caixa Geral de Depositos or Banco Comercial roving orchestra made up of Portugues, RAR, SONAE and . . . . . . . . dozens of others, Mr Cassuto is

-of a more professional and ambitious generation of Posta-

÷.,

NR 84

2

N -

-

87 J.

-

÷.

.

5

11

XIV

hills).

Landlubbers who shudder at the thought of a chug among the tugs, ferries, cargo vessels and luxury liners that frequent the Tagus have another choice a 90-minute tram tour, clanking and creaking up and down narrow, cobbled streets where bus drivers fear to tread and motorists honk and gesticulate because they are stuck behind you in streets where a fat cat can barely squeeze between tram and wall

Trams have been here since the 1880's. But until 1988 no one thought of making a tram tour a daily tourist attraction.

Late blossoming ideas are symptomatic of the time it has taken Portugal to understand how to show off its history and

Markets are always popular with the tourists

Mrs Foster Jenki drous 1930's matron used to hire Manhattan's Carnegie Hall and before a delirious audience, with her brave accompanist Cosmo McMoon, blithely assail some of the toughest arias ever written for sopranos or mezzo sopranos - she wasn't fussy about the range. Strong men wept when Flor-ence warbled - if that is the

they will shudder.

right word - the Queen of the Night's aria from Mozart's Magic Flute, the Bell Song from Delibe's Lakme or other feats of strength many famous sopranos studiously avoid. Later generations are privi-leged to share the bliss of those 30's nights thanks to record-ings of Mrs\_Foster Jenkins'

unique contribution to music. She could not sing. This did not deter her from performing with a bravura rare in the tone-deaf innocent with total faith in her talent and if you do not mind sore eardrums, her recordings are pure, unconscious comic genius.

Over the years Portugal has suffered somewhat from the Foster Jenkins syndrome: too many uncertain singers, or indifferent instrumentalists and conductors who achieve the interesting feat of making Mozart sound like Bela Bartok. They lacked Mrs Foster Jenkins' Grand Guignol hilarity but they have offered difficult evenings to audiences too polite to throw epithets or tomatoes as an angry Italian public would, at under-talented or under-practised performers whose confidence generously

exceeds their ability. Portugal is not lacking in talent but sometimes the grind of studying and the punishing practice, the discipline of starting at the beginning, not presuming to know everything after three lessons at the Conservatory do not come easily. Musicians perform too soon or too casually for their or the audiences' good and their slap-dash approach detracts from the reputations of many good highly-talented young Portuand hardworking musicians guese and foreign musicians who give enjoyment to a new public and inspire other young who have tried to set high local standards and make an international career as well. Patronage of music has been musicians to try harder. shaky, too, apart from erratic and miserly government back-ing, or support from the 32-year-old \$10n Calouste Gulben-kian Foundation, which prosuggested his idea in 1968, applying for backing for a trav-elling orchestra. No one was interested, so he pursued his vides scholarships and has its own orchestra and ballet com-American career, conducted sporadically in Portugal, unhappy with the quality of orchestras, and dreamed his

pany. The Gulbenkian orchestra The Guibenkian orchestra can play well under martinets, and rather less well when given its head... not so much a lack of gifts but of a tough resident conductor pushing for consistently high standard. Outside the Gulbenkian, Por-

tas suffer from lack of money, morale and players. The radio orchestra when it gives con-certs must fill seats abandoned years ago by fed-up players, with green Conservatory stu-dents who can barely read a score

But times have suddenly changed. A new force is chal-lenging old attitudes and drawing joyful audiences. It is called the Nova Filarmonia Portuguesa - the New Portuguese Philharmonic.

In six weeks there were enough pledges to get started, audition young musicians at home and abroad, and offer a Only five months old, the year's contract to the core of the Fliarmonia: young but established American, Czech and Bulgarian groups of wind orchestra has proved a that Portuguese ensemble can not only play in close harmony but innovate and exhilarate.

It is the work of an obstinate and string players who would both perform and give master man - the composer and con-ductor Alvaro Cassuto, Portuclasses in the provinces - a fim-

. . . 19

now hitting them for next year's needs - larger because **Remarkably few** the orchestra will increase to businesses dared say 44 players, making its way towards large orchestra status 'No, thank you', to Mr. a few steps at a time. Cassuto

Alvero Cassuto first

Finally Portugal's 1996 Arts Sponsorship Law that gives businesses 45 per cent tax relief on contributions to the

arts, made the Cassuto dream.

Starting last October, he canvassed Portuguese and foreign companies and local municipal-

ities (studiously avoiding the government) for help in setting

up and operating his orchestra.

up and operating his orchestra. Remarkably few businesses dared say 'No, thank you', to Mr Cassuto who is not only an iron-willed maestro but past master at persuading entrepre-

neurs to pnt their money

where his music is

Between its debut in late May and mid-September the Filarmonia gave 54 concerts -an unheard of number for Foran university of mumber of rea-tingal. It played everywhere: cities, large and small towns, in cathedrals, medieval ruins or palaces, cinemas, hotels or humble parish halls - wherever there was an andience, Mr Cassuto and his players got on the bus and took music to the hinterland.

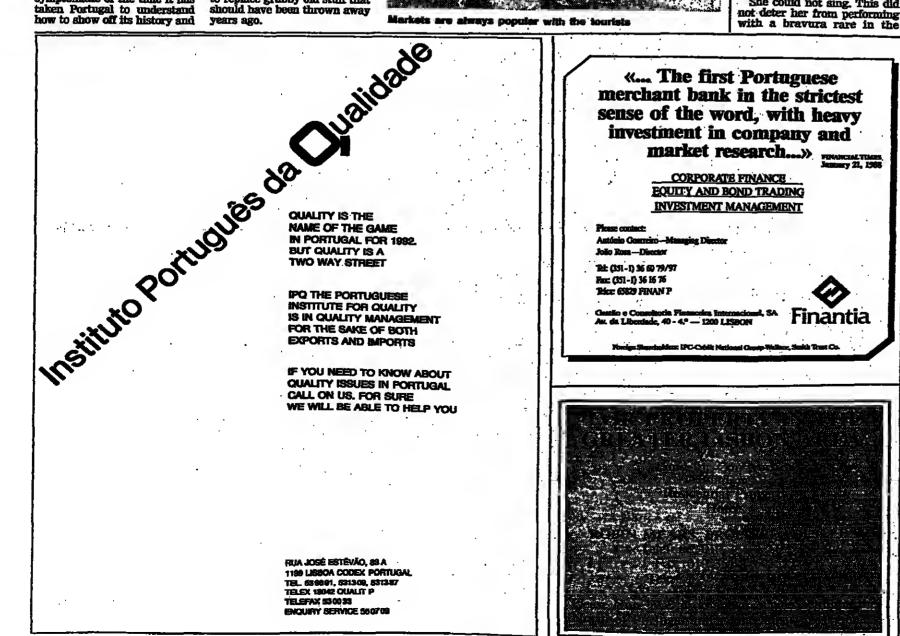
People responded with won-derment. Children crept up to the musicians' platform at sat at their feet, entramied young local musicians begged to be included in master classes and began to dream of one day being a Filarmonia trainee.

Though small for now the Though small for now, use Filarmonia sounds as mellow and expansive as a big sym-phony orchestra. Its vervety, bold quality has led Portu-guese music critics, unused to not making excuses for erratic phonest to constant the second players, to rave, and andiences to bang their hands together as they rarely have in the past, no longer out of mercy for the misguided creature on the stage but out of sheer pleasare.

National pride has taken a vitamin shot and the birth of the Filarmonia has forced other Portuguese musicians to take a hard, critical look at themselves.

As fast as you can say alle-gro con brio, the Nova Filar-monia is shooing the echoes of dear old Florence Foster Jen-kins off the local musical stage.

**Diana Smith** 





### Farmers throughout the country are beginning to come to terms with the Common Agricultural Policy

# determined assault on agricultural traditions

HARRS everywhere hate valiant efforts have been made in two years to correct centa-ries of mistakes, newly-ambi-tious farmers had ample cause to detest the elements this

سماء . <u>بو ټې</u>و :

~TOBER IS

year. . In October 1987, the rains came, stayed and damaged what should have been record COOR.

But this July the sun But this they the sun network of once the damage was assessed and partially the paid by the authorities, the farming community began to plan for the future again, no famers simply as Portuguese farmers but as members of the EC and its complex Common Agricultural Policy. EC membership has forced

EC membership has forced drastic consciousness-raising on to portuguese farmars and officials. The emerience is as salutary as a maximum-strength tonic. Initially it taskes so hitter you can barely stand it but after a while you. function better than ever. Portugal joined the BC with one of those baradores that

one of those paradoxes that make it so endeating yields and quality were a quarter or at best half of European aver-ages but prices to the producer source above KC levels oared above EC levels.

nged

A 17. 10 \$2.38

3134. J. 2767-22

58 (58 200 (61 22) 5 (27) (10) (12) (20) (72)

aan tara te ke bee

ntus vite and max ಸ್ಥೆ ಮನೆ ಮುಖ್ಯ ಸಚಿತ ನಾಯಾಗಳ

257

بين ۽ مديني ۽ هيت ۽ ننڌ ويريني چاپ

معدد مراكر المراج N 1 1 1 42 75 -----

Between now and 1996, prices of grain and of milk must drop to (descending) EC

Milk, whose price was 30 per cent above the EC's has almost levelled already and production is rapidly becoming more efficient in fast-changing mar-ket conditions. Domestic consumption of

dairy products, while growing over the last 20 years, is far below BC levels. destroyed in 1987), and to grow corn or fruit and vegetables, for which there is a market.

for which there is a market. In the Algarve, coexisting with tourist projects, farmers are going into intensive fruit and salad greens production of citrus fruits for EC markets, is increasingly in greenhouses that spared them the worst rain dynamic the worst The Portuguese drink 69 per cent the amount of mill com-pared with their EC partners. For butter it is only 19 per cent of butter and 30 per cent for chasse

blet habits are altering, though, and the local dairy. industry is keen to create a niche before it has to face free rain damage(this year). in the north people who once grew a bit of kale and a few ears of corn for silage for their BC imports when its protective transition period ends. Grain prices, meanwhile,

cow or chickens are getting into kiwi fruit, while wine growers are goaded into con-sistent quality in new demar-Grain prices, meanwhile, were 70 per cent above the EC's, and are slipping down a little each year. Now farmers are being urged to consider growing something else in the Alentejo - cork trees, cotton, sunflowers and jojoba beans (used for cosmetics), or to breed sheep for meat, since lamb is in short sumply in Porcated regions. It is only the beginning of an assault on rusty agricultural traditions, ahead lie years of intensive funding, concentrated training, nagging and learning of an intensity this lamb is in short supply in Porcountry, with Europe's worst

In other parts of Portugal where less suitable crops have been grown by generations of farmers, new habits are being fostered. In the fertile Ribetejo valley, where the best soil is found, farmers are helped mancially to rin un vin ordi. been grown by generations of farmers, new habits are being fostered. In the fertile Ribetejo valley, where the best soil is found, farmers are helped financially to rip up vin ordi-naire vines that have no place enterprise faster than you can say European Fund for the General Orientation of Agriculin the EC's wine list (\$850,000 of inferior vineyards were ture, but it is exhilarating to observe the disappearance of decades of political rhetoric and the birth of enthusiastic common sense...

The task is enough to daunt even the most enthusiastic. Two thirds of Portugal's 800.000 farmers are over 55 (a third are over 60). Rural illiteracy is three times higher than the national average. Spreads are tiny and hard to run on a commercial basis.

Farmers' Co-operatives are more buying-selling operations than the producing form of coops needed to achieve smoother organisation, distribution and marketing of farm produce. Individualism is rampent making it hard to shepherd farmers into EC-style

associations. Soil is often unst-able and in often more suitable for forestry than farming - but say this to most farmers and they bristle at the implication that they are only fit to grow tree

Financial resources are canty: even with massive EC assistance, the state budget must find matching funds out of a tight purse. In 1987 Es57bn(\$370m) - grants, loans, infrastructure and private investment, was pumped into

Portuguese agriculture, more than ever in the country's hissible

In the view of the authorities, the answer to many probties, the answer to many prob-lems lies in new young farm-ers. Properly trained, heavily assisted with grants and cheap loans, urged to think bigger than their elders and look to the market forget about grow-ing any old thing however hadly badly.

The philosophy has started to pay off. Under the grant system provided by EC Regulation 797, 2,100 of the 5,000 projects approved are from young farm-ers who, in some cases can get grants for up to 68 per cent of their investment.

The average young farmers' investment - about Es10m - is double tha average for the

The young farmers are buying land from older farmers and most importantly, they are associating.

Regulation 797 is not the only support for Portuguese agriculture: a special 10 year Ecu7m support programme set up by the European Commis-sion, finances major, officiallydesigned infrastructures (rural roads, electricity, irrigation, drainage) or special pro-grammes like cork and wine improvements. Regulation 355 finances agri-business and market organisation projects. By June 1988 Es16bn of investment projects by young farmers had been approved and Es19bn of projects by other

8,500 projects submitted, and farmers - a tremendous boost being processed as fast as pos- to agriculture. to agriculture. As important as the injec-

tions of funds is the new sense

of professionalism spreading through Portuguese farming. While unlikely ever to become the 'California of Europe', due to drawbacks of size, soil and weather - the role of Europe's California suits southern Spain more comfortably - Portuguese farming, once it has grasped the techniques of the 20th century, and the basics of picking, packing, marketing and accounting, should be able to find its own niche as a pro-ducer of out-of-season fruit and vegetables for Northern

**Diena Smit** 

Europe of quality if never mas-

sive quantity.



tries but the companies involved tend to be small with few employe

For Portuguese farmers years of Intensive funding and concentrated training lie ahead

tugal

**"PORTUGAL: THE NEW PRIVATE BANKS -THREE YEARS AFTER"** 

In 1983, following the authorisation given to the Government by Parliament, an amendment



was made to the legal boundaries of the public and private sectors of the economy. The access by private initiative to certain sectors, namely the banking sector, from which it had formerly been excluded, was reopened.

Between end-1984 and mid-1986, 10 banking institutions began their activity. Six of them are branches of foreign-commercial banks (Manufacturers Hanover, Chase Manhattan, Citibank, Barclays Bank, Banque Nationale de Paris, and Generale Bank), three are Portuguese commercial banks (Banco de Comércio e Indústria, Banco Comercial Português, and Banco Internacional de Crédito) and one is an investment bank (Banco Português de Investimento) which resulted from the transformation of an investment company.

Although the new private banks - both domestic and foreign - became subject to the general system applicable to the control over the activity of all the other credit institutions of a similar nature, a specific transitory treatment was given to them as regards their compliance with the quantitative ceiling on credit expansion, still a major instrument of Portuguese monetary policy. A gradual adjustment process to monetary policy guidelines, namely as regards the size and the composition of the resources raised, was thus granted to the new banks.

According to the existing methodology, the share of each bank in the overall credit ceiling depends on its share in a set of resources which are differently weighted, being favoured those with longer maturity (and more stable) against the more volatile ones. In the case of the new banks, and following a three-month period of exemption from the ceiling subsequent to their opening, such share is increased throughout an adjustment period of 30 months by a multiplying factor which starts at 1.6 and decreases regularly in the course of the same period. The overall credit ceiling is thus temporarily reallocated in favour of the new banks. Furthermore the new banks benefited from exceptional treatment in other areas such as the access to foreign exchange risk cover operations with the Banco de Portugal and the temporary exemption from ceilings (after the 30 month adjustment period) of domestic credit funded through short-term external credit.

By operating generally in highly disputed market segments and being to a large extent wholesale-oriented, the new banks have given a powerful competitive boost to the system. Despite the administrative controls still prevailing in some aspects of the operation of the banking system in Portugal, the new banks have achieved a fast growth of their market shares and particularly a remarkable performance as regards their operating profits. The incorporation in Portugal as subsidiaries of two branches of foreign banks (Manufacturers Hanover and Citibank) and the subsequent public offers for sale of part of their own share capital allowed them in turn to benefit significantly from the development of the capital market in Portugal. Other banks have shown interest in a similar incorporation. Besides, some new banks have recently increased their equity capital through public issues of shares.

Relative to other commercial banks, the new banks have not, in general, been very active in raising long term (over six months) deposits which are more favourably weighted for purposes of the allocation of the overall credit ceiling by bank. Contrarily, they held a rather significant share in other types of eligible resources - particularly in medium- and long-term external credit and in own resources - which, in turn, confer a double benefit in the system of allocating credit ceilings. The share of the new banks in overall credit granted by commercial banks is presently more than fourfold that of June 1986. Their profitability indicators have without exception been clearly improving. In 1987, when the yield on long term bonds stood just above 15 per cent, the ratio of operating profits to equity of the new credit institutions reached an average of 21 per cent (against 16 per cent in 1986). The same ratio for the banking system as a whole did not go beyond 10 per cent.

. .

and an and a second second

Ĩ.v.

. .....

2 5 1 5 . 1  ...

**BANCO DE PORTUGAL** Rua do Ouro, 27 - Lisboa

#### **OUALITY, COMPETITIVENESS AND 'ON TIME' REPAIRS** ÷. Drydocking Flexibility SINCE 1937 Shiprepairing Facilities Other Services (for all kind of vessels) Gasfree Certificates; Cathodic Protection (GASLIMPO) Unlimited Drydocking Capacity Reconditioning and Repairing of Propeller North Yard - Rocha. 4 Drydocks (up to 21 000 D.W.T.) (REPROPEL) South Yard - Margueira, 4 Drydocks (up to 1 000 000 D.W.T.) Electrical and Electronic Repairs Blasting and Painting (own equipment) (ENI) Industrial Cooling; Air Conditioning Edemal: 5 000 som/day; Internal: 1500 som/day (FRINIL) Lifting Means (up to 300 tons) Towage and Marine Services 20 Rail Granes, 10 Mobil Cranes and 2 Floating Cranes (REBOCALIS) Tankcleaning Storage and Bunkering Station Well Equipped Mechanical, Piping and Plate Shops (BOLIDEN) Reconditioning of Spare Parts Highly Skilled Manpower . (LISNAVE) Steel Fabrication (LISNAVE) North Yard - Roche Available in the Port of Lisbon at a Privileged Geographical Situation and Excellent Weather Conditions LISMAR O TELEFAX Marketing Services Ltd. No.2764670 CREE HOUSE LISBON-PORTUGAL

18-20 CREECHURCH LANE

PHONE 01-623 12 33

FAX. 01-8231200

LONDON EC 3A SAY - ENGLAND TELEX: 269739 CMI G

APARTADO: 2138-1113 LISBOA CODEX - PORTUGAL T TELEX: 18172-12049-16370 LSMAY P TELEFS 2750811, MARGUEIRA YARD: 606171, ROCHA YARD

ESTALEIROS NAVAIS DE LISBOA.

"Of course. The Financial Times is inevitably at the top of the list: everything is in it and everybody has to read it." Gillian O'Connor, Edisor, Investors Chronicle.

Le Financial Times a cent ans It voit toujours l'avenir en rose

### Ein Freund des ehrlichen Find

"Financial Times" wird hundert Jahre alt / Von Joch

On this paper, the business, city and economics editors spend at least 30 minutes a day with the FT. That, they say, is because it is accurate, anthoritative, a journal of record, a database. Ivan Fallon, our City: commentator, says "The FT always contains the best and most accurate reports of economic and political events. Its coverage of industry and the City is better than any other paper in the world, including The Wall Street fournal"

Die Sorgfalt, der knitische Blick, die üppig-sprudelnden Informationsquellen des Blattes, seine gründliche Berichterstattung über Unternehmen, Wertpapier- und Devisenbörsen, internationale Finanzmärkte, Rohstoffe, Arbeitskonflikte, Landwirtschaft, Rechtsfragen und nicht zuletzt über Menschen und Allzumenschliches - alles das ist unbestritten. Ein riesiges Zahlenund Datenmaterial wird dem Benutzer geboten. Manches ist so locker und leicht geschrieben, in Uberschrift und Text mit Wortspielen verbrämt, staß die. Lektüre trotz des spanister Stoffes zum Vergnügen wird.

Frankfurter Alla

Le FT a peu à peu bât sa réputation sur la fiabilité. de ses informations, sa rigeur intellectuelle ainsi. que ses éclairages sur les implications de l'économique sur le social et le poinque..

aninde

n's best

The FT is a

the quality of res

abcoad"

est in Divisi contra

of the major some far the best is inte national coverage is w rivalled in Fleet Street only the New York is to the same leader

The Sunch

L'Echo De La Boun

THE SECT

- States - States - S

quality in the pink

The paper with the best cover Paper wan un un inance. Whereas American papers report on what happens the FT reports on what is likely to happen. Senior Financial Corresp

Keeping

day Times

# No Financial Times

# no comment

Before they write the news for you, the world's top business journalists consult the Financial Times. They understand the meaning of the saying: "No FT ... no comment."

So, too, do Enrope's top executives. A full 76 per cent of our European readers are at Board Director level.\* They know that no other newspaper gives the same detailed picture of international business.

While national papers give you the local news, and while US journals focus on American issues, the FT looks beyond frontiers - bringing you the expert analysis and hard business news you need to make the right executive decisions.

And bringing it to you when you need it most. Our presses in Frankfurt and Roubaix roll at 23.00hrs., long after your national newspapers have gone to print. So you have the news as it happens - and the time to exploit it.

#### One Market. One Newspaper

Such information has never been so crucial, now the countdown to 1992 has begun. With the prospect of 320 million potential customers, you need to know how best to capitalise on The Single Market.

With 270 full-time editorial staff through-

ont Europe, and our own teams of analysts, statisticians and economists, we'll tell you. And keep you alert to:

 What your competitors are doing - not just in this country but abroad.

• What is happening in your domestic and international markets.

• How economic and political changes in the countries where you do business affect you.

 What new management strategies and techniques are working, and how they can help you.

#### Read the FT FREE for two weeks

It is this in-depth coverage that makes the FT by far the best selling international business newspaper in Europe.\*\*

Read it Monday to Saturday and you'll get the insight you need to stay alert to opportunities, ahead of your competitors.

But don't take our word for it. Give us two weeks to show you. When you take out your first subscription we'll send you your first 12 issues FREE.

Moreover, if you live or work in one of Europe's key business centres, we'll actually hand-deliver your FT to you.

If after two weeks you're not impressed, tell us. We'll cancel your subscription at no cost to you. .....

Put us to the test. Simply complete and send us the coupon. Or call Colin Kennard DOW, OIL:

**☎** (069) 75980

Then, instead of waiting for other newspapers to comment, get your daily briefing from the FT - and sharpen your business edge.

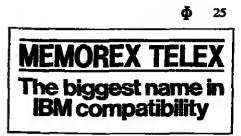
\* EBRS 1986. \*\* A survey of European Chief Executives, 1986.



Fax: (069) 722 677. issues free. I will all Austria Belgium Denmark Finland France Bill me	ÖS 5, BFR 10,9 DKK 2,9 FMK 1,0 FFr 1,0	225 980 950 830 630	Gern Italy Luxe Neth Norw	mbourg criands vay		L	DM 596 R 495,000 FR 10,980 Dfl 715 OK 2,170 rocard/Vis		Po Sp Sw Sw Tu	rtugai ain cden itzeria tey		at th	e foli	ewing ESC Ptas SEK SF	2000 36,000 15,500 2,200 78,590 15,000
Card	1	1					CCARO/VIS	Acco	ont I	<u>nder</u>	<u></u>	/	<u>.</u>		
Expiry Date				<u>نان ما</u>					1	: I-	<b>-</b> ł::			: · · .	
Please tick he	re for more inf	omation	about 6-a	nd 24-m	outh sui	becripti	On rates o	-	Formalia				<u> </u>	<u> </u>	
Please tick in (please speci	tre for more inf fy)	ormation	about 6-a	nd 24-m	outh su	becript	ion rates, o	rites.	forac	ountry	not J	sted	above		
Please tick in (please speci	tre for more inf	ormation.	about 6- a	and 24-m	wath su	bscript	ion rates, o Title		forac	Outin	not li	sted	abow		
Please tick in (please speci Name Company	<b>fy)</b>					bscript			for ac	oastr	not li	isted :	abow		
Flease tick in	<b>fy)</b>				with su	bscript			for a c	Outh	/ DOT )	sted :	abow		
Please tick in (please speci Name Company Address to which I v	<b>fy)</b>								for a (	Ountr	/ pot li	sted :	abow		



### **FINANCIAL TIMES COMPANIES & MARKETS**



Wednesday October 12 1988

### Keep taking the poison pills

INSIDE



Ture .

-... A OCLOBED OF

uno das e hiraam nes num indispea. uites cen-

riais de s respon-Communuar 

÷Ω. irgŝΝ 33 31. £3-

### The decision of Mr

Joseph Rice (left), chair-man of irving Bank, to throw in the towel and submit to the embrace of Bank of New York, has brought to an end a year-long battle which aised important questions about US takeover tactics. But it is unlikely

to mean an end to the use of "poison pill" defences adopted by increasing numbers of US companies. Page 27

#### A partner for Liffe

It has taken more than 18 months of talks, but the London International Financial Futures Exchange and the London Traded Options Mar-ket yesterday published e set of joint initiatives which should help them maintain London's pre-eminence as the leading European centre for derivative products. However, a full-scale merger seems out the question for the superfi-cielly similer but etructurally guite distinct mar-kets. Page 31

#### **Telephonic lines of defence**

Access to the 20,000 UK business customers that Telephone Rentals eupplies with telephone exchanges could work wonders

for Mercury Communications, the Cable & Wireless subsidiary. Mr Gus Moore, TR's maneging director, is not challenging this commer-cial logic in his defence against C&W'e £284m hostile takeover bid. Instead, he argues that C&W is not bringing anything in return, end the offer price of 305p per share is nowhere near what TR is worth to C&W. Page 36

#### **Cream of Swedish profit making**

The recent period of acquisitions, a pro-gramme of cost cutting and increased invest-ment on research and development have stimulated e strong revival at Alfa-Laval, the Swedieh dairy equipment and process engi-neering group, where profits have increased by 27 per cent in the first eight months of 1988. Progress has been made in all the company's business areas, with orders during the period climbing by 21 per cent. Page 25

#### Cocoa and alternative arithmetic



lvory Coast, be it politi-cally or climatically. Its decision to hold firm on the price that the country's cocoa marketing board pays lvorlan farmers, however, is a defiant cesture towards the world cocoa market. Simple market mathe matics alone would have made a price cut the

44-45

31 31

Not a lot changes in the

for \$5bn **Kroger LBO** 

By Anatole Kaletsky in New York

KOHLBERG Kravis Roberts, the leading US leveraged buy-out made an offer to buy a company without winning the support of group, yesterday withdrew its offer to buy Kroger, the country's second largest supermarket chain, for \$64 e share or \$5.03bn. management first. The Kroger bid therefore raised concerns on Wall Street that LBO firms might become indistin-

The withdrawal could have guishable from conventional cor-In withdrawing its bid for Kro-ger, KKR appeared to be indicat-ing that it was not yet ready to move whole-heartedly into corpoimportant implications for future takeover battles on Wall Street. In e strongly worded state-ment, KKR sttacked the Kroger board for refusing to enter into negotiations to improve the offer. Some arbitragenrs on Wall Street saw the bay-out firm's move as merely a tactical retreat.

rate raiding. However, by stating its "surprise and disappoint-ment" et Kroger's refusal to negotiate, KKR seemed also to be hinting that it would feel free to Kroger's share price fell \$2% to \$55%, reflecting the growing like-lihood that the supermarket group's own restructuring plan make further overtures to other companies,

companies. The supermarket gronp's restructuring plan envisages bor-rowing \$3.80n in order to pay a special dividend of \$40 in cash, and \$8 in debentures being dis-tributed to each of Kroger's shareholders. Wall Street has val-ued at between \$7 and \$9 the "stub" equity which would remain after the bulk of Kroger's capital was distributed to share-bolders in this acheme. group's own restructuring plan may prevail. The KKR proposal for Kroger appeared to mark e climar in the trend towards increasingly hos-tile leveraged huy-onts (LBOs). The early LBOs were mostly ini-tlated by corporate manage-ments, sometimes as a way to escape hostile takeover bids from outside. However, as firms like KKR acquired more power and KKR acquired more power and attracted ever larger pools of institutional money, they began to take the initiative in many holders in this scheme.

Yesterday morning, after the withdrawal of KKB's offer, the stub shares traded on a "when issued" basis at \$7% to \$8.

### **Epeda builds defences** against Valeo offer

#### By Paul Betta in Paris

LBO proposals. Until Kroger, however, KKR had never publicly

investors including, among them, the UAP group and the French state-owned AGF insurance. Mr Richier said the Valeo deal was both against the interests of Epeda shareholders and against EPEDA-Bertrand Faure, the French diversified car seat manu-factorer, is expected to announce this week counter proposals to the hostile FFr2.4bn (\$380m) shares and cash hid for the comthe interests of his group's indus-trial strategy. He said Fiat had already frozen two deals with Epeda to await the outcome of pany by Valeo, the leading French car components group. The move is an attempt to

thwart the efforts of Valeo, controlled by Mr Carlo De Benedetti, the hostile bld. He suggested that Valeo wanted to increase the critical the Italian businessma

Banque Worms, the banking subsidiary of UAP, France's larg-est state insurance group which owns a 10 per cent stake in the ing

## KKR drops bid |No looking on the black side

Steven Butler examines the message from this week's Tenneco assets sale

HE international oil industry is suffering the second big slide in crude oil prices in as many years, yet most of the industry is brimming with optimism. This clear message emerged this week when, one by one, companies in the US and Europe announced that they had come away with a chunk of the assets auctioned by Tenneco, the troubled gas pipeline and indus-trial company, for a total price of \$7.3bn.

\$7.3bn. Chevron won the biggest piece, \$2.5bn of oil and gas properties in the Gulf of Mexico, while Mobil caused e hit of surprise by paying \$560m for a refinery in Chal-mette, Louisiana. The total take in the auction was considerably higher than the \$60 to \$6.5bn the assets had been expected to fetch assets had been expected to fetch. "This shows that oil companies

do not do their long-term plan-ning based on short-term expec-tations of oil prices," said Mr Paul Miotok, oil analyst at Salo-mon Brothers, the Wall Street investment bank, in New York yesterday.

companies have not substantially changed their expectations of the future in recent months, despite doubts on many sides about just how good the next decade promises to be for the oil industry. The grip on the oil market by

The grip on the oil market by the Organisation of Petroleum Exporting Countriss has eppeared far more shaky than most observers had assumed, and even Dr Subroto, the Opec secre-tary general, admits that weak prices are likely to stay for many wears.

years.

level of non-Opec oil production. He warned that prices paid in recent asset and takeover deals reflect an unwarranted optimism about the future.

set of US properties to come on the market in years. But this is hardly surprising: mass of its car components busi-ness with the acquisition and intended to finance the takeover by shedding the diversified Shell probably has the most enviable portfolio of low cost oil prodoperations of Epeda in the lug-gage, bedding and military sec-tors if its bid succeeded. ucing properties of any oll com-pany, and there has always been a suspicion that its forecasts of low prices were really just a way of talking its own book. Shell promises to be the most Epeda's reaction and the decision of the UAP to support the shell promises to be the most resilient of any of the major of companies in the face of weak prices. Neither Shell nor Exxon had any need to pay the rela-tively high going rate for these-properties, which would in effect turer appears to have taken

**RESERVES OF OIL & GAS** GAS trition cubic feel at end 1987 Exxon 39.29 Shell 39.09 Mobil 20.37 Chevron 9.16 BP 8.75 Texaco 7.85 Shell Exxon Chevron Texaco Mobil

5 6 7 OIL billion barreis g

own holdings.

Even more than reflecting opti-mism about the oil price, how-ever, the Tenneco sales reflect confidence within the industry that the depressed US gas indus-try is finally set to turn the cor-ner. Most of the assets that are ment. However, gas can be pro-hibitively expensive to transport over long distance, either changing hands are dominated

Tenneco intends to maintain its common stock dividend at an annual rate of \$3.04 per share following the sale of its oil and natural gas businesses. other expenses. The sales should be substantially completed by the year-end. Tenneco said it would use the proceeds to retire a substantial amount of its outstanding debt

The company said net proceeds from the \$7.3bm sale should be more than \$6.4bu after taxes and

through pipeline or through by gas reserves, and as a result of its purchase Chevron stands to become the higgest US gas proliquifaction, and this puts a pre-mium on local discoveries. These facts have not been

Progressive price deregulation entirely lost on Shell Oil, Shell's in the US market in the early US operating company, which regionally, thus allowing for operating efficiencies. This pattern emerges strongly

from the particular parcels of assets thet changed hands in the Tenneco sale. Many buyers were adding to existing interests and some have recently disposed of other properties that do not fit so easily into their existing interesta

As e result of its purchase of Tenneco's mid-continent reserves in Kansas, Oklahoma, Texas, and Arkansas for \$715m, Mesa will nearly double its gas reserves in the area.

Amoco's \$900m purchase of Tenneco's Rocky Mountain divi-sion, involving mainly natural gas, comes after its recent \$4bn purchase of the US properties of Canada's Dome Petroleum, which at the time made it the richest holder of natural gas in North

America. Atlantic Richfield's \$700m purchase of Tenneco's West Coast oil and gas assets will help to consolidate its already strong position

in California. Other buyers at the auction include American Petrofina, the Fina subsidiary, which is paying \$600m for Gulf Coast producing properties, and Conoco, which is

paying \$115m for Tenneco's Nor-wegian interests. The high price that Mobil paid for its refinery reflects optimism that the current boom taking place in refining profifs will not be short-lived.

The refinery that Mobil is bay-ing had recently been upgraded by Tenneco, and Mobil should be able take advantage of these market conditions with immediate effect. Although neither a buyer nor a price has been revealed for Tenneco's chain of filling sta-tions, the price was evidently also quite high, in the range of \$10 per annual barrel of throughput

One conclusion that emerges from the auction is that on an asset basis, every major oil com-pany is vastly undervalued by

the market. Mr Elden, at Phillips & Drew Mr Elden, at Phillips & Drew, has calculated that developed oil reserves have gone for about \$6'4 a barrel, while undeveloped reserves sold for \$4'4 a barrel. The refinery and the filling sta-tions are worth each more than \$10 for an annual barrel of throwschutt throughput.

He says that if BP should be valued on a similar basis, its

# have diluted the value of their

Mr John Jennings, group man-aging director of the Royal aging diffector of the koyai Dutch/Shell group has expressed outright pessimism that real oil prices will decline until at least the middle of the 90s, both because of expected weak demand and a continued high

Shell and Exxon, the world's biggest oil companies, were indeed notably absent from the list of winning bidders for what was probably the most attractive

This was, perhaps, not seri-ously in question. But the high prices paid indicate that the oil

Woodsworth looks at why the world's largest cocca producer has chosen to fly in the face of conventional wisdom. Page 46

Market Statistic		
Base lending rates	42	London share service
Benchmark Govt bonds	31	London traded options
European options exclu	42	London tracit, options
FT-A Indices	31	Money markets
FT-A world indices	.58	New int hand issues
FT int band service	31	World commodity prices
Financial fatores	42	World stock mid indices
Foreign exchanges	. 42	UK dividends announced
Landon strengt longoot		their transfer

#### Companies in this section

Alexandra Workwear	33		36
Alfa-Laval	28		34
BM Group	32		36
Bank of New York	27	Moulinex	28
Banner Homes	- 34		27
Barker & Dobson	33		32
Boots	32		26
Bouygues	28		32 28
CDFC Trust	35		28
CPC International	28		32
Cattle's (Holdings)	34		34
Celestion Industries	35		28
Cros	28		35 35
Dow Jones		Plantation Trust	25
Du Pont	25	Plaxton	33
Dyno industrier	26	Pro-Fit Piping Comps	5225
Epeda	26	Rexmore	
FII/Fyfles	34	Rush & Tompkins	3233583
Fiat	33	S-E Banken	28
First Boston	26	SPS Consultancy Grp	34
First Capital Corp.	27	Salvesen (Christian)	34
General Electric	26		36
Gold Fields		Savage Group	33
Holmes Protection	34		27
nternational Paper	26	Stanhope Properties	34
rving Bank	27	Strong & Flaher	35
Jones Group	34		33 55
lyske Bank	20	TI Group	35
AC Minerals		Triangle Pube.	25
eucadia National		Union ERT	25 28 28 28 27
	34	United Telecome	25
incat Group		Valeo ·	-
Lincat Group		Westpec	

Chief	price	changes	y.	esteraty
	N	1		

FRANKFUR						
Falls.			Fails			
Security 1	150.2 -	5.3	ingenico	384.5		25
Sements		10	Prostotice	2136	-	113
Heckel	486 - 462.5 -	9.5	First Lills	150	-	7.
NEW YORK	(1)		GTM Entrepose	630	-	31
Rises			man and and and and			
Digital Equip.	89名 +	- 13		~		
Kenberley-Clark	6412 +	23		565	+	60
Tanabcande	56 +		Nichim Gyogyo			_
V.F. Corp.	33-4 +	14	Yanshia-Shin	380	+	
Falls		25	Japan Line	424	+	39
Kroger	55 -	- 3	Palls			-
Tenneco			Historie Tzan Ri	2000	-	260
PABIS (FFr)			Haptat	1620	-	110
De Dietrich	1745 +	85	Kanome	1520		80
LONDONPO						
LONDON(Pe	uce)		Winpey (Sec.)	252 <sup>1</sup> 2	+	13.
Piece	uco) 465 +	6				
	<b>uce)</b> 465 + 212 +	5	Winney (Sec.) Falls	252 <sup>1</sup> 2 305 <sup>1</sup> 2		
Pieces Electroix Burton BIP.	<b>465 +</b> 212 + 538 <sup>1</sup> 2 +	6 8 131 <sub>2</sub>	Winpey (Sec.) Faille Abbey Lile			
Places ElusCircle Burton Arp. Hawker Stick.	<b>465 +</b> 212 + 538 <sup>1</sup> 2 + 453 +	\$ 8 131 <sub>2</sub> 18	Winpey (Sec.) Falls Abbey Lila Beaclass	305 <sup>1</sup> 2 469	-	81 10
Rises Blackcie Burton Orp. Hanker Stat. Joseph (Lao.) Lontho	465 + 212 + 538 <sup>1</sup> 2 + 453 + 335 +	6 8 13 <sup>1</sup> 2 18 10	Wanpey (Geo.) Faille Abbey Lilla Beaclasm Cons Gold Fids	305 <sup>1</sup> 2 469 £1212		81 10
Piecs ElacCircle Burton & D. Hawker Stat. Joseph (1.00.)	465 + 212 + 538 <sup>1</sup> 2 + 453 + 335 + 273 +	6 8 13 <sup>1</sup> 2 18 10 12	Wimpory (Seo.) Fallis Abbey Lile Beactaon Cons Gold Fids Gisco	305 <sup>1</sup> 2 489 운12월 오10 월		81 10
Places ElocCircle Burton Arp. Hawker Stat. Joseph (1.80.) Lowho MB Grp. Placton	<b>465</b> + 212 + 538 <sup>1</sup> 2 + 453 + 273 + 273 + 201 +	6 8 131 <sub>2</sub> 18 10 12 8	Wimpsy (Sec.) Falls Abbey Life Seeclash Cone Gold Fide Sinco Lloyds Chett.	305 <sup>1</sup> 2 469 £1252 £1072 127		81 10 11 12 9
Places Electricie Burton Stp. Header Sidel Joseph (1.80.) Lontho MS Grp. Placton Reditarm	465 + 212 + 538 <sup>1</sup> 2 + 453 + 335 + 273 +	6 8 13 <sup>1</sup> 2 18 10 12	Wimpey (Sec.) Faille Abbey Lile Besciann Cone Gold Fids Glaco Lloyds Chets. Ratnets.	305 <sup>1</sup> 2 489 £12 <sup>1</sup> 2 210 <sup>7</sup> 2 127 192		81 10 11 12 13 13 9 24
Piness BiseCircle Burton Arp. Hawker Stat. Joseph (180.) Lowho MB Grp. Placton	465 + 212 + 533 <sup>1</sup> 2 + 335 + 273 + 201 + 529 +	6 8 13 <sup>1</sup> 2 18 10 12 8 63	Wimpory (Sec.) Falls Abboy Lile Beactaon Cone Gold Fids Glaco Lloyds Chect. Rathers. Ryge Int.	305 <sup>1</sup> 2 489 £12 <sup>1</sup> 2 £10 <sup>7</sup> 2 127 192 138		81 10 12 9 24 8
Places Blockrole Burton Grp. Hawker Stidt. Joseph (1903) Leartho MS Grp. Placton Reditern Rushill, Tompister	465 + 212 + 538 <sup>1</sup> 2 + 335 + 273 + 201 + 529 + 303 +	6 8 13 <sup>1</sup> 2 18 10 12 8 63 26	Wimpory (Sec.) Falls Abboy Lile Beactaon Cone Gold Fids Glaco Lloyds Chect. Rathers. Ryge Int.	305 <sup>1</sup> 2 489 £12 <sup>1</sup> 2 210 <sup>7</sup> 2 127 192		81 10 11 12 13 13 9 24
Places Blackrife Burton &p. Heavker Stick Joseph (1.00.) Lortho MB Bro. Plackon Reditarm Rushik. Tompkink Sears	465 + 212 + 53812 + 453 + 335 + 273 + 201 + 529 + 303 + 14012 +	6 8 13 <sup>1</sup> 2 18 10 12 8 63 26 5 <sup>1</sup> 2	Wimpery (Sec.) Faille Abbey Lile Beactann Cons Gold Files Gisco Lloyds Check, Rathers, Hype Int. Suntchi & S.	305 <sup>1</sup> 2 489 £12 <sup>1</sup> 2 £10 <sup>7</sup> 2 127 192 138		81 10 12 9 24 8
Places Electrice Burton Stp. Header Sidel Joseph (1.80.) Lowtho MS Grp. Placton Reditarm	465 + 212 + 538 <sup>1</sup> 2 + 335 + 273 + 201 + 529 + 303 +	6 8 13 <sup>1</sup> 2 18 10 12 8 63 26	Wimpory (Sec.) Falls Abboy Lile Beactaon Cone Gold Fids Glaco Lloyds Chect. Rathers. Ryge Int.	305 <sup>1</sup> 2 489 £1232 £1072 127 192 138 380		81 10 14 9 24 8 5

2 . .

together Epeda's defences against the Valco bid. Mr Pierre Richier, the chairman of Epeda, said his group could count on about 68

per cent of the voting rights in the company in friendly hands. defence of the car seat manufac-He said about 20 per cent of Epeda's capital was in the control Valeo by surprise. Bourse sources are expecting the stakes to esca-late in the Epeda bid battle as the of the company's management and its industrial partners in Spain and Italy. An additional 20 smaller but profitable car seat per cent was held by institutional maker sharpens its defences.

excess capacity, set the stage for a price battle that drove some participants out of the market, and caused large reserves to be shut in.

The weakness in prices, bowever, led to a decline in exploration activity, meaning that gas was being consumed faster than it was being found and brought into production. Production from known reserves in the lower 48

tion through federal lease sales in the Gulf of Mexico and by donble to about 570p, while shares of Shell ought to go up to acquiring smaller parcels of close to £23. They are currently assets onshore. below £10.

states of the US are set to fall

sharply from about 1990 and con-siderable new reserves will need

to be found to avert a shortage.

In the case of oil, a similar situation would not necessarily spark fresh interest in invest-

and possibly to repurchase com-mon shares.

"The whole industry is ration-alising," says Mr Jeremy Elden, of Phillips and Drew. That of course may be an unre-alistic way to value these compa-This consists of amalgamating

nies, because they are so large that the market would have seriinterests so that the oil compa.' nice own e bigger piece of indi-vidual producing assets, and own ' more assets that are gronped ous trouble absorbing them. It is none the less indicative of the depth of underlying financial strength that Big Oil now enjoys.

### **OVS** plots pincer movement to flush out Redfearn white knight

#### By Philip Coggan in London

OVS Investment, an Australian company controlled by Mr Dick Pratt, yesterday put its 29.9 per cent stake in the UK packaging company Redfearn up for sale, but said it would make a £53m (\$90m)cash bid for the group if no one bought its holding. This unusual tactic, devised by OVS's advisers, N.M. Rothschild,

is designed to flush out a rival hidder or "white knight" for Red-fearn. OVS has the right to reject all tenders if a third party either makes a bid for Redfearn or acquires more than 10 per cent of

acquires more than to per value a its equity. The tender offer is set at a min-imum price of 520p per share, and should no tenders be received by October 21, OVS would make a cash offer for the whole company

cash other for the whole company at that price. OVS says that 520p per share is all it is prepared to offer. "But if someone else wants to pay us more, that's OK," said Mr John Lester, an OVS director, yester-day. OVS also argues that Red-found a memory would find it fearn's management would find it

difficult not to recommend its

Mr Lester maintained that a bid was the group's preferred option. "We would much rather be a buyer than a seller at 520p," he said. But he admitted that the group had made it known in the past that its stake was for

Redfearn, which was formerly known as Redfearn National Glass, is the UK's third largest glass container producer. It diversified last year through the pur-chase of Flexpack, e packaging film business, but its recent interim results showed that two out of its three divisions were making losses.

It seems likely that an offer from either of the two larger UK glass container producers, Rock-ware or United Glass, would be hable for referral to the Monopo-lies Commission. But European and US packaging companies may emerge as bidders.

OVS, which has substantial offer, should no bayer interests in paper and packaging emerge during the tender in the US and Australia, irst period. in Redfearn in January 1987. It

subsequently bought a 20.5 per cent holding from Sir Ron Brier-ley's IEP Securities and said it hoped to assist in improving the company's. performance. How-ever, as Mr Lester said dryly yes-terday. "the management had terday, "the management had other views."

other views." The scheme would, Mr Lester said, resolve OVS's position of being e minority investor with no active role in the company. In a separate move, Redfearn recently parted company with Mr John Fratt (no relation), who was ousted as chairman. Mr David.

Its current chairman, Mr David

Newbigging, said OVS "appear to have no clear strategy for their investment in Redfearn and this latest move indicates a cavalier attitude towards the company." The Redfearn board edvised shareholders to take no action. Lex, Page 24

### **Ratners buys Next offshoots**

#### By Maggie Urry in London

RATNERS, the fast expanding part of Combined English Stores British jewellery retailer, is paywhich Next acquired in June 1987 for £335m, pipping Ratners which had bid for CES first. ing a total of £150.8m (\$255m) to buy two businesses from rival Mr George Davies, Next chairstores group Next, in a move which underlines the shake-up taking place in the UK high street. The two chains changing hands are Zales, a 130 store jewel-hards are Zales, a difference of the sale rep-resented a panic move following recent dull interim figures. He said that Next had decided

lery business, and Salisburys, a to sell these non-core businesses group of 235 shops selling cosgroup of 235 shops selling cos-tume jewellery, handbags, fash-its strongly growing core chains ion accessories, briefcases and which centre on the Next brand ion accessories, briefcases and huggage. Ratners is also taking 73 other jewellery shops which had traded under the Collingwood name, and said the sale "is the logical culmination of Next's assimilation of CES's high street portiolio." and Weir names. Next is keeping its Next the All these businesses had been

Jeweller chain, which has 4 shops, and is in a different part of the jewellery market.

With the purchase, Mr Gerald Ratner, Ratners' chairman and managing director, said he would achieve his goal of 1,000 jewellery shops in the UK. Salisburys would provide a new area of UK expansion, he added. Next and Ratners have been

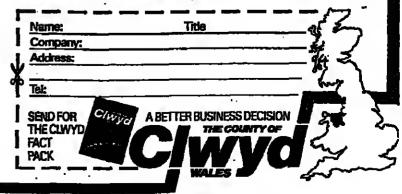
two of the brightest stars in the retail sector in recent years. Mr Davies transformed the Hepworth menswear group into Next, which now has around 1,100 shops.

Lex, Page 24; Next time round a good deal for Ratners, Page 32 CLWYD

The success of the County of Clwyd, in rebuilding its economic base, is fast becoming legendary. An amazing transformation has taken place during the 1980's, with Civryd clearfy emerging as one of the prime U.K. locations for company investment and expansion. In the last six years new companies have located in Civryd from all over the U.K. and overseas. Many have

undertaken further expansion projects and are continuing prosper in their new location. To find out more about Clwyd and the considerable

benefits it can offer your company as a new location, clip the coupon or contact the Clwyd Industry Team, Clwyd County Council, Shire Hell, Mold, Clwyd CH7 6NB. Tet 0352-2121. Fax: 0352-58240.



197 (197 **24**72

בייני איני איניין א געריין געריין

· Sections

State in the safet

#### INTERNATIONAL COMPANIES AND FINANCE

### Murdoch funding for Triangle deal in place Finn Barre profiles First Boston's Saudi guardian

#### By Raymond Snoddy

26

MR RUPERT MURDOCH, chief executive of News Corporation, is believed to have put his finance in place for his largest ever acquisition - the \$3bn purchase of Triangle Publica-tions of the US.

The deal, first announced in August, was seen as both audacious and risky because of the increased levels of debt that would be involved. Mr Murdoch has sold off

Mr Murdoch has sold off some of his properties, includ-ing his 50 per cent stake in the US and British editions of the magazine Elle to help finance the Triangle purchase. He has made it clear that he now has the commitments in place to finance the Triangle

place to finance the Triangle acquisition and the deal could be finalised by the end of this month.

The American-Australian publisher, who owns five UK national newspapers, is also saying that he has no intention of selling his stake of just over 18 per cent in Pearson, the publishing, banking and oil service group which owns the Finan-cial Times.

r Suliman Olayan, the Saudi billionaire who this week emerged with a key role in the restructuring of First Boston, the Wall Street investment bank, is indulging a passion for banking, where despite a lack of formal background he has a number of significant involve-ments worldwide through directorships and sharehold-

ings. Under Monday's deal his Olayan Group, a distribution and trading company, will act as interim trustee over a 30.5 per cent stake in CS First Bos-ton, which will be the private-ly-held umbrella company for Shanghai Banking Corporation. While some other Saudi high-fliers such as Mr Aduan Khashoggi and Mr Ghaith the New York bank as well as for Credit Suisse First Boston, its London affiliate, and a new venture in Tokyo. The Sandi group will also be the conduit for a loan of some \$600m from Pharoun have encountered dis-agreements with creditors, Mr

Olayan appears to have weath-ered the oll price downturn with few problems. This is international banks. It is being emphasised that Japanese institutions are being sought as the preferred partly because his involvement long-term partners in the new in the country's hard-hit conentity, and that the Olayan link is intended as an interim struction and property sectors was minimal by the time the measure. The choice of Olayan, which is itself not a bank, ciroil boom ended. In addition, he has invested

cumvents potential US regula-tory problems, particularly those arising from the com-try's Glass-Steagall Act cover-ing the banking and securities industries. most of his surplus cash abroad, and in the US has also had shareholdings in oll com-panies including Occidental and Mobil, where he held a board seat at one time.

Mr Olayan was born in 1918, in a small village called Onai-zah, and took a job with the Arabian American Oil Com-Mr Olayan's interest in the hanking business has led him at various times to take stakes in Donaldson Lufkin and Jenpany (Aramco) in 1947. Taking advantage of an Aramco pro-gramme to encourage Sandi rette, another prominent Wall Street firm, as well as in Chase Manhattan and Morgan Guaranty, and to serve as a member of Morgan's international advientrepreneurs, he mortgaged his house and started a small sory council. He has long been chairman of Saudi British Bank, the local joint venture of Hongkong and trucking firm. He later branched out into construc-

branched out into construc-tion, trading and services. His company now has local agency rights for multination-als including Xerox, Atlas Copco, Rover Group and Gen-eral Foods. Through a subsid-iary called Olayan Sandi Hold-ing Company (Oshco) it is said to be the kingdom's largest dis-tributor of consumer spode

ued financial success during difficult times is his relatively simple lifestyle. He eschews yachts and private jets; his immediate family is small and his tastes modest.

#### **GE** raises third-quarter despite 8% drop By Our New York Staff in sales By Robert Vincent in New York

CPC INTERNATIONAL, the New Jersey-based food process-ing group, yesterday reported further strong progress, lifting third-quarter net income by 29 per cent to \$76.7m and earnings per share by 36 per cent to 98 cents.

The group, which has a string of brand names includ-ing Hellmann's and Mazola, said the improvement stemmed from good volume growth in consumer foods in the US and overseas, a better performance in Latin Ameri-can corn refining operations and substantially lower finan-

**CPC** ahead

cing costs. Sales in the quarter showed an 8 per cent decline to \$1.2bn, but those from continuing

the group's net income was \$206.7m or \$2.62 a share. This was 36 per cent higher than the year-ago period after excluding a 1987 special net gain of \$126m.

Sales in the same period amounted to \$3.5bn, against \$3.84bn last time, but again INTERNATIONAL Paper, the and predicted that demand and world's biggest integrated pricing would remain strong paper-making company, almost next year for all IP's paper and there was a considerable increase from continued operations, which advanced 17 doubled net earnings in the paperboard products. third quarter, maintaining a 90 Despite a decline in wood per cent-plus rate of profit product sales connected with per cent from \$3bn.

#### Dow Jones in 13% decline

#### By Our New York Staff

DOW JONES, the US business information and newspaper group which publishes the Wall Street Journal, suffered a 13 per cent decine in net prof-its during the third quarter.

This unexpectedly poor per-formance was attributed to weakness in financial advertis-ing since last October's market

crash. Dow Jones made \$32m or 82 cents a share in the third quarter, compared with \$37m or 38 cents a year ago, despite a 23 per cent jump in total reve-nues to \$384m. Revenues were boosted by a change in the accounting for the Telerate electronic market information humaness.

earnings 16% to \$815m The quarterly improvement was achieved on a 1 per cent fall in sales to \$9.31bn but, GENERAL ELECTRIC, the huge industrial and financial conglomerate, has reported a continuing rise in profits. In the third quarter of this year it lifted net earnings by 16 per cent to \$815m, with the improvement being led by plas-tics, financial services and medical systems. The profits increase, which

electronics business and GE acquired Thomson's CGE medi-cal equipment subsidiary. Nine-month earnings were also up 16 per cent at \$2.57bn on unadjusted sales down 3 per follows a strong second quar-ter, took earnings per share to 90 cents, a rise of 17 per cent against 1987's originally reported third quarter. This was in line with analysts' esticent at \$25.55n, while earnings per share increased 17 per cent to \$2.63.

growth for the second year higher mortgage rates, he said that this division also showed

white papers were now avail-

The group's earnings were restated at the last year-end to Sales adjusted for disposals reflect new tax accounting and acquisitions were 4 per cent higher than in the year-ago period. Last month the company rules. Third-quarter earnings would have shown an increase of 23 per cent against the restated figures, but GE consid-ers the originally reported 1987 earnings more meaningful. bought Borg-Warner's chemi-

By Anatole Kaletsky in New York

per cent higher than the previ-

ons year's \$102m or 92 cents.

John Welch, GE chairman, said that this transaction had made no impact on the latest quarter's operating results, but once integrated the acquisition would greatly enhance GE's plastic product lines and cusafter adjusting for acquisitions and disposals since the beginand disposals since the legal-ning of 1987, sales for the latest quarter rose by 7 per cent. In July 1967, GE agreed an asset swap with Thomson of France in which the French group took over GE's RCA consumer tomer service. He also pointed out that GK had made a further commitment to growth in the plastics sector, with the announcement earlier this month of a \$1.7bn plastics venture in

Spain. Mr Welch said that margins Mr weich and that margins had been improved throughout the group, with the operating margin in the first aine months rising a full point to 10.1 per cent, against the same partod a year ago. This, he added, put the com-news in a group nestion to کلار ر

. - 1 **=**1

A 37

24 -02

2 1.2

5 min -

16

133

1004

1.22

d'On

pany in a good position to achieve its second consecutive year of double-digit earnings growth.

**Court turns** down LAC Minerals

By David Owen in Toronto

THE SUPREME Court of Ontario yesterday dismissed a request by LAC Minerals, the fourth largest gold producer in North America, for a new trial to determine ownership of the huge Page Williams gold mine in northern Oniario.

However, IP's results were steady improvement in profite. roughly in line with market He noted that mills produce expectations and its shares fell ing packaging materials and \$% to \$46 soon after the quar- uncoated white papers were Mr Justice Osborne is expected to outline his reasons for his decision later this week. The mine, which has proven reserves of at least 3m oz, was terly report was released. operating at full capacity, IP earned \$20im or \$1.74 a resulting in steady increases in share in the third quarter, 97 profits from these products. awarded to Corona Corporation - another Canadian gold mining company - in March 1996, An appeal by LAC was rejected unanimously by the Ostario Court of Appeal a year Many grades of uncoated

ous year's \$102m or 92 cents. while papers were now avail-its net sales increased by 20 able to customers on an alloca-per cent to \$2.4bn. In the last tion basis only and IP was nine months, IP has made expanding its position in fills. S32m or \$4.76 a share, almost market to meet demand. double its profits of \$267m or Mr Georges also said that \$2.54 in the first nine months several recently acquired sub-cidentic training in the subago. The latest decision was immediately reflected in the LAC share price, which dropped to CS11% - off C\$% sidiaries, including Masonite; The number of shares out the world's largest producer of standing increased slightly wood composites, and Abilec, a over the past 12 months, result- photographic paper manufacfrom the previous close. Corona Class A shares, mean-while, rose by the same margin ing in somewhat slower growth turer, were performing up to in earnings per share. expectations. in earnings per share. Mr John Georges, chairman, Overall, the company's said he could "see no reason return on equity had rises to why the trend should not con- 15 per cent from 9 per cent in to C\$10.

Mr Roland Francisco, LAC tressurer, said that yesterday's ruling "does not change the complexion" of LAC. tinue through the year end" 1935 and 10 per cent last year.

By Karen Fossii in Osio

Dyno to expand its

explosive interests

Pont of the US in Du Pont Wes- the final signing is expected to

The deal will make Dyno one ammonium nitrate producer, of the world's leading explo-sives producers, alongside ICI of the UK, doubling its annual turnover to NKr5bn (\$759.8m). It increases Dyno's total are now to be merged with the annual production of ammo- new Dyno Wesfarmers, head-nium nitrate, the basic raw quartered in Sydney. The new material used to produce exploemploye

sives, to 600,000 tonnes. Dyno said Du Pont had been

The Spirit of Davos

AT MALE AND A DESCRIPTION OF A DESCRIPTI

WORLD LINK is an intern tional publication created by

the World Economic Forum independent foundation is in Geneva, Switzerland

WORLD LINK is not just a

to be. Eách month as desktops

the world over are covered with

armew load of reviews, nearly

stacked into their respective

anything new in those pages. World Link books beyond the

WORLD LINK addresses cire

subjects that count and hands

action on business, économic and political issues. While so

much journalism is devoted to serving up last week's disaster

World Link is looking for tomor

row's solutions.

tors

r over to people think, make decisions and take

categories, readers might v be asking whether there

categories to establish a s

forum among world leaders

new magazine, it is a now de tion of what a magazine ough

Authoritative Viewpoints

1000

A Forum for Decision-Makers

188 T 2 ....

DYNO INDUSTRIER, the iary represented the last move diversified Norwegian indus-trial group, said yesterday that From November 1, Du Pont it had agreed to purchase the Wesfarmers will be named 50 per cent stake owned by Du Dyno Wesfarmers, although Pont of the US in Du Pont Wes, the final signing is emerged to

farmers, the second largest take place in December. Australian explosives com-pany, for an undisclosed sum. Wesfarmers, which will hold the remaining 50 per cent in the company, is an Australian

Dyno had previously estab-lished Dyno Nobel and Nitro Nobel Johnsen Bulk Explosives in Australia. These companies company will have some 200

Mr Arild Ingierd, a Dyno seeking to divest totally from vice-president said: "This is a the explosives business and the strategically important step for sale of its Australian subsid- Dyno."

### **Philips in submicron** chip project setback

#### By Laura Raun in Amsterdam

Modest Saudi billionaire

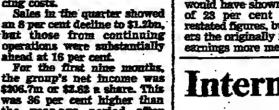
indulges banking passion

PHILIPS, THE Dutch s-memory (Sram) chip will be limited to Eindhoven, where Philips has its headquarters. Demand for the Philips' chip, which can store im bits of electronics group, has suffered an apparent setback in its submicron chip project, with lower than expected demand forcing plans for two production facilicomputer data, has failed to meet expectations, although demand for static chips in genties to be postponed.

A new plant for the 1 mega-hit chip was supposed to have eral far exceeds supply. hit chip was supposed to have been built next year in Ham-burg. West Germany, but has been put on ice, depending on market demand. Another inte-grated-circuit facility in Nijme-gen, the Netherlands, will not be used for production unless conscitut in Findhoven is Philips is making the 1 megabit chip as part of the FI 3.4bn "megaproject" designed to help Europe catch up with Japan in submicron technology. Siemens of West Germany is also participating in the government-subsidised project. It makes 1- and 4-megacapacity in Eindhoven is exceeded, Just last month Philbit dynamic random access ips borrowed F1 450m (\$215m) from the European Investment memory (Dram) chips. Bank to help finance the

Submicron chips are consid-Nijmegen facility. For the time being, producered the key to electronic min-iaturisation of consumer and tion of the static random-ac- industrial products.

tributor of consumer goods. Another reason advanced locally for Mr Olayan's contin-



### International Paper doubles earnings

ruming.

of 1987.





This announcement appears as a matter of record only. \_.

#### THE BANK OF YOKOHAMA, LTD.

(London Branch)

#### £100,000,000 **CERTIFICATE OF DEPOSIT PROGRAMME**

Arranged by BARCLAYS de ZOETE WEDD

Dealers Barclays de Zoete Wedd Limited Citicorp Investment Bank Limited Midland Montagu Commercial Paper

October, 1988

ECU ECU ECU ECU ECU ECU ECU ECU

ECUECUECUECU ECUECUECUECU

ECUECUECUECU ECUECUECUECU

ECU ECU ECU ECU

ECUECUECUECU

ECU ECU

ECU ECU ECU ECU ECU ECU ECU ECU

ECUECUECUECU ECUECUECUECU ECUECUECUECUECU

ECU ECU ECU ECU ECU ECU ECU ECU

ECUECUECUECU ECUECUECUECU

ECUECUECUECU ECUECUECUECU

ECU ECU ECU ECU

ECUECUECUECUECU

ECUFCUECUECU

ECU ECU ECU ECU

ECU ECU ECU ECU ECUECUECUECU

ECU ECU ECU ECU

ECU ECU ECU ECU

ECUECUECUECU ECUECUECUECU ECUECUECUECU

ECUECUECUECU

**ECUECUECUECU** 

ECUECUECUECU ECUECUECUECU

ECUECUECUECU

CUECU

KREDIETBANK N.V.  $\mathbf{KB}$ London Branch

> Listed Market Maker for ECU Treasury Bills Issued by the UK Government Contact Umberto Arts

> > ECU Certificates of Deposit Contact Keith Benson

ECU Foreign Exchange Contact Gary Israel

**ECU Eurobonds** Contact Edward Pockney

Kredistbank N.V., London Branch, 40 Basinghall Street, London EC2V 5DE Telephone numbers: General: 01-638 5812 Dealing Room: 01-638 5832 (Bonds and T-bills) 01-588 7302 (FX and CD's)

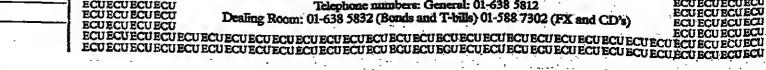
WORLD LINK is provid to have had among its/contribu

CEOs of the world's mo outstanding companies

1 4 - NAV \$7'A ---SUBSCRIPTION Return to: World Link, 45-47, rue de Lausanne 1201 Geneva, Switze Tel.: (4122) 326454 Fax: (4122) 867487 would like to subscribe to Work! Link CIMS CIME 1 year Swiss francs 250. 2 years Swiss francs 400.- payment enclosed
 invoice me Post code

sivalent in a convertible currence

Cheque payable in Swiss francs or



ECUECUECUECU ECUECUECUECU ECUECUECUECU ECUECUECUECU ECUECUECUECU

**ECUECUECUECU** 

ECUECUECUECU ECUECUECUECU ECUECUECUECU

-ECU ECU ECU ECU

ECUECU ECUECU

ECUECUECUECU ECUECUECUECU ECUECUECUECU ECUECUECUECU

ECUECUECUECU

ECUECUECUECU ECUECUECUECU

ECUECUECUECU

ECUECUECUECU

ECUECUECUECU ECUECUECUECU ECUECUECUECU ECUECUECUECU

ECUECUECUECU ECUECUECUECU

ECUECUECUECU

ECUECUECUECUECU ECUECUECUECUECU ECUECUECUECUECU ECUECUECUECUECU

ECUECUECUECU ECUECUECUECU

ECU ECU ECU ECU ECU ECU ECU ECU

ECUECUECUECU ECUECUECUECU

ECUECUECUECU

ECUECUECUECU

#### INTERNATIONAL COMPANIES AND FINANCE

The side-effects of Irving Bank's poison pill

### Westpac to buy loan portfolio for A\$1.47bn

#### By Chris Sherwell in Sydney

arter

815m

Court turn

lown LAC

Minerals

I David Gater 1

N. A. TARALLE

WESTPAC, one of Australia's Big Four trading banks, is to pay naarly A\$1.47bn (US\$1.18bn) for the losn port-follo of the Defence Service Homes Corporation, a state manufactor bandar mortgage lender.

The purchase is part of a series of asset sales announced by the Federal Government last year. Others have included a naval dockyard, government office blocks in Sydney and part of the Anstra-lian embassy site in Tokyo. The automoustant vester-

The announcement yesterday, from Westpac and the three government departments involved, said the bank would purchase the portfolio for its face value of A\$1.385n plns a A\$100m premium. Because of the timing of payments, this premium was said to be equiv-alent to A\$55m to the Govern-ment.

The Defence Services Homes Corporation was set up to meet the housing needs of First World War veterans and their widows, and was later expanded to include those who served in Korea, Malaya and Vietnam. Its hours are offered on a concession, and currently 187,000 mortgages are outstanding.

Westpac said the purchase was without precedent, and equivalent to the acquisition of a building society without its staff or bad debts.

It said the deal would lift the bank's existing home loans portfolio of A\$7.3bu signifi-cantly closer to the A\$9bu level of the country's biggest home lender, the Common-wealth Bank.

At the same time, the bank expects to pick up additional business in the form of second mortgages and new cheque and savings accounts, as well as new loans to eligible defence service people over the next 30 years. State Bank of South Austra-

State Bank of South Anstra-lia has applied for a full com-mercial banking licence in New Zealand, AP-DJ reports from Wellington.
 Mr Tim Marcus Clark, man-aging director, said the aim mercial intending physical backs, back

was to introduce niche bank-ing to big companies and and mortgage financing. wealthy individuals.

Anatole Kaletsky looks at the repercussions of Bank of New York's victory in its bitter takeover battle The merger between Bank of New York (BNY) and Irving Bank, which was finally signed and sealed this week, concluded what was by some accounts the longest and most expensive the longest bathe in JIS bistory the longest and most ergensive takeover battle in US history. In addition to creating the 11th largest bank in the US, with total assets of between \$45bn and \$50bn, the merger has shed new light on at least three investments.

threa important questions which have kept bankers, businessmen and takeover lawyers

heismen and takeover lawyers guessing for the past year. Probably the most signifi-cant effect of the hving battle was to add to the confusion over the "poison pill" anti-take-over devices adopted by ever increasing numbers of US corporations. The decision by Irv-ing's Mr Joseph Rice to surren-

ing's Mr Joseph Rice to surren-der, was prompted directly by the refusal of the New York State Supreme Court to recog-mise the Irving poison pill. But far from discrediting all poison pill-type defences, the bid for Irving may simply have focused attention on new ways of making these defences effec-tive. One of the most possilar is tive. One of the most popular is likely to be for New York-based companies to reincorporate in Delaware, a state where courts have upbeld the use of poison pills.

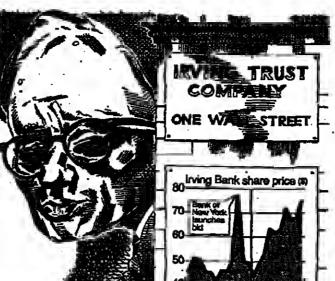
The hving bld also demon-strated the limitations of the

state anti-takeover statutes which have recently been imposed operous general condi-tions on companies undertaking hostile bids. Rather to many lawyers' surprise, the New York courts upheld the stats's anti-takeover law, which would have prevented BNY from consumating a full legal merger with living for

five years even if it acquired all of its shares. BNY declared, however, that it would go ahead with the bid anyway and operate Irving as a separate subsidiary, accepting the substantial financial and operating problems which this

would entail. In terms of the banking busi-ness itself, the Irving takeover proved once and for all that a sufficiently determined bidder can buy a major US bank against the wishes of its man-agement and board. The Federal Reserve Board, far from opposing BNY's unfriendly offer as a few old-fashioned banking analysis sentimentally supposed it might, ended up playing the key role

By putting regulatory obsta-cles in the way of Banca Com-merciale Italiana (BCI); irv-ing's chosen white knight, the Fed made it quite clear that it had no preference for agreed mergers over hostile transac-tions – and even provoked a few suspicions that it might be



Joseph Rice: the man who raised Irving's white flag

1987

1988

willing to give positive encour-agement for enforced consoliness? And will foreign banks dations among the leading US

the Fed's latitude towards BNY and its stringency regarding BCI's bid application has raised two further issues. Will the success of the Irving takeover lead to an outbreak of merger mania and corporate raiding in the banking busi-

because the magic powers of leverage do not work in bank Many of the multi-billion dol-Many of the multi-billion dol-lar mergers on Wall Street in the past few years have been explicitly designed to suck the surplus equity ont of large companies and replace it with debt in order to multiply the potential returns to new own-

ers. All of the pressures on the banking business, however, are in the opposite direction. US hanks are under orders from the Fed to raise their equity to meet the new international capital guidelines and regula-tors are most unlikely to approve mergers which weaken a bank's capital ratios. In addition, of course, US legislation at present limits the field of potential acquirers, making it impossible for banks

to fall prey to general industrial or service conglomerates. Takeovers in the US banking sector are going to be confined, therefore, to horizontal merg-ers between banks.

This leaves the question of foreign bank takeovers. The Fed has gone out of its way to deny that nationality had anything to do with its opposition to BCPs friendly plan to buy 51

became the next "hot" sector for takeover speculators when the supply of hid stocks in pub-lishing and food manufactur-ing is exhausted. In part this is because the words of the sector

when BCI abruptly withdrew its bid for Irving after receiving what they considered a routine information request under the Bank Holding Companies Act. Fed officials apparently told

BCI at the time that they would waive some of the US law's requirements for IRI "to the maximum extent possible." They claim that there was never any question of asking IRI to dispose of its far-finng industrial interests in order to win permission to acquire a US

From the Italian standpoint, however, the Fed's amazement was somewhat disingennous, since it was seen as unaccept-able for IRI, an agency of the Italian Government, to con-sider operating on the basis of special walvers,

It is an open question whether this particular inci-dent ends up being seen as a storm in a teacup or leading to further clashes between US and European banking law. ing the offer period.

Singapore per cent of Irving. In fact the Fed has pointed out repeatedly that it never opposed BCI's bid. It simply requested additional financial information on Instjcompany By Our Financial Staff tuto per la Riconstruzione Industriale (IRI), the Italian THE KUWAIT Investment Office (KIO) is to take over First Capital Corporation, a state holding company which owns 60 per cent of BCL. Fed officials claim to have been surprised and incredulous

Singapore property company known formerly as Sealion Hotels and rescued in July last year by United Industrial Corporation (UIC), a leading local conglomerate. UIC, which took control of

First Capital from Mr Allan Ng amid an official inquiry into share dealings involving Mr Ng, will sell a 51 per cent majority to tha KIO for S\$124.9m (US\$61.4m).

**KIO** to take

control of

The Kuwaiti state agency will acquire this stake through Dao Heng Holdings, a Hong Kong-based investment com-Aong-Dased investment com-pany in which it is a principal shareholder. After this deal, which is subject to approval by UIC shareholders, it will then make a general offer st the same per-share price of \$\$1.50.

The shares are to be acquired by J.M. Sassoon, the broker, or placed by Sassoon with either KIO or third par-ties. KIO holds a 49 per cent stake in the holding company

of Sas of Sassoon. UIC retains a 27.8 per cent interest in First Capital which it said would not be sold dur-

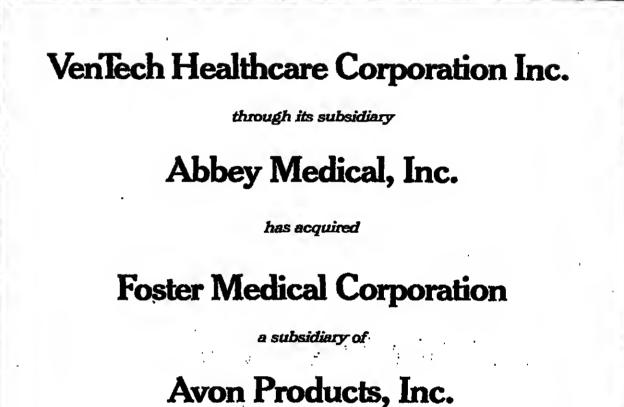
be excluded, or at least handicapped, in this game? The answers to both these banks. Indeed, the combination of questions appear to be nega-No doubt there will be fur-ther mergers in the years and months ahead, as a result of the many structural change which are sweeping the world-wide banking business. But banks are most unlikely to

Nan Fung chairman aims | Singapore Press plans de-merger SINGAPORE PRESS Holdings

(SPH), the island's dominant newspaper group, yesterday announced the terms of a pro-posal to hive off its Times Pub-lishing subsidiary into a sepa-rate listed company, Reuter reports from Singapore.

The proposal offers SPH shareholders one Times share for every two SPH shares held. Times's issued capital, at \$\$121.63m (U\$\$59.8m), will be

Mr Lim Kim San, the chairman, said shareholders had been urged to vote for the proposal. Completion was expec-ted by February. The demerger occurs four years after the Government ordered the merger of three newspaper groups to form SPH. SPH shares rose 15 cents yesterday to \$\$7.30.



to take company private MR CHEN DIN-HWA, no debt and did not need the chairman and controlling shareholder of the Hong Kongstock exchange listing to raise funds for expansion. As of March, Mr Chen owned shareholder of the Hong Kong-listed Nan Fung Textiles Con-solidated, wants to take the company private, AP-DJ reports from Hong Kong. The board of directors said yesterday it had been informed of Mr Chen's plans to buy out minority shareholders and had appointed Sun Hung Kai Inter-national as adviser.

As or cent of Nan Fung. At the current share price of HK\$8.80 the buy-out would cost about HK\$800m (US\$102.6m) but the final offer is thought likely to be significantly higher. Nan Fung shares were suspended yesterday. Nan Fong's announcement national as adviser.

fuelled rumours on the Mr Abraham Chan, a manager with Jardine Fleming, Mr Chen's advisers, said the buy-out offer was at a preliminary stage. Nan Fung is a textile exchange that a number of buy-outs were in the works. Interest started last week when Australia's Bond Corporation Holdings said it planned to buy out the minority shareholders company with interests in property investment and develin Bond Corporation Interna-tional, its Hong Kong-listed subsidiary.

half SPH's capital.

\$165,000,000

27

#### LTD.

#### **Financing Facilities**

For the acquisition by

### Abbey Medical, Inc.

a subsidiary of VenTech Healthcare Corporation Inc.

### **Foster Medical Corporation**

from

Avon Products, Inc.

Financing, including senior debt and a preferred stock investment, provided by:

### **GE Capital**

A GE Financial Services Company

Corporate Finance Group Medical Markets Stamford, Connecticut USA affiliated London Office 20 St. James's Street, London SW1A TES 01-321 0177

Trademark of General Electric Company, U.S.A., not connected with the English Company of a similar name,

The undersigned acted as financial advisor to VenTech Healthcare Corporation Inc. and Abbey Medical, Inc. in this transaction.

### Alex. Brown & Sons Incorporated

October 3, 1988

This announcement appears as a matter of record only.

### Abbey Medical, Inc.

### \$265,000,000

\$60,000,000 Term Loan

\$100,000,000 Revolving Credit Facility \$65,000,000 Senior Subordinated Debentures \$30,000,000 Cumulative Exchangeable Preferred Stock \$5,000,000 Cumulative Preferred Stock \$5,000,000 Common Stock

The undersigned structured and assisted in negotiation of the terms of this financing in connection with the acquisition of Foster Medical Corporation by Abbey Medical, Inc.

Alex. Brown & Sons Incorporated

October 3, 1988

INE

Б.

#### INTERNATIONAL COMPANIES AND FINANCE September 26, 1988 **Bouygues chief set** Alfa-Laval registers 27% **Datalease** Corporation to stay in charge rise in eight-month profit By Paul Betts in Paris

By Robert Taylor in Stockholi

ALFA-LAVAL, the Swedish SKr5.55km, a rise of 52 per cent dairy equipment and process on the first eight months of engineering group, yesterday reported a 27 per cent increase in profits after financial items from SKr415m (\$65.4m) to SKr525m for the first eight months of 1988. Operating income after depreciation amounted to SKr505m, which is a 44 per cent improvement on the same period of 1987.

Orders received in the first eight months of this year amounted to SKr9.3bn, an increase of 21 per cent over the same period of 1987, while invoiced sales went up by 12 per cent to SKr7.38bn. The backlog of orders at the

strong revival. Affa-Laval is booming in almost all its business areas. In food technology and flow

years of stagnation. The industrial division also The industrial division also reported an improvement in its income, with a "positive sales growth" in the separation, itsernal, and dosing and ana-lysing technology business sec-tors. Indeed, the only area where there was a fall in orders compared with the first eight months of 1987 was bio-technology.

board.

eight months of 1987 was bio-factmology. Group liquid assets at the end of the period amounted to SKr3.94bm, compared with SKr2.94bm for the first eight months of 1987. The group said it believed its full-year profits would show a "considerable improvement" on last year's figure of

on last year's figure of SKr80m after financial liems.

recent weeks and the share price has risen sharply on spec-THE FUTURE leadership and control of Bouygues, the world's largest construction group, will come under the spotlight tomorrow at a crucial meeting of the company's Bonygues shares have been under siege during the past few weeks on the Paris house as a result of a combination of

price has risen sharply on spec-niative buying. The Bouygues family and its traditional partners, including the Crédit Lyonnais and the Suer financial group, now con-trol about 45 per cent of the voting rights of the company. Both Crédit Lyonnais and Snez renewed during the last few days their support to the fam-ily as traditional shareholders. as a result of a combination of takeover speculation and sus-cession problems. But Mr Francis Bouygnes, the 65-year-old chairman of the construction group which has annual sales of FFridom and reaction from the former's

However, Mr. Robert Max-well, the UK publisher, and Mr. Bernard Tapie, the French entrepreneur, have both dis-closed they had acquired shares in Bonygoes to defend the construction group from a possible raider as well as their interests in TF-1.

annual sales of FFr500m and also controls TF-1, France'e leading privatised talevision network, is widely expected to confirm tomorrow that he will remain in charge of the group he founded 36 years ago. However, Mr. Bouygues is also expected to give an impor-tant chee on his eventual suc-cession by appointing his son, Mr Martin Bouygues, as deputy chairman of the company. The group, however, declined to comment last night on reports of Mr Martin Bouygues' expec-ted appointment. Both Mr Maxwell and Mr Taple are associates of Bouy-gnes in TF-1. For its part, the Bouygnes group said if had not asked either Mr Maxwell or Mr Taple to support it, adding that the two businessmen were act.

the two businessmen were act-ing on their own initiative. Mr Francis Bonygnes was also widely expected to announce last night that he was stepping down as chair-man of TF-1. Mr Patrick Le or an intervent Bouygues exper-ted appointment. Mr Martin Bouygues has headed up to now the group's Bouygues Maison French hous-ing development subsidiary. He was not originally regarded as the favourite to succeed his failed but her fails from these shore Lay, one of his closest associ-ates who has been the managing director of the network in which Bouygues owns s 25 per as the favourite to succeed his father, but his star rose after Mr Bouygnes fell out a few years ago with his eldest son, Mr Nicolas Bouygnes, The board meeting is also expected to clarify the control-ling shareholding of the group which has been the subject of major hourse speculation in recent days. About 15 per cent of Bouygnes's outstanding cent stake, was expected to, take over as chairman of the channél

while stepping down from the TF-1 chairmanship, Mr Bouygues has indicated he intends to continue heading his construction group which has been caught in a stock of Bonygues's outstanding market battle during the last shares have changed hands in few weeks.

112.12

-

÷III

. . . .

1212

-

; .

. \* ...

 $\mathcal{L}_{i}^{m} \subset \mathcal{L}_{i}$ 

1.114 

2

7.1 8 

· · · · ·

See.

5. L

٠.

 $<_{<}$ 

 $=_{ij}$ 

alle

16

Hote

1. .

.....

equipment, the order books are 45 per cent higher than for the same period of 1967, with a par-ticularly large order for 10 complete margarine plants from the Soviet Union. In the agri-business sector, there has been s 17 per cent increase in orders after five

### **Operating profit grows** by 28% at S-E Banken

#### By Sara Webb In Stockholm

SKANDINAVISKA Enskilda Banken, Sweden's leading commercial bank, reported a 28.1

mercial bank, reported a 28.1 per cent rise in operating profit to SKr2.31bn (\$364m) for the first eight months. The banking group as a whole, which includes S-E Ban-ken's international branches, reported a 23.1 per cent increase in profit to SKr3.11bn. It said the profits increase had been held in check by some of its overseas branches showing its overseas branches showing a lower profit than in the comparable period last year.

The group expects full-year profits to increase by 15 per cent to about SKr4.65bn in 1968 S-E Banken said the profit. increase was achieved through

higher volumes this year. Interest income for the bank rose by 25.8 per cent to SKr3.21bn, helped by strong demand for loans from households and companies. Group interest income rose by 22 per cent to SKr4.12hn. The bank said lending in Swed-ish kronor increased during

the period and foreign currency leading showed a rapid rise because of the gap between Swedish and international interest rates.

tional interest rates. The bank's total income climbed 19.5 per cent to SKr4.82in. Commission income rose by 17.6 per cent for the group. Total costs increased by 12.1 per cent to SKr2.35bn in the bank and by 15.1 per cent to SKr3.25bn for the group, reflecting the cost of establish-ing three per overses ing three new overseas

### Danish banks discuss link Moulinex

#### By Hilary Barnes in Copenhagen

HOLSTEBRO BANK, the local bank for the west Jutland town on the books and which will give the bank a net loss this of Holstebro, is discussing a merger with Jyske Bank, the big Jutland bank, after substantial risks were uncovered at Holstebro's Copenhagen branch.

Holstebro had a balance sheet total of DKr3.29bn (\$461m) at the end of last year. It made losses of DKr96m and DKr69m in 1985 and 1987, but predicted a profit of about DKr50m this year after publica-tion of its half-year report. However, an examination of

operations at the Copenhagen branch, revealed about 25 engagements which were not

respectively.

year of about DKr25m. The bank decided to seek a merger immediately the new losses were discovered. It says the former manager and deputy manager of the Copenhagen branch may face police

adings. Holstebro is the fourth Dan-ish bank to face difficulties in recent years as a result of banking irregularities, includ-ing two, C & G Bank and 6 Juli

Bank, last year. Jyske Bank already holds 30 per cent of the equity in Hol stebro Bank and has guaran teed the bank's depositors.

at mid term By George Graham in Paris

MOULINEX, the French electrical goods manufacturer which returned to the black in the second half of last year, has reported FFr33m (\$5.2m) net profits for the first half of 1988, after losses of FF173m a year earlier.

The group, which passed through several years of uncer-tainty over the plans of its ageing founder and its marketing strategy, saw sales rise strongly, gaining 23 per cent to FFr1.74bn in the first half,

#### Notice of Early Redemption to the Holders of stays ahead **Royscot International Finance B.V.** led with limited Sublity in the Well-eductic and have

U.S.\$75,000,000 11%% Guaranteed Bonds due 1993 (the "Bonds") unconditionally and irrevocably guaranteed by The Royal Bank of Scotland Group pic

MOTICE IS HEREBY GIVEN that pursuant to Condition 5(b) of the Terms and Conditions of the Bonde, Royscot International Finance 8.V. has elected to recear on 15th November, 1968 all of the Bonds at 102 per cent, of their principal annount, Interest on the Bonds will cease to accrue from and effort the recemption clate.

accrue from and effer the redemption date. Payment of the redemption price (U.S.S.1.020 per Bond) will be made against presentation and summinder of the Bonds' together with all coupons appending thereto minuting after the redemption date, at the offices of any of the Paying Agents ident below. If such Bonds are pre-sented for payment without all interest coupons which mature after 15th November, 1988 appending thereto, the face value of each such mis-sing coupon (U.S.5.118.79) will be deducted from the redemption price. The amount socieducted will be prid, without interest, upon surrender of, the relevant missing coupon(s) in accordance with the Terms and Coh-ditions of the Bonds.

ds. Paying Agente 178 1 . . . . . . . . 71 Queen Victoria Street, London EC4V4DE (Principal Paying Agenty ---

This announcement appears as a matter of record only.

and its affiliate

**Datalease Capital Corporation** 

have been acquired by

Atlantic Computer Systems, Inc.

a wholly owned subsidiary of

Atlantic Computers plc

We initiated this transaction and acted as financial advisor

to Datalease Corporation.

PaineWebber Incorporated

September 1988

### £30,500,000

### Southampton Cable Limited

#### £10,500,000 **Equity Private Placement**

#### £20,000,000

9-Year Senior Revolving Credit and Term Loan

The undersigned structured and accorded this financing and acced as financial adviser to Southampton Cable Limited.

28

end of August amounted to

development all appeared to have stimulated the company's

last year. Alfa-Laval's recent period of acquisitions, a programme of cost cutting, and increased investment in research and

### PaineWebber International

### **IMPORTANT NEWS FOR** PRIVATE BANKING CLIENTS OF AMERICAN EXPRESS BANK LTD. IN LONDON

American Express Bank Ltd. and TDB American Express Bank have merged their private banking operations in London. It's a combination that means added resources and flexibility for our clients, all delivered with the same quality and personal attention our clients have come to expect. Two traditions of strength and success in private banking, now under one roof at 24 Grafton Street.

Strength, plus strength. What better formula for private banking leadership.

TDB American Express Bank incorporated in Switzerland and Habilins

**Interest Rate** 

Interest Period

£5,000 Note due

Interest Amount per

10th January 1989 £152.02

£200.000.000

Floating Rate Notes Due 1995

**Credit Suisse First Boston Limited** 

Agent Bank

Nationwide

Anglia Building Society

121/16% per annum

-----

10th October 1988

10th January 1989

ane: (01) 491 2211/

EX: 887358, 894020

Telecopier: (01) 491 2570

24 Grafton Street,

London WIA 2HL

(01) 409 0638

TDB AMERICAN EXPRESS BANK

### **ERT and Cros fix merger**

#### By Our Financial Staff

UNION EXPLOSIVOS Rio Tinto (ERT), the Spanish chemicals company, and Cros, the fertiliser company, have agreed terms for an exchange of shares ahead of a full merger between the two companies. The merger takes place under the indirect influence of the Kuwait Investment Office. ERT said earlier this week

that the two companies had agreed at separate board meet-ings on Monday to exchange shares on the basis of four ERT shares held, to form a new company to be called Ercros. ERT and Cros are to seek

By Robert Vincent in New York

UNITED Telecommunications

was boosted in the third quar-ter by a significant improve-ment in the US Sprint

long-distance network and the continued strength of its local

telephone operations. United operates the second largest independent telephone system

Net income from continuing

operations in the quarter jumped to \$54m, or 52 cents a

share, from \$25.8m, or 25 cents,

on sales which were ahead from \$750.6m to \$805.8m.

in the US.

approval of the merger plan at separate shareholders' meet-ings on October 15 and 17 come into effect.

Cros itself acquired a dominant shareholding in ERT over the summer. The merged company will be capitalised at Pta27.7bn (\$225.5m), with net assets of Pta166.7bn

Cros is controlled by Torras

value of Pta500, equivalent to Pta3.010. The proposed merger will be subject to approval by the Finance Ministry and is expec-ted to take about six months to

from a loss of \$75.3m to a profit of \$122.2m, or \$1.18 a share, on

revenue of \$2.3bn, against

Mr William Esrey, president,

said Sprint's dramtic improve-ment had been triggered by the transfer of customer traffic to

the company's nationwide fibre-optics network which had

The revenue gains combined with improved cost controls had trimmed Sprint's pre-tax

attracted new business.

\$2.2hn

from \$750.6m to \$805.8m. loss in the quarter to \$19m, In the nine-month period, down sharply from \$165m in United recorded a turnround the same period last year.

thanks in particular to buoy-ant sales of microwave overs. The French market, which had been one of Mouliner's main problems in recent years, saw sales grow by 32 per cent, while sales in foreign markets rose 19 per cent. Mr Roland Darneau, the Hostench, the Barcelona investment firm in which the KIO has a dominant stake.

have been considerably more optimistic. Tuffier Ravier, the Paris brokerage, has forecast profits of around FFr156m this Moulinex plans to list its Spanish subsidiary on the Mad-

rid Stock Exchange in Novem-ber. After postponing the flota-tion in the wake of last October's stock market crash, Moulinex has now begun plac-ing around 30 per cent of the Spanish company's capital with investors.



NOTICE IS HEREBY given to the holders of the Bonds, that as a NOTACE IS FILTERED I given to the holders of the Bords, that as a result of the Borns Issue by the Company of one ahare for every ten shares heldby shareholders registered as at 19th September 1988, details of which were communicated to shareholders in a press release dated 1st September 1988, the rate at which Bonds may be converted into Ordinary Shares of the Company (the Conversion Rate) falls to be adjusted.

In accordance with the terms of the Trust Deed constituting the Bouds, the Conversion Rate has been adjusted from 207.9 Ordinary Shares to 222.69 Ordinary Shares for each A\$1,000 in principal amount of the Bonds, such adjustment to be effective from 19th September 1988.

12<del>1</del>h

		· · · ·	
Bankers Trust	 		
Company, London		Agen	Bank
October, 1988	•		

The Republic of Italy

#### Floating Rate Notes due 1994

**Notice of Early Redemption** U.S. \$1,000,000,000

Notice is hereby given in accordance with Condition 7(b) of the Terms and Conditions of the Notes, that all outstanding Notes will be redeemed at their principal amount on November 14, 1988 when interest on the Notes will cease to accrue. Payment of Principal together with payment of interest in respect of Coupon No. 8 will be made in accordance with Condition 6 of the Terms and Conditions of the Notes, at the offices of any of the Paying Agents who continue to be listed in the Terms and Conditions of the Notes.

By: The Chase Manhattan Bank, N.A. London, Fiscal Agent CHASE O October 12, 1988



**Development Bank of the Phillipines** U.S.\$30,000,000

Guaranteed Floating Rate Notes due 1990

The book value of shares in the new company will be 602 per cent of nominal share

group's new chairman, has forecast profits for the full year "well in excess of FFri00m," but some financial analysis

lief set

Ve Verney.

a state

the factor of the a contration and a

1210 2010

### UK firms profit from overseas government sell-offs

#### By Simon Holberton, Economics Staff, in London

BRITISH consultancy firms BRITISH consultancy firms could in future earn hundreds of millions of pounds by advis-ing foreign governments on how to privatise public assets, a senior executive with Coo-pers & Lybrand, the big accountancy firm, said yester-day.

day. Mr Paul Batchelor, head of Coopers & Lybrand's privatisa-tion group, said his firm had earned about 220m (\$34m) in revenues from privatisation over the past five years. Most of this derived from UK anvi-sory work but he said he

sory work but he said he expected that in future reve-nues would be evenly split-between domestic and foreign consultancy. He made these claims at the launch of a publication\* which puts privatisation in a practi-cal context. The booklet is aimed at governments and state-owned institutions which are engaged in, or interested in, pursuing privatisation as a policy. Mr David Howell, a former energy secretary, said at the

and David Howell, a former energy secretary, said at the launch that privatisation, which has started in Britain as a way of controlling the public sector borrowing requirement, has since transcended national boundaries and ideologies as

By Nikki Tait in London



national boundaries.

### **Ferguson moves** up-market using **French** expertise By Terry Dodeworth in London

FERGUSON, the UK about 5 percentage points to telecommunications company acquired by Thomson of

David Howell, former UK by the French group. Energy Secretary, says that privatisation has transcended The new range is built around Thomson's latest televi-sion tube design.

This is an extremely flat tube, which has allowed styl-ists to produce less bulky sets for any given amount of screen governments of all persuasions realised the benefits of private realised the benefits of private enterprise. Mr Batchelor said that Coo-pers & Lybrand was involved in over 16 countries, ranging from Partugal to Turkey and New Zealand to Zambia, which were actively considering the sale of public assets or the re-organisation and restructuring of them on a more commarcial basis. It is also currently advis-ing the UK Government on the privatisation of British Steel and the water authorities. He said that privatisation

space. At the same time, Ferguson is introducing digital sound for the more expensive models in its range, along with an anti-glare device designed to clarify the television image in bright lighting.

Mr David Silver, Ferguson's marketing director, said that the launch marks a new emphasis on the top end of the UK television market for 24-inch screen sets. By the middle of next year, it is expected that about a quar-ter of the British market will be in 24-inch wordters and Fer-

He said that privatisation Was more complicated than just the sale of public assets to private interests. It involved not only ownership but man-agement, finance, and issues of competition and deregulation as well. be in 24-inch products, and Fer-guson is aiming to increase its market share in this sector by "Privatisation: Its place-in public sector reform", Coopers & Lybrand, Plumbtree Court, Lon-don, EC4A 4HT. £50.

just under 30 per cent. Ferguson's move follows a shake-up in the group after last year's takeover. As a result of the Thomson acquisition, the France last year, is launching a range of up-market products based on technology developed

group's workforce was cut by 1,200 people to its present level of 3,000, based at two sites in the London area and at Gosport in Hampshire. Output dropped by approximately 200,000 sets a year to around 750,000.

The main cause of the sales The main cause of the sales reduction was the loss of a 200,000 a year order from JVC, the Japanese consumer elec-tronics group, which used to buy sets from Ferguson, but which has now established its own manufacturing plant in Scratiand Scotland.

Integration into Thomson. one of the three largest televi-sion companies in the world, has also given Ferguson the chance to expand its range of audio products. These are bought in from the Thomson organisation, which mainly sources its audio products in the far east.



has acquired the controlling interest in

### **B.S.I.**

### **BANCA DELLA SVIZZERA ITALIANA S.A.**

The undersigned banks arranged the acquisition

Swiss Bank Corporation

**Bank Julius Baer & Co AG** 

29



### 11 Finance B.V.

STATE OF A STOR 10 m Ermin 14.12 \$ 2.222

ಯಾಗ್ ಸ್ಟ್ ಮೇಲೆ ಸುಮ್ಮಾರಿಗೆ ಕ್ರಾ ಕ್ರಿ ಗೆಲ್ ಸಿ ಸಿ ಸಿ ಸಿ ಗೆಡೆಯಲ್ಲಿ ಗ್ ಸಿ ಬಹಿ ಸಿ m Carless.

2010 - 20 1977 - 1989 - 17 CT 13 

14487-5 4- . 144 478 1.2

where here it factors a g - e. - -100

.

1994 - Careta

LC 1

₩Ē •

. . . . . .

973 AC 257

. . .

مستقند بالمراجع مستقند بالمراجع

671D

. توبيا : ۲ 100 -

1.1

. 184

,

When LMS changed its stance, there were strong suggestions - denied by LMS itself - that the investment company was making a final attempt to attract a buyer for its stake. CARLESS, the UK oil clear that it intends to plough on with its proposed £104.2m (\$177.1m) offer for Ryan International, the opencast coal mining and coal recovery group. This is in spite of public Monday's statement by Kelt Monday's statement by Kelt Energy, another quoted oil independent controlled by French businessman Mr Hub-ert Perrodo, said it was consid-ering a full offer for Carless. Carless dismissed this as "vague and unclear." opposition from London Merchant Securities, its largest sbareholder, and an expression by Kelt Energy of bid interest

Carless to press on with

**Ryan International bid** 

In addition, Rawda Investments, the second largest shareholder in Carless with an 8.8 per cent stake, said last night that it has returned, proxy cards supporting LMS's Mr Ian Clubb, chief execu-tive of Carless, said the com-pany was experiencing strong institutional support for the Ryan deal and said that private shareholders were voting posi-ively in "increasing nimbers." He. added there was "abso-hutely no intention" of postpon-ing Friday's meeting, although he conceded there could be a opposition and voting against the merger. Carless shareholders are due decide on whether the merger should go ahead at an entraor 1, dinary general meeting on Fri-day morning. LMS has already -

photo-finish. Kelt, meanwhile, postponed the announcement of its made clear that it will oppose the deal in respect of its 27.2

THE BIG DIFFERENCE **IS THE BOTTOM LIN** 

**AMSTRAD'S LQ5000di PRINTER EPSON'S LQ1050 PRINTER** PRINT OUTPUT 24 pin print head 24 pin print head Excellent print quality Excellent print quality de la substance de la construcción Full bit image high resolution graphics Full bit image high resolution graphics . '



### INTERNATIONAL CAPITAL MARKETS Euro debut for Swedish kronor

#### By Dominique Jackson

TWO SYNDICATE teams took sig advantage yesterday of an opportunity to launch new dol-lar straight issues ahead of tomorrow's US trade report for August. Secondary Eurodollar prices

were marginally easier on lim-ited profit-taking and volumes were generally low as dealers levelled positions ahead of the data. Reports continued to cir-culate that a major North American borrower was due to make a substantial dollar straight issue but the identity of the lead manager remained

a mystery. Yestenday also saw a Euro-bond market innovation - the first ever Euro-Swedish kronor bond. This was a SKr500m five-year issue for the World Bank, carrying a 10% per cent coupon and priced at 101%, lead managed by Skandinav-iska Enskilda Banken with Enskilda Securities as book runner. Although Euro-issues have

already been seen from Nor-way, Denmark and Finland, this is the first time the Swedish regulatory authorities have given their approval to such an issue. As such, it is thought to

signal a move towards the	
opening up the Swedish capital	1
markets - where fairly strin-	
gent exchange and capital flow	. 1
controls are still in place -	3
shead of the unification of the	0
European Community's dis-	2
tingt markets in 1997	8

tin Foreigners are still not per-mitted to buy Swedish govern-ment debt and this issue represents an opportunity for the international investment com-munity to invest freely in a debt instrument denominated in Swedish kronor. The issue saw good Continental retail demand and finished the day hid at a discount of 0.40, com-fortably within total fees. Nikko Securities brought

Nikko Securities brought Swedish Export Credit to the dollar straight sector with a two-year \$100m deal at 8% per cent and 101% for a spread at launch of 37 basis points over comparable Treasury issues. The shorter end of the Treasury market was barely affected yesterday and good European demand for the triple-A rated borrower was

reported. By the end of the day, the issue was bid at a discount equal to its total fees. Deutsche Bank Capital Mar-

**NEW INTERNATIONAL BOND ISSUES** 

Beak m US DOLLARS 15/11 Deutsche Bk Cap, Mids 11/2/5 Nikko Secs (Europe) Mercedes Benz Cr. . 150 1014 1992 1990 84 Final terms fix Final terms fixed on: Korakuan Co. (1)++ 103 100 1992 24/12 Yamaichi Int.(Eur) 5 NEW ZEALAND DOLLARS 112/1 Fay, Richwhite 60 14 1013 1991 Denmark SWEDISH KROHOR World Bank 500 7012 1015 1993 152/11 Enskilds Secs. D-MARICS AIDC¢ Holasika: Elec.ind.¢ 64) (24) (24) 101<sup>2</sup>2 100 100 1998 1993 1993 2<sup>1</sup><sub>2</sub>/1<sup>1</sup><sub>2</sub> Commerzbank 2<sup>1</sup><sub>4</sub>/1<sup>1</sup><sub>2</sub> Nomura Europe 2<sup>1</sup><sub>4</sub>/1<sup>1</sup><sub>2</sub> Deutsche Bank 200 100 60 Dynic Corp. SWISS FRANCE Credit Suis Heron Int. Finance 125 54 (100) 1994 n/a Final terms fixed on: Taiyo Kobe Bank(a)5 1993 1993 1992 1212 UBS UBS 150 100 1,2 Talyo Kobe Bank(b)\*\*\*\* Bridgestone Corp(c)\*\*\*\* 150 100 궃 100 GUILDERS loyota Motor Cr.(d)\*\*\* 150 2/14 ABN **1**2 96 1993 15g/11g Nikko Secs (Europe) 17g/14 IBJ int. Swedbank (e)+ Toronto-Dom. Bk(e)+ 1014 1992 1993 5ba 5ba 612 \*Not yet priced, \*\*Private placement. With equity warrants, \$Convertible, \$Final terms, Put options fixed: a) 31/3/91 at 108<sup>1</sup>s to yield 3.73%, b) 31/3/91 at 108<sup>1</sup>s to yield 3.78%, c) 31/12/90 at 107 to yield 3.89%, d) With currency warrants, Each F110,000 has 28 warrant to buy \$500 with DM between Oct. 1968 and Oct. 1960. e) Redemption linked to Nikkei stock index. f) Coupon fixed as indicated. FT INTERNATIONAL BOND SERVICE Listed are the latest International bonds for which there is an adequate secondary market. tet. Closing prices on October 21. Change on Januar Bas Office any weak Yield 55 1014, 102 +03, +04, 4.86 45 773, 98 +03, +03, 403, 5.09 80 985, 983, +03, +03, 45, 4.98 20 1003, 1003, +02, +04, 4.93 30 993, 1004, +04, +03, 5.15 50 938, 1004, +03, +03, 4.4, 71 50 985, 982, +03, +03, +03, 4.71 50 1025, 1025, +03, +03, 4.71 . On day +03, on week +03, 0 and y+03, on week +03, US DOLLAR STRAUSHIS Abber National 7½ 92. All Nippon Air 9½ 97... Change of Kannel Wid. Hits day week Vield 200 944 954 -04 +04 9.52 100 994 954 0 0 10.02 100 994 944 -04 404 8.99 150 944 944 -04 404 8.99 150 944 944 -04 404 8.99 200 1014 103 -04 404 9.01 250 914 914 -04 403 9.17 250 914 914 -04 403 9.17 150 974 914 -04 403 9.17 150 974 914 -04 403 9.17 150 974 03 404 9.20 1000 993 1004 -04 404 9.20 1000 993 1034 0 9.82 YES STEA CT No. Beighun 54, 92. Beighun 45, 94, Canada 45, 92. Abbey National 7/2 92...... All Nippen Alr 9/2 97..... Aner, Branch 8% 92.... A/S Elegontfloams 7/6 92.... Barc, BK, Fin. 10/6 89..... B.F.C. E. 7 92... Barton B, Fin. 20/6 89..... Elec. De France 51: 94. Ireland 51: 93. Remun 51: 95. Rep. of Italy 51: 92.

a 45, 93 World Bank 51 92.

101 93 53

7% 92 EC

Fay, Richwhite said it arranged a swap into floating-rate dollars at a rate below kets led a \$150m four-year issue for Mercedes Benz Credit which carried a 9 per cent cou-London interbank, offered rates. The transience of swap on but was launched at a yield margin of 32 basis points over comparable Treasuries. The launch of this deal appeared to follow the pattern established by the borrower over its last few issues. Although the borrower is not rated, previous deals have per-formed well. The borrower has

consequently huilt up some-thing of a fallowing among London-based fund managers although a substantial amount

BONDS of the paper is expected to find medium-term retail interest. Demand was brisk and the initial spread soon narrowed in to a margin of 26 basis points. The hid was comfortably inside fees by the end of the day. In New Zealand dollars, Den-mark brought a NZ\$60m,

three-year issue at a price of 101% through Fay, Richwhite, the first time a New Zealand firm has lead managed an issue in the currency.

. . . . . .

+05

5.90 5.61 7.15 11.39 12.44 7.31 7.31 7.31 7.31 7.5%

02 9 10 10.37 02 8.94 11 8.94 02 5.63 11 11.16 02 11.87

؞؞؞ۼؖۼۼؖۼ؞؞؞؞؋؞؞؞؞؞ڡؿ؞ڡؿ؞ؿ؞ؽ؞؞؞؞؞ ٥٥٥ م ڡڡؖۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼۼڣۼڣۼڣۼڣڂڽڬڣ

rates. The transience of swap opportunities has meant that the sector has managed only about one issue a week now for the last couple of months. It said the issue was trading within fees, being bid at a dis-count of 1% to issue price. The Australian Industry Development Corporation tapped the Euromark sector with a 16-year DM200m issue, its first D-Mark issue since 1972. The 6% per cent coupon, was considered fair elthough the 10% was considered fair elthough رې لې

### INTERNATIONAL

was considered har activity the 101% per cent issue price-was thought to be on the high-side. While the lead manager, Commerzbank, said the deal was hid at a discount of 2%, on a level, with its total fees, other houses quoted it hid at a dis-count of 2%.

count of 2%. Crodit Suisse was the lead manager on a SFr125m six-year deal for Reron International Finance, on which one of the macantary is they are blo. The guarantors is Heron Pic. The deal carries a 5% per cent level but further terms will be fixed by Friday. There are provisions for the total issue amount to be increased to SFrisom.

An 5% per cent issue for Bond Finance trading in Swit-zerland for the first time finished its first day at 99, com-pared with its original issue price of par.

### Mortgage issues get insurance

backing

1.1

100

112

Ξ.

77 y

----

\_\_\_\_

The second

n . ,

1902

- ....

۰. م

А.

1 10 50

#### By Nick Bunker

THE developing 18-month-old market in the UK for insurance of mortgage-backed securities issues has received a further boost with news that three London insurers have formed a pool of capital for underwriting financial risks. Known as the London Finan-

cial Pool, its founder members are National Employers Mutual, Municipal General and the International Insurance. Company of Hannover, the British subsidiary of West Ger-many's Hannover Reinsurance

Company. Mr Alistair Malcolm, manage ing director of AMA Underwriting Agencies, which has put the pool together, said its first products would be UK mortgage pool indomnities, which insure issuers of mortgage-backed securities against the risk of default by borrowers. . The standard basis for insur-

#### This announcement appears as a matter of record only.

#### MITSUBISHI ELECTRIC CORPORATION (Mitsubishi Denki Kabushiki Kaisha) (Incorporated with limited liability under the Commercial Code of Japan)

#### U.S. \$300,000,000

4¾ per cent. Bonds 1992

with

#### Warrants

to subscribe for shares of common stock of

#### Mitsubishi Electric Corporation

ISSUE PRICE: 100 PER CENT.

**Daiwa Europe Limited** 

Mitsubishi Finance International Limited

Kleinwort Benson Limited	The Nil	kko Securities Co., (Europe) Ltd.
Nomura International Limited	Union Bank of	Switzerland (Securities) Limited
S.G. Warburg Securities	Yamaich	i International (Europe) Limited
Algemene Bank Nederland N.V.	Banque Indosuez	Barclays de Zoete Wedd Limited
Baring Brothers & Co., Limited	<b>BNP</b> Capital Markets Limited	County NatWest Limited
Crédit Lyonnais Deutsche Ba	ink Capital Markets Limited	<b>DKB</b> International Limited
Dresdner Bank Aktiengesellschaft		Robert Fleming & Co. Limited
Goldman Sachs International Corp.	Kuwait Int	ernational Investment Co. s.a.k.
LTCB International Limited	Mitsuk	pishi Trust International Limited
Morgan Grenfell Securities Limited		J.P. Morgan Securities Asia Ltd.
Morgan Stanley International	J. Henry Schroder Wagg & Co. 1	Limited Société Générale
Norinchukin International Limited IBJ International Limited Mitsui Trust International Limited Nipp Arab Banking Corporation (ABC) Capital Madi	Chase Investment Bank Generale Bank on Kangyo Kakumaru (Europe) Limited orts Group	Citicorp Investment Bank Limited Kidder, Peabody International Limited Taiyo Kobe International Limited Banco di Roma SpA.
KOKUSAI Europe Limited       K         New Japan Securities Europe Limited       Nig         Okasan International (Europe) Limited       Sangyong Investment and Securities Co., Ltd.,         Taiheiyo Europe Limited       Sangyong Investment and Securities Co., Ltd.,	Byoko Securities (HK) Limited Sumitomo Trust International Limi Tokai International Limited	Dai-ichi Europe Limited Marnsan Europe Limited Norddeutsche Landesbank Girozentrale Sanyo International Limited
Vereins- und Westbank Aktiengesellschaft	Wako International (Europe) Limited	Westdeutsche Landesbank Girozentrale

#### Je ed YEN A.

This announcement appears as a matter of record only.

#### 30

NEW ISSLIE

September, 1988



### FINNISH EXPORT CREDIT LTD **EURO COMMERCIAL PAPER PROGRAMME**

#### of

#### ¥10,000,000,000

Arranger

Norinchukin International Limited

#### Co-Arranger

**Bank of Tokyo Capital Markets Limited** 

#### Dealers

**Bank of Tokyo Capital Markets Limited** Norinchukin International Limited

i	Capacity 9 96	1000	991	1001	-01	+01	9.01	
ł	Canadian Part 10 - 93	100	t1021	1031			9.82	
ł	C.C.C.E 712 91	. 113	1954	95	-03	+04	8,92	
1	C.C.C.E 94 95	300	1001	1004	. 0	+01	9.15	STREET
1	C.N.C.A7491	150	95	951	-04	+01	9.06	Abbey N
ł	Credit Lyonsais 9 91	200	994	1004	-04	+0-4	6.89	Alg. BL
ł	Credit National 61, 95	200	967	97.	-04	10	9.03	Amro B
ł	Creat Network 74 92	100	74.4		- 04	104	9.02	Aust, Int
1	Pactrick Kar BL 97	150	1011	1011		101	0.77	Barc, 84 BP Capit British /
1	Desmark 71-92	500	DEL	1041		-0.1	0.05	British /
ł	EEC 791	100	941	953	-01	+01	8.83	CJ.8.C.
I	F.F.C. 74 93	250	931	941	-01	+01-	8.95	Comm.E
Į	EEC.890	350	98-	991	+04	+0-	8.59	Coop.Ct
1	ELB.7493	100	944	944	-04	+04	9.05	Coop.Cb
I	E.I.8. 93 97	150	100%	1014	-04	- +1	9.20	Dewaar
1	Elec.De France 9 98.	200	974	987	-04	+1	9.27	Disses 11
ł	Freehood 7 4 97	200	912	9	-04	+0+	9.33	Dest.BLA
ł	Figure France Cd 81, 02	200		0.01	-04	10-2	9.06	ELE 7%
ł	Frank Martine Courtie 8 91	250	101	001		104	9.04	Elec.Freed
ł	Gen Flee Condit 101-00	200	1001	7001	~	202	70 16	Easton 7
1	SHAC 089	250	99	991	-01-	-0-	0.09	Euroffinia 7
Ł	Gen. Mtrs. Corp. 94 92	200	100	1003	-04	+03	9.06	Fed.Bas.De
ł	Hallfax 65912 93	200	t1004	1014	Ō	+0%	9.20	Feed Cr.Ca
L	Hoesch 81 97	100	1934	934	-04	+0 2	9_38	<b>Gifictle Ca</b>
J	taly 9 90	1000	1001	2014	-04	+02	6.49	EHAC?
Ł	LTCB of Japan BOT	200	2/2	1711	-0-1	10%	8.91	CHALT
Ł	Marris-Renz Cd S.J. 95	100	THE R	914	-04	104	9.39	G. M.A.C.A. Heiffar BS
Ł	Metropolis Takes 94 93	200	1011	102	-01-	32	8 96	Imp Clean is
L	Morvan Gestrants Tst. 7 90	150	974	974	-04	ð	8.90	ler latertry
1	Norway 84, 93	500	994	994	-0-	+0%	8.87	Lines Bark
L	Pepsico lac 7 4 93	200	1941	944	-04	+012	8,90	Montreal To
Ł	Portugal 84 91	300	973	97%	-012	+04	9.40	Migr. Dk.De
Ł	Creater Alegran 101- 85	120	1041	994	-04	+01	8.85	Nat. West. B
Ł	Salatrianan 101 92	100	2044	105	DIL.	In L	9.40	Hed. Minel.
L	State Bk S Aust 94 93	100	1004	1001	-05	01	915	den Zealand
l	Swed Exp Gred 7 4 91	100	195	95%	-04	101	9.02	. New Zealand New Zealand
1	Swed Exp Cred 1092	100	102-2	103	-04	+012	9.05	Orstern Kite
2	Sweden 7 91	200	954	954	-0%	+01	6.83	Protestial P
1	Surday RI. Ch.	200	7944	2.5	-04	105	8.91	Royal Sk.Sc
Ł	Sundart RJs 92	200	1987	00L		DL.	3.17	Spitzteren
,	Victorian Rep 11 1 92	150	1071	1075	0.4	-01	9.06	World Bank
L	World Bank 7 92	300	194-2	95	-04 -	04	8.88	World Bank
1	World Bank 9 97	300	994	994	+04	11	9.08	Zoteni, D
I.	Yesuda Trust Fix 61 <sub>2</sub> 93 Average price dauge	100	97	974	-04 -	102	9.26	
		01 62	-04	00 WC	ak +01	2		PLEATER
	DESTSCRIC MAJOK				-	-		Alilance
	STRAIGHTS 1			Ofter	-	reck '	Yield	Beighan 1
Ι.	Asian Dev. BK. 6 94	200	101-2	1024	+0%	101	5.63	Britannia
	Ans Fit SYS 5% 92	100	100 - 1	100-	84	04	5.70	Chase Ma
	Castrol RK Turber 797	100	1004	101		+1	5.5	EEC 3 92
	Commerchank ofs. 51 93	300	2002	DOL	-04	AL.	2.91	Relifax 8
	Degussa kat. 64 97	200	99	994	ŏ.	01	621	hart, in h
	EL8 5 98	150	964	961	-012	ŏ	5.99	Leeds Pen
	E.L.B.6 97	300	994	1004	0	0	5.99	· Mildland a
	EIRAL OT	200	1017	1014	-0'1 1	101	5.87	Hill Make
	FIRAL 05	100	1051		101		2.92	New Zeala
	Euro Cost& Steel 57, 97	175	991	991	-01	22	1 95	New Zezla State Bk.
	Eurofina 64 96	100	1024	1033	0-	01	5.75	Woolwich
	Elec De France 54, 97	300	98	985	-0% 4	012	5.99	Woolarich
	Forsmark Krtg. 54 93	200	974	754	0 4	012	5.64	Av
		-						
	LA.0.8.697	200	994 ]	004	103 1	05	5.99	-
	DEDTSCHEL MARK           STRAUBHTS         II           Acias Dev. BK. 6 94         II           Aris Fin.SVS 5% 92         Bark of Tokyo 5% 93           Bark of Tokyo 5% 93         Contrast Sk. Turkey 7 92           Commerciant o(s. 5% 93         Degasan let, 6% 97           E1.B 5% 98         E1.B 5% 98           E1.B 5% 98         E1.B 5% 97           E1.B 6% 98         E1.B 6% 95           Euro Doral & Smel 5% 97         Elec De France 5% 97           Elec De France 5% 97         LA 0.8. 6%           LAD 0.8. 6%         5% 95           Japan Finance 5% 97         Sec           Japan Finance 5% 97         Sec	200 300	994 J 974	961	10% 1 0 1	01	5.79	CONVERT

150 150 200

100 97

Soc Cent Nocietr 7 % 95 K. 64 97.

THAT

1 43 9

+0's 0 0 -0's 0 -0's 0 +0's 0 +0's 0 +0's 0 +0's 0 +0's 0 +0's

 97
 0
 0

 95
 2
 0<sup>2</sup>
 0<sup>2</sup>

 98
 0
 -0<sup>3</sup>
 0<sup>3</sup>

 98
 0
 -0<sup>3</sup>
 0<sup>3</sup>

 98
 0
 -0<sup>3</sup>
 0<sup>3</sup>

 98
 0
 -0<sup>3</sup>
 0<sup>3</sup>

 97
 0
 0
 99
 +0<sup>3</sup>

 99<sup>3</sup>
 +0<sup>3</sup>
 +0<sup>3</sup>
 10<sup>2</sup>
 0<sup>2</sup>

 97
 0
 0
 99
 +0<sup>3</sup>
 +0<sup>3</sup>

 102
 0
 -0<sup>3</sup>
 9<sup>3</sup>
 0
 0

 99<sup>3</sup>
 +0<sup>3</sup>
 +0<sup>3</sup>
 +0<sup>3</sup>
 -0<sup>3</sup>

 102
 0
 -0<sup>3</sup>
 9<sup>3</sup>
 0<sup>3</sup>

 97<sup>3</sup>
 +0<sup>3</sup>
 +0<sup>3</sup>
 +0<sup>3</sup>

B.F.C.E. 7 92...... British Telecon 73: 96....... Cal.Natl.Telecon 83: 93......

G RATE Leic. Bid 94 £ .00.56 21/0 99.52 10/10 1 99.52 22/02 96.10 30/11 100.94 22/02 97.968 9/12 8 100.06 24/07 7 100.02 13/f 25 96.50 11/r 86 99.91.30 .74 99.84 18 .74 100.04 7 "100.04 7 100.46 99.87 99.68 97.85 100.84 99.83 99.97 99.96 99.97 99.96 99.74 99.94 100.41 99.68 Crp. 91 US.... 104

### Con

6.31 6.02 5.49 5.56 5.57 5.57 6.58 5.45 5.45 5.85 4.72 4.88 4.64 5.35 4.71

at price of the

Times Ltd., 1988. Eproduction in whole or in part that the insurer gives cov against the catastrophe risk of mortgage defaults combining with a collapse of house prices to produce large losses from a

"It's a seri of comfort to sup-port investor perception of the securities, rather than protec-tion against any specific indi-vidual loss," Mr Malcolm said. In the case of a £100m issue of securities, the insurer would pormally provide cover securit normally provide cover against between £6m and £7m of losses in excess of a deductible of about £500,000, he added.

The UK's first mortgage pool indemnity policy was under-written in early 1987 by Sun Alliance, the composite insurer, to cover an issue of mortgage-backed securities by the National Home Loans Cor-

be used on the second s was triple A rated by Standard & Poor's the US rating agency.

& Poor's the US fating agency. According to an estimate by Mr. Nicholas Millard, senior analyst with Sedgwick Associ-ated Risks, part of the Sedg-wick insurance broking group, UK mortgage pool indemnities could be producing about \$7.5m in premiums for the insurance industry by the end of the decade.

Mr Malcolm, a forme London-based credit insurer, said he believed that mortgage indemnity policies and other types of insurance support for securitised debt issues "surery securitised debt issues "repre-sent one of the greatest oppor-tunities for premium growth to the insurance industry in the coming decade."

Spanish buy-out group formed By Our Financial Staff

DILLON READ, Compagnie Financière de Suez and Spain's Mercapital have set up a Spanish hivestment group to partic-ipate in buy-out transactions and take shareholdings in Spanish companies. Dillon Read said the new

company, known as Sudimer Buy-Out Fund, would have 60m in capital. "The buy-out activity will involve the acquisition of voting control of pub-lic or private businesses achieved through moderately leveraged instruments," it said. The company will be open pri-marily to non-Spanish investors.



isues get

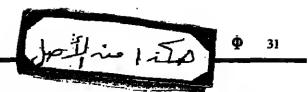
Isurance

acking

7 2 11 M. W. W. (2006)

72 N 32752 N 5 . C7 122

· · · · · · · · · · · ·



Amsterdam-based European

**Options Exchange and French** 

and German industry forces to

form an EC lobby for the par-

ticular needs of the derivatives industries as the myriad secu-

rities directives are gradually

According to Mr Tony de Guinguand, LTOM director, the new initiatives will allow

both markets to enjoy all the

The fact that both are com-

s far as physically unit-

refined in Brussels.

#### INTERNATIONAL CAPITAL MARKETS AND COMPANIES

### Treasuries hit by higher oil prices and weak dollar launch of

By Jenet Bush in New York and Stephen Fidler in London

weakened yesterday as the market reopened after the Col-umbus Day holiday, nucler-mined by higher oil prices and weakness in the dollar.

In late New York trading, long-dated maturities were quoted as much as a point lower. The Treasury's benchmark 30-year issue stood & point lower to yield 8.86 per cent.

The Senate was scheduled to vote last night on the technical corrections tax bill which contains a provision to give the to issue long bonds. The Senate majority leader said Congress could extend its session if necessary to make sure the bill got through. This improves the chances of a long bond sale in November'a quarterly refunding.

Crude oil prices on the New York Mercantile Exchange actually fell slightly yesterday but the bond market was reacting negatively to substantial oil price gains on Monday, when there was no trading in US government bonds.

November crude futures jumped 66 cents a barrel to \$13.60 on Monday but dipped back 18 cents by mid-afternoon Iortgage yesterday: Yesterday was also the first chance for the bond market to react to marked dollar vulnerability since last Friday's publication of weaker than forecast employment figures. Bond traders said the dollar's soft-ness, which is also partly related to a sharp rise in ster-ling and nervousness about ling and nervousness about 

Coupon

JAPAN No 105 5.000 No 2 5.700

UK GILTS

GERMANY

US TREASURY"

US TREASURY bonds for August, has begun to which firms are placed under undermine honds. Both bonds and equities

great pressure because bids have to be delivered in sealed envelopes to the Bank of France by 10am, before the have failed to follow through on their sharp rallies last Friday on belief that the economy Matif futures market opens. has decelerated enough to This in any case puts those furthest away geographically from the central bank at a dis-advantage, it is claimed. Dealers said it was likely to obviate the need for another tightening in monetary policy. However, both markets are waiting for more evidence of economic weakness. Friday sees the publication of Septem-

AN embarrassing slip-up at the monthly sale of Franch govern-

#### GOVERNMENT BONDS

points above the prevailing

firm with immediate losses totalling FFr9m. The firm has not been named, but it is said not to have been one of the primary dealers, known as SVTs, but one of the other institutions allowed to bid. Dealers said this had consequences other than the fact that it brought the average.

Price Change Yield ago ago

It underlines the anachronistomorrow's US trade figures tic auctioning system, under

#### BENCHMARK GOVERNMENT BONDS

Red

8/98 5/18

13.500 9/92 8.750 9/97 9.000 10/08

6.500 5/98

9.250 9.125

### ment bonds last week - in which one firm mistakenly put in a bid for FFr300m of long bonds at three percentage

market price - is likely to accelerate changes to the auctioning system, according to primary dealers in Paris. The Treasury is said to have accepted the bid, leaving the

yield on the bonds down by a few basis points.

speed the planned computeris-ation of the auction system, ber retail sales, producer prices already in effect for the sale of the short-term notes, or BTANS. The error is said simand industrial production. ply to have been typographical. \_ AFTER an extraordinary rally

> just about any in Europe. Long yields, which stood at 10% per cent at the turn of the year, are

now at 8% per cent while yields on medium-dated stock have fallen two percentage points to 8% per cent. The reasons are threefold: while still large in comparison to the size of the economy, the government budget deficit has been falling significantly recently. Fund-raising has been concentrated in the short-end of the market and overseas.

Furthermore, the country's external position has been transformed from one of current account deficit to a strengthening surplus in a cou-ple of years. Thirdly, inflation has now fallen below 2 per cent.

111-02 -4/32 10.03 10.23 10.59 94-30 -9/32 9.61 9.82 10.13 99-30 -4/32 9.01 9.15 9.48 PRICES of UK glit-edged stock backed off about about % to % percentage points, after starting firm because of the strength of sterling. Reports of Bank of England intervention to stem sterling's rise took the wind out of the market's sails. Market confidence about the Bank's willingness to purchase bonds across the board

### **Chicago** delays contract

#### By Deborah Hargreaves in Chicago

TWO OF Chicago's major futures and options exchanges have delayed the launch of a new stock index futures con-tract because of an unexpected amount of interest.

The Chicago Board of Trade and the Board Options Exchange, which developed the CBOE 250 index futures as part of a joint venture, have put off the start of the new contract from November 1 to November 11. The exchanges say they were surprised at the number of traders from both exchanges who wanted to trade the contract.

trade the contract. More than 500 traders have expressed an interest in trad-ing the new contract, which will be the first stock index-futures product to start up since last October's stock mar-ket crash. The delay in the launch has been caused by the need to process registrations for the traders and conduct seminars about trading the seminars about trading the new contract in conjunction with the CBOE's existing stock index options. The CBOE 250 will trade in.

The CBOE 250 will trade in a special pit on the floor of the options exchange with a link to its Standard & Poor's 100 and S&P 500 index options pits by a catwalk. The proximity of the futures and options con-tracts is intended to improve arbitrage trading. However, with the torpor that has dowinated stock

that has dominated stock index futures and options trading in the aftermath of the crash, the exchanges were expecting a slow start to the new index. Volume in the CBOE's S&P

160 option has been halved from its level this time last

Initial volume in the new futures contract could be boosted by bored traders from the S&P 100 looking to create some action between the futures and options, market THE SUPPLY of high-quality outstanding floating-rate notes in the international market is

The next couple of months are likely to see a spate of new stock index contracts as set to shrink further as Mr Paul Keating, Australian Federal Treasurer, announced the enchanges across the US wheel out their new products, which have been delayed by a mora-torium on new stock indices redemption of a US\$600m issue launched in 1986, writes Our Euromarkets Staff. In recent months, the UK imposed by the futures regula-tory agency after the crash. and Italy have announced the early redemption of large float-

### Liffe and LTOM fall into step

#### Dominique Jackson on links between London's derivative markets

The London International Financial Futures Exchange and the Lon-don Traded Options Market (LTOM) finally took a signifi-cant step in tandem yesterday with the publication of a new set of joint initiatives - the fruit of more than 18 months of talks between the two markets. While a full-scale merger still seems out of the question, the two markets are now far better positioned both to help maintain London's pre-eminence as the leading European centre for derivative products and to reinforce the single

industry lobby in the protracted struggle for the clar-ification of the tax and regula-tory position of futures and options.

Speaking at a recent futures and options conference in Lon-don, Mr Francis Mande, the UK Corporate Affairs Minister, renewed a frequent plea for closer links between London's

cioser innes perween London's diverse range of markets. While this need for greater co-ordination has been recog-nised for some time, LTOM and Liffe officials came in for some criticism for dragging their feet over the issue when the only tangible result of the negotis-tions emerged last August in the form of a mildly worded the form of a mildly worded

statement of co-operation. However, critics probably underestimated the sheer vol-ume of behind-the-scenes work needed to effect even the most straightforward link between two superficially similar but structurally quite distinct markets, while progress was severely interrupted by the equity market crash which provided more pressing topics for discussion this time last year. According to Mr Geoffrey 'Chamberlain, chairman of the options committee of the Stock Exchange, the key to increased co-operation is the proposed common use of the TRS trade

assignment system, developed by Liffe and in the final stages of implementation at Liffe itself. The system will be adapted to meet the differing needs of the LTOM and should be progressively introduced from the second quarter of 1989. This will allow the many common member firms to use the same automated systems from the time the trade is done to the time it is ready for clear-ing, thus saving substantially on both hard and software and back office costs.

nce the practical side of co-operation is thus in place, more complex issues can be confronted, such as the establishment of a common guarantee for both markets and the feasibility of. allowing margin off-sets between's Liffe's FTSE future and LTOM's FTSE option. LTOM has embarked on a major study of its own clearing arrangements as the first step in this process. However, the quest for a common guarantee is one which is expected to throw up a host of legal problems.

The Stock Exchange is an agency market, with its mem-bers acting as agents for the principals or end users and the exchange itself provides the guarantee for the options market. Liffe, on the other hand, is primarily a principals' market, with the International Commodities Clearing House pro-

viding the guarantee. A top priority among the new initiatives is the enhance-ment of liquidity in the FTSE contracts traded on both exchanges. To date, the performance of both the LTOM FTSE option and the Liffe FTSE futures contract has been disappointing, with daily volume far below levels in any way comparable with those in the US, where index products

ing-rats notes, which have

become expensive compared

with alternative sources of

finance. Sweden and Belgium

also have floating-rate notes outstanding which make them

eligible for call fairly shortly.

Australia has started a cam-paign to reduce its external

debt. It is expected to redeem around A\$50n of overseas debt in the current financial year,

matching, allocation and account for around 50 per cent recently joined forces with the of derivatives market turnover. Improved liquidity of the FTSE contracts would facilitate greater use of index arbi-trage, as advocated in the Stock Exchange's post-crash Quality of Markets report. Further steps towards this goal, such as the trading of a whole basket of stocks on the cash market, have been examined but settlement problems look

benefits of a merger without complete integration, a step which the distinct membership and equity structures of the two markets would make diffi-cult. The states mitted to fruitful co-operation is witnessed by the concessions that both have made in the lat-್ಷ ಕನ್ನಡ est statement. Liffe has agreed 1. A. A. S. to suspend the listing of its option on the FTSE futures contract, while the LTOM will ---suspend the listing of their two gilt option contracts following expiry of the months currently listed for trading. A ing the two markets goes, the question of



Michael Jenkins: headway with Inland Revenue

set to delay this development. Increased use of index arbitrage is only one industry hobby horse currently held up However, there are clear signs that recent co-operation between LTOM and Liffe, batting together to clarify tax and regulation problems still faced by the options and futures markets, has made some head-way with both the Inland Revenue and the Department of Trade and Industry, according to Mr Michael Jenkins, Liffe chief executive

nese market, - .

Liffe is currently coping with space constraints - the new German bund contract was accommodated on the existing floor with the minimum of trouble - but more space will be needed to cope with anticipated expansion at some stage in the future, Mr David Burton, Liffe chairman, said. However, while co-location with the LTOM on a new floor could provide a short-term answer to these problems, move plans could well be pre-empted within the next few years by a move to screen-based trading of futures and options.

joint premises is still very open. A project to put both on to the Stock Exchange floor

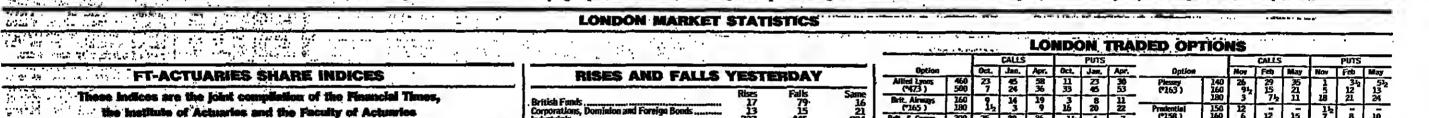
was considered but then dis-

missed as too expensive.

Both markets have also

Australia redeems \$600m FRN early after calling A\$1.5hn last year. note, lead managed by Credit Mr Keating, who made the latest announcement in Lon-Suisse First Boston, paid inter-est at six-month London inter-

don yesterday, said in West Berlin last month that the Govbank bid rates. Australia's budget surplus ernment would redeem bonds for the current fiscal year is totalling SFr1.01bn. It had preforecast at A\$5.5bn, allowing it viously disclosed an intention to call A\$700m of "Samurai" to repay A\$3bn of foreign debt and A\$2.5bn of domestic debt, Last year, it repaid A\$1.6bn of bonds launched in the Japaforeign debt and A\$2.2bn in The 12-year, floating-rate Treasury bonds.



103-09 -10/32 8.74 8.85 102-22 -16/32 8.87 8.95 9.00 12/67 101.0507 +0.225 4.84 4.94 5.20 3/07 106.1063 +0.101 5.06 5.15 5.51 100.2750 -0.125 6.48 6.58 6.63 FRANCE BTAN 9.000 7/85" 102/0260 -0.117 8.44 8.47 8.71 OAT 8.500 6/97 99.7250 +0.025 8.53 8.64 9.04

CANADA" 9.500 10/98 97.1260 -1.000 9.96A 9.94 10,19 NETHERLANDS 6.500 7/96 101,6250 +0.100 6.31 6.45 6.58 AUSTRALIA 12.500 - 1/98 103,4880 -0.285 11.85 11.93 11.73 London closing, 'denotes New York close Yistik Eccel market standard Prices US, UK is 32nds., others in decimal Yochrisel Dete/ATLAS Price Sources

appeared to wane, although it reportedly did again purchase some long-dated bonds.

on Monday, the Irish govern-ment bond market weakened by about % point yesterday. Bond prices rose 1% point on Monday after a tax amnesty in Ireland yielded nearly 17 times the 1930m the Government had originally anticipated. The Irish market has per-formed better this year than

	the Institute	of Actuaries and the Faculty of Actuaries	Corporations, Dominion and Foreign Bonds         13         15         21           Industriats         327         445         824           Financial and Properties         13         16         365           Oits         18         37         50           Plantations         1         2         10           Mints         62         36         94           Others         60         95         93	(7265) 1280 112 3 9 15 20 22 Predential 150 12 - 112 - 112 - Brit. & Comma, 200 25 30 36 115 6 7 (7258) 160 6 12 15 7 8 10
107 - 202 1281 - 1281	EQUITY GROUPS	Tuesday October 11 1988 Non Fri Thu Year Oct Oct Oct Ago 10 7 6 (approx)	Industrials         327         445         824           Financial and Properties         131         168         365           Oils         18         37         50           Plantations         1         2         10	Brft. & Conna.         200         25         30         36         15         6         7         (728)         200         30         7.5         10           (*221)         220         8         17         25         5         12         16         7         8         10         20         8         16         21           240         2         9         14         72         75         28         (*318.)         330         13         27         35         21         30         36
	& SUB-SECTIONS		Plantations	B.P. 240 4 14 16 5 50 10 17 2 RTZ 420 32 47 57 13 22 28 (7239) 260 1 55 85 22 22 21 21 21 22 31 2 (432) 460 11 27 37 33 40 45
	Figures in parentheses show number of	F Lancings Div. Fr. Xd adj. Earnings Div. P/E Xd adj. Joher Day's Vield's, Vield's, Ratio 1988 Index Index Index Index No. Change (Mdax) (Act at (Met) to date No. No. No. No.		Bass         750         47         65         80         4         22         27         Vaal Reefs         60         10         14         17         1½         3½         7           (7788)         800         11         30         50         20         45         47         (%68)         70         3½         8         10         6½         10         13
	stocks per section	f Jandex Day's Yield% Yield% Ratio 1988 Index Index Index Index Index No. Change (Max.) (Act at (Net) to date No. No. No. No.	Totals	Cable & Wire 390 19 35 50 6 18 25 (*400) 420 5 20 32 25 32 40 Option Dec Mar Jun Dec Mar Jun
متديد نه	1 CAPITAL 60005 (210)	813.39 -0.1 10.62 4.10 11.65 21.51 813.93 809.42 803.51 1014.19		Cons. Gold         1200         90         155         190         17         58         75         Amstrad         200         19         29         36         8 <sup>1</sup> / <sub>2</sub> 12         15           (*1271)         1300         40         95         144         60         105         125         (*208)         220         19         29         36         8 <sup>1</sup> / <sub>2</sub> 12         15           (*1271)         1300         40         95         146         60         105         125         (*208)         220         10         29         26         20         23         26           (*10)         10         10         10         10         20         20         23         26         -
	2 Building Materials (29)		LONDON RECENT ISSUES	(295) 300 3 20 28 11 20 24 Barcians 375 43 6 7
	4 Electricals (12)		EQUITIES	
	6 Mechanical Engineering (57) 8 Metals and Metal Forming (7)	12312.23         +4.6         6.73         4.45         14.01         55.75         1235.12         2232.14         224.01         2252.14         226.01 <td></td> <td>6.E.C.         140         24         26         29         1         2         4         Bire Circle         420         58         74         73         4         11         16           6.E.C.         140         24         26         29         1         2         4         Bire Circle         420         58         74         73         4         11         16           (*162)         150         45         10         14         3         7         11         ************************************</td>		6.E.C.         140         24         26         29         1         2         4         Bire Circle         420         58         74         73         4         11         16           6.E.C.         140         24         26         29         1         2         4         Bire Circle         420         58         74         73         4         11         16           (*162)         150         45         10         14         3         7         11         ************************************
100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100	9 Motors (16) 10 Other Industrial Materials (23)		tase Annuel Literit 2005 Such Cloby +sr Bet Tase Gauce P.F. Price 9 inter 100 Liter Such Price 9 inter 100 Ratio	6.K.H.         300         28         39         46         11         7         14         Dicess         140         17         24         52         5         8         10           (K34)         330         6         21         25         12         18         26         (°148)         160         7         14         19         15         20         22
	21 CONSUMER GROUP (186)	1075.24 -0.1 9.35 3.72 13.47 20.92 1076.34 1077.61 1073.71 1353.10 1129.45 -0.1 10.59 3.68 11.91 23.00 1121.29 1116.67 1118.04 1233.26	F.P.         100         103         Account into, Txt £1	Grand Met. 420 - 44 52 - 8 14
	25 Food Manufacturing (21) 26 Food Retailing (16)		HSSp         F.P.         12/10         128         66         a050%         2.8         6.2         11.4           \$145         F.P.         173         145         Cartisle Grang 2n         168         135         3.1         2.8         6.2         11.4           \$145         F.P.         173         145         Cartisle Grang 2n         168         135         3.1         2.8         15.4           \$138         F.P.         140         138         Diskumade Des Cop. 6         139         1.0         0.9         1.0           \$40         F.P.         4.1         35         Exmoor Docal los. 15         39         1.2         4.1           \$100         F.P.         101         97         Dislomate 1000         190         180         182         -41	
	27 Health and Household (12)		(20) [7.7.] - 20 29 THEORY WEST AND	
	31 Packaging & Paper (17)	1000.06 10.3 7.37 5.56 74.07 105342 1071.25 1092.77 57.07.2 1915.08 -2.3 6.78 2.57 17.04 18.01 1941.19 1941.25 1992.73 295.21 1376.16 -0.2 8.94 3.74 14.34 29.97 1378.37 1378.37 1375.42 1594.73 551.67 -41.1 10.13 3.94 12.58 13.94 545.22 545.30 539.46 714.25 13335.45 -0.6 8.62 4.25 14.48 88.46 3356.33 3355.21 3338.51 5019.76		Jogovar (*264)         240         277         40         45         2         6         14         550         24         43         52         32         40         40           (*264)         250         10         26         32         412         15         22         Hillsdown         260         25         36         40         6         9         13           Land Securities         500         80         88         102         15         4         10         300         5         13         - 28         29         -
	32 Publishing & Printing (19)			Land Securities 500 80 88 102 12 4 10 300 5 13 - 28 29 -
	35 Textiles (16) 40 OTHER GROUPS (92)	. 568.78 -4.5 13.62 5.46 8.62 12.74 511.43 569.88 569.58 965.82 965.73 -4.7 11.14 5.44 10.94 22.77 912.26 912.36 906.92 1179.67 .1069.31 -4.5 8.17 2.59 15.47 13.88 1075.45 1874.74 1873.51 1698.70 .1059.75 -1.0 12.14 4.85 9.89 37.01 1664.92 1661.86 1659.41 1534.88	577 F.P. 14/10 28 17 150cctalines 20 79 - 1 aL88 17 3.2 211 4115 F.P. 14/10 128 115 Theapton Clievines, 50p. 124	C3/4 1         200         3         20         35         20         36         14         20         Lowrine         300         50         64         69         11         20         25           Marks & Spencer         160         11         17         22         14         3         8         (*333)         330         50         64         69         11         20         25           Marks & Spencer         160         11         17         22         14         3         8         (*333)         360         19         31         41         41         51         57           1300         1         72         11         14         16         19         316         35         55         60         4         12         14           001/70         1200         1         72         11         14         16         19         34         41         41         51         57
	41 Agencies (19) 42 Chemicals (22)	1269.31 -4.5 8.17 2.59 15.47 13.83 1475.45 1374.74 1373.51 1679.70 1059.75 -4.0 12,14 4.85 9.89 37.01 1664.72 1661.86 1859.81 1659.70 1255.32 -4.8 18.46 4.54 18.92 24.92 1265.92 1262.39 1258.83 1538.89 1932.26 -4.3 11.71 4.79 11.17 94.83 1938.95 968.62 979.99 1109.29 177.57 -4.9 11.36 4.55 11.43 29.38 965.55 988.62 979.99 1109.29 1227.11 -4.3 11.51 4.42 9.90 37.16 1251.15 1227.73 1219.54 1239.42		
	45 Shinning and Transport (12)	1932.26 -0.3 11.71 4.79 11.17 94.81 1934.55 1946.19 1948.33 2483.44 1.77 1.77 1.77 1.77 1.77 1.77 1.77 1		Bernoll (*500)         420 450         -         -         -         -         460 (*500)         6         13         20         40         48         52           (*500)         500         -
		. 777.570.9 11.36 4.55 11.43 29.38 966.55 968.62 979.99 1109.29 . 1227.11 -0.3 11.51 4.42 9.99 37.16 1231.13 1227.73 1239.54 1239.42	FIXED INTEREST STOCKS	Abolis-Royce         130         But         15         20         2         5         But         Traditional Fortz         260         21         23         37         14         23         28           (*137)         140         2 <sup>1</sup> / <sub>2</sub> 3 <sup>1</sup> / <sub>2</sub> 3 <sup>1</sup> / <sub>2</sub> 3 <sup>1</sup> / <sub>2</sub> 1 <sup>2</sup> / <sub>2</sub> Traditional Fortz         260         21         23         37         14         23         28           (*137)         140         2 <sup>1</sup> / <sub>2</sub> 3 <sup>1</sup> / <sub>2</sub> 3 <sup>1</sup> / <sub>2</sub> 1 <sup>2</sup> / <sub>2</sub> 7 <sup>1</sup> / <sub>2</sub> 20         20         27         26         35         38
	49 INOUSTRIAL GROUP (488)		Jaser Ausanat Latest 1986 Stock Closing + or Price Build Researc 1986 Stock Price + or	Joint 1         Joint 2         Joint 2 <t< td=""></t<>
	59 500 SHARE INDEX (500)	1048.17 -0.3 10.27 4.34 12.14 26.85 1042.66 1042.51 1837.99 1319.19	£ sp Datz High Low £ 100 F.P. 1072 992 A.C. Hidgs Lips Cr. Un. Lo. 1994/98	
	61 FINANCIAL GROUP (123)	680.39 -0.1 -21.14 6.42 6.34 31.13 681.07 677.78 678.57 878.94	100         F.P.         107%         99%         6.C. Hidge lists 0% acc. Hidge lists 0% acc.         107%         107%           100.4p         F.P.         -         100%         Fille Hidge 0% acc.         107%         102%           0.00.4p         F.P.         -         105%         100%         Fille Hidge 0% acc.         107%         102%           0.00         F.P.         -         115%         100%         Fille Hidge 0% acc.         101%         100%         +2           0.00         F.P.         -         102%         9%         Eumoor 0mil im: Na Zero 0a Fr/         -100%         -12         100%         -12         101%         -12         101%         -12         101%         -12         101%         -12         101%         -12         101%         -12         101%         -12         101%         -12         101%         -12         101%         -12         101%	
	65 insurance (Life) (8). 66 insurance (Composite) (7)	541.03 +0.3 - 5.77 - 18.56 539.47 536.31 534.68 707.58	Hit         Space         4Japan         Grand Met. 5.75gc Cr. Unr. 1a, 1989         47ppn         -1           100p         F.P.         100p         95p         elKanick 7p Ulted Dr. Cn. Mit. Pf. 5p         94p         +2           177,34         530         33/1         30/p         30         Land Startifies Like is Min. Deb.         30           100p         F.P.         100p         95p         Mark Startifies Like is Min. Deb.         30           100p         F.P.         100p         95p         Mark Startifies Like is Min. Deb.         30           100p         F.P.         100p         95p         Mark Startifies Like is Min. Deb.         10	(7/3) 1000 11 46 62 34 45 68 800ts 220 13 23 28 12 16 22 1100 11 12 12 11 130 130 145 800ts 220 13 23 28 12 16 22
	67 Insurance (Brokars) (7)	958.05 -0.2 9.31 6.74 13.48 44.49 960.33 968.29 958.74 1255.46 - 337.61 -0.3 - 4.36 - 9.20 330.48 337.39 336.67 546.45 1217.39 -0.2 5.47 2.72 23.55 16.95 1219.44 1220.99 1229.73 1351.33 - 365.87 48.3 .10.59 5.47 11.59 11.66 345.0 346.69 346.44 640.19	1000 F.F. 1050 1050 854 854 0 1. ton M. Pr. 100	Storebours 180 14 23 20 4 11 14 (22) 24 (22) 2 8 14 12 14 (22) 24 (21) 201 41 13 21 16 22 24 (21) 201 41 13 21 16 22 24 (21) 201 41 14 (21) 201 20 2 8 14 15 22 24 (21) 201 20 2 8 14 15 22 24 (21) 201 20 2 8 14 15 22 24 (21) 201 201 201 201 201 201 201 201 201 201
	69 Property (51)	1217 39 -0.2 5.47 2.72 23.35 36.95 1219.44 1220.99 1229.73 1351.33 365.67 +0.3 .10.50 5.47 11.90 11.66 345.0 364.69 364.44 640.19 426.37 -1.3 - 3.04 - 15.75 929.36 926.38 923.74 1139.99	100         F.P.         107%         99%         a.C. Hiden. Hige Cir. Us. Ls. 1994/98	Tradatour House 280 42 46 48 2 5 8 British Gas 170 3 - 912 912 1112 14 .
	71 Investment Trusts (78)	574.12 +8.8 18.45 3.64 18.47 15.67 569.34 582.51 592.63 691.99	100p         F.P.         1011         102p         839         Microsoval 8.5pc Co. Co. Bit. Pf.         100p         100p         100p         100p         42           100p         F.P.         1/11         1/05p         1/00p         Scantruit 7.25p Cr. Bit. Pf.         1/00p         +2           100p         F.P.         1/00p         93p         Misserter Canatrus 7.5p Ca. Co. Bit. Pf.         92p         +2	330         2         12         17         16         28         30         Option         Nov         Jaa           T.S.B.         100         10         133,         143,         1         2         3         Option         Nov         Jaa           (************************************
	91 Overseas Traders (8)	. 1308.43 +6.2 9.54 4.43 12.16 35.31 1396.34 1318.40 1368.22 1364.12 - 954.21 -6.2 - 4.41 - 25.42 956.44 956.27 952.43 1218.47		
		lindex Day's Day's Day's Oct Oct Oct Oct Oct Year No. Change High Low 10 7 6 5 4 290		Utal, Biscultz         2890         14         24         33         4         14         17           (*236)         300         3         14         25         24         23           (*236)         300         3         14         25         24         23           (Bitscultz         300         3         14         25         24         23           (************************************
	FT-SE 100 SHARE INDEX	1438.3 -5.8 1942.1 1435.5 1944.1 1844.7 1638.9 1826.3 1847.3 2358.2	RIGHTS OFFERS	Ultramer         235         18         38         46         8         20         32         Beccharp         460         26         41         53         16         22         51           (*244)         255         15         23         33         19         33         42         6         6         20         92         6         41         53         16         23         51           (*244)         255         10         28         35         19         33         45         55         (*69)         500         9/2         22         23         14         23         51           77         5         20         27         33         45         55         (*69)         500         9/2         60         15         30         33
	· · · · · · · · · · · · · · · · · · ·		buse Amount Lates 1908 Stock Price + or Price Pala Remot 1908 Stock Price + or	Weetworth         240         25         35         43         2         4         8         Italiever         460         23         40         90         15         40         26         26           (7261)         220         7         12         7         13         16         90         15         40         24         40           (7261)         220         7         13         16         7         20         50         15         40         24         40           100         220         7         13         16         25         27         20         50         14         40         24         40
				9500 UC HIT HAY VEC WAT HAY
	<u></u>	AVEDAGE CONSS THE MOR YEAR	240         Hi         10/10         24ear         17mn         Canada Street Inte, 20p.         19mn         41           555         Hi         4fapm         4fapm         Canada Street Inte, 20p.         4fapm         4fapm           100         RB         17*gpm         11pm         Christing Communications Sp.         4fapm         4fapm           100         RB         17*gpm         11pm         Christing Communications Sp.         13mn         -1/g	Option         How         Feb         Apr         Nov         Feb         Apr         210         27         38         39         4 <sup>1</sup> / <sub>2</sub> 8         9 <sup>1</sup> / <sub>2</sub> Lathrobe         590         71         78         -         31         4         24         26         12         16         19 <sup>1</sup> / <sub>2</sub>
the Mart	FIXED INTERI	EST AVERAGE GROSS REDENGPTION VIELDS Det Oct ago 11 10 (approx.)	All         Hill         Transmission         Spann         Komputer Hilding         Spann         Spann </td <td><math display="block">\begin{array}{c c c c c c c c c c c c c c c c c c c </math></td>	$\begin{array}{c c c c c c c c c c c c c c c c c c c $
Dilline 1	PRICE THE Day's A	Mon xd adj. xd adj. British Government	AU         Au<	Tana 1 140 10 12 17 19
COLUMN COLUMN	PRECE Day's A Dubaces Oct change	10 todaty 1906 2 Cossas 15 years 9.21 9.28 9.56	150         Mil         14/10         Quant         20m         McRayor Scontilits         13m         13m           10         HH         30/9         13ma         2mm         Pum (red. 5n         3mm         41           200         HH         20/0         13ma         2mm         Pum (red. 5n         3mm         41           200         HH         20/0         13mm         2mm         Pum (red. 5n         3mm           200         HH         20/0         13mm         2mm         Pum (red. 5n         3mm           200         HH         20/0         13mm         2mm         Pum (red. 5n         3mm           200         HH         20/0         13mm         3mm         7mm         3mm	Brit Aero 460 34 54 65 83 16 27 (1991) 500 12 37 65 83 16 27 (1991) 500 12 37 65 83 16 27
F Mar St	British Coleman	4         Medium         5         5         9,98         9,98         9,98         10,27           19,69          9,69         5         Compons         15 years	200 all 7/20 Separate Contraction of the second sec	
فحق الأسر	1 5 years	(9.69 - 9.69 5 Compos 1) years - 9.67 9.46 9.90 (8.21 8.14 10.47 6 Nigh 5 years - 18.07 10.85 18.33	Present, or estimated annualised divident rate, cover based on previous year's carnings. I, Estimated annualised divident cover and give based on latest, annual carnings. M. Divident and yield based on Prospectus or other official statements of the based on latest annual based on the statement of the based on Prospectus or other official	(*278.) 280 9 17 26 9 15 17 BÅT løds 420 38 53 60 4 10 16 0ption Nov Feb May How Feb May
	2 0 mm 15 mm 15 mm 149.48 -0.09 14	8.21         8.14         16.47         0         High         5 years         10.07         10.45         10.33           19.61         -         11.23         8         Coupons         15 years         9.59         9.56         10.28           73.68         -         8.84         9         25 years         9.17         9.14         9.35	Systems in 1960-1 Division and pion where and provide the properties or other official estimates, where forma figures, where assumptions divident contrast operation based on prospectives or other official estimates, where forma figures, where the based by trading & fifthered in batters of griddeny starts as a "rights", i terraturation strategies price, it Retaineduction, a	$500 2_2 33 (102) 102 2_2 - 31 1_2 - 31 1_2 31 1_2$
والتريس المسيس	4 irredeemables	73.68 - 8.84 9 25 years 7.17 7.14 7.55 (4.93 9.87 18.37 18.37 18.37	issued in connection with reargustsation therger or takenum ; Allotment price & Unlived securities market. © Official Landon Risting	(244) 250 2 6 14 18 20 22 Tr 12% 1995 106 23 34 - 6 8 -
-	Testere-Limbed			
ین بر کست میں مراحق کی منطق	6 5 years	11 Inflation rate 5% 5yrs. 3.22 3.17 3.68 12 Inflation rate 5% Over 5 yrs. 3.81 3.79 4.36 13.60 - 2.68 13 Inflation rate 5% 5yrs. 2.16 2.19 3.76 14 Inflation rate 10% 5yrs. 3.64 3.63 4.38		Galencest 330 12 26 32 10 13 20 Option Oct Nov Dec Jan Oct Nov Dec Jan (*30) 32 26 32 34 FT-52 1450 199 200 205 210 2 3 9 13
pullish bay	7 Over 5 years 123.60 -0.16 12 8 Ail stocks 123.83 -0.16 12	3.80         -         2.68         13 inflation rate 10%         5 yrs.         2.16         2.40         3.70           3.60         -         2.59         14 inflation rate 10%         0 er 5 yrs.         3.64         3.63         4.38           3.60         -         2.59         15         beis &         5 years         11.79         11.75         11.83	TRADITIONAL OPTIONS	(7350)         500         3         12         16         2         32         34         1000         147         1000         147         1102         40         4         9         14         20           LASM0         500         51         73         88         20         35         45         Index         1000         147         1100         140         152         160         145         2         9         14         20           (*24.1)         550         25         40         62         47         60         70         1790         100         107         118         125         6         15         24         32         30         37         47           (*524.1)         500         12         30         44         87         93         100         107         118         125         6         15         24         32           (*524.1)         500         12         30         44         87         93         100         107         118         125         6         13         30         37         47           (524.1)         30         31         44         87
<i>y</i>	9 Detertures & Later _ 217.93 -0.09 211		First Dealings July 25 Sound Diff, Lon.Int Group,     Last Dealings Aug 5 Regenicrest, Norion Oper, Ben-	
	10 Preference	8.35 - 4.98 17 25 juin	Last Declarations Oct 27 lost, Wimpey, Mountleigh, Mowat,     For settlement Nov 7 B. Matthews, Boddingtons, Lan-	390         15         33         40         27         38         45           Galgeoses         330         12         26         32         10         13         20           (*930)         350         3         12         16         32         32         34           LASM0         500         51         12         16         32         32         34           (*524)         550         25         40         62         47         60         70           (*524)         550         25         40         62         47         60         70           (*524)         550         42         62         70         8         15         25           (*524)         550         42         62         70         8         15         25           (*578)         600         12         30         44         87         93*         100         1850         22         37         52         62         34         50         60         68         19         29         13         30         37         47           (*578)         600         12         32         38<
		1836 1; Noon 1839.1; 1 pm 1839.0; 2 pm 1839.6; 3 pm 1838.3; 3.30 pm 1839.2; 4 pm 1839.6	Last Dealings Aug 5 Last Dealings Aug 5 Hegentrest, Norion Opaz, Ben- Last Declarations Oct 27 Last Declarations Oct 27 For settlement Nov 7 For rate indications see end of London Share Service Tool, Control Secs, Hickson Int, Calls were taken in Alled-Lyons, Radio Ctyde, Stormguard.	PHilington         200         25         30         36         2         7         8         October 11         Total Contracts 35,973         Calls 27,600 Puts 8,373           (*221)         220         10         117         34         7         14         17           240         3         9         14         22         25         27         97         Calls 17:45 Puts 21:36           240         3         9         14         22         25         27         97         Calls 17:45 Puts 21:36
	† Flat yield. Highs and lows record, base dates, va from the Publishers, The Financia	1836.1; Noon 1839.1; 1 on 1839.0; 2 om 1839.6; 3 pm 1838.3; 3.30 pm 1839.2; 4 pm 1839.6 aloes and constituent changes are published in Saturday Issues. A new list of constituents is available al Titues, Bracken House, Camon Street, London EC4P 4BY, price 15p, by post 32p.	Calls were taken in Alled-Lyons, Radio Clyde, Stormguard.	i 240 i 3 i 9 t 14 i 22 i 25 l 27 "Underlying security price.
2014) 201 <sup>4</sup>				

anad 1987/88

quired Aug. 1987

CES anyway. He 'asserts that he would have paid £280m for the two at the time of the bid, and since then Next has expan-ded both chains. Therefore, he

believes he is getting a good

current year when the take-

Zales sites are "marvellous", the shops are already fully

over is completed.

#### **UK COMPANY NEWS**

### BM fires opening salvo at Next time round a good deal for Ratners Maggie Urry on Mr Davies' fund raising sale to develop the Directory business 'disappointing' Jas Neill

32

BM GROUP, the acquisitive engineering, construction and building supplies company which wants to buy James Neill Holdings, yesterday said that output at the hand and garden tool manufacturer would immediately increase by 25 per cent under BM manage-

sai

Mr Roger Shute, BM chairman and chief executive, fired the opening shots of what could develop into a hard-fought bid battle after announcing a 74 per cent increase from £5.09m to £8.84m in BM's pre-tax profits for the year to June 30 1988.

June 30 1988. "I personally feel that con-sidering James Neill has such great brand names, its perfor-mance has been disappoint-ing," said Mr Shute, adding that the output of the Shef-field-based company, in which HM has a 4.87 per cast state BM has a 4.87 per cent stake, would double in the four years following a successful bid. Mr Shute said BM had built

up the stake, uncovered by James Neill two weeks ago, over a seven-month period, but he would not be drawn on the timing of any offer.

yesterday in the complex saga of Norton Group, one of the

few remaining fragments of

few remaining magnetic strain s motorcycle industry,

it was shedding its arm that

markets collective club mem-berships and buying a US engi-

The \$15m (£8.7m) purchase

of Pro-Fit Piping Components is to be financed partly by a vendor placing of 60m new ordinary shares, at 10p each,

offered to shareholders on a

Club involves the departure of

Mr Robert Tanner and Mr

Peter Whitfield after less than

a year on Norton's board.

The sale of London No 1

neering concern instead.

seven-for-six basis.

when the company announced

By Clare Pearson

an impatient man, but I think the year. you will find I'm prepared to be patient on this one," he A COMMENT

BM also hopes to announce a small acquisition in France next Tuesday. The purchase of the distributor of construction equipment will be BM's first ignificant move overseas.

Turnover at BM, formerly Braham Millar, rose from £78.8m to £119m during the year and earnings per share were up 45 per cent at 23.8p (16.4p). The acquisition in March of

two building products subsidiaries of Beazer, construction and aggregates group, contrib-uted £1.44m to pre-tax profits. Profits from existing busi-nesses increased by 45 per cent

Tha construction division made £4.9m (£3.8m) during the year, and now accounts for some 55 per cent of group out-put. The technologies division - which includes the engineer-ing and plastics subsidiaries returned profits of £1.8m

Bhad some explaining to announced that the latter was to buy two of Next's chains -BM may look something of a Zales and Salisburys - and another 73 shops for £135m, plus £15.8m of debt.

hybrid, but analysis seem con-tent with Mr Shute's promise of 30 per cent compound earn-There is certainly soma irony in the story since both Next and Ratners bid for Comings growth from existing businesses over the next five years and more than happy with BM's management. This could hined English Stores, the previ-ous owner of both Zales and Salisburys, in the spring of 1987. Next won the auc-tion paying £335m for BM's management. This could be the key to victory should Mr Shnte turn his fighting talk into a full-scale bid for James Neill, although bid-hungry fol-lowers may still have to wait until March for any action, as some observers believe BM wants to cast a critical even the group. Yesterday's deal certainly marks a further realignment in the high street at a time when wants to cast a critical eye over the tool manufacturer'a the retail sector is under a cloud in the City. But more particularly, it comes after dull interim figures from Next, full-year figures. Such a delay would give BM time to scrape together a larger stake, and woo both James Neill and the which were released at the end of September, raising the sug-gestion that Next is a forced institutions in the hope that an eventual offer would be recom-mended. For the time being, BM's underlying business is seller just ahead of the sea sonal peak period for profits from Zales.

apparently performing at record levels and the group It also follows an assertion from Rainers, at the time of its should return over £15m for interims in mid-September, the full year, putting the shares - up 1p to 394p yesterthat it would not be issuing e would not be drawn on the (12530,000) ming of any offer. The recommended final divi-"T'm actually renowned as dend of 1.8p makes 3p (2.3p) for minum to the market.

feels a little rueful about the treatment he received from the press and the City when he

shares fell nearly 10 per cent.	RATNERS -	- GROUP STRUCT		
But he is quick to say that the sale of Zales and Salisbury's is not a panic measure.	At January 39 1988 Company	No of shops O		
Indeed, within those figures underlying growth from what he considers to be Next's core businesses was strong. The decision to sell, he says, dates back to the spring when Next realised it had enough on its	Unlied Kingdom Ratners H Samuel Ernest Jones Terry's Watches of Switzerland USA Sterling and Westhall"	1999 55 337 333 59 #d 80 13 20 2 212		

"Sincley was seguired in Argust 1987. At that lines it had 117 stores in 15 states in No 128. Starling acquired Weskest in October 1987, giving the group a further 71 stores in sendor

deal.

extension of that name, eventaily worldwide." He believes the Next Directory "is the big-gest potential growth area of any part of our business - and we need cash to develop that." At the interim results Next

had said its gearing was 125 per cent, and interest charges had cut into profits. This deal will cut gesting to under 50 per cent by the January year end, partly through the boost to shareholders funds from the

sale well above asset value. For its part, Ratners can at least argue that there will be no dilution from the deal, even if it has in effect broken its promise not to issue shares. Mr Gerald Batner admits "its not the best time in the world to do a rights issue." But he says, "when a deal like this is over is completed. Next year Ratners will have to start work bringing Zales up to the Ratners standard – at the moment he says an aver-age shop in the Ratners group is making an annual profit of £57,000 while Zales is making £26,000. He believes that the Zales sites are "morpellous". offered to us it would be ridiculoas to turn it down."

It was the attraction of Zeles and Salisburys which had drawn Ratners to Isanch its bid for CES in the first place, and Mr Ratner says he would have sold the other parts of staffed and fitted out to a high standard. It is just a matter, he says, of improving the mer-chandise and the morale and putting in the highly developed

Ratners systems. There will also be savings in closures of distribution cen-tres, the sale of a head affice, ares, the sale of a near office, and a 540m sale and leaseback programme. Ratners gearing will be 40 per cent at the Janu-ary year end, falling to 30 per cent by the following year end. More importantly the following More importantly the deal More importantly the deal gives Rainers a new path for-wards. Mr Rainer's long stated alm of reaching Looo jewellery shops in the UK will be achieved through the Zales purchase. Although Rainers has acquired three businesses in the US both Mr Rainers and in the US, both Mr Ratner and the City, reckon that the good local management can be left

The pair produced operating profits in the year to January 1988 of £9.5m, but are expected 1988 of 19.5m, but are expected to do significantly better this year, with like-for-like sales at Zales currently running 18 per cent up and at Salisburys 4.5 per cent up. Importantly, the Christmas period provides a large proportion of profits and Mr Rainer expects the two to contribute 55m to group profits in the two months left of the current ware when the two. to look after that end. to look after that end. Salisburys is, therefore, Mr Rainer's new interest — and fortunately it is one which and-lysis helieve to be a good busi-ness to start with. Selling a range of accessories such as costume jewellery, handbags, briefcases and sufficience, it has, little direct connection.

little direct competition. Mr Ratner sizes to build up the costume jewellary business, which he says he could not introduce to the main line jewellery shops without "ruin-ing the integrity of the neal

stuff" Yesterday Next received the better reaction from the stock market - its shares falling only 2p to 182p while Ratners drapped 24p to 192p

Gorree - Total

any more shares. Ratners is making a one-for-four rights issue at 175p to raise £80m net which will in part finance the Next's Mr George Davies

### **Boots sells Canadian drug stores**

#### By Clare Pearson

BOOTS, retail chemist and pharmaceutical group, is with-drawing from the Canadian retail market through the sale of its 109 drug stores in the eastern part of the country for an undisclosed sum.

This disposal had not been expected in April when Boots announced it was selling its western Canadian outlets, which were described as the unprofitable part of the busi-

Yesterday the company said the western stores had been sold quickly enough to stop the drain on profits from the eastern operation, which is mainly in Ontario. But a further review during the summer had led the company to conclude that the remaining stores were nevertheless producing an inadequate return, and to seek a buyer.

The operation, which has net assets of about C\$55m (£26.57m), is being bought by Oshawa Group, a quoted Cana-dian retail concern. The spokesman said the price was not being disclosed at the purchaser's request.

The Canadian withdrawal is in line with Boots' drive to

adopt a more aggressive atti-tude to its activities, as shown by the sale in July of its shopfitting business. The company has also been striving to tighten management controls and improve information systems in its retail operations.

Boots does not separately state oversees trading results in its figures, but start-up costs in France, and a poor performance in Canada, were described as giving rise to a lacklustre 2.7 per cent increase in profits at the retail division to £126.7m in the year to end-

	payment	payment	dividend	year	year
				· · ·	
soundra Work				•	. 32
nter & Dobeonint	2	Jan 4	1.5	-	3.5
Groupfin	1.81		14	3	23
es Group			3		9.5
yds Chemistsfin		Nov 28	0.85	1.7	0.85
& Manchester int		Nov 17 -			8.699
		1404 14	and a set	2.16	1.46
St Lawrence		1. S. S. S.		210:	
int.	3.14	· · · · · · · ·	1 State 1 State	-	4.5
rage Group &fin	21		1.5	. 3	2.25
S Consultancy Sfin	1.5	Nov 25	12 :	2.25	1.8
shope Prope S				0.1	
and the second second					

**DIVIDENDS ANNOUNCED** 

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. TOn capital increased by rights and/or acquisition issues, \$USM stock, \$SUnquoted stock, #Third market, #Second interim dividend: current period 15 months to December 31. Firish pence throughout. Special dividend

12th October, 1988

um ing mining Superior da Angeles (2000) yang bang sa 198

Ale Ber Bhi

Log

Sav SPS Stat

A NEW twist emerged flow, and seemed a more appropriate counter-balance to the company's developing motorcycle and rotary engine

> make a substantial proportion of motorcycle and engine sales. The company alao amounced yesterday that Mr James Tildesley, former chief executive of PSM Fasteners, would be taking over as chair-man but Mr le Roux would continue as chief executive. Mr Gerard Mizrahi, of Charles Street Securities, a small US investment hank, is to become a non-executive director.

Group, then a property com-pany, achieved a phoenix-like return to the civilian motor-Explaining the deals, Mr Philippe le Roux, chief executive, said Pro-Fit was similar to the cycle industry last year, after it bought the Norton NVT club businesses in being mature with a strong cash

notary engine technology from Manganese Bronze. It obtained a Third Market quotation early this year after the London No 1 Club acquisition, made for obset 52m in shores manufacturing activities. He said the purchase gave Norton a springboard into the US market where it expected to about £2m in shares. This business is being sold to

Norton Villiers Triumph

a private group for £1m, of which £250,000 is payable up front. Norton Group will retain £750,000 of its cash reserves, as well as the lease on its West End property. Of the \$15m consideration for Pro-Fit, \$2m will be retained, and satisfied in shares in full only if the com-pany makes pre-tax profits of \$2.4m in the 12 months after

Motorcycles and the patented

acquisition. The vendor will also warrant annualised profits for the seven months to July 1988 of not less than \$2.4m. Norton Group made a pre-tax loss of £149,000 in the six months to end-February.

Norton in £8.7m US purchase

revealed a bare 2.3 per cent pre-tax profit rise for the half year to end July. That day the

not a panic measure. Indeed, within those fign underlying growth from wh he considers to be Next's of businesses was strong. I decision to sell, he says, da decision to sell, he says, dates back to the spring when Next realised it had enough on its plate with its high street chains and the development of its home shopping business, led by the Next Directory launched in January. The decision taken then, says Wr Davies was to concen-

says Mr Davies, was to concen-trate on the core Next busi-nesses. "When we bought CES we bought it with the main intention of keeping the momentum of Next going Next has continued to outperform," he argues, pointing to sales growth of 27 per cent in Next

stores at present. From CES Next has taken 400,000 square feet of retail space, which has been undergoing an expensive refitting programme and shops have been added to the various Next high street chains.

It has also kept Biba, a West German fashion retailer, which Next is keen to keep as a foot-hold in Europe, plus Ailens, a chemist chain, Eurocamp, a holiday group, and Mercado, a carpet wholesaling business.

These last three could also be up for sale. Mr Davies says "the group is

essentially wrapped round the brand name Next and the

### **N M Rothschild & Sons Limited**

**ON BEHALF OF** 

### **OVS Investment Corporation Limited**

to sell 2,995,125 ordinary shares of

### **Redfearn plc**

### at a minimum tender price of 520p

Tender Offer in respect of 2,995, 125 ordinary shares of 25p each in Redfearn plc ("Redfearn") (the "Tender Offer")

N M Rothschild & Sons Limited, on behalf of OVS Investment Corporation Limited ("OVS"), hereby invites, subject to the following terms and conditions, tenders for the purchase of 2,995,125 ordinary shares of 25p each in Redfearn (the "Redfearn ordinary shares") representing approximately 29.9 per cent. of the current issued ordinary share capital of Redfearn. These shares are currently held by Overseas Strategic Investments Limited, a wholly owned subsidiary of OVS.

- Tenders must be for exactly 2,995,125 Redfearn ordinary shares and each tender must be at the same price per share for all such shares and must be expressed in sterling as a whole number of pence per share. Stamp 1. duty and/or stamp duty reserve tax will be payable by the purchaser.
- The minimum tender price shall be 520p for each Redfearn ordinary share. 2
- Tenders must be received by 11.00 a.m. on Friday, 21st October, 1988 and must be made on the tender form З. referred to below. Tenders once made will be irrevocable.
- By submitting a tender, a person tendering will offer to purchase, at the price stated in such tender, all the 2,995,125 Redfearn ordinary shares on the terms of this Tender Offer and any contract resulting from the acceptance of that tender will be governed by and construed in accordance with English law.
- N M Rothschild & Sons Limited reserves the right to reject any tender not complying in all respects with the requirements of this Tender Offer.
- Subject to paragraph 9, the tender at the highest price will be accepted at that price. If more than one valid tender is made at that price, N M Rothschild & Sons Limited shall have absolute discretion either to decide which of such tenders to accept or to invite those parties to increase the price at which they are tendering.
- Where a tender is accepted, completion in respect of the sale of the Redfearn ordinary shares resulting therefrom will be effected at the offices of N M Rothschild & Sons Limited referred to below at 1.30 p.m. on Friday, 21st October, 1988.
- The Rediearn ordinary shares will be sold free from all liens, charges and encumbrances and with all rights attaching thereto, including the right to receive all dividends and other distributions declared, made or paid bereafter.
- The right is reserved (at the option of OVS) to terminate this Tender Offer and to reject all tenders (but not some only) in the event that, at any time at or before 11.00 a.m. on Friday, 21st October, 1988, a public announcement is made by a third party either of the acquisition of more than 10% of the issued ordinary share capital of Redfearn or of an intention to make an offer to acquire the whole or any part of the share capital of Redfearn by way of offer, partial offer or tender offer under the provisions of The City Code on Takeovers and Mergers and the Substantial Acquisition Rules.

- 10. No person receiving this Tender Offer and/or a tender form in any territory other than the United Kingdom No person receiving this Tender Otier and/or a tender form in any termory other than the United Lingdom may treat the same as constituting an invitation to him nor should be in any event use such tender form, tinless in the relevant territory such invitation could lawfully be made to him and such tender form could lawfully be used without contravention of any registration or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to tender to satisfy himself as to full observance of the laws of the relevant territory in connection therewith including obtaining any requisite governmental or other consents or observing any other formalities needing to be observed in such territory.
- Tenders which are made subject to any condition or other terms (other than price) will be disqualified.
- The procedure for tendering below and the terms and conditions set out in the tender form referred to below form part of these terms and conditions.

#### **Procedure for Tendering**

Tenders must be made on tender forms obtainable (during normal business hours on any business day up to and including Thursday, 20th October) from N M Rothschild & Sons Limited, New Court, St Swithins Lane, London EC4P 4DU. Tender forms will only be made available to persons who fall within Article 9(3) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order 1988. These forms, duly completed and accompanied by a banker's draft in accordance with the instructions thereon, must be delivered to N M Rothschild & Sons Limited at the above address not later than 11.00 a.m. on Friday, 21st October, 1988.

#### Ges mai Information

- OVS is not interested in any ordinary shares of Redfearn, save for the Redfearn ordinary shares, held by its wholly owned subsidiary, Overseas Strategic Investments Limited, which are the subject of the Tender Offer. 1
- In the event that no tenders are received and accepted at or above the minimum tender price. OVS intends to make a cash offer for the issued ordinary share capital of Redfearn at the minimum tender price. The terms and conditions of such an offer, if required, are set out in the appendix to the press announcement dated 11th October, 1988.
- N M Rothschild & Sons Limited is registered in England No. 925279 and its registered office is at New Court. St Swithins Lane, London EC4P 4DU. OVS is a company incorporated in Western Australia whose registered office is at 10th Floor, 190 St George's Tennec, Perth. Western Australia, 6000. 3
- N M Rothschild & Sons Limited, a member of The Securities Association, arranged the above tender offer and has approved this advertisement for the purposes of Section 57 of the Financial Services Act, 1986.
- This advertisement does not and is not intended to constitute an offer or invitation to subscribe for or otherwise acquire securities in Redfeam.

BY

**Tender Offer** 



21 A

• • 1 .....

. . . ŭ 1

-

· ·

Authorized

£300,000

CALLS LANCE LEVEL 

NOUNCED

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

#### **UK COMPANY NEWS**

### **B&D** sells confectionery division

#### By Nikk! Tait

BARKER & DOBSON, the Budgens supermarket com-pany which earlier this year Alma, advised by Edinburgh Financial Trust, is buying the pany which earlier this year lost a £2bn bid battle for the much larger Gateway group, yesterday announced the sale of its confectionery interests to Alma Caledonia, a privately owned sugar confectionery business based in Kirkcaldy, Scotland.

News of the sale, which was widely expected, coincided with publication of B&D's results for the 28 weeks to July 9. These showed pre-tax profits of \$7.0m attained \$7.10m after of £7.9m against £7.12m, after property profits of £1.45m (£967,000) and £3.62m of excep-tional income on the confectionary side derived from the earlier sale of the James Keiller preserves trademarks, manufacturing and distribu-tion rights. B&D plans to

Acquisitions

By Clare Pearson

boost Savage

Group to £7m.

TEN acquisitions in the UK

and France by Savage Group, DFY hardware concern, gave

rise to sharply higher pre-tax profits of 27m, from 523m last time, in the year to end-June.

Organic growth in existing

confectionery interests for 19.75m cash and assuming bank borrowings of £7.7m. It has arranged a financing pack-age of over £39m, including an equity capital issue of over £15m and a £24m loan package, with 55m of mamening finance with £6m of mezzanine finance. The sale price fell in the middle of expectations. Alma said the purchase will give it annual sales of some £60m,

The businesses involved include James Keiller, Somportex Viceroy and Angus Confections as well as B&D itself, with products ranging from Kelller's butterscotch to Hacks and Victory V lozenges. In

By Andrew Hill

.1987, it made trading profits of £700,000 on sales of £33.4m, but moved to a trading loss of £2m in the first half of 1988. cent.

B&D's first half figures showed confectionery trading profits of £1.6m (£1m); on sales of £16.6m (£18.5m). However, this was struck after the excep-tional item. On the food retail. ing front, sales were up from £125.9m to £139.9m. Barker said real volume growth in compa-rable stores was 7.1 per cent, with another L8 per cent com-

making it the UK's fourth larg-est sugar confectionery manu-facturer. The businesses involved by end-1988 40 per cent of the group's selling area is forecast to be overhauled. Group management costs rose sharply from £513,000 to £1.12m, while interest charges

totalled £1.28m (£46,000), Gear-

**Plaxton joint venture with Fiat** 

ing, after the disposal, should come down to about 20 per

Tax took £1.8m (£1.52m) and stated earnings per share were 7.11p (6.63p). As forecast as the time of the Gateway hid in February, the interim dividend is lifted to 2p (1.5p).

Barker retains 2.1m shares in Gateway, but said that there were no immediate acquisition plans on any front.

The confectionery losses and accounting treatment of the Keiller preserves sale proceeds caused surprise among analysts yesterday, with some suggesting that forecasts - previ-ously around £14.5m-15m pre-tax in the 12 months to December - might be scaled down. B&D shares were %p lower at 140%p yesterday.

Vine valued at £3.7m in **USM** debut

Sunset &

#### By Clare Pearson

SUNSET & VINE, independent television production company, yesterday joined the Unlisted Securities Market through a placing of 21 per cent of the enlarged equity, valuing the company at 23.7m. Of the 970,000 shares being

placed at 80p each, 64 per cent are to raise new money. The balance is being sold by Mr Colin Frewin, chief executive, cutting his holding in the enlarged capital to 51 per cent. The company says it is con-sidering acquiring companies complementary to its five-year old World Sport subsidiary. Turnovar and matter work

Turnover and pre-tax profits, after a 220,000 non-recur ring item, in the year to end-June amounted to £1.98m and £451,000 respectively.

Programmes produced by the company, founded in 1974, include television entertainment and corporate communications.

It is also involved in sponsored sports television produc-tions where a sponsor under-writes the cost of production in return for free commercial air time. The Gillette-sponsored "World Sport Special", a fortnightly programme on the air in 90 countries, is its best**Alexandra Workwear improves** 25% to £3.12m in first half

#### By Alice Rawsthorn

ALEXANDRA WORKWEAR, pattern of trading had been sales unit and shop in Paris which is now the largest workwear manufacturer in Europe. yesterday announced a 25 per cent increase in pre-tax profits from £2.49m to £3.12m in the first half of the year on sales which rose by 21 per cent from

521.66m to 526.27m. Mr John Prior, chairman and chief executive, said that the company had fared well in every area of activity. Alexandra's first oversees venture in Holland secured further growth and the company is now establishing a base in France.

Earnings per share rose to 6.15p (4.73p) in the 28 weeks to August 13. The board proposes to increase the interim dividend to 1.35p (1.1p).

The chairman said that the

Shares in Rush & Tompkins jump to 303p SHARES in Rush & Tompkins, the construction group, jumped 26p to 303p in trading yester-day prior to the announcement that OVS Investment, the Aus-

tralian company controlled by Mr Dick Pratt, had sold a 9.9 per cent stake. The sale was announced after trading closed.

disrupted by the postal strike next April.

Alexandra has been some

thing of a stock market favour-

ite since it went public three

years ago. Year after year it has produced the pleasing com-

bination of healthy growth in sales and healthier growth in

profits. Its shares have com-

manded a plump premium to the rest of the textile sector in

consequence. But the share price collapsed after the mar-

ket crash last autumn and has

never really recovered. Since the crash the clothing industry

has become increasingly com-

petitive as imports have esca-

lated. Yet Alexandra, as e

workwear manufacturer, is insulated from imports and is set to benefit from the

33

#### comment

in September. Alexandra main-tained distribution by switching to private courlers but incurred slightly higher costs as a result. But Mr Prior said that so far the impact on the company had been negligible. Alexandra is now expanding its production facilities in Scot-

land. It intends to increase capacity by 30 to 40 per cent in order to accommodate higher demand. This project will absorb a substantial part of its 22m capital expenditure programme this year.

It is also expanding its retail activities. Two new shops opened in Dundee and Newcastle in the first half and another two - including one in Paris - will open over the next six

uted about 5 per cent of turn-over in the interim period. its sales rose by 13 per cent in local currency, but - because of the strength of sterling against the Dutch Guilder the increase was restricted to 9 per cent in translation.

#### Interime-Centreway Trust Chepstow Racecourse Farmell Electronics Forward Technology Gerrard & Netional Hambros Inv Trust

Oct. 17 Oct. 19 Oct. 17 Allied London Props . Klark-Toknik

#### The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually hald for the pur-pose of considering dividends. Official indica-tions are not available as to whether the childends are interime or finals and the sub-divisions shown below are based mainly on last year's timetables. 7044X before tax in the second interim period of nine months to June 30, Plarton announced it had bought lveco's French coachbuilding subsidiary, Car-rosserie Lorraine, for an unspe-1987, or £1.49m in the year to Mr John Lester, an OVS In addition, Plaxton has September 30 1987. changed its year end from Sep-tember 30 to December 31 and director, said the stake was acquired when OVS was an investment company, before it of £51,000 represented the 49 per cent share of Savage's French partner in the Habitat cified nominal sum. Turnover was nearly £140m. TODAY TODAY Interfeme- Abbay Life, Avia Europe, Cluff Resources, Johnson Group, Lewrence (W), London & Assoc Inv Trust, Second Market Inv Trust, Tudor, UE. Finate- Albe, Aki Hesithcare, Bisichi Tio, Britannic Security, Castle Commanication, Kingston Cit & Gaz, Pothin's, Pertland, Sin-The Italian company will continue to supply chassis and to offer sales and service supdivided its business into three against £99.9m in the last reported full year. Earnings per share were 11.7p and the company declared a second concentrated in paper and packaging. He did not know to whom the stake had been sold. group's profits. A final divi-dend of 2p (LSp), making 3p (2.25p) for the year is proposed. operating divisions. .... Roadlease, accounting for about 10 per cent of turnover. tainer Bruce Forsyth, are past achievements in entertainport for the Lorraine range. It has also given Plaxton a threeand profits, handles Plaxion's interim dividend of 1.5p. OVS still bolds 2.4 per cent. ments. This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or invitation to the public to subscribe for or purchase any securities. "Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the issued and to be issued shares of Sunset + Vine pic on the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. **GNI-SETTING THE STANDARD** SUNSET + VINE plc IN FUTURES AND OPTIONS TRADING (Registered in England Number 1162501) 194 E St 3 Placing by

Gilbert Eliott Corporate Finance of 970,000 ordinary shares of 5p each at 80p per share

SHARE CAPITAL

ordinary shares of 5p each

PLAXTON, UK coachbuilder year contract to build coachand motor dealer, has signed a joint agreement with Iveco, the commercial vehicle arm of Italwork for its inter-city and touring buses. Plaxton claims about 50 per ian motor group Fiat, to develop new express and tour-ist coaches and exploit interna-

tional export opportunities. Unveiling profits of £3.73m before tax in the second

cent of the luxury coach mar-ket in the UK, but has a negli-gible presence in continental Europe. Mr David Matthews, chairman, said the UK group wanted to start trading on the continent in preparation for the introduction of a eingle European market in 1992.

issued and to be issued fully paid

£231,250

contract hire and leasing operations. Kirkby, operates the group's six Ford and Gen-eral Motors car dealerships and contributes about 40 per cent of annual turnover and profits, with the balance of 50 per cent supplied by the core coach-building activity.

Profits for the period com-pared with £123,000 before tax in the six months to March

ar in So countries, is its per-known venture in the field. "Julie Andrews and The Muppets", produced for the US CBS Television, and "Holly-wood or Bust", a Thames Tele-vision vehicle for the enter-

GNI helps you make the most of Futures and Options

markets Founded in 1972 (as Inter Commodities),

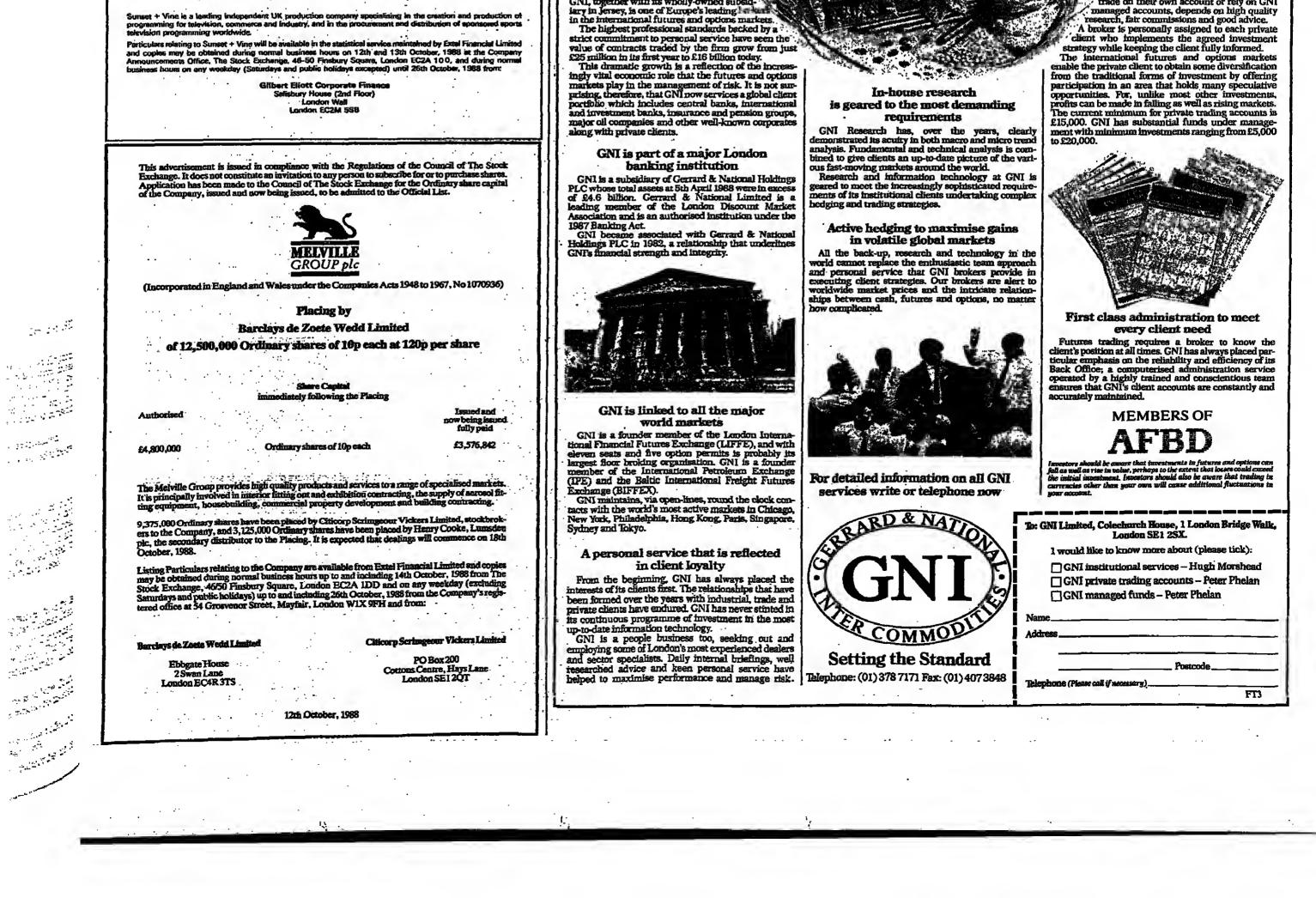
**Private clients can expect** the best advice for a fair rate of commission Success for private clients, whether they

CIAN (W). Tay Homes. FUTURE DATES

long-term growth of industrial and career clothing. The City expects an increase in profits to £6.3m this year putting the shares, at 138p, on an prospec-tive p/e of 11 which owes more to disillusion with the rest of the clothing industry, than to doubts about Alexandra. Undemanding.

Alexandra will open a new BOARD MEETINGS

### months. The Dutch operation contrib-



FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

#### **UK COMPANY NEWS**

### Stanhope Properties' net asset value jumps

Mr Desmond described a

telephone conversation with a senior figure in FIL "I said 'we

have a deal. We have an agreement. We have over 50 per cent

Mr Thierry Jacquillat, presi-dent of Pernod, has been in the increasingly crowded court-room along with most of the senior beard members of both

IDG and FII since the case

A number of witnesses remain to be called and judg-ment is not expected until the

middle or end of next week.

of the shares."

Degan

#### By Paul Cheeseright, Property Correspondent

STANHOPE PROPERTIES, the property development com-pany founded by Mr Stuart Lipton, in which Olympia & York has taken a 33 per cent stake, yesterday announced a sharp rise in its net asset value to 157p a share at June 30 com-

to 157p a share at June 30 com-pared with 43p a year earlier. The figure was disclosed with the company's annual results. The market had been expecting a substantial uplift and the share price rose 2p to 250p. The price thus remains at a marked marinium to the net a marked premium to the net asset value, contrary to the general tendency in the sector. Announcement of the figures

By Kleran Cooke in Dublin

THE DUBLIN Theatre Festival might be in full swing, but for the Irish capital's business

the irish capital's business community there is only one show in town – the case brought by Pernod Ricard against Irish food group FII-Fyffes in court number six in the Four Courts building on the backs of the Liffer

The case reopened yesterday after an extended weekend break. Pernod accuses FII-

Fyffes of reneging on an agree-

ment made in early September to sell 20 per cent of its shares in the Irish Distillers Group.

the banks of the Liffey.

coincided with news that Phase Four of the Broadgate development has been let to development has been let to Japanese groups. Stanhope is in a joint venture with Rose-haugh and British Rall Prop-erty Board at Broadgate, the biggest City of London office development, where in 14 phases 3.3m sq ft of office space will be provided. Phase Five of Broadgate has been sold to Bankers Trust and

**Pernod broker in Dublin court** 

Pernod says that with the FII stake it would have more than

50 per cent of IDG shares. The Grand Metropolitan Group, through its subsidiary GC and

C has been trying to takeover IDG since late May, and the ming of the Dublin court will

be important to the outcome of

Most of yesterday's proceed-ings involved the evidence and cross examination of Mr Der-

mot Desmond, Pernod's Dublin broker. The court heard how

Mr Desmond accused FII of act-

the IDG takeover battle.

ing in bad faith.

been sold to Bankers Trust and Stanhope's share of this proved to be the main element in its pre-tax profits of £12.6m (£0.5m) for the year to June. Stanhope drew in £10m as its share from related companies, Barnings per share were 10.8p against 0.2p. Bnt Stan-hope, in its first dividend pay-ment since flotation just before

the October crash, has declared

in this case Rosehaugh Stan-hope Developments. The other significant ele-ment in the pre-tax result was interest receivable at £4.1m (£1.7m). Olympia & York, the privately-owned Canadian gronp which is developing Canary Wharf in London Dock-lands, last May agreed to pay £137m for one third of the enlarged equity of Stanhope. Half of that amount has been received, leaving Stanhope with a cash balance. Earnings per share were a nominal 0.1p. This is consist-ent with its declaration at the time of flotation on the USM that its object was to build up assets and hence dividend pay-ments in the near future would be minimal. The group's net assets were

The group's het assets were £250m against £43m. Apart from Broadgate, where the early phases have been reval-ued, Stanhope has investment properties through its 29 per cent stake in Stockley Park and a building on London Wall. It has also development properties in joint ventures with Kajima, Trafagiar House

and ITN. But Stanhope's immediate

prospects are linked, in the view of the market, to the suc-cess of Broadgate and its abil-ity to attract tenants. Mitsul Bank, Mitsuhishi Bank, Mitsu-

bishi Finance International and Mitsui Trost and Banking are together taking a total of are togening a daming a don't a 200,000 sq ft of space at a rent, of £45 a sq ft in Phase Four. Williams de Broe, the stockbro-ker owned by Banque Brux-elles Lambert, is taking a fur-ther 23,000 sq ft ther 23,000 sq fi. Meanwhile Baring Invest

ment Management has pre-let 80,000 sq ft of Phase Seven.

### Salvesen plans West German expansion

#### By Yanessa Houlder

CHRISTIAN SALVESEN, Edinburgh-based frozen food distributor, plans to strengthen its Continental dis-tribution network by taking a stake in Marktund Kühlnal-

ien, a West German cold stor-age warehousing company. Salvesen announced that it was in discussions with major shareholders in Markt-und Kählbalten companying the shareholders in Markt-und Kählkallen concerning the possible purchase of an inter-est in the company. It also said it was in talks with the West German group about co-operation on from food dis-tribution services. Salvesen already has a strong distribution network in Continental Europe, which continental Europe, which continental Europe, which contribution profits. The company distributes for

The company distributes for several major continental retailers including Coop, Ten-gelmann and Akli in West Germany.

#### **Banner Homes**

Banner Homes Group reported pre-fax profits of £1.34m for the half year to June 39 against £445,008. An interim dividend of 1.1p is declared.

### Melville set to join main market

By Philip Cogga

MELVILLE GROUP, a diversified company with inter-ests ranging from exhibition contracting to aerosol filling, is joining the main market via a £15m placing, the maximum allowed under Stock Exchange TIL BOS.

divisions. Building services, specialising in refurbisions. and exhibition contracting, contributed just under half of last year's pre-tax profits. The construction division, which brought in about 38 per cent of profits, is involved in housebuilding and property development; the angineering division concentrates on the manufacture of acrosol filling equipment. About film of the proceeds will go to the company to be used to pay off horrowings and fund expansion. Mr Edwin Bis-All divisions increased con-tributions in the year to end-June 1968 with the group reporting pre-tax profits of 54.45m on turnover of 272.2m. At the placing price of 199a, the shares are on a historic ple-of 11 set, executive chairman, and set, executive chairman, and family trusts are selling more than 1.5m shares, but Mr Bis-set will retain a stake of just under 34 per cent, worth more than E14m at the placing price. In all, 12.5m shares are being placed, 35 per sent of the equity, at 120 each, giving the group a market capitalisation of £45m. Melville consists of these

of 11. The notional gross dividend yield at the placing price is 4.7

j**i** 

<u>a</u>

2 ha

<u>ن</u>

1

......

1.0

1. . .

sativ

intun

8,77

÷., •

. .

2000

-231 1012

Ст.::

1.20

8. 15

6

ALS NO

: E 🔁

5.00

**.** 

.

2 BYCR

ALE OV

PNAN;

5 f. -5 .t. ... ويقرز المرا

Melville consists of three per cent.

#### **Holmes Protection buys** US alarm systems group By Andrew Hill

HOLMES PROTECTION in Manhatian. The capacity of Group, New York-based elec-tronic security company listed in London, is to increase its annual recurring revenue by Slim (254m), or about 20 per cent, with the \$253m acquisi-tion of Dictorrant, Security and Dictorrant, Se

\$250,000. Holmes plans to sell Dicto-graph's San Francisco busi-ness, raising about \$2m to add to the \$5m or so the group hopes to realize from the dis-posal of its own Mismi opera-tion. Holmes' Philadelphia branch, which the group had considered selling, may be kept on and integrated, with Dicto-graph's business in the area. Mr O'Connor said Holmes' had yet to deside whether to retain Dictograph's franchistag division, which handles 3,000 accounts across the US, tion of Dictograph Security Systems, US supplier of alarm systems. Dictograph specialises in alarm systems for upmarket. homes, and about 65 per cent of its business comes from the residential sector. With the addition of Dictograph's \$5,000 subscribers, Holmes' domestic business will increase from 5 per cent to about 85 per cent of

division, which handles 3,000 accounts across the US, through a network of 60 inde-pendently-owned dealers. In the year to Discember 31, Dictograph's turnover rose to \$22.1m (\$20.3m), but pre-tax profits dropped from \$2.78m to \$1.49m, hit by the high cost of a national advertising cam-national advertising campaign, since abandoned. In the first half of 1988, the group recovered to make \$1.49m on turnover of \$10.9m.

### Lincat over £1m full year

LINCAT GROUP, designer and manufacturer of commercial catering equipment, produced a pre-tax profit of just over film for the year anded June 30 cost of integrating two acquisi-tions. They were Avamore, maker of bread buttering machines and vegetable peel-ers, and Cossis, produce: of That exceeded the June flow ment, mobile catering apply tation forecast of £975,000 and mances and general equipment, compared with £909,000, includ There is no dividend.

### In addition, Cattle's will make an interest-free losn to Rosebys which will finance a

cash payment to Resincre of up to \$2.5m. This payment will compensate for any initial imbalance in the contributions of Waldmans and RCL to the profitability of Rosebys.

Elders IXL reports 72% profit increase

Iders IXL Limited continued to | Finance 8%, Resources 4% and investgrow in the past financial year, increasing net operating by 72% to almost \$A685 million (£315 million). It has become one of only two companies in Australia to exceed \$A1 billion in pre-tax profit.

ment and other income 30%.

The results reflect Elders' substantial success in internationalising its operating businesses. They provide a strong base for future growth.

recent years. It recorded good results from all core businesses, particularly Elders Pastoral in Australia. Elders Grain Division returned excellent results and completed major acquisitions in Canada and the USA,

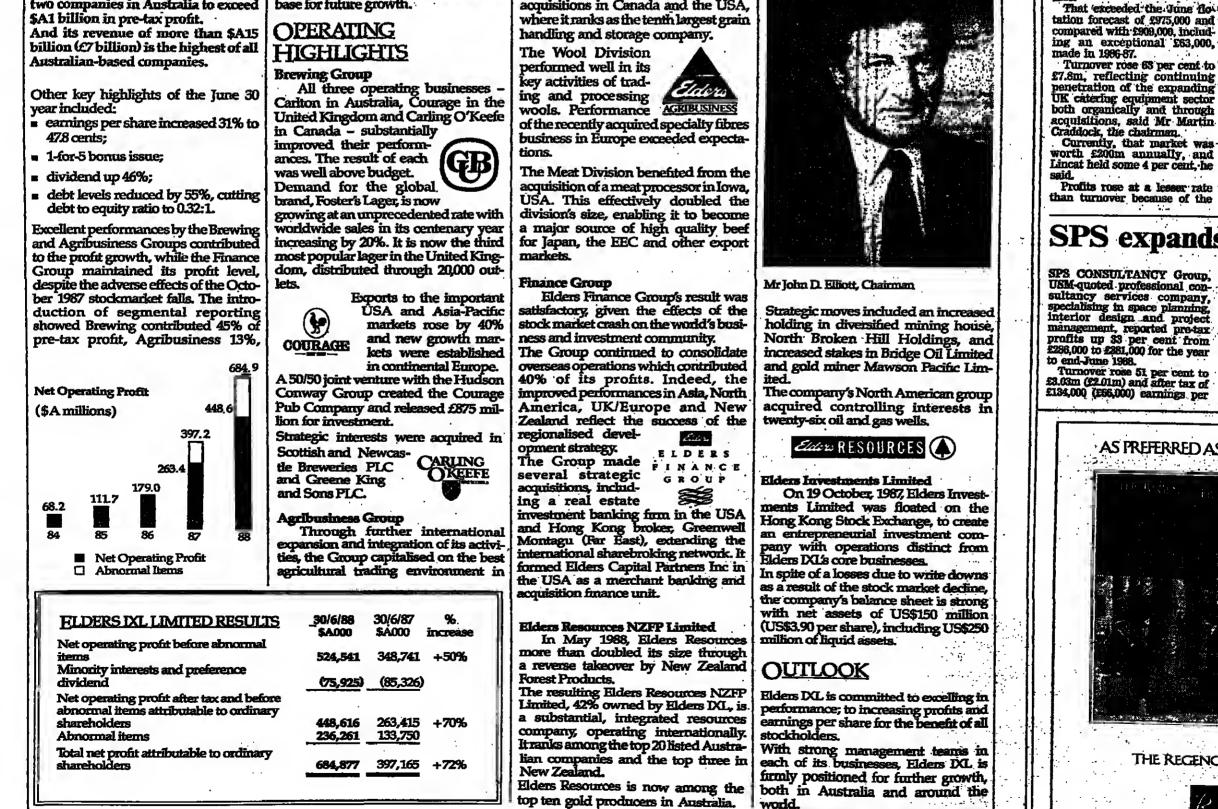
### Cattle's unveils terms of **Rexmore furnishing deal**

#### By Vanessa Houlder

CATTLE'S (HOLDINGS), consumer credit financier, insurance broker and curtain retailer and Rezmore, fabrics supplier and distributor, yes-terday announced terms of the merger of their soft furnishing retail outlets.

The merger, announced in July, of Cattle's Rosebys Cur-tains and Linens (RCL) shops and Rexmore's Waldmans shops will create a nationwide chain of 115 soft furnishing retail outlets. The combined operation will

be acquired by Rosebys, a new company, which will be 80 per cent owned by Cattle's and 20 per cent owned by Rexmore, in line with the value of the assets contributed by each



world.

ing an exceptional £63,000, the company been quoted for a full year the payment would

ber cent to about 35 per cent of turnover. Some \$2m of the cash pur-chase will be funded by a four-year interest-bearing note, and the balance in cash, finances through private placement of debt securities in the US.

Mr Brian O'Connor, Holmes chairman, said the additional subscribers - mainly in Mary-

land and New Jersey - would be added to 38,000 accounts

already handled by the group's new central monitoring station

Turnover rose 63 per cent to have been 3.7p. Earnings were 17.8m, reflecting continuing penetration of the expanding 10.11p (9.47p). UK catalog equipment sector both organically and through acquisitions, said Mr Martin Graddock, the chairman. Jones un 19%

Jones Group, Dublin-based shipping, engineering, manu-facturing and distribution com-pany, lifted pre-tax profits 19 per cent from I£1.85m to I£2.19m (£1.85m) in the first half of 1988.

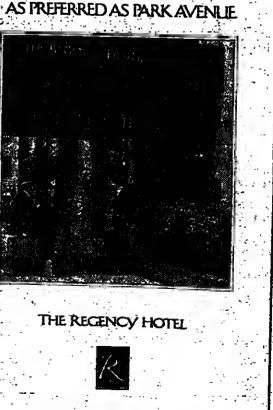
Profits rose at a lesser rate than turnover because of the

SPS expands by 33%

SPS CONSULTANCY Group, USM-quoted professional con-sultancy services company, specialising in space planning, interior design and project management, reported pro-tax profits up 33 per cent from £286,000 to £281,000 for the year to end-June 1988.

10p share worked through at 4.94p (4.4p). A final dividend of 1.5p (1.2p) makes a total of 2.25p (1.8p). Directors said the results showed a sound recovery from the disappointing level of 1987. The main feature was a considerable improvement in the core

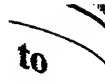
business of space planning ser-vices which increased from £280,000 to £408,000 pre-tax.



540 Park Avenue, New York, New York (212) 759-4100/Telefax 219/Telex 147180 reservations call the hotel directly or (800) 243-1366. A member of The Grande Collection of Hotels.

FOR A COPY OF THE ANNUAL REPORT AND ACCOUNTS PLEASE WRITE TO: Elders DXL Limited, Wentworth House, 5 St James Square, London, SW1Y 4ET.

The second second second second second



### arket

A SALE DE LA

m full yez

ere an easterne 5.52 7. ALC

er ut vrage

2.32

1.85

expectations with £4.94m

#### By Vanessa Houlder

LLOYDS CHEMISTS, the UK's second largest retail chemist. and drug store chain, yester-day announced a sharp increase in pre-tax profits from £1.93m to £4.94m for the year to end-June. Turnover increased from £30.5m to £81.4m.

The results were at the top end of analysts' expectations although the share price, hav-ing risen sharply over the past week, dropped back 9p to 127p. During the year, Lloyds increased is number of chan-ist stores from 141 to 220 and its drug stores from 5 to 112, following the acquisition of. Andrews & Courie, Scotts Chemist, Billingtons and

Beauty Care. Existing chemist shops showed a 12 per cent increase in sales on a year-on-year basis while established drug stores were showing a 19 per cent increase in sales marging and the stores ction buys ems group increase in sales year on year mainly due to stock injection and refurbishment.

By Nikki Talt

**POLITICIANS** have added their

be said. Barnings jir share increased MPs back Pittare's case

### Decline in operating margins - from 7.5 per cert to 6.7 per cent - was in par a result of the greater emphasis on drug stores, which ten to occupy more competitive sites and so command lower pices. In addi-tion, it reflected to lower mar-gins initially schleved by acquisitions. acquisitions. So far, 55 crimists stores have been refurished as have

Lloyds Chemists matches

51 drug stores The target or own label

lines, which curently account for 19 per cent a sales in drug stores and 12 pr cent in chem-ist stores, is traise their contribution to sais to 25 per cent and 15 per cat respectively, said Mr Lloyd The proportion of goods delived to the chemist shops from a central ware-house was nor 75 per cent and should rise trover 80 per cent,

by 89 per ent from 7.85p to

10.2p. A recommended final dividend of 1.2p makes a total of 1.7p (0.85p) for the year.

**UK COMPANY NEWS** 

· COMMENT Chemists are one of the more

Chamists are one of the more fragmented areas of the retail sector with the large multiples owning just a sixth of the 12,000 chemists shops in the UK. It is this situation that has fuelled Lloyds' breakneck expansion of the past few years. The company's formala is simple; it buys single ahops or small cheins and boosts profits by applying marketing profits by applying marketing nons and lowering overheads. The stores are refurbished, the product range is revamped and costs are whittled down, thanks to centrel distribution, tight controls and greater buy-ing power. So far, this strategy appears to be running smoothly, although the man-agement will have to work hard to improve margins on the drug store side. Looking ahead, there is no obvious break on its expansion plans as there are no shortages of promising sites for new drug stores or small chemist shops inter-ested in selling out to Lloyds. Pre-tax profits should clear £7.3m this year, which puts the shares, down 9p to 127p, on an involved in the Strong &

### Yesterday, Mr Byder said that he had targeted Celestion

By Nikki Tait A GROUP of City-hased because of its existing "critical investors, headed by Mr mass," existing products, rela-Charles Ryder, a former direc-tively strong balance sheet, tor of Barclays Merchant Bank and BZW Securities, has acquired a 29.9 per cent stake in Celestion Industries, the small clothing and loudspeaker manufacturer.

City group acquires

**Celestion Inds stake** 

The 7m chares have been sold by Mr Daniel Prenn, who has run the company since it was formed from the merger of the Weingarten group and Truvor in 1969. intere sta.

Mr Prenn, now aged \$4, became president of the company in April, a position he is retaining, together with a per-sonal interest in 5.1 per cent of Celestion's shares. The Prenn family overall continue to hold

about 30 per cent of the equity. The 29.9 per cent stake has been bought at 55p a share. The investing group comprises about 20 individuals, described

> TI Group is acquiring, subject to approval of the French authorities, Ropac, manufac-turer of mechanical seals, for FFr65m (26m).TI intends to merge Ropac, which has sales of about about FFr100m, with John Crane France.

tively strong balance sheet, and potential for development. He said that the aim was to build up a mini-conglomerate, based in consumer-related manufacturing, with products targeted at the upper end of the market. He suggested there was potential for developing

the company's existing swimwear and loudspeaker inter-ests, and also its property

In the year to April 7, Celestion saw pre-tax profits drop from £769,000 to £70,000 after a £297,000 loss on the clothing side - much of which goes to

said he could not comment in

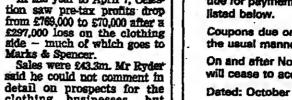
Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels

The Coca Cola Company Atlanta, Georgia

**Union Bank of Switzerland** 122 Leadenhall Street **GB-London EC3V 4QL** 

**Commerzbank Aktiengesellschaft** Neue Mainzer Strasse 32-36 **D-8000 Frankfurt am Main** 





the Monopolies and Mergers Commission." Sting has already made a Mr Ashdown says he is concerned by the effect on compe-tition, and the consequences for independent operators in the hide, fellmongery and sheepskin markets. He also expresses similar concern

### Plantation Tust rejects opportunistic CDFC bid

#### By Ray Bashford

PLANTATION TRUST hs had opposed plans from the urged shareholders to rejet Plantation board put in shane the takeover offer from CDC holders at the last annual Trust describing it as in meeting. This purchase from oppostunistic bid, with Eastern Produce boosted undervalues the group. In the defends document is configured to the shareholders also hold convert-the takenes to be shareholders also hold convert-tible loan stock and warrants. September 30.

September 30.

ible loan stock and warrants. Directors argue that the offer

Fisher bic Some of Mr. Ashdown's points at echoed by Mr. Mich-ael Gryll, a Conservative MP, who hat also written to Lord Young stressing the potenundemanding prospective p/e of 10.5.

POLITICIANS bave added their support to Pittard Garnar's efforts to get the hostile £41m bid by rival leather group, Strong & Fisher, referred to the Monopolies Commission. Mr Paddy Ashdown, leader of the Social and Liberal Demo-crats whose constituency cov-ers Pittard's Yeovil-base, has written to Lord Young, Serretinly anaging consequences for the buture of small busi-nesses fie writes that with industr domination by a sinwritten to Lord Young, Secre-tary of State for Trade and Industry, asking for "urgent consideration to ensure that the hid should be referred to gle cospany, I fear that many small, privately-owned hide marks, fellmongers and tan-ners tay eventually be forced out c business."

lenchy submission to the Offe of Fair Trading, arguing the there should not be a referice. Two years ago, a bhi by Stong for Garnar Booth (blore it merged with Pittard) expresses similar concern ws refarred, but Strong with about the high quality leather. dew before the MMC com-market and the leverage used its investigation.

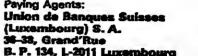
Notice is hereby given that pursuant to the provisions of the above-described Notes («The Notes») The Coca Cola Company has elected to redeem all of the outstanding Notes on November 15, 1988 at the redemption price of 101 1/2% of the prin-

On November 15, 1988 the Notes shall become due and payable. Notes should be

Coupons due on or before November 15, 1988 should be detached and collected in

On and after November 15, 1988 the date fixed for redemption, interest on the Notes

Dated: October 5, 1988





35

### The Coca Cola Company

#### The Coca Cola Company US\$ 100 000 000.-

11% per cent Notes due October 16, 1991

cipal amount thereof, together with accrued interest to November 15, 1988.

presented and surrandered for payment together with all unmatured coupons, falling which the amount of the missing unmatured coupons will be deducted from the sum due for payment. Payments will be made in United States dollars at any of the offices

the usual manner.

will cease to accrue.

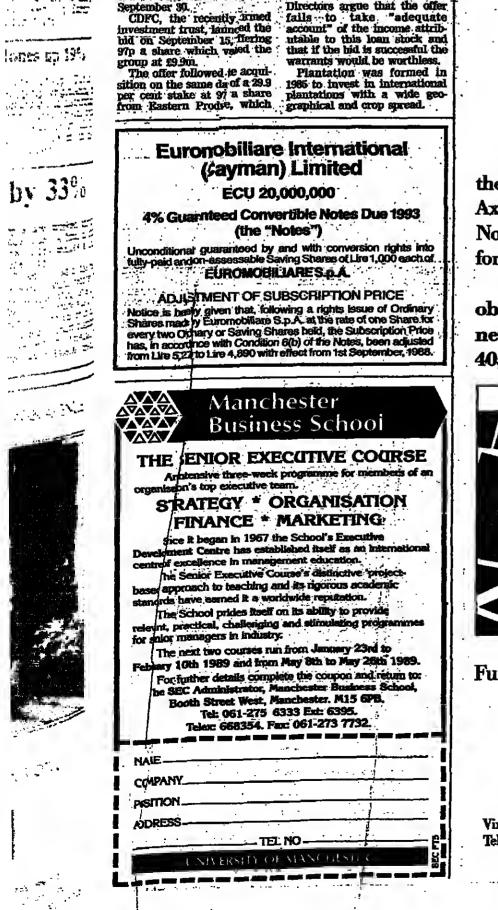
Paying Agents:

P1 Threadneedle St. Worth flying high

Celestion, and will be joined on the board by two other investors - Mr Mark Lorimar and Mr Roddy McDougall.

detail on prospects for the clothing businesses, but pointed out that some rational-

Apple to prove the second FINANCIAL TIMES WEDNESDAY OCTOBER 12.1988



Eagle Star Group, having acquired their new City headquarters in St Mary Axe, now offer the freehold of No 1 Threadneedle Street, London EC2, for sale. erria r betre ini

Planning consent has been obtained for a new building of 55,000 sq ft net. The existing building comprises 40,000 sq ft net.

Nº 1 THREADNEEDLE STREET, LONDON EC2

Further information may be obtained from:



Vintry House, Queen Street Place, London EC4R IES Tel: 01-236 4040 Telex: 8812619 Fax: 01-236 7668

#### **UK COMPANY NEWS**

### London and Manchester reports strong first half

under review.

Leucadia ups Cambrian stake

36

LONDON AND MANCHESTER Group, life insurer, has raised its interim dividend 19 per cent to 3.3p per share, and reported another boom in the growth of its resideotial mortgage portfo-lio, now standing at £451m.

It has also achieved its target of signing up 400 former independent insurance intermediary firms to act as exclusive agents for its products. The 400 firms have about

1,600 individual sales staff between them, while L and M has 1,000 home service agents selling policies and collecting premiums door-to-door from 400,000 industrial life policyholders. It has 41 residential estate agency offices intended to act as a conduit for mort-

Corporation, a quoted New

York based company with interests ranging from insur-ance and banking to real

estates and manufacturing,

continues to pick up shares in Cambrian & Geueral, UK

stment trust.

By Nikki Talt

Leucadia

### gage and insurance sales. L and M has given no indications about likely profits for the full year. The chief interest for the City in yesterday's announcement. lay in L and M's impressions of how new business production had been fairing since the end of a

strong first half to June 30, which saw the gronp boost new annual premiums 57 percent to £19.2m. Mr Tom Pyne, finance direc-tor, said this pattern of growth had continued into the third

quarter, with particularly strong sales of group pensions. New group pension business more than doubled from £2.4m to £5.4m during the period

base. Yesterday's indications that new business growth is still powering ahead appear to demonstrate the success of L National further 600,000 shares, taking nucted New its total holding to 7.063m ordiand M's strategy of signing up insurance brokers' tied agents, nary shares or 15.47 per cent. It first declared a stake - then just over 8 per cent - in August. The largest shareholder in Cambrian is the Securities and Exchange Com-mission, which holds almost 55 per cent of the capital shares Yesterday Lencadia and 12.68 per cent of the ordi-announced it had acquired a nary.

#### New mortgage lending had slowed from its January-June peak of about £20m per month but was still running at about 210m-212m per month in Sep-tember and early October.

the company.

The company has promoted an ethic of staff loyalty since its foundation in 1902, has had · COMMENT Assume a 10.4p net dividend for the full year, and London and Manchester shares yield only four chairman and, even today, almost a quarter of its employees have completed about five per cent gross; ren dering it one of the sector's

in the management as it fights a hostile fight bid by Cable and Wireless that by Cable and more expensive buys, even though takeover speculation has shifted to Refuge, another home service insurer. Justifying L and M's high rating is ing L and M's might rating is the now tangible evidence of its success in developing new sales ontiets and products (notably in the group pensions field), without alienating its old industrial life customer Wireless, international telecommunications company. And it is the feeling that Telephone Bentals has a perfectly viable strategy for the future, nothing to do with C and W, that Mr Gus Moore, managing director, is express-ing when he says: "We're not just a little telephone company

that can do wonders for C and and the group says that another 10 intermediary firms are still entering the fold each Mr Moore is not challenging the commercial logic of the bid from C and W's point of view. month. The only negatives are that new mortgage lending is likely to taper off further, and The City has been sold on the argument that access to the 20,000 businesses which Tele-phone Rentals supplies with that the estate agencies will still take some time to start telephone exchanges could do wonders for Mercury Commuproducing significant life surance sales.

nications, the C and W subsid-iary which has spent 2500m developing a rival telecommu-nications network to British HEN YOU enter Tele-phone Rentals' head-W phone kentals' head-quarters in Bletchley, Buckinghamshire, yon are immediately struck by the array of wooden boards with gold letters recording the names of employees who have spent more than 20 years with the company Telecom and is now looking for customers. However he argues that his

however he argues that his company is not getting any-thing in return. Furthermore the price of 305p per share is nowhere near what the com-pany is worth to C and W, as evidenced in Telephone Ramals' closing price restenday of 342p. In the view of Mr Gordon

Telephone Rentals sees no benefits

-Gordon Owen

Hugo Dixon details the arguments in C and W's £284m hostile bid

Owen, Mercury's managing director, however, the share price is only as high as it because the market is expecting a counter-bidder. He adds ing a counter-matter, the sous-that the offer, which works out, at almost 22 times 1987 earn-ings, is "jolly generous" given the company's flat earnings performance in recent years.

Earnings per share declined from 13.7p in 1965 to 12.6p in 1966, although they picked up to 14.1p last year and analysts expect a further boost this

The company was due to report interim results yester-day but has delayed their release for inclusion in the defence document. Mr Moore replies that the

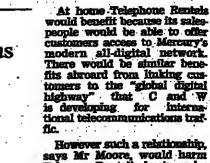
poor performance was the result of a need to restructure the business following the liberalisation of the market for telecommunications equipment

'Offer is A State jolly generous given

Telephone Rentak' flat earnings performance in recent years'

in the early 1980s. Its tradiper cent capital flowances And, accordinglo Moore, the company has in exciting expansion strateg. It has built up data compunications, mobile telecompunications, telex, on-site page, security and time-control businesses tional business, renting inter-nal telephones or intercoms, evaporated, but the company was slow to move into the new as of renting and maintaining high-technology telenaming nigh-technology tele-phone exchanges because suit-able products were not available. The company does no manufacturing itself. Neverthless, adds Mr Moore, Telephone Rentals has been successful in establishing itself in the highly connetting man and time-control municeses alongside itstelepmaunica-tions business. Businesses have also been seinp in Ans-tralia, France, the IS, Canada and South Africa who the sim of taking advantae of the wave of liberalisation weeping through worldwide floronomy. through worldwide thecomm

in the highly competitive mar-ket for renting telephone exchanges and this is about to be proved by higher profits. The first profits of the mid-1990s nications markets. "All these strategys would be enhanced by beinspart of a group which has a network operator in it," is Mi Owen's were the result of large investment in new equipm the government's ending of 100 sportse.



However such a relationship, says Mr Moore, would harm Telepone Rental's business by compromising its indepen-dence. It would no longer be able to give customers disinter-ested advice about which net-work operator with which they should deal

Maintaining the company's independence was also impor-tant for motivating staff. "Being a division of a division of a division is not our idea of the future; it is not what drives us out of bed in the morning."

Mr Owen replies that Tele-phone Rentals has nothing to werry about because C and W wants to run it as a separate business - indeed, for regulaquestions Telepone Rentals' reasons for being so keen on independence. When you start talking about indepen



**COMPANY NEWS IN BRIEF** 

CATALYST Communications: Recommended offer from Holmes and Marchant Grange inconditional on acc ances of 14.75m shares (70.5 percent). Offer remains open. GREENALL WHITLEY is antiing Cheshire Vintner, to develop wine sales in the expanding North and Midlids markets. Mr Norman Kearlis

managing director. JERMYN INVESTMERT: Michael Birchail is buyir 395,624 ordinary shares in the property investor at £3 each from a subsidiary of British Commonwealth Holdings. M Birchall and his family will own 20 per cent of the capital enlarged by the rights issue.

MICROSYSTEMS: Meggitt owns 91.87 per cent and declared offer unconditional.

Yearling bonds fal

The interest rate for this percent a year ago. The honds week's issue of focal authority are bonds is 11% per cent, down & redmante an October 18 1980. of a percentage point from last A fullist of issues will be pubof a percentage point from last A fullist of issues will be pub-week, and compares with 10% lisher insurrow's edition.

you are normally talking about the management which wants it, not the shareholders." Outstanding balance will be acquired compulsorily. WAGON INDUSTRIAL Boldings has sold Bolt and Nut Co (Tipton) to BNC, a new company owned by Mr Robert Shearsby, managing director of Bolt and Nut. Consideration isthe equivalent of the book

value of the assets at Septem ber 30 1988 - about £710,000. WHITEGATE LEISURE is buy-

و همدر به دب

-071.0

والمروق والمستجو

Fina

53.4

· · · · · ·

1221.11

118.

5. 6 60

÷. 

-41 Erg

A ....

ing the residential and nursing homes of LandLehare for 17m. satisfied by \$4m cash and the balance in convertible redeem able preference shares with an effective conversion price of 30p per ordinary. The homes are in Nottinghamshire and

Derbyshire and "provide a core pasiness on which we can mild," said Mr. James Naylor, hief executive of Whitegate. meholders need to approve te deal

Your Board is convinced that the merger with AMP is in your best interests and urges you to vote to support the merger. We believe that the merger will provide:

GREATER FINANCIAL SECURITY

BETTER BONUS PROSPECTS

In tomorrow's increasingly competitive world, it will be more important than ever before for policyholders to be served by financially strong and vigorous life offices. The merger between London Life and AMP will combine the complementary strengths of both offices, and ensure that the London Life business is well placed to face the challenges of the future.



LONDON LIFE

Proposals for the merger are fully described in the document dated 27th September, 1988. If you have any queries, please contact the Merger Helpdesk on 0800 717111 (Free).

Members, your vote is important; you may use the proxy card sent to you or the coupon below to cast it.

#### THE LONDON LIFE ASSOCIATION LIMITED FORM OF PROXY Extraordinary General Meeting

I, the undersigned, being a member of The London Life Association Limited ("London Life"), hereby appoint the Chairman of the meeting See Note (1).

as my proxy to vote for me and on my behalf at the extraordinary general meeting of London Life to be held at Cinema 1, Barbican Centre, Barbican, London EC2Y 8DS at 12.00 noon on 19th October 1988, and at any adjournment thereof. I direct that my vote(s) be cast on the special resolution as indicated in the box below.

Name	
policyholders dated 2	n be found in the circular to members 7th September 1988)
and the second the second states	a had for an of the share done to many here.
ECIAL RESOLUTION	

•.

(De

Full

To facilitate the administration of the meeting it would be help-

ful if you would state your Preference Club membership number (or current policy number).

(1) Am A proty to DAY & Der Other than the Ch s "the Chai nen of the nd insert the full name and address of your proxy in the space pre-

erol atto ey or other suffy

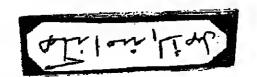
For Agair	
Dated	19
Signature	
Preference Club Number	· · · ·
Dr	
Current Policy Number	

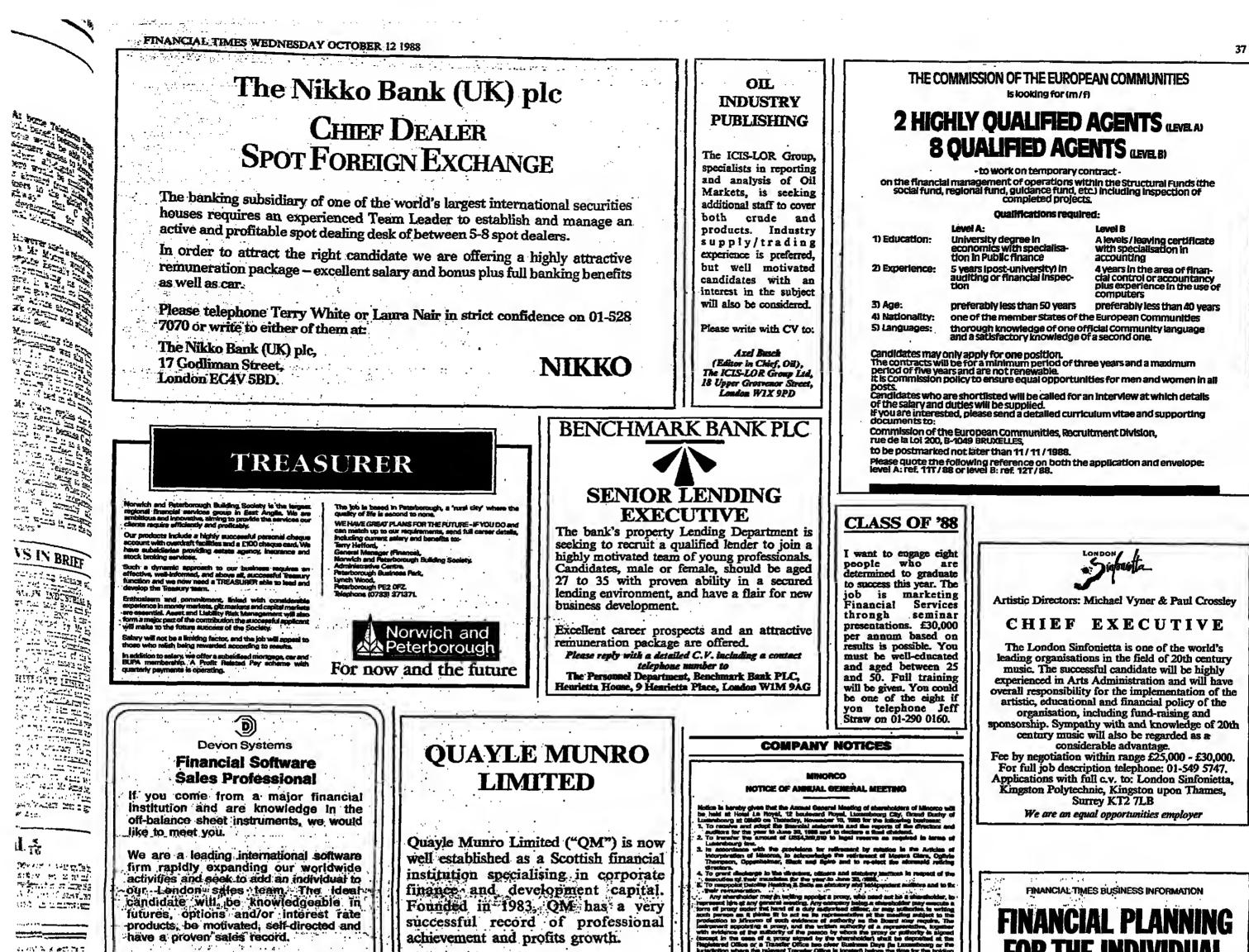
(S) A prazy need not be at

nd the meeting in pe

This advertisement is issued in con ments of the Council of The Internatio United Kingdom and the Republic of Ir Exchange"). It does not constitute an subscribe for or purchase any securit	new sock Exchange of the - bien initial ("The Stock invition to any person to ies.
Amaigamated Investment Registered in Englend N	<b>SPIC</b> 10.35016)
Issue of 8,908,000 Warr for ordinary shares in t	the Coppany.
The Company has made a 1 for 5 ac existing shareholders. Each Warrant g for one ordinary share in the Compe between November 1988 and March	ny at 50p any month 1993.
Application has been made to the Exchange for the Warrants to be adm Copies of the listing particulars of Warrants are available in the Extel copies may be obtained during nor 14 October 1988 from the Company A 48-50 Finabury Square, London EC2A business hours on any weakday (Si 28 October from:	nitted to the ficial List. Intaining dells of the Statistical Svices and nal businessours until Announcements Office at
Annigemented Financial Investments PLC New Garden House 78 Histon Garden London EC1N SJA	Shew & C 4 Londootfall Buildings Biomfisider Ser London E2M ONT
12 October 1968	
GRANV	ILE
SPONSORED SEC	Change dir (s) % P/E
25 186 Ass. Brit. Ind. Culs	0 87 37 88 0 100 43

High Low         Company         Price         Company         Company         Price         Company         Company         Price         Company         Company         Price         Company         Company         Company         Price         Pri	Κ.,	91	ON2	ORE	D	SE	CUI		
225       185       Ass. Berk. Ind. Outleary       235       0       8.7       3.7         40       25       Annitage and Rhodes       35       0       10.0       4.3         40       25       Annitage and Rhodes       37       41       -1       37       41         40       25       Annitage and Rhodes       37       41       -1       37       41         171       195       Bardee Group       100.0       37       41       -1       57       57       58 Bardee Group       171       6       3.3       1.9       24         115       100       Bernhoe Group Const. Pref.       125       0       6.7       5.8       119       24       1.5       24       1.9       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.4       1.1       9.5       1.1       9.5       1.1       9.5       1.1       9.5       1.1       1.1       1.4       1.1				Company		Price		Gross	Yield :
40       25       37       37         40       25       37       37       37         57       57       58 Barlos Group       37       41       41         112       135       8 Barlos Group       38       41       2.1       9.8         115       100       Barlos Group       38       41       2.1       9.8       41         115       100       Barlos Group       115       0       3.3       1.9       24         114       100       Barlos Group       115       0       4.7       5.2       4.1         114       100       Beroke Group       116       1.5       0       4.7       5.2       4.1         287       246       CCL Group Ordizary       111       0       11.0       9.9       115       12.0       4.1       10.0       9.9       115       12.0       4.1       10.1       13.3       13.3       13.3       13.3       14       10.0       11.0       9.0       11.0       9.0       11.0       11.0       11.0       11.0       11.0       11.0       11.0       11.0       11.0       11.0       11.0       11.0       12.0       14.1 <td></td> <td>185</td> <td>Ass. Brit. Ind.</td> <td>Ordicary</td> <td></td> <td></td> <td>-</td> <td></td> <td></td>		185	Ass. Brit. Ind.	Ordicary			-		
57       57       57       57       57       58       54       53       41       21       53       41         171       125       Bardon Group Con. Prot.       171       13       13       19       24         145       126       Bardon Group Con. Prot.       115       0       3.3       1.9       24         145       126       Bardon Group Con. Prot.       115       0       4.7       5.8         144       100 Broubill Com. Prot.       125       0       4.7       5.8         144       100 Broubill Com. Prot.       126       -1       5.22       4.1       5.2         287       246       COL Group Ordinary       286       0       11.0       9.9         145       124       COL Group D1% Com. Prot.       125       0       1.1       9         151       126       Carlor 7.5% Prot (SED       131       0       6.1       10       13         151       126       Carlor 7.5% Prot (SED       112       0       6.1       0       13       12         153       126       Carlor 7.5% Prot (SED       112       0       1.4       12.0       1.4       10       13<	_							8,7	. 37 .
115       100       Barrine Group Cont. Pref.       171       0       33       1.9       24         145       126       Diray Technologies       126       0       6.7       5.8         144       100       Break Technologies       126       0       6.7       5.8         144       100       Break Technologies       121       -1       5.2       4.1       0         125       246       CCL Group Ordinary       111       0       11.0       9.9         151       129       Carlo Pref (SED)       151       0       6.1, (0       13         126       Carlo Pref (SED)       151       0       6.1, (0       13         121       Col Carlo Pref (SED)       112       0       6.1, (0       13         128       67       Jackson Broup (SED)       112       0       14       122.0       12       7         138       67       Jackson Broup (SED)       112       0       3.4       6       12         115       40       Rothert Jenkins       115m       0       7.5       6       5         120       134       7.5       5       7.5       6       5       <		25	Acceltage and	Rhodes		17		10.0	43
115       100       Barrison Group Count, Pref.       171       0       33       1.9       24         1145       126       Bray Technologies       115       0       6.7       5.8         114       100       Bray Technologies       126       -1       5.2       4.1       6.7       5.8         127       246       CCL Group Ordinary       111       0       11.0       9.9         125       126       CCL Group Ordinary       226       0       12.3       4.3         129       Carbo Pri CSED       151       0       6.1       (0       13.3       1.9         131       100       Carbo Pri CSED       151       0       6.1       (0       13.3       1.9         135       100       Carbo Pri CSED       151       0       6.1       (0       13.3       1.9         135       100       Garbo Pri CSED       112       0       6.1       (0       13.3       1.9       14         122       61       Ste Group CSED       112       0       3.4       6       12.3       1.4         118       67       Jackson Evorp CSED       112       0       3.4       6		37	BBB Design g	roup (USM)		: 20		-	
148       126       Bray Technologies       115       0       4.7       5.8         114       100       Group Ordinary       126       -1       5.2       4.1       5.2         127       246       0       11.0       9.9       11.0       9.9         126       124       0       11.0       9.9       11.0       9.9         126       124       0       11.0       9.9       11.0       9.9         125       124       C21. Group Ordinary       286       0       11.2.3       4.3         151       129       Carbo 7.5%, Perf (SE)       131       0       6.1       10       13         112       0       6.1       0.0       137       2       0       13.1       2       10.3       2         112       60       Ist Group Step       112       0       6.1       0.1       13       2       13       10.3       2       11.2       0       6.1       10       13       12       0       13.1       12.0       14       12.0       14       12.0       17       7       13       10.3       2       0       13.4       6.0       12.2		195	Bardos Group			171			
114         100         Brennetti Conv. Pref         125         -1         5.2         4.1           287         246         CCL Group Ordinary         111         0         11.0         9.9           145         124         CCL Group Ordinary         226         0         12.3         4.3           151         129         Carbo Pit (SE)         151         0         6.1         (0         13.3           113         100         Carbo Pit (SE)         131         0         6.1         (0         13.3           113         100         Carbo 7.5% Pref (SE)         131         0         6.1         (0         13.2           118         67         Mathematic NV (Access)         322         41         122.0         17         7           118         67         Mathematic NV (Access)         300         0         3.4         6         12           118         67         Mathematic NV (Access)         300         0         3.4         6         12           119         40         Robert Jenkins         300         0         3.6         6         3.6           280         194         Torday & Carlisic Carv PRF         300 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>33</td> <td>.19 3</td>								33	.19 3
287         246         CCL Group Ordinary         111         0         322         41           151         129         Carbo 7 5%         285         0         12.3         4.3           151         129         Carbo 7 5%         Perf (SE)         151         15         0         12.3         4.3           151         129         Carbo 7 5%         Perf (SE)         151         0         6.1, (0         13           325         147         Genrop Elair         325         112         0         6.1, (0         13           325         147         Genrop Elair         325         112         0         6.1, (0         13           325         147         Genrop Elair         325         112         0         10.3         27           112         60         kits Group         325         112         0         34         100         12         14         120         17         17           350         345         Modthouse RV (Acost5E)         300         0         3.4         6         12         4         120         17         17           154         Modthouse RV (Acostise         115 ml         0		100	Brownill Chapter	gles		326		6.7	5.8
145         124         CCL Group 211% Conv. Pref.         165         0         112.3         4.3         4           151         129         Carbo 7.5% (pref (SE)         151         0         6.1         (10         39           112         0         Carbo 7.5% (pref (SE)         151         0         6.1         (10         39           112         60         Safe 7.5% (pref (SE)         112         0         6.1         (10         39           112         60         Safe 67 opt         325         112         0         6.1         (10         39           112         60         Safe 67 opt         325         112         0         6.1         (10         39           112         60         Safe 67 opt         325         112         0         6.1         (10         39         325         112         0         6.1         (10         39         312         0         34         345         6.1         12         0         34         34         34         34         34         34         34         34         34         34         34         34         34         34         34         34         34	287	244	COL Common Collin	Pref	-	111			
151       129       Carbo Pic (SE)       151       0       14.7       139         113       100       Carbo Pic (SE)       151       0       6.1. (0       13         252       147       George East       112       0       6.1. (0       13         252       147       George East       112       0       6.1. (0       13         112       60       kic Group       225       41       122.0       17       14         118       67       Jackson Group (SE)       112       0       14       122.0       14         118       67       Mathame RV (AmuSE)       300       0       3.4. (0       12         115       40       Rothert Jenkins       115m       0       7.5       6       4         290       194       Torday & Carliste       200       0       3.0       0       7.5       6       4         100       100       Torday & Carliste       200       0       7.7       8       3.0         100       100       Torday & Carliste Carly PRF       100       0       1.0       7.7       8       3.0         113       100       Unitation Enrope Cono	764	124	CCL Carrow 3.2			285		<u>на</u> .	9.9
115       100       Carbo 7.5% Pref (SD)       151       0       6.1       (0       13         325       147       George Blair       112       0       6.1       (0       13         112       60       Bit Group       325       41       12.0       13       27         112       60       Bit Group       325       41       12.0       14       12.0       14         350       345       ModRhause RV (AccessED)       312       0       3.4       67       12         115       40       Rothert Jenkins       310       0       3.4       67       12         430       124       Scrations       115ml       0       7.5       6       4         115       40       Rothert Jenkins       200       0       3.4       67       12         115       40       Rothert Jenkins       200       0       8.0       13       100       10       7.5       6       4         100       104       Torday & Carlisle Carl PRP       200       0       0       10.7       18       13         100       104       Rothert Jenkins Hodelings (USAND       80       0	151	120	Contra Dia man	A ANNE LAGE "		165		12.3	- <b>13</b>
325         147         George Elair         112         0         113         112         0         113         112         0         113         112         0         113         112         0         113         112         0         113         112         0         113         112         0         114         115         112         0         114         115         112         0         14         115         110 <t< td=""><td>115</td><td>100</td><td>Carbo 7 EW o</td><td>Strepture   Despinanting</td><td>-</td><td>151</td><td></td><td>14.7</td><td>. 19</td></t<>	115	100	Carbo 7 EW o	Strepture   Despinanting	-	151		14.7	. 19
112         60         kit Group         323         41         120         14           118         67         Jackson Group (SE)         112         0         14           350         345         Modification Group (SE)         112         0         14           350         365         366         Modification Group (SE)         112         0         14           350         365         366         Modification Group (SE)         112         0         34         0         12           115         40         Rothrut Jenkins         300         0         34         0         12           301         14         Scrattons         115md         0         34         0         12           301         124         Scrattons         115md         0         34         0         12           300         194         Torchy & Carliste         280         0         7.5         6         4           300         100         Torchy & Carliste Carly Phys         300         0         10.7         13         13         100         Ukitarut Earopt Conv Pref         108         0         2.7         1         8	325	107	Gamma State			112			. 10 3
280         194         Torchy & Carlisle         280         0         8.0         20         37           100         100         Torchy & Carlisle         280         0         7.7         10         37         10         10         7.7         10         10         10         10.7         11         113         100         10.7         11         100         0         2.3         1         8         306         0         2.3         5         8         306         0         2.3         5         8         306         0         2.3         5         8         306         0         8.0         1         1         8         306         0         8.0         1         1         8         306         0         8.0         1         1         1         1         100         1         1         1         8         306         0         8.0         1         1         8         3         1 <td< td=""><td>112</td><td>60</td><td>kk Carrow</td><td></td><td></td><td>325</td><td></td><td>23 8</td><td>33</td></td<>	112	60	kk Carrow			325		23 8	33
280         194         Torday & Caritale         410m         0         8.0         20         37           100         100         Torday & Caritale         280         0         8.0         20         37           96         56         Tratan Holdings (USAN         300         0         7.7         18         13           113         200         Unitaria         60         0         2.3         1.8           306         203         W.S Yestas         306         0         8.0         1	18	87	Jacison Crown	/SEA		112			
280         194         Torchy & Carlisle         280         0         8.0         20         37           100         100         Torchy & Carlisle         280         0         7.7         10         37         10         10         7.7         10         10         10         10.7         11         113         100         10.7         11         100         0         2.3         1         8         306         0         2.3         5         8         306         0         2.3         5         8         306         0         2.3         5         8         306         0         8.0         1         1         8         306         0         8.0         1         1         8         306         0         8.0         1         1         1         1         100         1         1         1         8         306         0         8.0         1         1         8         3         1 <td< td=""><td>350</td><td>-245</td><td>Not Babe IV</td><td>Characters</td><td>-</td><td>112</td><td>· ŏ</td><td></td><td></td></td<>	350	-245	Not Babe IV	Characters	-	112	· ŏ		
280         194         Torchy & Caritale         410m         0         8.0         20         37           100         100         Torchy & Caritale         280         0         8.0         20         37           96         56         Tastrian Holdings (USAN         300         0         7.7         12         13           113         200         Unitamic Europe Comp Praf         306         0         2.3         2         8           306         203         W.S Yestas         306         0         8.0         7		40	Rottert Jeakies	Constraint of the second		300			<b>1</b> 0.1
280         194         Torchy & Carlisle         280         0         8.0         20         37           100         100         Torchy & Carlisle         280         0         7.7         10         37         10         10         7.7         10         10         10         10.7         11         113         100         10.7         11         100         0         2.3         1         8         306         0         2.3         5         8         306         0         2.3         5         8         306         0         2.3         5         8         306         0         8.0         1         1         8         306         0         8.0         1         1         8         306         0         8.0         1         1         1         1         100         1         1         1         8         306         0         8.0         1         1         8         3         1 <td< td=""><td></td><td>124</td><td>Scruttors</td><td>a de la companya de la companya de</td><td></td><td>1150</td><td>ō</td><td>7.8</td><td>1</td></td<>		124	Scruttors	a de la companya de la companya de		1150	ō	7.8	1
Y6         56         Travian Holdings (USAN)         100         0         107         18           113         100         Unitative Enrope Conv Praf         80         0         2.3         5.8           306         203         W.S Yestas         306         0         8.0         7           306         0         8.0         7         5         8         7         6		194	Torday & Carts	alle and a state of the local division of the local division of the local division of the local division of the		410m	ŏ		
113         100         Writtent Europe Cosy Pref         80         0         10.7         1           113         200         Writtent Europe Cosy Pref         108         0         2.3         5         8           306         203         W.S Yentas         306         0         8.0         7	100	100	Torday & Carls	sie CHV PDV		280			5
306 203 W.SYcettes	96	56	Travian Holdin	GE CHISAN		200	Ó.	107	
Sample della	113	100	Viliation, Engo	e Come Prof		80		23	
	306	203	W.SYettas			108	ŏ	80	
Securities designated (SS) and (USM) are deale to anti-	-			· · · · · · · · · · · · · · · · · · ·	;	306 .	. 0	16.2	
	3000		appended (SD)	and (USM) are	dents 1.	-			
	These	Same	the second s					the rules o	754
These Samuelting and the to the second secon	Gran	dile D	The late of the life is	N SUNCER OF ST	matche	d harnele			- A.
These Securities and the state is a state of TSA	-			arket staters	a three	Contradal or	want. Neitt	E Grantil	e i Colo
These Sampleing and the to the set of the se		-			1	SCHOOL SC			- T
These Securities are dualt in strictly on a matched bargain basis. Heither Grantile & Coor Grawtile Davies tod are market makers in these securities		-		_					¶
These Securities are dualt. In strictly on a matched bargain least, Melther Grantille Garantille Davies Ltd are market makers in these securities	Grag	에는 옷	Co. Lic				_	· · · ·	
These Securities are dealt. In strictly on a matched bargain least, whither Grantile & Coor Grantile Davies and are market makers in these securities Generate # Co. 146	E Los	41 L L L L	t London BCh	R SEP -	1 3		_ · g	Charles Tak	des 1944
These Securities are dealt. In strictly on a matched bargain basis. Melther Grantific Daries and are market makers in these securities	1000	0.000					STORAL D.		





a wat to a wet the t

1.1.2.2.

12 1 A. A. A. A.

÷ .

止音

and Manager Lange Content of the Lange State	We offer an attractive compensation package to people with proven ability and	As a result of an expansion of business,	of the meeting or adjourned meeting is the new reary set at which the person atomat is work to adjust proposes is vote, but so instrument appointing a patient status is allow the appendix of transfer for the text the device of its associate. The Board has established contribuce under Article 21.8 of the Articles of incorpora- tion prescripting the method is which may be obtained from the Registered Olice of Minnerot, the adjuster is which may be obtained from the Registered Olice of Minnerot, the adjuster of the Article 21.6 of the Article 21.8 of the Article 21.8 of the appendix of the adjuster is which may be obtained from the Registered Olice of Minnerot, the adjuster of Minnerot to Article 21.6 of the Article 21.8 of the Article 21.8 of the adjuster of Minnerot's able of the adjuster of Minnerot's the Register bears where a start adjuster of Minnerot's and proving agents, Greek to Nord, 6.8 bookward Hausmanny, 72000 Paris, Prance or Hit Banewat & Ch., Lewlerd, 45 Baset Street, London ECOP 21.X. Completion of a form of prove his net proving approximation and and and voting at the meeting in persons to the exclusion of any provy appointed.	by Alan Kelly, Partner, Grant Thornton 2nd EDITION
a-1-617	experience.	two new senior appointments are to be made in corporate finance and	box prescripting the interfere of which may be obtained from the Registered all vice of bitrarco, the offices of which may be obtained from the Registered Office of bitrarco, the offices of Minoroo's principal bearer share paying agent, Banque Generale du Lasershoerg, 14 roe Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the offices of shifter of Minoroo's sub-paying agent, Castle Vice Aldriggen, Lusienbourg, or at the state of the shifter of Minoroo's sub-paying agent, Saint agent, Castle Vice Aldriggen, Lusienbourg, Saint agent, Sain	" a must for all professional advisors and
nts P.C	Interviews will be held Wednesday October 19th through Friday October 21st. Please telephone Mrs Anne Turner, Devon Systems, on 01 623 5989 to	investment.	HR Extremit & Car, Linvied, 45 Banch Street, Linkin EC2P ELX. Completion of a firm of proxy will not precisite a sharwholder joins attending and voting at the meeting in person to the exclusion of any proxy appointed. Minorco Société Ascryme By order of the board of directors: By order of the board of directors: D.E. Fisher Linuschourg City Greed Duoty of Lumentourg R.C. Lumentourg No. B12130 Dotober 11, 1986	individuals who wish to conduct their own affairs the format imposes a discipline on the subject which would be hard to better" The Accountant
arrants t sust in the Coper	schedule an appointment.	Excellent career prospects including directorship and shareholding.	Constructing Gray     Constructions     Constructions     Constructions     Constructions     Constructions     Constructions     Constructions     Constructions     Constructions     Construction     Cons	Following major changes in legislation and the marketplace, the need for information on personal financial planning has never been greater.
ಲ್ಲಿ ಕ್ರಾಮಾ ಮಾಡಿದ ಚಿತ್ರವಾ ಕ್ರಮ್ಮ ನಿರ್ವಾಸವರ್ ಗಾಯವಾಗಿ ಸ್ಟ್ರಾಂ ಕ್ರೀಯಾ ವಿಶೇಷ ವಾಸ್ ಕ್ರೀಯಾ ವಿಶೇಷ ವಾಸ್ ಕ್ರೀಯಾ ವಿಶೇಷ	The London Representative Office of a major Middle East Bank requires a	Applicants should be suitably qualified, aged 28-40 with good communication	Place, Landon SWIP 1PL	Completely revised and updated in the light of these changes, the second edition of Financial Planning for the Individual is the essential handbook for Accountants, Solicitors, Financial Advisers and anyone wishing to use
and the second	BUSINESS DEVELOPMENT OFFICER to join its Corporate Lending Team	and leadership skills.	GOLD FIELDS COAL LIMITED Registration No. 01/01124/08)	their money to the maximum advantage. The reader will benefit from up-to-date information on:-
	This Officer should have at least seven years' experience in credit assessment and business development with a major international commercial or merchant bank. Business development activities are concentrated primarily in Europe	Please reply in confidence with a comprehensive CV including details of current salary to:-	Incorporated in the Republic of South Africa ISSUED CAPITAL: 16,862,721 shares of 50 cents each Consolidated Consolidated Consolidated Quarter Nine Months	★ Pension Arrangements ★ Tax Planning Plus new chapters on:-
	and the Far East, so relevant experience in these areas is desirable. Significant international travel is required.	THE CHAIRMAN	OPERATING RESULTS (cone 000)         20 Sept 1988 30 Sept 1988         30 Sept 1988 30 Sept 1988         30 Sept 1988 30 Sept 1988           Cone 000)         2.721         2.282         7.037	<ul> <li>★ Personal Pensions</li> <li>★ Personal Equity Plans</li> <li>Plus a self-diagnostic Personal Financial Planning</li> </ul>
1.1 2.200 1 2.200 1.200 - 200 - 200 200 - 200 20	SENIOR CREDIT ANALYST to support the Bank's commercial lending operations, with at least five years experience in a prime US or Buropean bank.	QUAYLE MUNRO LIMITED 42 CHARLOTTE SQUARE EDINBURGH EH2 4HQ	formation as monoritable should be	Questionnaire and a 'Dying Tidily Log' to help you leave your affairs in order. Published October 1987 in association with the Institute of Chartered Accountants.
	The right candidate will also be expected to participate in some business development activity. Salaries will be competitive and commensurate with		Sundry revenue - net         748         714         1,759           Profit before tax         7,998         8,398         22,277           Tax         3,309         2,538         7,336	ORDER FORM Please return to: (Mail order address only)
	experience, and a comprehensive package of benefits is provided.	BANQUE NDOSUEZ	NOTES:	The Marketing Dept Financial Times Business Information 7th Floor, 50-64 Broadway, London SW1H 0DB Tel: 01-799 2002
VIL	Please send a detailed C.V. and salary history to: Box A1019, Financial Three, 10 Cannon Street, London EC4P 4BY	MANAGER TRUST SERVICES GIBRALTAR An excellent opportunity has arisen for a proven trust and company administrator to join our expanding management team here in Gibraltar.	Captel Expenditure The unexpended balance of authorised capital special are at 10 september 1980 was first million.     Dividend A dividend (No. 150) of 30 cents per share declared on 9 June 1988 was paid to members on 3 August 1988. On behalf of the board	Please note payment must accompany order. Prices include postage and packing. Please send me copy/copies* of FINANCIAL PLANNING FOR THE INDIVIDUAL.
SHOL RI	D	The successful applicant will take overall responsibility for our trust and company management services and will be required not only to implement and monitor internal systems but will also be responsible	P R Janisch Directors 11 October 1938 C T Fenton	Price per copy: £9.95 UK £12/US\$17 oversets. I enclose my cheque value £/US\$ made payable to FT Business Information. I wish to pay by credit card (mark choice):
	Devon Systems FRA'S, CAPS, SWAPS, CURRENCY OPTIONS	for marketing the Bank's services throughout the Bank's services throughout the Bank's International Network overseas. Some international travel is anticipated.	HOLIDAYS & TRAVEL	Card Expiry Date
	A leading International Financial software firm seeks an	A sound knowledge of UK tax will be required together with the ability to recognise potential problems and deal with them accordingly. Knowledge of US tax laws and investment management will be added advantages.	LUNCH IN BEIJING! DINNER IN LONDON!	* I wish to order 5 or more copies. Please send details of bulk order discounts or telephone
	responsibility for training, installing, and/or consulting for Interest Rate and Currency Option Products - FRA's, CAPS, FLOORS, SWAPS, CURRENCY OPTIONS and other risk management techniques servicing major	Experience of offshore trusts and their administration will be an advantage and all candidates should be able to demonstrate a strong track record in an investment banking or similar professional environment.	THE WEEKEND AT HOME!	Mr/Mrs/Ms
	financial institutions globally. The ideal candidate will have experience in one or more phases of these products including pricing, theoretical	The salary benefits and package will be set at a level to attract and motivate a proven performer who will have the opportunity to live on the Mediterranean coast.	Every Friday the fast SAME Beljing to London DAY route from	Address Postcode Country Date
5 5 84	modelling, accounting, and/or back office reconciliation. Competitive compensation will be commensurate with	Selected candidates will be invited to discuss this appointment at our London Branch.	THE FAST ROUTE TO AND FROM CHINA For further information contact	Signature Please allow 28 days for delivery. Refunds are given on books
المعوير . المعرفين .	ability.	Please send C V and application in own handwriting to: The Manager Banque Indosuez	Finnair, 14 Clifford Street, London W1X IRD, ±01-408-1222 Finnair, Citic Building 18-5, 19 Jian Guo Man Wal Dajie, Beljing, ±512-7180	returned in perfect condition and within 7 days of racelpt. Registered Office: Bracken House, 10 Cannon Street; London EC4P 48Y. Registered in England No. 980896. 730
·*** /	Applicants wild applicants wild applicants wild applicants wild applicants of the second seco	P O Box 26 Gibraltar		

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

at 114 (1286)F

### FT UNIT TRUST INFORMATION SERVICE

#### AUTHORISED UNIT TRUSTS

#### Lait Case. Sid Offer+ 4 Corpe Prize Prize Price -

Tst Mages (1,009)H 0345717373 644.79 40.26 48 14 -035 48 61140 114 08 121 0 + 108 24 61172 119 96 1275 -018 4 6117 1917 2032 -024.77 134 음 156 음 146 특 19 2 1 1

#### FIP CTOOOM

mt Ltd (1400)F als Unait Tst

AEtria Unit Trusts Ltd (1600)F AEtra House, 2-12 Pentomilie Road, Lor

Baring Fond M. P0 Sex 156 Becker America EVS Beil Court Fund Most PLC (1500)F Mgrut Servs Ltd (1200)H Landon ECJM 2NY 01-528736 515207 53 546 56 76-01113 74 533.54 34.284 57 481-01113 74 Unit Tsts PLC CL6000F 793 61036 Brewist Do. 3333 n Shipley & Co Ltd (1200)F Corresham Ex Im Sha 60.38 346 9 40 09 176.2 195.6 108.2 114.2 art Unit Tst Mgant Ltd (1490)

ist Mars Ltd (120 Unit Tst Mant Ltd (1960)? rt (1400)) 100,441-2147222 51 01 1077472

I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SWIW OBD Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO FT 30 FTSE 100 WALL ST Oct. 1485/1494 -5 | Oct. 1836/1846 -9 | Oct. 2147/21

#### 에 말 + 바 가운

encingeri S., London EC.SH 5AL 01-480/7216 el Gill & Fr. 14 51.72 51.72 52.4140.031.39 4 & Co Ltd (1430)H 
 38.19
 39.14
 105.71
 20.87

 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 211.3
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21.4
 21 CLBC Unit Tst Ma Cotions Cr. Cottons La Growth Felder. Canada Life Unit Tst Mgrs Lts (1200) 2-6 0(s St. Pottes Spr. Hers. (1200) 2-6 0(s St. Pottes Spr. Hers. (1200) 2-6 0(s St. Pottes Spr. Hers. (1200) 71 Ltd (1000)H

s Ltd (1200)

20 46 120 76 21 91 1929 1929 303.6 215 0 215.0 226 9 166.2 166.2 173.4

the Unit Tst Mars Ltd (0905)

164 84172 9 42 4

Marriant Co Ltd (1200)

PERCENT S

Gint & Fart lat la

relat Union Helen's, 1 Unde

Conshill Unit Treat Si PO Box 136, Beckenhaw, Ken

on Fund Man

wt 1.td (1535)#

ave Unit Trest Minant Ltd (2200)F re# (1600)F

Just Case, Bid Offer + or Yield

(anagers pic (1200)H ave. (do. SEI 201. 01 234.60) \$96.33 47.79 103.21-0.715.0

es Limited (1000)H

gers Ltd (0706)H

ds 1.64 (1180)#

21455 1655 2629.9 629.9 21224 1224 2120.0 130.0 

Citicary Unit Tst Mgrs Ltd (1000)F

City Fin 1 White H cial Serve & Jury Ltd (1100)F

mars Ltd (1000)F

144.3 153.81 0.37 Unit Trusts (1000)

Fereign & Co

inti Cdi Dist Tst Mars (2608)H

ation Funds Most Ltd (1200)F

000-289 336

70.53 70.53 75.61 0462.54 57.04 59.04 63.30 -1.422.54 25.18 25.18 36.71 -2963.18

741 at 1.1d (1200)8 196.01+0.575 408.51-1.713-5 227.51-0.14-2

い まま げい

遐

125.2 105.1 134.4 122.5 1 142.5 1 142.7 1 142.7 1 142.7 1 142.7 1 142.7 1 142.7 1 142.7 1 142.7 1 144.4 1 144.4 1 144.4 1 144.4 1 144.4 14

at Co Line (1.600)ff

114 (1200)

3175 42.52

Ltd CLOODS

Ltats) (1000)H

1-

- 3

1 170 5 -04 4 4 1 170 5 -04 4 4 1 111 6 -04 9 6 1 111 6 -04 9 6 5 194 9 -04 9 6

Unit Tet Mars (1200)

upiter Unit Tst Mages Ltd (0905)# 1010 SW7 188 01-581 109.77 91.93 97.81-844 582.06 62.92 88.21-40 77 Koly

144 (2166)6

151.57 52.11 55 0 4mips

Ltd (0995)

Britaunia Unit Tst Myrs Ltd (1000)H ashir Saure, Lonion, E224 Ayr 01-625 3/34 Call Inte. Public Daulag: 0000 (10333 Internetiary Daulag: 9800 (10735

Price + or Yield

48.61=51.64 428 4.24 56.96 60.54 428 5.42 268.92 68.92#70.71 4:009.11

1026 1096 1155 -1.4 10 2 10 2 mrs 1.td (1600)F

後に見

Unit Tst Mars Ltd (1000)

115.0 122 4 2 65

Unit Mars Ltd (1200)F

A TO 74 15 37 2 2

an) Ltd (1000)F

Eqty im H (1000)H

01-831 1657 12.9 100 1

٠÷

· .

\*

`-\_` -----

• • •

\*

1 2 1 m -

-12

. . . .

<u>)</u>,

÷.,

.

. <u>-</u> - a Lie (1700)F

mt (1298)

American Growth, Inti Emerging On ..... Far East Gwith ......

nal Linit Tot Ma

031 2263492 155 5 - 0 4 0 46 01-623 1212 57.40 67.454772.33 - 0.3317.66 27.96 127.964137.22 - 04.11.66 04.51 104.514712.07 - 056.057 12.07 66.56 - 0.9912.00 15.12 103.12 110.58 - 0.1412.45 60 30 61 04 65 29 - 0.0 6 12 79,06 79.37 31,444 0017.72 30.28 30.63 32,77 - 0.25 59 100.19 100.19 107.15 - 120 56 23,53 23,53 24 97 +0.0 720 Lawrentian Unit Tst Magnet Ltd (1200) 16 Buchadam Gan Londor SW1. 01459 (460) Forest Tax. 3 (511) 1511 (460,740) (12.29) High Income, 3 (71.27) 73.87 4 (46) (710) (12.29) High Income, 3 (71.27) 73.87 4 (46) (12.29) High Income, 3 (71.27) (73.87 4 (46) (12.29) Underwehd Awris, 5 (250.31) 50.89 54 (46) (111) (100) Lazard Unit Tst Minges Lis (1200)F Lazard Unit Tst Minges Lis (1200)F Gabla \_\_\_\_\_\_ 520,4 205,4 202,0 -02314 income & forwith \_\_\_\_\_ 520,4 205,4 202,0 -02314 income & forwith \_\_\_\_\_ 520,4 205,4 202,0 -02482 Sugil Costent \_\_\_\_\_ 517,4 517,8 183,5 -02482 Sugil Costent \_\_\_\_\_ 517,4 517,2 50,67 Hit Awar Canth \_\_\_\_\_ 57,757,9 50,67 Hit Awar Canth \_\_\_\_\_ 57,757,9 50,67 Hit Awar Canth \_\_\_\_\_ 57,757,9 50,57 Japan & Pac Gib \_\_\_\_ 564,40 64,408,64,13 +0310,45 11511111111 Japan & Pachic ... Monte Marint North American Perior Maneret Midland P3AVCS U Formation County 
 Bit Str.
 Bit Str.

 Bit Unitaria
 Si JA Ali
 47.04
 49.521-0.031.78

 Bit Mana & Force Dial
 Si JA Ali
 47.04
 49.521-0.031.02

 Enropeon Growth
 Si JA Ali
 47.30
 45.34
 51.09
 41.33

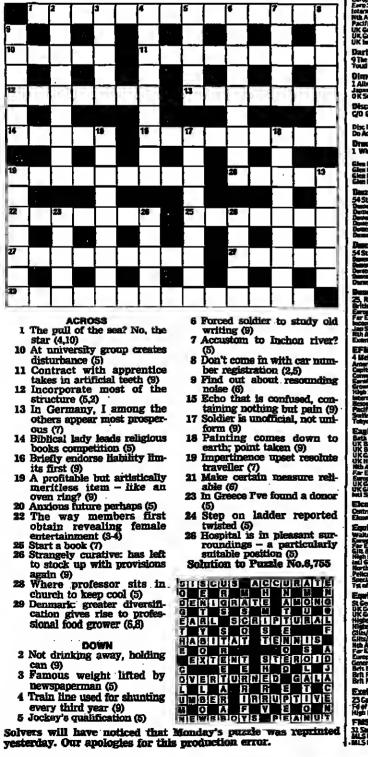
 Gift & F. Function
 Si JA Ali
 47.30
 45.34
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.33
 51.09
 41.35
 51.09
 41.35
 51.09
 41.35
 51.09
 41.35
 51.09
 41.35
 51.09
 41.00
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 51.09
 <t

s Ltd CI200H

Dec. 1490/1499 -4 Dec. 1842/1852 -8 Dec. 2154/21 Prices taken at 5pm and change is from previous close at

#### CROSSWORD

#### No. 6,757 Set by HIGHLANDER



ż

. . . . . . . . .

-3

o ·	PO Box 136, Beckenham, Kent BR3 4KR. 01-658 9611	Investor Services:
WALL STREET	PO Box 133, Beckenings, Kent BP3 007, 01, 456 9411 UK Enelty inc	Investor Services I UK Converte Trests British Accounts
2147/2159 -10	International Acc	Cheltenham UK Ch
2154/2166 -11	Property Shillst mater 5 35,46 35,46 58,04 -925 3.9 Property Sh Act	Practical Inv (Inc)
	Gill & Fixed Rt	Special Sits
us close at 9pm		UK Set Opps
	Crows Hones, Wolding CU21 1XW 048625033 American	Extra Income
	Canadian Ceth 54-20.80 20.80 22.19-0180.99	Extra Income
	Grawth51 259.7 262.7 279.5 1 402.73	Income
	nti 7echnology	International Treats
	Japanese utation 54 2236 2255 239.9 +1900.00	Income
NDER		Einbel (1)197)
	Linescore Central 15: mpts Lab L000/mi Relysic, Serror, RI2 281, 25, 25, 25, 27, 11 (4) 311-50 Euro Spects State 4	Prostief Martins 34 Goldal ministration 34 Goldal ministration 34 Goldal ministration 34 Goldal ministration 34 Goldal ministration 34 Wester Recovery 39 Overspee Tracts Americal 34 Optimum 34 Goldan 35 Overspee Tracts Americal 34 Optimum 34 Goldan 35 For Each 35 For Ea
17 ( 19 )	Euro Spec Sits +	Out & Energy
	Htta American Gtb43.92 43.92 46.69-0-011.70	Octavian Special Tist
	Pacific Growth 555.33 55.33 59.05 +0.012.00 UK Growth Acc 546.36 46.16at 73.03 -0.122.90	American
	UK Graveta 01st	American Sei Opps
	Dartington Unit Tst Most Ltd (1200)H	Earo Sel Opes
	Dartington Unit Tet Mogt Ltd (1200)H 9 The Grescel, Plymouth PL1 3A8 0752673873 Toud Perfmace	Far East
	Dimensional Tst Blangent Ltd (0905)F	Horg Kong
	Dimensional Tst Blangent Ltd (0905)F 1 Albenarie St. Loadog W1X 3HF 01-499 5733 James Small Ca's	Japan Sel Opps
	OK Small Cos G1286.2 1286.2 1365.01	Gartmary Pension Strate
	Discretionary Unit Food Mages (1090)(1 C/O Grey Middleton, 66 Wilson St, EC2A 281.	Long Term Hai 9 0.10
	A1_377 B819	Cantions 9
18	Disc has Sept 30	Carcinos V
	Draumond Fand Mangt Ltd (1400)F	Japan & General 9
	1 White Hart Yard, London Bridge, SEI 10X 01-407 5966	European 9
10	Eine Cap Fd Inc	
	Sim Cap Fd Inc 94247 47457 47521 - 128418 Sim Cap Fd Az	14 Old Park Lase, Loodor Private Portfolio
	Descent Truck Manual 1 hd /16000F	Higher Income
	Mathematical Interprets Land Laboration         0.4479.683           Description         Statistical Interprets Laboration SW/A L/T         0.4479.643           Description         Statistical Interprets Laboration SW/A L/T         0.4479.6433           Description <th>Global Asset Mana</th>	Global Asset Mana
	Dementi Inti Gth	GAM Sterling Managem 12 St. James's Place, Low
	Dumenti French (02. 5%) 32.40 32.401 34.471-0.461.30 Dumenti Switz 661 54/31.01 31.01 32.94-0.461.50 Dumenti UK 611 54/31.55 44.60 47.441+0.0215.80	GAM E& Int Inc
	Demanii UK 60:	GAM UK Spec Inc
	Dimmenii Unit Tst Mgmt Ltd (1600)F 54 St. James St. Lonkop SW1A 1.JT	GAM With Amer Inc 211 GAM Nith Amer Acc 211
	54 St. Janes 3, Londer S974 JJ. Handl Beisen 64 – 148 Col 9874 JJ. Bandl Beisen 64 – 148 Col 9874 JJ. Bandl Corres 64 – 54 78 Col 9874 JJ. Dented Lands 65 – 54 78 Col 98 Col 94 Format Dented Lands 65 – 54 77 Col 77 Col 78 Col 94 Format Senat Col 95 Col 94	GAM Far East Inc 2 11 GAM Far East Acc 2 11
	Durrend Hallan Gm. 54 77 61 77 85 82 81 10 10 14 40 Durrend Sanuta Gh. 54 92 41 96 41 102.6 -0.9 5.00	GAN Pack Week Inc 214 GAN Pack Week Acc
		GAIN Sterling Managem 125 St. Junes: Place, Len GANT 5.6 int let
	Josephin Unit Tix mings Lin (1400)F           26, Raustin Terrac, Bithurgh         031-515/200           British Gerth         3142.7 147.1 177.8 H-0.111.40           Gertysen Gerth •         3142.7 147.1 177.8 H-0.111.40           For Same Gerth •         3142.7 147.1 177.8 H-0.111.40           For Same Gerth •         312.7 137.1 105.6 -0.20.46           For Same Gerth •         312.7 11.1 122.6 million.4 -0.75.11           Jan Samir Gord •         3127.1 122.6 million.4 -0.20.46           Rith Agazer 109         316.6 1.060.1 114.9 -0.00.45           External.         387.42 87.3 92.50-4.2113.9           EFEM Unit N- 140.1 114.9         316.4 40.20.00	
	European Grela 9	Stackieton House, 4 Bat 01-378 7979
ldier to study old	121 122 6 138 4 -0.75 11	Al-578 7979 American Gerth
) to Inchon river?	Hth Azer CD 9	Japac Gwth #
to menor mere	EFM Unit Tst Mages Ltd (1400)H	Japan Cardit 4
e in with car num-	EPW UNIT 151 WWWS LTD L4490/H 4 Michille Cresch, Einhauth Capital	UK Spet Opps
ration (2,5)	Capital	G. British Cars
about resounding	Emergrand	Granville Unit Tst
t is confused, con-	High Dist	01 must Lane, London 203
othing but pain (9)	High Drg	
unofficial, not uni-	Trainen 4100 0 100 0 200 10.04	Gresbarn Unit Tst   1 Homovell PL Southan
	Casis Cine Halt Manne 1 54 (7806)44	Gresbarn Unit Tst I 1 Houndweil Pi, Southam Bergenn Gerth
comes down to nt taken (9)	Barth Road, Chertenham, 61537/L0 0242221311 UK Salanced in: \$79.57 80.75 85.59 -9.92 84	Inti (peome
nce upset resolute	UK Salanced Inc379.57 82.69 -0.022.94 UK Salanced Inc379.57 82.09 -0.221.44 UK Growth Acc319.0 127.1 128.5 -1.27.13 UK High Inc37.7 93.5 97.6 93.8 4.391.44 Nih America Acc362.32 62.66 67.00 -181.05 For Extern Acc37.00 74.04 75.06 -137.13 European Acc37.00 74.04 75.06 -137.3 UK Gin Act. Inc362.22 75.22 67.23 6.134-038.64 UK Gin Act. Inc364.44 69.85 60.26 70.00 -136.43 UK Gin Act. Inc364.44 69.85 60.26 70.00 -136.43 UK Gin Act. Inc364.44 64.44 69.85 60.26 70.00 -106.05 UK Gin Act. Inc364.44 69.85 60.26 70.00 -106.05 UK Gin Act. Inc364.44 69.85 60.26 70.00 -106.05 UK Gin Act. Inc364.44 60.44 69.85 60.26 70.00 -106.05 UK Gin Act364.44 60.44 69.85 60.26 70.00 -106.05 UK Gin Act	Hth Amer Swith 51 22
(7)	Nth America Acc	Grafené Managers
tain measure reli-	European Act	Gratand American 5 85 Gentured American 5 85
Tve found a donor	UK Gitt & F   Acc	Grahund Brit Litz _ 51g 46 Grahund Eanlity
		Grofund European
ladder reported	Central Ct, Kaoli Rise, Orpinaton, BRS 0.1A 0689772538	Carlond Managers Finites Rail 8/9 Autiefs Geolum Australian
9	Equitable Units Asimia Ltd (1600)F	Royal Excitation, London E
s in pleasant sur- s — a particularly	Expitituble Unit's Asian's List 0.6000F Walker S., Apietery, Beck, H'221 708, 0296 431480 Surgest - 611 75 62.07 4.00 - 1271 72 For Eastern - 6101 99 113 56 129 27 - 4910 128 Gitt & Frailer - 631 77 8 1169 32 21 - 1271 74 High Boome - 691 77 8 1169 32 21 - 1271 74 High Boome - 691 75 129 79 21 - 1271 74 High Boome - 691 75 129 79 21 - 1271 74 High Boome - 691 75 129 79 21 - 1271 74 High Boome - 691 75 129 79 21 - 1271 74 High Boome - 691 75 129 79 21 - 1271 74 High Boome - 691 75 129 79 21 - 1271 74 High Boome - 691 75 129 79 21 - 1271 74 High Boome - 691 79 70 21 - 1271 75 For draw Tas - 698 75 49 40 9511 - 432 10	Royal Exchange, London E           Exchange V         5.25           Chit J. Fixed         5.11           Growth Examina         5.26           Guardiali         5.27           Guardiali         5.27           Stith American V         5.27           Stith American V         5.27
osition (5)	Gitt & Fastiet	
Puzzle No.6,755	incl Growth	Pacific 9
	Prican	Small Ces
ACCURATE H N M N	Tat of New Twis	Incorre Trast
TEAMONG	Equily & Law Unit Tst Mages (1290)# St Corner Has Comparison St. Covering (1203 555723)	Galid Management.
	Experty & Law, Unit 192 Ampril (12200) S. George in the Comparison St. Greech, US3 (2000) UK Greech Act	3. Flathery Secure, Londo Colid Inti Cap
	Higher Inc. Acc	Guida lett Cap
TENNUS	Clinx/Fad lat Acc	European Growth SI46 Pacific Growth SI46
O S A	Nib America Acc., 5 (4) 115.0 116.9d 124.4 - 24010.16 For East Acc.,	Global Growth
STEROID	Europe Acc	High Hittmt
	Sumpa Ac. 5. 141.8 141.0 165.9 4 19834 General	Recovery
NED GALA R E T C		Do Accent
BRUPTUVE	Exeter Fand Managers Ltd C1400)F 23 Gabeirai Yard, Exeter EXI, 1118 0392 412144	St Vietnet High Int" . 1600
V E O N	23 Gathedral Yard, Escur (2)(1146 03924)2144 Felef lav Tstr	· investment Ma
SPIEANUT	FMS Investment Magent Ltd (0905)F	
de was reprinted	FNS Investment Magent Ltd (0905)F 31 San Street, Londor FL2 Ri22P Mil Sinc Proko	Admin. 5 Rayleline. Rd. H Examines (277 22790) Property Share
rtor.	-BILS Gwith P folio 3 72.25 72.28 74.151-8251.96	UK Growth
		·
	and the second	
prior	V'TM"	
	* 1 × 1	

54.01 54.01 42.87 4.101.76 25.37 23.37 27.00 4.040.64 155.81 155.81 164.09 4.010.88 147.91 147.91 157.51 4.0310.088 147.91 147.93 157.51 4.0310.088 147.91 147.98 154.31 4.021.127 14.20 14.38 154.34 4.271.127 14.20 14.38 154.34 4.271.127 14.20 14.38 154.34 4.271.127 14.20 14.38 154.34 4.271.127 14.20 14.38 154.34 4.271.127 14.20 14.38 154.34 4.271.127 14.20 14.25 4.251.42 25.46 59.86 4.051.02 25.46 59.86 4.051.02 64.00 64.00 72.00 42311 17 27.02 27.52 21.85 4.00 4 14.51 14.51 15.88 4.00 14 77.54 75.45 5.08 4.00 14 75.74 75.45 5.08 4.0171.74 75.74 75.46 61.74 62.02 0.01 17.171 125.774 15.46 4.02 0.01 17.171 125.774 15.46 0.00 17.10 1771.00 15.01 4.218.00 17.76 07.70 71.19 4.18.00 17.76 07.71 19 4.18.00 t (1200)F cant. Lital 
 Augentumit (12000)\*

 method SW1
 01-493 9994

 STD-5 270-5 298.2
 -1235

 STD-5 270-5 298.2
 -409

 STD-1 124-1 127.9
 -409

 STD-1 124-1 124.7
 -409

 STD-1 124-1 124.7
 -409

 STD-1 124-1 124.7
 -140.2

 STD-1 125.7
 -140.2

 STD-1 125.7
 -140.2

 STD-1 125.7
 -140.2

 STD-1 125.7
 -140.2

 STD-2 124.7
 -140.2

 S Magent Ltd (1700)F 3807 01-621 1222 65.56 49.25 75.78 - 5.92 64.65 69.01 73.42 - 5.11 Mages (1000)F mates 509 HV 070121200C 18(7) 18/7 20.00 6671.77 18/7 18/7 20.00 6671.77 18/7 19/8 18/7 0.0141 11/1 21.21 22.64 19/014.84 17/7 17 War22.65 00/11.64 21.40 23.66 23.31 - 00/12.47 22.40 23.66 25.31 - 0.64 27.31 - 0.64 27.3 s Limitad C.2000H Fries, SC29 245 01.569 5317 - 0.69 5317 - 0.69 530 - 0.79 - 0.311 - 0.69 530 - 0.79 - 0.311 - 0.69 530 - 0.79 - 8.44 99.61 105.48 0.304 49 99.60 111.104117.50 +0.304 49 
 With The American Constraint Solution of the American Constraint Solution Solut

19762 1977 1977 1977

Income Plus \_\_\_\_\_\_ Style 2014 56.388 97 (49/14) 26.7 Evenpane \_\_\_\_\_\_ Style 2012 1815/ds 214 714 (3014) Far Eastern \_\_\_\_\_\_ Style 222 48.3846 2140 714 (3014) Income 7 \_\_\_\_\_\_ Style 2014 79 (3014) 2633 14.1004 North American \_\_\_\_\_ Style 21.07 1182 3014 2014 All Growth \_\_\_\_\_\_ Style 21.20 1146 212 04-04.04 Wardbales Ventage \_\_\_\_\_ Style 54.10 5522 55746 44.0120

Ē	W wide Band Acc 6151.85 52.93: 55.72(+0.07)4.33	TO DAY YOL COMPANY FUTO 200 101 101-006 21/0
7	Description Martianal Limits Test March 1 54 (0000534)	THE FORMER
	TATI Measure London' ECTIVERA AL AL AND THE	Per High Inc. Are
2	SM Freibu Eth. 91126 1247 1720L0181 m	Peg High Inc5 148.3 150.6 140 2140 2140 2140 2140 2140 2140 2140
	PM Server & 640	Per Europe Act
	PM Rth Amer 6th	100 Europe Int 3153.9 133.9 1424 -031752
í.	PM Emaples Gth 43.03 43.03 45.77	199 Ath Adam
5	PM Japan Gd	TTY NUR AMET INC 5194.81 95 10 101 2 -8.612.60
7	PM Oversees Gab	Tel Cashal Acc
	Presidential Hofborn Unit Tata Ltd (1445)H	Pag Gigtal Lar G1722 T201 T201 Lan (1981)
		The second

Magant Ltd (1000)F

Sentined Fuenits Manuarit 15 30 City Road, London ECLY 24Y Dealing: 01-628 6628 American Majors. 51: 662.55. 427 American Majors. 51: 662.55. 427 American Marcas. 54: 662.55. Fangl Generation. 51: 662.65. Full Canada Series 54: 662.65. Full C

 
 tolbarn init Sm Co...6(44.18
 44.184
 47.251
 -4.070
 0.000

 tolbarn inguster ....6(1).43
 154.60/1.43
 56.40
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.140
 0.160
 0.140
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.160
 0.177
 Amith & Williamson Unit Tst Mars (It Generat See 515 \_\_\_\_\_ (200)F Regency Unit 15t Moneys Los (1200)F 35 Foundate 5t Machinet M2 20F \_\_\_\_\_ (01 220-560) British Income \_\_\_\_\_ (35,50 50.55 - 111 - 016/6.40 British Income \_\_\_\_\_ (34,48,75 - 41.14 - 32,286 - 012/2.87 

dard Life Tst Mgant Ltd (0659)H 

 UK Exiting and the states
 States

76	40 Caprintie So J diaman	AND 1994 1997
	American 9 215.4 215.4	UN-20036-
	(Arrest)	2291 15104
-		
-	Alexantari	190 41-2 28.49
-	(Atran Unite)	100000000000000000000000000000000000000
_	Access United	186.21+2.20
_	Ground United	852.61-1.11.84
-		10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
-	European # 245.6 245.6 246.0 246.2 249.6 246.0 246.2 249.5	2014140160
-	James	2763 404 1049
-		
_	Salatis Part States	27 14 10 10 20 20 -
_	Selets PPP Sept 15	207.6
	Amer Exat Oct 3 v 1 1 196.7 196.7 Prostic Exat Oct 3 v 1 LETIO 85 (S10 85	and a state of the state
	Pacific Expt 04.3	328.01
_		94.45

Aliance Unit Tst M ant List CI200)F

Annt Lit (). 4 44.0 475 401 14 53.00 56 401 14 53.00 56 401 14 10 10 10 10 14 10 10 10 14 10 10 14 10 10 14 10 1 See Alliance Sun Alliance Hoes Early Works America Works Bood Works Financial Works Financial Works Financial Works Financial Works Financial Performante Performante Performante Performante Performante Alliance Hoese Status Alliance Hoese H

· L Grant Landon & Manchester (Tst Ngmt) Ltd

### 

### MILLA Britan

Japan Tist of Inc Trusts

#### **GUIDE TO UNIT TRUST PRICING**

The wars incurse upder the Authorised section of the FT Unit Trast information paper is being excanded to improve the service to readers and to conform with new legislation. INITIAL CHARGES These represent the markeling, administrative and other costs which have to be paid by serving marchaser. These charges are included in the price when the customer bays anits. OFFER PRICE The price at which units may be bought.

The price at which units may be bought. GLU PRICE The price at which units may be sold. CANCELLATION PRICE The maximum spread between the offer and bid prices is determined by a formula laid down by the government. In practica, unit that, managers quote a much surrower screed. As result, the bid price is often set well above the minimum permissible price which is called the cancellation price in the table, However the bid price might be moved to the cancellation price in circumstances in which there is a forge encess of sellers of units over Buyers. TIME The time shown alcossible the fund manager's name is the time at which the unit trusts' daily dealing prices are normally set miles another time is indicated by the symbol alongside the individual unit trust name. The symbols are as follows:  $\phi = 0.001$  to 1100 hours:  $\phi = 1.001$  to 1400 hours:  $\phi = 1.401$  to 1700 hours:  $\phi = 1.701$  to michight. HISTURGE Prices that prices are set on a historic basis. This means that, miles there has been an intervening portfollo revaluation, investors can normally buy and sell units today at the prices appearing in the parsing period of the time shows and set on the basis of yesterday's asset -raine. EXENTINGLE

1

the prices appearing in raise. FORWARD PRICING The letters f denotes that prices are set on a forward basis so that investors can be given no definite price in advance of the purchase or sale being carried out. The prices appearing in the devapaper show the prices at which deaks were carried out yesterday. Other explanatory notes are costaled in the last polonna at the FT Unit Trust information

 Bit Statistics
 Size (Size (Size

14

State and the FINANCIAL TIMES WEDNESDAY OCTOBER 12 198 39 UNIT TRUST INFORMATION SERVICE FT 
 Bits
 Differ
 H.M.
 Their

 Lazard Lorussburs List #

 Somi (Family)

 So sia Price etter Frice - -Yind Creat Nid Price fiid Paint Yield Group Price +<u>e</u> Price + or Yield Cress 
 Barrelarge Life Asser, Co. Life — Confid.

 Janes & Sea Asser, 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 1997.
 뻝 difer + er Price -Cierical Medical Manager 15% Jeners Sc. Longer Skr. 2022 Mich. 2022 Wilcon. 2022 Equity 4. Law-Costs. and Prz. High Inc.(J). 196.1 Ind. Pan. High Inc.(J). 196.1 Ind. Pan. High Inc.(J). 196.2 Ind. Pan. Property 10. 316.4 Ind. Pan. Property 10. 316.4 Ind. Pan. Property 10. 187.6 Ind. Pan. Salarast 10. 197.7 Ind. Pan. Sa Gesertitas Royal Exchange - Cantal
 Gesertitas Royal Exchange - Cantal
 Decky Lands Life Assesser Life 2000
 Decky Lands Life Assesser Life 2000
 Deck and the second s 
 Hart Ads Green - Cantol

 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 Start Advance

 Start Advance
 Start Advance
 <thSta 5174 5652-46566555 88868888888558 
 Per Far East Growth.
 173.1

 Per (a) Growth.
 153.6

 Per (a) Growth.
 153.6

 Per Campary Co.
 118.2

 Per Campary Co.
 118.4

 Per Campary Co.
 114.5

 Caff Amary Co.
 124.4

 Per Campary Co.
 124.4

 Per Campary Co.
 124.4

 01-248 9961 FS Asserance Limited 190 West Secret 51, Gircour 62 29A. Pres Laters (20 14 (2 - 13 - 90 - 34 - 20) Pres Laters (20 14 (2 - 33 + 90 - 34 - 20) Cash Departs (2 - 34 - 93 + 60 - 35 - 40) Gash Departs Accom. 27.50 - 27.50 ..... 040-3326462 ..... 102 0634 834000 Combined Interance Co of America 13 Westfield Way, Klaptin you There: Samy KTI 27A. Managed Fuel Cast. 1024 10777 01-446 7783 Managed Fuel Cast. 1024 1158 -0-3 -Managed Fuel Cast. 1024 1158 -0-3 -Managed Fuel Cast. 1094 14677 -0-5 -Pranti Ington Life Insurance Lind Standon Worl Buildong actus Skg at al 400 Stat Prison Camport and 175 37 77 11 - 020 -Prison Camport Park, 175 37 77 11 - 020 -Freesans Lash Fusit. 170 bit Friesdar (Lash Fusit. 170 bit Cartie Street, Salishery, Wilson Like Foreit, Salishery, Wilson (Like Foreit, Salishery, Wilson (Like Foreit, Salishery, Wilson (Like Foreit, Salisher, 1784, 0 Foreit, Andrewson, 1784, 1 Foreit, Andrewson, 1784, 1 Foreit, Andrewson, 1784, 1 Foreit, Instant, 1 Foreit, In Vit r. Wiss SP1 35H. 17207 20150 1442 7750 1442 7750 1442 7750 1442 7750 1442 7750 1442 7750 1442 7750 1450 15277 150 15077 150 150777 150 150777 150 150777 150 Carmanaeriel Unien Group Stractoriel Unien Group Arraidel La Control Composition (Carmanaeriel Da Barraidel Da Baraidel Da 81-2837500 +0.37 +0.32 - -..... 191 ..... 08981717019447797 1 21 26: 21 21: 26: 2 <u>el stel el se stillitettetilitet et se l</u> 81-680 5225 01-740 7070 Carnethill Descirrance PLC 57 Ladymend, Galikiori Lady Fall Lib Col. 3. 1000 17 Martin Martin Dice 3. 1000 17 Martin Million Dice 3. 1000 18 Martin Sci 15 Martin Carnet Sci 15 Martin 0 6 455 Spectra Sci 15. 11630 19 Martin Martin 4 American Carlo Sci 15. 1005 10 Martin Sci 15. 1005 10 Martin Sci 15. 1015 10 Sci 25 Spectra Sci 25. 1015 10 Sci 25 Sci 25. 1015 10 Sci 25. 1015 225.0 142.0 141.0 171.0 145.0 Life Assertance(z) Press, Acc. Manfardad. 1 Press, Acc. Manfard. 1 Press, Acc. Property. 1 Press, Acc. Property. 1 Press, Acc. Manfard. 1 Manfard. Development. 1 Manfard. 1 Press, Acc. Manfard. 1 Manfard. 1 Press, Acc. Manfard. 1 Manfard. 1 Press, Acc. M ti | httt:// - Herts 141.7 591.2 541.4 170.5 141.6 196.4 170.5 150.9 187.5 150.9 187.7 100.9 107.7 107.5 107.5 107.7 107.5 6730,63251 +4.5 -+1.8 -+1.8 -+1.9 -+1.9 -+1.9 -+1.1 -+0.2 -+2.1 -+2.1 -+2.1 -1191070000 2012 11111111 D4862 5033 minuni, jaim 
 Bitleman Law Long
 211
 227.3

 Bitleman Law Long
 212.1
 227.3

 Bitleman Law Long
 217.1
 227.3

 Camages Assume Law
 74.0
 90.0

 Paratry Long
 77.4
 100.3

 Schanget Charten Law
 77.4
 100.3

 Managet Assume Law
 112.4
 127.4

 Managet Assume Law
 112.4
 127.7

 Managet Managet Assu 

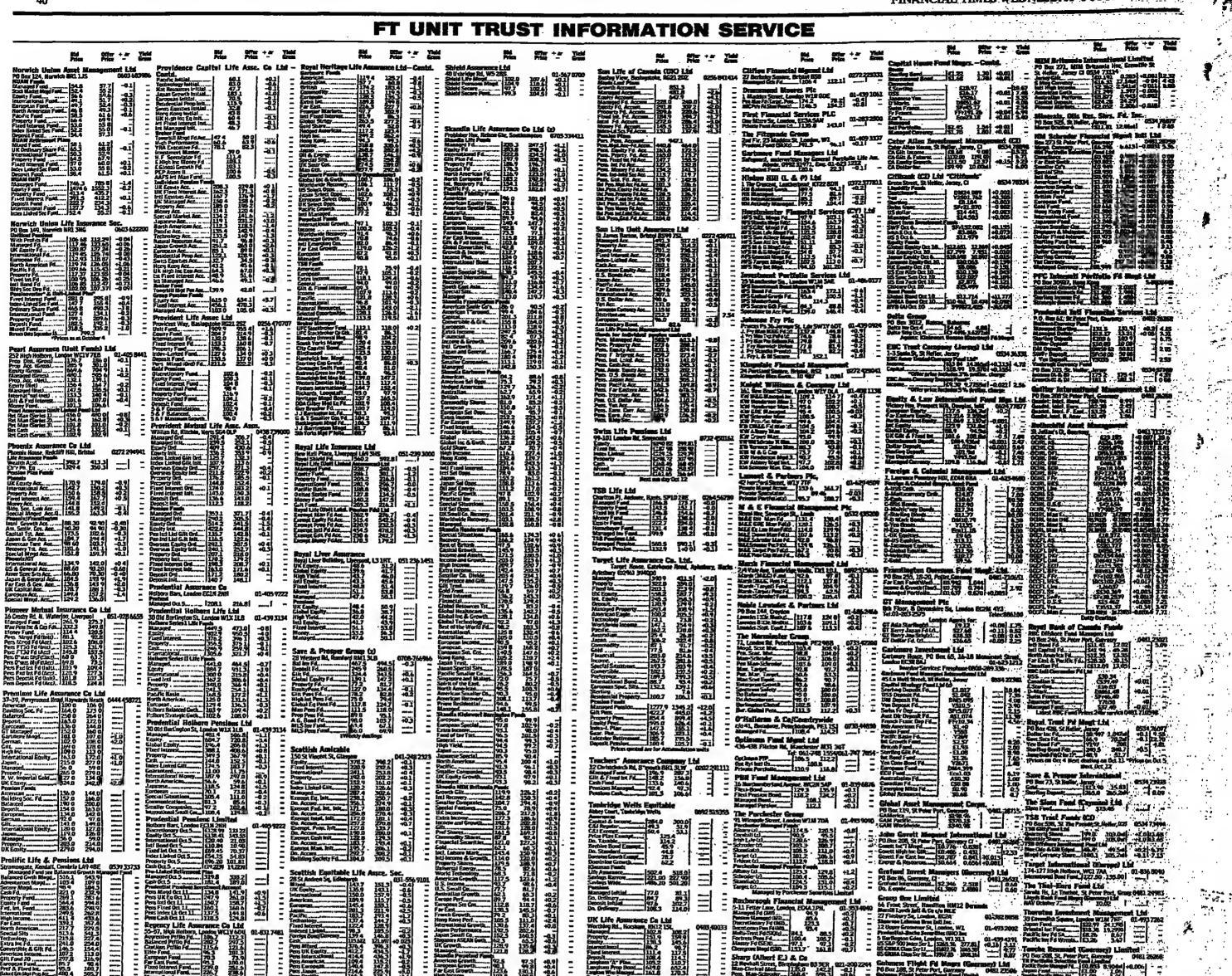
And State       All State	Barter and Arman Ar	Aussigned         104.5	Grad         Dirac         Constant         Dirac         Dirac <thdira< th=""> <thdirac< th=""> <thdirac< th="">         D</thdirac<></thdirac<></thdira<>	Past Survey         Past 2         Point Survey         Point Survey	Hist R Lampeter H1	Case         Case <thcase< th="">         Case         Case         <thc< th=""></thc<></thcase<>
	James Oct.         122.0         122.1	Storeto:         111.0         117.0         40.2         Special SiG Fá           Interesto:         195.7         100.8         40.4         Emps. F8         Initial Signature           warents:         195.7         100.8         40.4         Emps. F8         Initial Signature           warents:         195.7         100.8         40.4         Emps. F8         Initial Signature           warentsetz:         197.6         195.2         100.8         40.4         Emps. F8         For other           Initial Unit Prices analisation areages.         Inservance Pite.         Recommerce Visit. 50         For other         Performance Pathemerce Visit. 50         Performance Pathemerce Visit. 50.	LOD 52         Life         Control         Egnity & Law           LOD 53         111.4	Gastrifika Royal Exclampe         01-20370           0.9-2.30         -         -         00-20370         01-20370         01-20370           0.9-2.30         -         -         -         00-20370         00-20370         00-20370           1.9-2.30         -         -         -         00-20170         00-20170         00-20170         00-20170           1.1         -         -         -         -         00-20170         100-20170         00-20170	GUT       LOS INFOLICION ADMINISTIC       1       2022       2017       -       Eunity -         IMALENSITY       24411       2022       40.7       -       Manage Mathematics         INFORMATION       24411       2022       40.7       -       Manage Mathematics         INFORMATION       2017       1120.5       40.0       -       Manage Mathematics         INFORMATION       2017       1120.5       40.1       -       Depending         INFORMATION       2017       1120.5       40.1       -       Depending         Constructed       2017       1121.7       40.2       -       Manage Mathematics         Constructed       202.7       207.2       107.1       40.2       -       Manage Mathematics         Constructed       202.7       207.2       107.1       40.2       -       Manage Mathematics         Constructed       202.7       207.2       107.7       -       40.2       -       Manage Mathematics         Constructed       202.7       207.7       197.7       -0.2       -       Mathematics       -       -       -       -       -       -       -       -       -       -       -       -	the will Grang       01-685 9171       P.R.P. Missaget       111.6       117.9       -         tax, 233 High St. Coorden       01-685 9171       P.R.P. Missaget       111.5       117.9       -         tax, 177.9       0.2       48 Gracestant St. Leagen ECSP 3H/L       01-623 4200         tax, 177.9       0.2       48 Gracestant St. Leagen ECSP 3H/L       01-623 4200         taxtet       322.6       41.3       UK Egaity       307.0       386.4       -1.4       -         taxtet       322.6       41.3       UK Egaity       307.0       386.4       -1.4       -         taxtet       322.0       40.5       -       For Esst.       522.6       205.8       -0.6       -         taxtet       322.0       40.5       -       For Esst.       522.6       205.8       -0.5       -         taxtet       322.0       40.5       -       For Esst.       523.1       +0.3       -         taxtet       422.0       40.1       -       000000000000000000000000000000000000

DAY OCTOBER 12

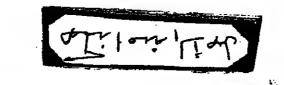
1997. 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -

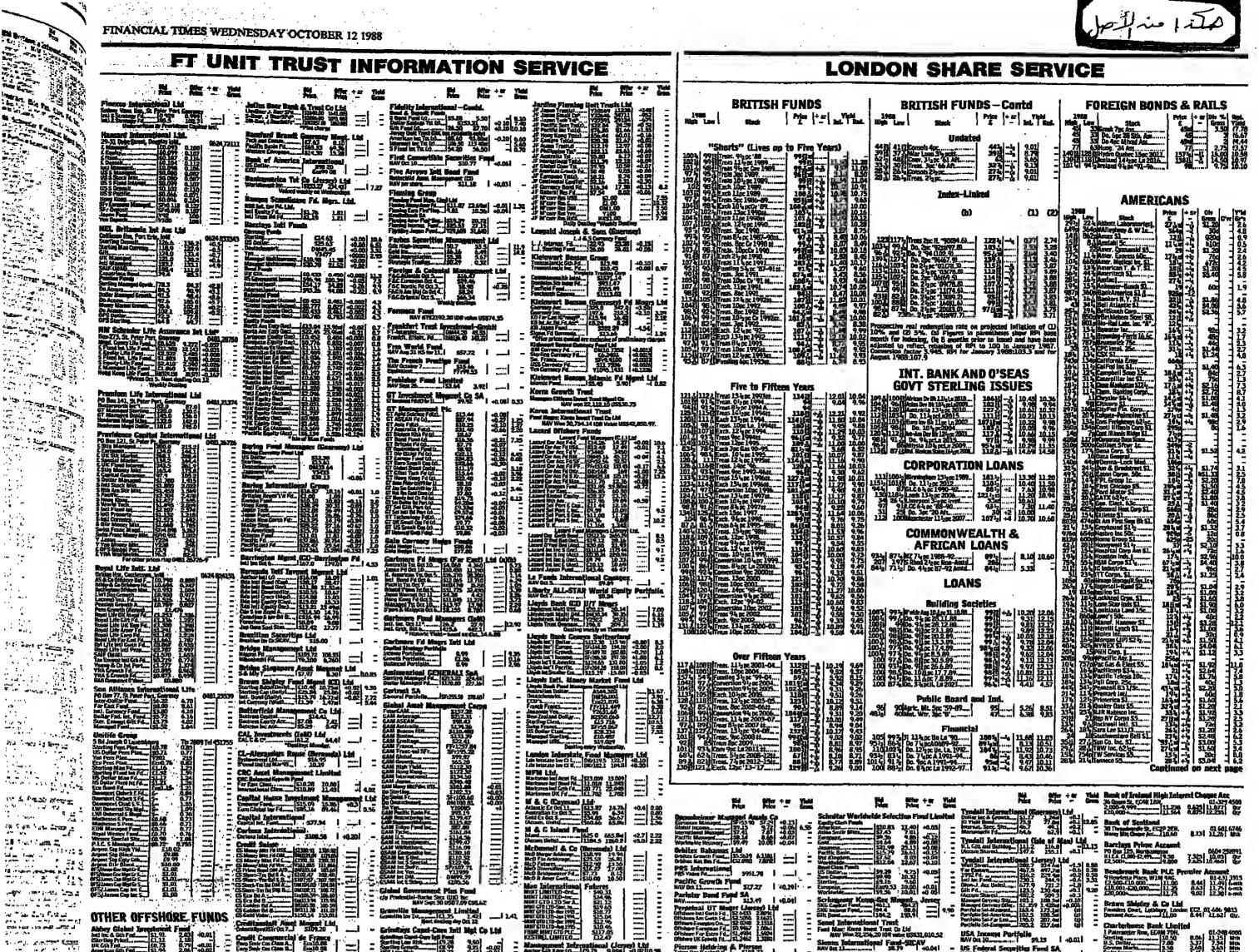
FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

Ž.



Balanced Corbi Megd. 515.1       543.9	Serings Karrow
High Income	UK Life Assurance Ca Lid         Postini Stammed (3D)         BASA         407
Gitt Fand 200 Ill	Langtam Var Pian 1052 1107 - 12 Restall Street, Binningtom 83 SCR 021-2002244 Gubmess Flight Fol Manger (Gaurmany) List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 2016 100.053 8, 90 Car Port, Gaurmany List 2016 2016 2016 2016 2016 2016 2016 2016
Provise of Provise (abs.)         All. Browing Obs. File (22)         All. Browing Obs. File (22)         Provise (bas.)         Pr	Property Capital         132.4         160.4
Far Eastern Pers Acc., 143.2         246.1         246.1         246.1         246.1         117.6 <th< td=""><td>Colmere Graz, Birninghan, B464R 022-2003003 Hore Heritary Rid. 114.2 120.3</td></th<>	Colmere Graz, Birninghan, B464R 022-2003003 Hore Heritary Rid. 114.2 120.3
Acron Managed Fuel, 104.3 151.3	Windser Life Asser Co Ltd         Bird Life HPF
De Gán Finadárin Bá (84.8 693)	Accord. Prof. Unitiz
Berteiry Status         Op/16         96.5	
Truber G. Latter eta. Lot and the second secon	Tates of Full         Status
Pictor From Bill 72         113.8	Defer to Market Water Brack August Au
Property Find         401.4         401.4         401.4         Final interactions         101.7         40.7         Property Find         101.7         Gamping         401.7         Control Find         101.7         101.7         Control Find         101.7 <th< td=""><td>The Analysis Group PLC 1982 Carter Part View, Herrogate, Hell SLY 1984 View, Herrogate, Hell</td></th<>	The Analysis Group PLC 1982 Carter Part View, Herrogate, Hell SLY 1984 View, Herrogate, Hell
Property Fund (A)	APR 01,6 Sovet         90.5         50.5
Product of provident lasting 14	
Gas Pro. 10.       401 - Henderson Acc	Addison at File State Wild Half - 11 - 10 - 10 - 10 - 10 - 10 - 10 - 1
Billing Star, Fail         Start         Start <td>Mill Schuler Allen Unterstein Latterinstructure (Section Particle)     Die die D</td>	Mill Schuler Allen Unterstein Latterinstructure (Section Particle)     Die die D
30 Ustriction field Landers W12 DPC         01.7409 0111         100.6         102.6 <td>BF Wordenies SEF_023 (b)       9.44       -0.031       -0.0324       -0.0324       -0.0324       -0.0324         BF Privilian SEF_02       2001       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324         BF Priv Cripton Ford       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324         BF Priv Cripton Ford       -0.0324       -</td>	BF Wordenies SEF_023 (b)       9.44       -0.031       -0.0324       -0.0324       -0.0324       -0.0324         BF Privilian SEF_02       2001       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324         BF Priv Cripton Ford       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324       -0.0324         BF Priv Cripton Ford       -0.0324       -
Special Warter Acc. 101.6 107.0 -0.7 - European Seality	Tarves Par Fd. 1927 1927 1927 1927 1927 1927 1927 1927
Bit Statistics	Biospirator Sur Str.         7111         7111         7111
	Veter Kondon Fd. [45.9 143] - Gold





. .

Michael and a second and a	01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543 01-629-6543
Adarts & Nevile Fund Mart (Garrows) Lti Sourd Fund Contours Enviro 1 20 (10 100 100 100 100 100 100 100 100 10	01-628-6543 01-628-6543 01-628-6543 01-628-6543 01-628-6543 01-628-6543 01-628-6543 01-628-6543 01-628-6543 01-628-6543
Distribution Ang	
Image: State and State	
Active failing failing and the start of the	
Brann and Exercise Founds         State         St	
Vit line & Gards	Rank
Mind Excound Bd.     State     Stat	1 12.01 Qr
Storike des.         Storike des.<	
Commendity (2) 12 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
Therman Tourity 12 - 59 565 10.359 - Hills Samuel Investment Services Intition International	0742 528655
Star 2 (d)       136.4	01-626 3434 11.2584 Mib
UK Castro	01-726 1000 10.99 00 10.94 00 8.88 00
Gladal Rout Funct. 1119 12 25 + 4.05 - Envergenz Fund Management Ltr Starting Fond. 51.02 - Management Ltr Starting Fond Management	061-428 9011 12.36 Mth
Contraction of the second	
US Dollar Reserves May 16-22 (LODIOS 05 A/Tepu) FFRI Fatures Fraid (147)	0272 732241
Fight Eff. Full       Extraction in the full       State in the full <td< td=""><td>0705 827733 11.15 Minhty 11.43 Minhty</td></td<>	0705 827733 11.15 Minhty 11.43 Minhty
Autor State (1)       State	1148 68- 1148 68- 1148 68- 1149 68-
111.01       111.01	NCC Co Ltd 01-6069485 12.161 gp.
	mposite rate of / Gr Equity CAR: r3-companyed diget
	iziad and those Mars. Vietos % A certato older E gales Lax, ar
Book Section         Book Section         State         Construct         State         State<	rionic premien ince. x Offered i commission. 2 # Setpended. & is Only zapilable ince. annualized

interest rates.

figures for August.

level since late July.

£ IN NEW YORK

Oct.11

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

14,24,24,24,24,24,24

THE R. LEWIS CO., No.

12

-----

× . . .

-

311

 $\delta \mathcal{L} \geq 1$ 

C3;7.

- C - S

÷

1

#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### FOREIGN EXCHANGES

#### EUROPEAN OPTIONS EXCHANGE **FINANCIAL FUTURES** Short sterling lacks enthusiasm **Dollar continues to fall** Vol Last 41 15.10 3 8 Vol Last 1 431 100 23 15.19 4.60 1.50 15 AS 883 501 17 12N215 SHORT STERLING futures rose on Liffe, as the pound remained firm on the foreign The market has been reluctant to go short of long gilts, because of buying by the Gov-ernment broker, but it was before the market is confident that resistance has been broclosed at \$1.7170, up from THE DOLLAR continued to Investors were lured by the favourable interest rate differ-\$1.7125. It was also higher against the D-Mark at DM3.1800 from DM3.1775, but lose ground in currency mar-kets yesterday, after heavy selling in the Far East. The decline was aggravated further 1.10 4.50 ential enjoyed by sterling based investments over West German, Japanese and US Dealers pointed out that exchanges and cash interest rates eased. short sterling has been trading eased against a strong yen to Y225.00 from Y226.50. Elserumoured yesterday that an offer of stock was declined by EDE Jadex C EDE Jadex P NI L December short sterling on the strength of the pound instruments. Yesterday's switch out of the dollar was also to sterling's advantage, so by stop loss selling in New broke through technical resis-tance at 88.86, but traders found no enthusiasm to move recently. Sterling's rise was capped by intervention from the Bank of England yesterday, where, it finished at FFr10.8350 the authorities yesterday. 16.40 11.90 7.50 1.50 0.10 0.10 0.10 0.10 0.10 1.20 York, as investors returned from a three day break. 2 from FFr10.8275, and SFr2.6950 compared with SFr2.6975. P455568865 Position taking may have A decision by large institu-tional investors to lighten their dollar holdings, was probably sparked off by last Friday's much so, that the Bank of England intervened during the morning, selling sterling for both dollars and D-Marks. 430 450 5 e 10 long. Stop loss buying at 88.37 and 88.38 took the contract up to a high of 88.39 but it may been the motive for the rumour, but with yields looking unattractively low at The dollar's weaker tone put and there remains no prospec of any early reduction in UK bank base rates. further downward pressure on the French franc, 17 12 975 The pound was sold as it broke through DM3.1800 and \$1.7200, and although the extent of the intervention was Long gilt futures weakened present the market weakened. The Bank of France was seen need to move above 88.40 release of US unemployment figures for September. These 9.50 50 1005 4.40 in the market, but the extent of 2.50 0.90 any intervention was not immediately clear. Some tradshowed that the creation of LIFFE HS LIPPE FT-SE BREEK FRITINES OFTEN LIFTE LONG GULT FUTURES 101 Strin Price 17010 17506 18600 19600 19600 19600 19500 2000 CLEASES F - CURRESSE A # 152 532 532 537 1 ALL O 4 6399 1313 987 new jobs was not as strong as had been expected, suggesting a slower economic growth rate 븮끹똜쇯쬞얒汉孝*윢* 셠춘 Strice 9923 and the second A RONGER ers suggested that the anthori-ties are keen to make their relatively modest, the Bank's 1733503×1 \*11×155155 high profile was regarded as a clear signal of its desire to avoid sharp currency fluctua-Jan. 89 Acr. 31 presence known, and that fur-ther intervention is expected if the D-Mark makes a serious ABN C ABN P AEGON C AEGON P AHOLD P AKZO C AKZO P AMEY C AMEY C 11552772578358 and less upward pressure on 0.30 , PA 318661192379817138716792526277797 8355 100 4.20 The softer tone continued in tions. - { 140 Sterling's exchange rate index touched a high of 76.5 challenge on the FFr3.4100 early New York trading, and 15 88 9 stimated volume total, Calls 2819 Puts 2723 revious day's open int. Calls 28320 Puts 34113 Estimated values total, Calls 0 Pars 0. Patrian day's open int, Calls 1 Pars 21. Estimated volume total, Calls 30 Peets 35 Previous day's open inc., Calls 1094 Pats 3554 6.70 traders are now awaiting tomorrow's release of US trade At the start of trading, the West German unit was quoted at FFr3.4075, bnt it quickly during the morning, but came back after the Bank had inter-23 3 <u>10</u> 5 80 0.90 1.90 2.10 0.40 0.20 0.50 0.90 2.80 6.70 3.30 3850304803983 AMIRO C The dollar closed at DM1.8520 from DM1.8550 and vened, to finisb at 76.4, LIFTE STORT STERING LIFFE £/S OFTIONS £25,000 (certs per £1) LIFFE SUBCONLIAN OFTEN 5.99*)* 2.70 unchanged from the opening, but still up from 76.3 on Monrose to around FFr3.4090, at which point dealers detected Y131.0 compared with Y132.20. BEEES some activity from the central 4.40 Elsewhere, it finished at SFr1.5700 from SFr1.5755 and 11955556710 200 dav LANNI LANNI 8737231 Against the dollar, sterling bank. 52052 9.10 1322 4 151212 151212 EMS EUROPEAN CURRENCY UNIT RATES 270 1378.25 5.28 410 3.50 2.80 4.10 4.20 4.90 4.90 4.90 õ . 1 from from control rate 5 KLNA 1 KNP ( KNP 3 arounts against Eco Oct.21 The change Binit % Estimated volume total, Calls 100 Pars 680 Previous day's open int, Calls 3615 Pars 4894 Extinated volume total, Calls 530 Puts 205 Persings day's even int. Calls 17195 Puts 15628 ated volume total, Calls 1 Pats 0 us day's open int. Calls 41 Puts 2544 NEDLLOYD C NEDLLOYD P NAT.NED. C 112822339213 WELLER FEST 22442922 22222 ±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752 150 0.90 150 1 42,4582 7,85212 2,05853 6,90402 2,31943 0,768412 1483,56 43.5078 7.99063 2.07537 7.07338 2.33989 0.773921 1546.88 1712242444 1712248272 Belgian Franc .... Danish Krone .... French Franc .... Dutch Goulder .... Irish Pont ...... Italian Lira ..... PHILIPSC PHILIPSC PHILIPSP ROYAL DUTCH C ROYAL DUTCH C UNILEVERC UNILEVERC VAN OMMERCENC 12.500 teats per 50 PHELADELPHEA SE E/S 0172 E31,258 kewis per ED Pats-set Nov 0.80 1.90 5.30 9.90 14.85 Strike Price 1450 1700 1700 1800 1900 1900 Pats Srie 1600 1600 1600 1675 1750 Art. - Mar Bar Bar 605 6-05 7.05 2.05 225 3.15 4.05 2.05 0.45 0.45 2.05 1.05 0.45 0.35 1.05 1.05 0.45 0.35 1.05 1.05 0.45 1.05 1.05 1.05 0.45 1.45 1.45 1.45 0.45 1.45 1.45 1.45 0.45 1.45 1.45 1.45 0.45 1.45 1.45 1.45 02 150 650 1550 1550 1550 1550 13870539 028 030 054 058 155 250 376 153 100 600 C 0355004 ··· Des 555 9.052 6.92 4.98 3.218 1.41 1285026072 000000000 ··· 0.30 1155 945 439 439 139 59 0.054001371 1161 955 7.73 611 4.74 360 267 Danges are for Eco, therefore positive cha industruent calculated by Financial Times. notes a weak comence TOTAL VOLUME IN CONTRACTS : 55,305 0.02 8-84 C-Call P-Pat A=Ask POUND SPOT- FORWARD AGAINST THE POUND Puts 422,86 Eta Previous day's open Int: Calls 482,158 Previous day's volume: Calls 8,216 Part There months Day's screed One mouth Cless 0d.11 BASE LENDING RATES 1.38-1.33pm 6.77-0.65pm 55-55pm 81-65pm 12-11pm 1.33-1.21pm 54-55pm 64-156m 21.39m LONDON (LIFFE) CHICAGO 17165-17175 20755-20765 358-3.59 46.55-66.65 0.53-0.50cm 0.30-0.21cpm 2-1%cpm 33-21cpm 17165 - 17175 20755 - 20765 358 - 359 65 55 - 66 85 1224 - 12255 3174 - 3184 20165 - 21850 3174 - 3184 20165 - 21855 20075 - 23955 20075 - 239555 200755 200755 - 239555 200755 2007555 2007555 200755 164368645765883189737 2.078 3.59 66.85 12.26 12.26 12.26 JADANESE YER OF B.S. TREASORY MINUS (201) 8% \$206,000 32min of 2007-28-YEAR 9% NOTENAL GE 158,099 32mb of 299% Belgium .... City Merchants Bank Ordendale Bank Ballint. 3-24pm 5-40repn 2-14pipus 30-62ofts 11pm-4cfis 4-11repu 3-1-5pcrefis 4-33ppm 15-14crepu 15-14crepu 15-14crepu 21-14ppope 2-14pp 0.7676 0.7614 8.7745 0.7679 8.7745 0.7679 Bartiern Baatstal Berlich City, Perst Physical City, Perst Physical State, Physical Productal State, Phys. Linest 0.7545 0.7751 0.7640 0.7669 Adam & Company AAB - Allied Arab Bt ..... Allied Irist Sant Const. Sk. W. East. Close High 96-28 97-10 97-10 97-19 0.7758 0.7776 8.7640 96-24 97-19 97-05 97-18 Dec Dec Portaga Spain Italy Co-operative Bank ....... 21-3986 7-200 41-5465 103-97200 4-31200 4-31200 33-31200 53-54200 Reny Asbacher ..... AVEZ Basking Group L'SSELERSE Estimated Volume 26887 (25802) Previous day's open lat. 27373 (28590 R. Russel & Sea Optos Popular Bk. Doubar Bank PLC. France 11.724 - 11.765 10.83 - 10.854 10.874 - 10.904 2245 - 2255 22.34 - 2255 22.94 - 2255 22.94 - 2255 MENTSCHE MARK (19 Matt25.000 \$ per DM Associates Cap Corp. de C'antes. 7-10 YEAR 9% NOTIONAL GEL £50,000 32mis of 190% Authority Bask B & C Merchant Bask ... Bask of Barodz Banco Bilkon Viacaya ... Duncas Lawie Equatorial Book pic Exter Trast Ltd. Fluorical & Gen. Bank Rival Real Scotland Royal Tress Bank South & Wittens Sees 8.20 0.5439 0.5446 0.5485 0.5485 0.5636 0.5630 0.5679 0.5670 0.5679 0.5670 Close Might Law 95-10, 95-11 95-07 Oec Mar Dec Belgian rate in 4.23-4.13cpm ed Chester at ..... First National Bank Pic Bank Happalin 158: Estimated Volume 65 68 Previous day's open int. 761 (761) U.S. THEASBEY MALS ON Slar prints of 198% UDF Mortgage Exp...... Balled Bk of Kennak Bank Lennel (UK) ... Robert Fraser & Plans . Girobank Bank Credit & Countra ..... DOLLAR SPOT- FORWARD AGAINST THE DOLLAR Bales of a Annual Bart 10700751760 9299999999999999 TRUEE-MONTH EDD 92.81 92.82 6% NOTIONAL L LING TERM JAPANESE GOVE TERV'S FR Oct.11 Day's Spread One month 197452199358 91492199358 91492199358 pã PH485 91485 9192 9195 9195 9037 1140 91.40 91.48 91.34 91.01 91.05 91.05 91.05 91.05 Bank of India Bank of Stotland Banque Belge Ltd Banclays Bank Bencharark Statk PLC. 91479116159 Clase High 103.73 103.80 102.46 102.50 103.70 108.24 102.35 102.15 **HFC Barkek** 83538358 92.53 17150 - 17225 14480 - 14510 12060 - 12095 1.7165-1.7175 1.4480-1.4490 1.2085-1.2095 2.0820-2.0880 0.53-0.50cpm 0.12-0.17cHs 0.20-0.23cdis 1.38-1.33pm 0.38-0 48d/s 0.53-0.56d/s 1.58-1.54pm 316 •119 •181 3.60 Dec daras Bank 2.43 Heritable & Gen Jan Bak Links .... • Hill Saund Estimated Volume 576 (38%) Previous day's open let. 697 (662) Yorkshire Dank ..... Mendiers of British Morchaut, Batking - B. Securities Humes Association: \* 7 dag depenis 5.22% Samule 8.07%. Top Tar-E1000% Instant access 11.06% 2 Murtping have rate. 5 Deland depost 7%. Instrume \$23,05% - 12.75% Hangkong & Shangir tion Bank MG. THREE MONTH STERLING E500,000 points of 100% Brit Bir of Mini East. STATISTICS £ POULS 50 SWISS FRANC (IMA) SF( 125,404 S per SF( Brown Shipley Basiness Mage Tst. Cl. Bank Nederland Lloyds Bank, Prev. 88.30 89.94 89.31 89.31 Close High 88.38 88.39 99.10 89.14 89.36 89.40 89.46 89.50 1983 19700 19735 19743 Meginaj Bank Ltd MeDomeli Dovglas Buk Midland Bank Latest 0.6433 0.6498 0.6575 6.6427 0.6495 Pres. 86405 86470 84645 279.5 280,10 279.15 201.80 201.30 Dec Central Capital ...... Charteriouse Bank"... Distante RA 200.3 Est. Vol. (Inc. figs. not shown) 16239 (15620) Previous day's open Int. 40554 (40119)

A FINANCIAL TIMES MAGAZINE

FFr6.3100 against FFr6.3225. On Bank of England figures, the dollar's exchange rate index fell from 98.3 to 98.0, its lowest Sterling benefited from a growing perception that interest rates are likely to remain firm, both to bear down on inflation and also to combat the inflationary effects of a possible sterling decline. Prevides Close 6980-1.6985 0.57-0.56pm 1.37-1.35pm 4.12-4.07pm

	Bi Cruitara Gr	a accession of the	7 10 012 03 0
STE	RLING	INDEX	

Latest

6980-1.6985 0.57-0.56pm 1.37-1.35pm 4.12-4.07pm

	0a.11	Previous
8.30 #1	76.4	76.1
900 am	764	70.1
10.00 am	765	1 261
Noon	76.4	76.2
1.60 pm	76.4	76.2
2.00 pm	1 704	762
4.00 pm	764	76.3

- C 1 1	DD			DAT	
υu	RR	<b>_r</b>	LLT.	RAT	6.3

64.11	Bank fate	Spectal <sup>e</sup> Drawing Rights	European Currency Unit
Sterling Canadtar 5 Canadtar 5 Seigun Franc Dansh Krine Dettsche Mark Neth Gulder Trench Franc Lajata Lira - Japarze Ven Nanny Krone Scanich Persta Swedich Krona Swedich Krona Swedich Krona Swedich Krona Staris Franc Linis Prat	8 8 250 244 899	H/A N/A N/A N/A N/A N/A N/A N/A N/A N/A N	0.652887 1.12133 1.35323 14.5942 43.5078 7.99063 2.07537 2.33969 7.07338 1546.88 1546.88 147.007 7.66152 137.330 7.10589 1.75993 168.850 0.777922

CURRENCY MOVEMENTS

04.11

Bank of England Index

76.4

Morgan<sup>C</sup> Goaranty Changes %

NIA

EURO-CURRENCY INTEREST RATES									
UK and Inst dividual cor	and are quoted in US mency, Belgian cate	carrency, Forward on a for convertible fran	emiluous and discount ics, Financial franc	ts apply to 39,20-3	the US dollar and in 2.30.	not to the			
ther land		15695-15705	0.69-0.64cpm	5.08	1.87-1.82pm	4.70			
apan	130 65 131 30	130.95 131.05	0.45-0.42ypm 3.30-3 00ground	3.99 2.91	1.26-1.23pm	3.81			
reiet.	6.324 6.344	6.334 - 6.334	1.05-1.15oredis	-2.09	2.90-3.10db	-1.90			
antr	6.30 - 6.31	6304 6314	0.37-0.30ccm	0.64	1.10-0.9000	0.63			
aly	1377-1380	13764 - 13794	2.30-3.309redis 2.65-2.800redis	-2.44	8.00-8.30dis	4.78			
210	122.25 122.70	122 40 122 50	30-40cdls	-3.43	115-125ds 7.50-9.50ds	-392			
ortugal	1524 - 1524	1524 - 1524	55-75cdis	-5.12	160-210ds	-4.86			
Comany	1.8480 - 1.8525	18515-1.8525	0.56-0.53com	3.53	1.60-1.56pm	3,42			
and and	711-713-2		0.60-0.300-000	0.76	1.20-0.90mm	0.59			
rigrami	38.70 - 38.85	38,75 - 38,85	5.00-3.00cpm	1.24	13.80-9.80om	1.22			

One Month

112-114

FT-SE 100 DHDEX 525 per full hutex polet Close High Low Pres. 185.20 185.20 184.00 185.00 186.70 186.50 Six Months (inc Year Estimated Volume 1793 (1092) -----Previous day's open lot, 13766 (13788)

THREE MONTH EURODOLLAR

Three Months

118-118

112-118

11.1-11.1

U.S.Dollar		Can, Dollar		104-10	1 10	14-10	104-9	3 10	10.	10,7-10	DA I	0, 10,	£1mt points	100%			
Aradian Dollar     85.       Jarstvan Schilling     134.       Jarstvan Schilling     134.       Jansh Kruze     88.       Dentsche Mark     144.       wriss Franz     164.       Jardo Franz     68.       Jardo Franz     68.       Jardo Franz     68.       Jardo Franz     68.       Jardo Franz     23.	N/A N/A R/A R/A R/A R/A N/A N/A	O. Guilder Sw. Franc Dentschmart Fr. Franc B. Fr. (Fin) B. Fr. (Con) Yen O. Kraze Asian SSing	k	53347797774758 33477117774758		5334720 	5347177478 5347177478			153545777488	1 1	5.31 31 31 31 31 31 31 31 31 31 31 31 31 3	Previous da	Close 91,40 91,48 91,34 91,17 10, figs. pot 7's open int.	30936 G		Pre-, 91-42 91-51 91-58 91-58 91-50
Morgan Guaranty change 1982 – 100, Bank of England 1975 – 1001**Rates are for Oct	Index (Base Average	Long te years 912-91	na Esrodo	Hars: two	stars 91g-	8% per ce	at: three ye	_		_	_	er cent; five		Zads of 100	%	Low	Pre-e
				_		_	_	_					Dec Mar	89-28 89-10	用sh 90-00	89-22	Pres. 90-04 89-18
OTHER CURREN	10162			EX	CHA	NGE	CHC	55	RATE	5	-			olame 7274 'S open int.		23140	
	12.0600 - 12.1600 1.2455 - 1.2465	Qct.11	£	S	DILL	Yer	F Fr.	S Fr.	H FL	Ļira	CS	S Fr.	4% M8100	AL GERMAN	1 60VT. 8	GRO	
Brazil	382.75-384.70 4.3570-4.3590	ŝ	1.582	1717	3.190 1.852	225.0 131.0	10.84 6.313	2495 1.570	3.585 2.068	23%	2.076 1.209	66.60 38.79	Des	Clear 96.36	High 96.57	96.33 95.78	Prev. 96.48 95.84
Hong Kong	7.8155-7.8175	0M YEN	0.314	0.540 7.651	1413	70.73 1000.	3.409 48.18	0.847 11.98	1127 15.93	744.7	0.653 9.227	20.94 296.0		95.77 Iolame 6051 I's corea Int.			42.84
Gewalt	38.75 - 38.85	F Fr. S Fr.	0.923 0.371	1.584 0.637	2.934 1.180	207.6 83.49	10.	2496	3.307	2185 878.7	1,7%	61.44 24.71		CINERAL EX			
N. Zealand 2.7545 - 2.7595 Sandi Ar 6 4470 - 6.4525	2284.00-2292.00 1.6025-1.6050 3.7500-3.7510 2.0300-2.0350	0 FL	0.279	0.479	0.887	62.76 95.02	3.024 4.578	0.752 1.138	1	660.5 1000.	0.579	18.58 28.13	Sect 1.7170	1-ante 1.7119	3-mit. 1.7035	6-antir. 1.6920	12-auth_ 1.6752
Singapore	2.4780 - 2.4810	C 5 8 Fr.	0.482	0.827	掃器	108.4	5.272 16.28	1.298	1.727	1141	13,117	32.00	BUN-STER	BIG Ss per f	_	1	-
U.A.E 6.3130-6.3185 Sefiling rat	28.90-29.00 3.6725-3.6735	Yes per 1,0						_					Dec Mar Jen	1.7080 1.6974 1.6890	High 1,7098 1,6990 1,6890	1.7056	17040 1.6730 1.6830

7 Days

115-113

Short

113-114

matnrities were oversnb-

scribed, with 924.5m ECUs bid for 200m one month bills;

bills; and 743m for 200m six-

ć,

1.73bn for

Thursday.

500m three-month

- Oct.11

#### **MONEY MARKETS**

### London rates ease

A STRONG pound put downward pressure on London money market rates yesterday. Three-month sterling interbank eased to 11%-111 p.c. from 1111-111 p.c., but is unlikely to move much lower, after recent signals from the authorities that lower hank hase rates will not be allowed in the near future.

The easing of short term rates was encouraged by sur-The highest accepted yield for for one-month bills was 7.00 p.c., of which 52.4 p.c. was allotted, and the highest yield for six-month bills was 7.80 plus day-to-day liquidity.

The Bank of England ini-tially forecast a money market surplus of £150m, but revised

#### UK clearing back base leading rate 12 per cent from August 25 & 26

this to a surplus of £200m in the afternoon. The authorities did not oper-

ate in the market before lunch, and in the afternoon absorbed surplus funds by selling £181m Treasury hills, due on October 14, at rates of 11%-11% p.c.. Bills maturing in official hands, repayment of late assis-

tance, and a take-up of Treasury bills drained £152m, with bank balances below target absorbing £20m. These factors were offset by Exchequer transactions adding £280m to liquidity, and a fall in the note circulation of £50m.

the early part of this week it may discourage the central There was strong demand at the first tender of ECU Trea-sury bills to be held by the Bank of England. All three bank from fully replacing the expiring facility.

FT LONDON INTERBANK FIXING (11.00 a.m. Oct.11) 3 months US dotlars

6 months I/S Bollars affer 83 offer 84 bid 812 The fixing rates are the artitemptic unsum rounded to the moment one-sizteenth, of the bid and offered rates for S10m quoted by the marinet to five represence basis at 11.000 a.m. each working day. The basis are National Westmissing Basis, Basis of Toley, Densistie Basis, Basis at 11.000 areas and Morgan Boarcasty Treat.

#### MONEY RATES

month bills.	NEW YORK		Treasury Bills and Bonds							
The highest accepted yield for three-month bills was 7.20 p.c. and 81.3 p.c. of the amount applied for at that rate was allotted.	(Lunchtime) Prime rate Broker foan rate Fed. funds Fed. funds at lettervention.	. 10	One month Two month Three month Six month One year Two year		7.17 Foury 7.52 Fivery 7.85 Seven	ytilf				
The highest accepted yield for for one-month bills was 7.00	0ct.11	Overnight	Cae Month	Two Months	Three Nonths	Siz Months	Lowbard Intervention			
p.c., of which 52.4 p.c. was allotted, and the highest yield for six-month bills was 7.30 p.c., of which 35.5 p.c. was allotted. In Frankfurt call money eased slightly to 4.75 p.c. from	Prinkturt	4.70-4.80 7/4-73 14-11 4.25-4.75 4.03125 10-1-10-4 7.20 72-75	480475 75475 520520 421775 4211775 42117775	4.60-4.95 78-78 78-78	500-5.15 73-73 35-33 5-37-5.47 4.40225 11 1-11 74-71 74-71 74-71	510-525 78-78	5.00 7.00 - - - -			
4.80 p.c. after the West German		-								

In Frankfurt call money eased slightly to 4.75 p.c. from	Dublin	720	<i>n i i</i>	73-75	<del>7</del> .7	712-774				
4.80 p.c. after the West German Bundesbank offered liquidity to the banking system, via a	LONDON MONEY RATES									
28-day securities repurchase agreement tender, at an	0et.11	Overnight.	7 days notice	One Month	Three Months	Six Monties	One Year			
unchanged fixed rate of 4.25 p.c.	Interbank Offer	11% 5	쁖	끐		<b>끍</b> 볋				
A pact of DM18.3bn expires today, and dealers generally	Sterling CDs. Local Authority Deps Local Authority Bonds	11.5	ць		뱯		112 124			
expect the Bundesbank to fully	Company Deposits	114	115	끭	끮	끮	ᄞ			
replace this facility, and possi- bly add extra funds, to offset	Bank Blils (Bay)	Ξ	-	표	113	111 111 8.45-8.40				
tax payments. On the other hand banks'	SOR Linker Dee Offer	-	:	829815	8.40 8.35	8.45 8.40 712	8.70-8.65 7 3			
reserve holdings at the Bund- esbank have been rising, reach-	SDR Linked Dep 8id ECU Linked Dep Offer ECU Linked Dep Bid			678 74 71	74 75 72	74 72 72	73 78 72			
ing DM56.2bn Last Friday, com-	Treasury Bills (sell); one-month 1145 per cen	one-month	112 per ce nths 11 b s	nt; three mo	athe 11% pe	r cent; Bank Average te	Dills (sett)-			

pared with DM54.6bn on If this trend has continued in



Whichever track event

Pensions Game, be it to

individuals or company

teams, there is one

monthly magazine -

Times Magazines –

without.

that you shouldn't be

Pensions Management.

published by Financial

you advise on in the

#### Stay Ahead

No front runner can afford to miss a single issue. It will keep you one step ahead of your rivals -

supplying all the answers before your clients even ask the questions. When it comes to 'best advice' for the pensions professional there's no real competition.

#### In A Class Of Its Own

The facts speak for themselves. Pensions Management has broken all records. The biggest selling and most authoritative magazine in its field. An essential tool for today's Pension Adviser.

Fund Manager, Trustee and every other pension professional. Why?

#### **Covering All Events**

Each month the country's leading journalists and pensions professionals bring you the latest legislation, news, tax rulings and advice. Keeping you abreast of the volatile pensions market. Helping you to manage your business better and to provide the best possible advice for your clients.

Solid gold reporting at just £1.95 every month. Available at all good newsagents.

#### All Round Performance Often covering subjects neglected in the more general financial press, each month we bring you

17.2

s there 5 1.1.1.1.1

- 20 **-** 10 - 1

÷.,

ಿಕ್ಷಾನ್ಯಕ್ಷ

an in-depth Research Feature on a topic you need to know about, such as retirement counselling and employee benefits for women

Plus our Monthly Survey on essential areas such as small self administered schemes, consulting actuaries, group life assurance, computer software, personal pensions and many other key issues. Finally, our regularly updated Performance Statistics cover most individual UK

pension funds - with quartile rankings to balance the monthly fluctuations.

Make Sure Of Your Copy Today If you're going for gold in the Pensions Game, you should hurry to your newsagent today and get your personal copy of Pensions Management. At just £1.95 per month it has to be the winning investment.

CUSIONS

Can you manage without it?

960

940

920

900

880

#### LONDON STOCK EXCHANGE

### Blue chips easier as sterling advances

THE UK equity market was in drab form yesterday, with firm-ness in the pound bringing profit-taking in the international blue chips while rights issue worries discouraged the broader range of the market. London was unimpressed by the new post-Crash high reached on Wall Street in curtailed Columbus Day trading, and was in fact steadying towards its close when New York opened the new session on the downside.

IONS EXCHANC

2

. 2

ALL.

. .

 $\sim 10$ 

10 3

2

ġ

÷

ù 18

ŝ

P- 1 -

12.2.2

11.74

- T )

1.2

1 2 - - -

1

.

교립

Selection of the second

.

1.1.46

. . . 

<u>\_</u>

12

20 1925 E25

JING RATES

:>~

12

· · · - 1

. . ...

 $r_2$ 

1.0

7 2 4

1. . .

The blue chip exporters took their cue from the currency markets, falling smartly at its new hyper-tension drug first as the stering exchange hurt Beecham, and Glazo came rate index moved higher, and in for profit-taking from the rallying as official intervention US.

Sears

debate

revives

and speculation.

Sears sprang to life after trading quietly over the last few days. In turnover of 25m

shares the price rose sharply to 140½p, a gain of 7% on the day amid a plethora of rumours

The large volume was led by activity on the traded options

market where high prices were paid for out-of-the-money call options in dealing, which reminded traders of the flurry in September. As news of this reached the share market there

were rumours of a bidder for

5m shares at 138p against the prevailing price of 137p and the

shares paused for breath only late in the session.

from all quarters as confidence

grew that a bid was about to be announced by Hanson. A pic-ture emerged in which Hanson

would break up the Sears group, selling the Freemans mail order business to Next,

Selfcidges to the Al Fayeds as the price for the support of their key 10 per cent stake, and British Shoe to Wassall, the

mini-conglomerate run by ex-.

Hanson managers, with Han-son keeping the profitable Wil-liam Hill subsidiary. Hanson

would make no comment on

the rumours, while a spokes-inan for Sears said, "There is still no evidence of unusual

activity on our shareholder register and we see today'e trading as a continuation of

Dealers said buying came

Account Dealing Dates That Deallaget Oct 3 Oct 17 Oct 31 Option Deck Oct 13 0ct 27 Nov 10 Last Deallogat Oct 28 Nov 11 Oct 24 Nev 21 Nov 7 "New time dealings may take place from 8.00 am two buildness days earlier

trimmed sterling's gain.

The effects on equity market indices were magnified by sharp fails in a handful of leading stocks. Further delay with

Equities were on the down-tack throughout the session and brewery stocks, blaming the usual culprits: "low volume and a rally which halved early and uncertain trading patfalls was petering out towards the end of the day. The FT-SE terns". Traders were caught out at the market opening by the £80m rights issue from Ratners

Index closed 5.8 down at 1838.3. Seaq volume of 461m shares compared with 425.4m on Monday. Tensions within the market were again reflected in policy noves by leading marketmak-ers. A decision by Warburg Securities to raise bargain sizes in selected stocks indicated the growing opposition to the reduction in sizes previ-ously introduced by BZW and Phillips & Drew. Credit Suisse

small, the rights call will compete for the very modest new

money put into equities by the institutions last week. With no more institutional money in sight yesterday, the market was upset by rumours that another rights issue might come today - Abbey Life was the name suggested, if not gen-erally believed.

in domestic interest rates, store and building issues found buyers. Both sectors were also featured by renewed specula-tive interest. Stores were featured by huge activity in Search Group to finance its deal with Next. While the cash sum is on rumours that Hanson is poised to bid, while among the building issues, George Wimpey , one of the largest UK housebuilders, responded to

the likelihood of another hike

buying pressure from overseas. Consolidated Gold Fields gave further ground as the possibility increased that a monopolies referral will delay the outcome of Minorco's £2.9bn takeover bid. The mystery bnyer of Lonrho shares returned to the marketplace

Engineering stocks made a drab picture, as firmness in the pound unsettled export sales prospects and some of the recent speculative froth was blown off. Delta Engineering, down 6 at 288p, and GKN, a couple of pence off at 324p, were prominent among sector leaders with modest losses.

However, a few exceptions stood out against the trend. Pilgim House edged higher to 257p as the market awaited the next development on Williams Holdings' recommended £331m offer.

Another strong rise in Hawker Siddeley, 13 higher at 538p, appeared to reflect buy-ing ahead of the trading statement, which comes in the next equity trading Account. Turn-over was modest and traders commented that the marketmakers were short of Hawker shares. "We've seen nothing to change our view on the stock" commented Ian Wild at BZW.

Redfearn rose 63 to 529p on an intimated offer from its major shareholder, OVS Investent. Bridon raced ahead as the speculative chase for stock hotted up, but after touching 187p reacted to close 4 dearer on balance at 179p. MB Group, another current bid favourite, shook off Monday's disappointment following the Williams' offer for Pilgrim House and rebounded 12 to 273p. BTR is regarded as the most likely predator.

News of the joint venture with Desede Projects AG of Switzerland left Dauphin 3 down at 135p, while profit-tak-ing lowered English China Clays 10 to 510p. Hepworth returned to favour at 255%p, up 6%, and Celestion Indus-tries gained 5 to 55p on news

that the company's President had sold a near-30 per cent shareholding to a group of investors.

Dowty continued to find investment support and moved up 4 more to a year's best of 231p. Commercial vehicle manufacturers also attracted a better following after the second interim figures from Plaxions, finally 8 better at a 1988 peak of 201p. ERF rose 7 to 415p. Stoddard Sekers drew sup-

port on the back of an article suggesting Tie Rack would make a bid. The shares jumped 5 to 48p, but late yesterday a source close to the latter group dismissed the report There was little in the way

of major activity in the oil and gas sector despite talk of immi-

الحيار المراجع

nent developments at British Gas and a much firmer show-ing by crude oil prices. The latter picked up some 35

came to 27,600 contracts and puts to 8,373. Sears - against the background of bid talk attracted dealings in 7,501 concents a barrel after a statement tracts, with calls amounting to was issued by the Saudi Arabi-ans saying they "would imme-7,027 and puts to 474. There was particularly strong activity in the Decemdiately return to quota vol-umes if other OPEC memebers ber call series in exercise would do so".

prices of 130p to 160p. The Sears December 140 calls alone There was a rumour late in the session that British Gas was to make an announcement brought turnover of 2,564 con-tracts. Trading in the FT-SE early today regarding an acqui-sition with LASMO and the 100 Index helped in the recovery in market turnover, with a total of 3,881 contracts split into 1,745 calls and 2,196 puts. remaining Tenneco assets men-tioned as possible candidates. The interest in Sears lifted

traded options dealings to an above-average level, and accounted for almost 21 per Other market statistics, including FT-Actuaries cent of the market total of Share Index and London Traded Options, Page 31 35,973 contracts. Overall calls

sell its 35 per cent stake in the billding group. "There were thought to be plenty of potential buyers, with "down-under" predators keen to prompt a bid battle in the UK construction areas where

recent speculation." Wassall closed at 248p, down 10. already some large stakes have been accumulated. **Beecham-uncertainty** There was a bout of selling . Beecham shares as new

Sir Ron Brierley and Mr John Spalvins were two names doubts over the prospects for Cromakalim, its hypertension drug, surfaced in the market. Citicorp Scrimgeour Vickers, the UK securities house, marked Beecham, "a selling being bandied about, but Japa-nese buyers of the stake -Anmagei Gummi was heard in the market - were not being ruled out either. Questioned as

alim, predicted that annual sales of the drug are more likely to be around £250m than the 2500m-2700m forecast by some analysis. A statement on Cromakalim's prospects is expected when Beecham releases its interim profits figures next month.

#### Wimpey build-up

began bidding aggressively again for stock. Lonrho shares, down to 318p earlier the previous day, rebounded against the wider market trend as short-term operators put their money down for further developments soon. Volume increased noticeably - 13m shares were finally traded - and the price closed 10 higher on the session at

335p. The market was awash with fresh speculation about a pred-atory investor forsaking established sources to conceal its identity. "Somebody is trying to throw us off the scent by using a comparatively small house, but there is little doubt that stakebuilding is going on," said a trader. "My guess is Bond Corporation rather than Mr Asher Edelman, the New York corporate raider", he con-

tinued. Speculation over the past few days concerning the possi-bility of a stake-builder in Carbass Capel proved correct as Keit Energy revealed it had acquired a 1 per cent-plus hold-ing (1.8m shares) in the oil group and "was considering making an Considering making an offer for Carless, which would include a cash

With a firm pound reducing International stocks had an uncertain day, with Glazo fall-ing 16 to 1088p and ICI losing 13 to 1024p as US interest disappeared. 1CI was also subdued by forecasts that a strong pound might move to D-Mark

Dealing in the sector was enlivened by Hoare Govett's decision to increase size in leading stocks, including ICL, Glazo, BTR, Hanson and Wellcome. Other leading market-makers are expected to follow suit before the week is out.

Rumours of a rights issue from Abbey Life cast a shadow over the insurance market. Dealers and analysts were sceptical about the chances of an issue which, so the story went, would accompany the interim dividend; the concensus in the market is that the from Sp to 3.5p. Abbey shares, rocked by the rights rumours, closed 8% down at 305%p on turnover of 2.8m.

The emphasis in the building sector shifted slightly away from the construction area. Wimpey apart - and focussed once more on cement producer **Blue Circle Industries which** raced up 6 to 495p. Turnover in the shares amounted to 2.8m and dealers continued to speculate on the possibility that a full bid for the company could eventually materialise.

Rush & Tompkins, the property development group, saw its shares surge 26 to 303p ahead of news that Overseas Strategic Holdings has sold a 9.98 per cent stake in the com-pany, thereby reducing its

stake to 2.89 per cent. Sears inspired other stocks in an active stores sector which featured Next's sale to Ratners of its jewellery busi-ness. Next fell 2 to 182p despite being rated a trading buy by several analysis, while Ratners dropped 24 to 192p after also announcing its third rights issue in 18 months to finance the purchase from Next of Zales and Salisbury. It gave

rne Ratio(Net)(+) SEAQ Sargains(50m) Equity Turnover(Em)† Equity Bargains† Shares Traded (------DAY'S HIGH 1490.0 Gold Mines 12/9/55, business, "Correction, The following is based on trading volume for Alpha securities dealt through the SEAQ system yesterday well 5 pm. ASDA Crew

**Gold Mines** 175.9 174.2 173.0 447.8 181.6 177.2 312.6 182.7 (22/9) 734.7 (15/2/83) (26/10/71) (7/1) Ord. Di. Yield 4.65 4.6 4.84 4.67 4.70 3.26 S.E. ACTIVITY Earning Yid %(full) P/E Ratio(Net)(::) 11.73 10.32 24,329 11.71 11.77 10.29 11.85 10.22 8.00 15.28 11.70 Oct 10 Indices 10.35 24,941 953,21 25,212 407,0 23,969 24.721 37,493 23,288 Gilt Edged Bargeins 118.5 1534.29 24,328 482.5 1101.69 26,105 465.5 1367.24 4133.29 Equity Bargains Equity Value 44,576 189.8 22,819 503,7 1926.7 5-Day average Gilt Edgad Bargains Equity Bargains Equity Value Ordinary Share index, Hourly changes 107.7 Opening @ 10 a.m. @ 11 a.m. @ 12 p.m. @ 1 p.m. @ 2 p.m. @ 3 p.m. @ 4 p.m. 1485.6 1489.0 1464.9 1487.1 1487.4 1487.9 1486.9 1488.5 156.5 2366.5 DAY'S LOW 1484.2 London Report and latest Basis 100 Govt. Secs 15/10/28, Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/9/55, SE Activity 1974, ±Nil 10.24 (Excluding Intra-market a Index: Tel. 0898 123001

FINANCIAL TIMES STOCK INDICES

1481.5 1471.7

Öct

5

86.10

96.70

Oct

8

88.47

96.70

Öct

11

88.94

97.34

1497.2

Government Secs

Ordinary

Oct

10

89.02

97.01

- Öct

7

88.74

95.87

1490.3 1490.4

مكنا مذالص

Yee

Acc

85.78

1847,4

High

91.43 (18/4)

96.67

1514,7

(6/8)

Low

86.28

94.14 (8/1)

1349.0 (8/2)

Since Compilation

1925.2 49,4 (16/7/87) (26/8/40)

LOW

49,18

(3/1/75)

60.63

43.5

Oct 7

103.3

3119.4

100.9

2351.1

(3/1/75

High

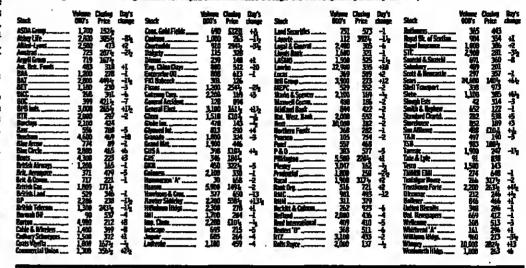
127.4

(9/1/35)

105.4

(28/11/47)

#### TRADING VOLUME IN MAJOR STOCKS





400 300 1000 200 Aug Sep Oct

#### Oct Aug Sep Lonrho reheated Lourbo refused to concede the leading role in the market's

other current soap opera. The latest assault on the shares originated from a leading London house, but the initiative swung back later to the regional broker responsible for Monday afternoon's attack on the market. Situated north of

#### the border, the securities house The rumours surrounding

George Winney, the construc-tion and house-building group, triggered another major upturn in the share price which closed 12% higher at 282p. "There was a big buyer in the market yesterday and plenty of keen bids on the inter-dealer broker screens", one trader in the shares said. Tarnover - highly signifi-cant in terms of the stories about Wimpey, according to dealers - expanded again and

reached the 10m mark, after the 5m on Monday. The specu-lation was, inevitably, that the Grove Charity Trust had again been approached and asked to



3.30 in the near inture. BOC fell 7 to 421%p as a long-lasting bear squeeze slackened and Hanson fell 1% to 149%p.

opportunity" after hearing neg-ative clinical reports - on the drug. The shares ended 10 down at 460p after turnover of 4.6m shares.

1013

. .

a po estre se

11 CT-128

يتقشين ومرادين

an i turany an

ner stri

فتقنأ والمجتدحان

19. 2 Server.

inis

Beecham, while agreeing that the launch of Cromakalim is likely to be delayed by 12 to 18 months to 1993-4, yesterday denied suggestions that the drug might be dropped alto-gether. The delay is expected to result from a replacement of the drug in the pasent comthe drug in its present com-pound with a new isomer derivative of lower potency. Some analysts, however, think that Cromakalim could be used ·\*\* > • • • • • • in combination with a betaan an eine seiter

Scrimgeour, warning against over-stating the implications for Beecham profits of Cromak-

to the likely price for the Grove Charity stake, building alternative; and would probaanalysts yesterday were taking the view that "serious bids for the stake would start around bly have a value of 115p to 120p a share". Carless shares, up 9 on Monday, jumped to 112p, before closing a net 5 higher at the Saop mark - and would - quickly spiral from there." 111p.

#### **NEW HIGHS AND LOWS FOR 1988**

**APPOINTMENTS** 

РАРЕНЕ (1) Царат Walker, PROPERTY (3) Erostin Grp., Jorman Invet., Trafford Park, THUSTE (19) 17800 MARKET (1) Takara, NEW LOFES (26). Анкемисание (2) Алекрину & W. Eston Corpn., CANADIANE (2) Arroston Geodomi Res., MARKE (1) Business Mort. Tet., STORES (2) House of Lerose, Raters, FLECTRECALS (2) Personal Comps., Ross, Synapse Comp C., POODS (1) Annos & Hutcheson, METUSTRALS (3) CCF. Sale Hutcheson, METUSTRALS (3) CCF. Sale Theory, Taker, Taker, 10% Cr., Unit., PAPELSE (1) A.S.M. Grp. 10% Cr., Unit., PAPELSE (1) A.S.M. Grp. 10% Cr., Unit., Chess, Print, OM.S. (4) Campon Cl., New, London CH, Sanopper CH, Tom-Cis, MIMEL (2) ACM, Weegern Arass. NEW HIGHT (55). AMERICANS (7) CANADNANS (8) BREWERS (1) Marrysown Wice, BUILDINGE (5) Colvoy, Dorgins (Folds, M), Rush & Tomphine, Ward Gra, Wiopey (GJ, CHENKCALS (1) Also, FTORES, (7) Aspray Cantors Col. STORES, (7) Aspray Cantors Col. BLECTHICALS (4) Erission (1.M.), MTL Instruments Crp., Pitoo Hogs., Plannec, BUILDEREWING (3) Covy Corp., (\*k Indust, Johnson & Firth, FOODS (2) Cathor's Dalrias, Kraft Inc., MUDISTINIAS (5) AM, Chell & Armstrop., Hugtes (1-7), MS Gra., Macterians, Scott, Roberton, BSURAMCE (1) Sun Alfence, LEBUINE (4) Capital Radio, Plocadily Radio, Radio, Cavita, YK B Erk., 7Apc Prf., MOTORS (1) Planton, UCHERNAES (2) Adacame, Inf. Thousand,

possible referral to the Monop-olies and Mergers Commission. Burton rose 8 to 212p, Woolworth advanced 6 to 263p and Storehouse improved 3 to 189p, all on the back of the excite-ment in Sears. Lloyds Chemists fell 9 to 127p on profit-taking after its bumper profits. Ferranti were again head and shoulders above the other front-line electronics in terms of turnover; 13m shares changed hands, after Monday's 10m and last Friday's 12m. The shares settled 2% off at 93p with sellers getting the upper hand again. The market is still expecting good news on the group within the next couple of weeks regarding the choice of radar systems for the Eurofighter aircraft.

#### CHAMOTIE UNIE N.V

CHAMOTTE UNE

Carlos Constants in the second

DM 200,000.000.-

**Reducing Revolving Credit Facility** 

GUARANTEED BY



ARRANGED BY

#### **GIROZENTRALE und BANK** der österreichischen Sparkassen Aktiengesellschaft

MANAGED BY

GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN AKTIENGESELLSCHAFT

AS AGENT

CREDITANSTALT-BANKVEREIN

GENOSSENSCHAFTLICHE ZENTRALBANK AG VIENNA

WESTDEUTSCHE LANDESBANK GIROZENTRALE

ÖSTERREICHISCHE VOLKSBANKEN AKTIENGESELLSCHAFT

ZENTRALSPARKASSE UND KOMMERZIALBANK WIRTSCHAFTS- UND PRIVATBANK

PROVIDED BY

GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN AKTIENGESELLSCHAFT

#### CREDITANSTALT-BANKVEREIN

BANKINVEST

GENOSSENSCHAFTLICHE ZENTRALBANK AG VIENNA

> ÖSTERREICHISCHE VOLKSBANKEN AKTIENGESELLSCHAFT

KOMMERZIALBANK BANKINVEST WIRTSCHAFTS- UND PRIVATBANK

BANQUE NORDEUROPE S.A.

SWISS CANTOBANK (INTERNATIONAL)

WESTLB INTERNATIONAL S.A.

ZENTRALSPARKASSE UND

BANK FÜR ÖBERÖSTERREICH UND SALZBURG (OBERBANK)

LANDESBANK RHEINLAND-PEALZ GIROZENTRALE

ALLGEMEINE SPARKASSE

HANDELSBANK NATWEST (OVERSEAS) LIMITED

ÖSTERREICHISCHE LÄNDERBANK AKTIENGESELLSCHAFT

SPARKASSE IN WELS BANK FÜR KÄRNTEN UND STEIERMARK

AKTIENGESELLSCHAFT DORNBIRNER SPARKASSE

> SCHOELLER & CO BANK AKTIENGESELLSCHAFT

SEPTEMBER 8, 1988

OKOBANK SPARKASSE INNSBRUCK-HALL, TIROLER SPARKASSE

BANK FÜR ARBEIT UND WIRTSCHAFT

AKTIENGESELLSCHAFT

BANK FÜR TIROL UND VORARLBERG AKTIENGESELLSCHAFT FENNOSCANDIA BANK LIMITED Steiermärkische Bank GESELLSCHAFT M. B. H.



2

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY.

Senior posts at Ward White Group

> WARD WHITE is merging the retailing activities of A.G. Stanley , which comprise FADS, Decor 8 and Homecharm, into one retail division. The management structure has been simplified and the following senior appointments have been made: Mr Ted Lansdowne, an iate director of the Ward White Group and previously the managing director of Paylees DIY, has been appointed chief executive of Payless DIY and A.G. Stanley. Mr Lansdowne will be responsible for the overall management of both companies and report to the board of Ward White Group. Mr Nick Nicholson, previously the operations

director of Payless DIY, has been appointed managing director of Payless DIY. Mr Nicholson, who will be responsible for the day-to-day management of Payless DIY, will report to Mr Lansdowne. Mr Peter Kirby, previously the managing director of the FADS division, has been appointed managing director of A.G. Stanley.

The VPI GROUP has appointed Mr Dale Fishburn as chief executive (UK and منع بيني العامية المراجع Europe). Currently chairman and chief executive of McAvoy

Mr Ted Lansdowne, chief executive of Payless BIY and A.G. Stanley.

Wreford Bayley, the group's corporate communications and government relations consultancy, Mr Fishburn will join the board of the group's international subsidiary, Valin

been appointed general manager, treasury and capital markets, of POSTIPANKKI (UK).

FKI BABCOCK has made the following appointments within its electrical products group: Mr Nigel Young, managing director of GEC's Avery Denison subsidiary, is made managing director of FKI Crypton. Mr Brian Baker,

formerly with Berkel, has become managing director of Laurence Scott and Electromotors. Mr Barry Jameson, previously managing director of Hopkinsons Holdings, has been appointed managing director of the transport equipment division. Mr Andrew Michel, formerly technical director at GEC Switchgear, becomes managing director of Babcock Transformers.

Mir Michael Haffenden joins HEWLETT-PACKARD as director of personnel. He was previously group management development manager at Rowntree's in York.

Mr Raymond G. Ross has joined BURRELL CONTRACTS as finance director. He is also finance director of the Burrell Co, the Edinburgh-based property development

company. CHARTERHOUSE BANK, the merchant banking subsidiary of the Charterhouse Group, has appointed Mr Michael Higgins, Mr Peter May and Mr Peter Wisher directors of the corporate

finance appointment. Mr David Doncaster, Ms Pauline Emburey, and Ms Carolyn Holbrook have become assistant directors.

At GRANT THORNTON Mr David Fisher has become managing partner of the firm's three London area offices and Mr Michael Cleary managing partner of its London practice.

FENCHURCH INSURANCE BROKERS has appointed Mr Jim Hoey an executive director of Credit Insurance Services. Mr Miles Ritchie and Mr Roger Pahner have been made directors of Fenchurch London. Mr Peter Walker has become an assistant director of Fenchurch London.

FAIRCLOUGH CIVIL

appointed the following

ENGINEERING, a member of the AMEC Group, has

corporate directors: Mr Les Bell, divisional managing

director of Fairclough Piling

and Marine, Mr Chris Harding

director, southern region, Mr

Peter Loshinger, director, northern region, and Mr David Lowe, director major projects.

Sir Alex Fletcher is to join the board of the LIFE

as a non-executive director.

He is managing director of

Fletcher Scott.

ASSOCIATION OF SCOTLAND

Mr David Khime and Lord John Wellesley have joined the board of J.H. MINET & CO. Mr Simon Waller has been made divisional director of the bloodstock division.

next year and will be succeeded by Mr Michael Wells, general manager, international, of the Hongkong and Shanghai Banking

Mr Gordon Sapstead is retiring as managing director of INTERNATIONAL COMMERCIAL BANK early

Corporation.

Pollen International, and will responsibility for the overall management of the group's operations outside the US. Mr Philip Holdstock has

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

#### LONDON SHARE SERVICE

INDUSTRIALS (Miscel.)-Contd. INDUSTRIALS (Miscel.) - Contd **ELECTRICALS**-Contd ENGINEERING-Contri BUILDING, TIMBER, ROADS AMERICANS-Contd INDUSTRIALS -+- 🛍 c + m Br Cyle -- Gran Cyle -43300 - 6.7 772 - 138 4-7 - 6.20 - 0.33 - 138 - 142 - 108 - 1220 - 443 - 444 - 45152 - 6.4 - 444 - 45152 - 161 - 442 - 455 - 455 - 161 - 442 - 455 - 455 - 161 - 442 - 455 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 455 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 442 - 161 - 445 - 161 - 4 
 Trid
 Con

 1.8
 1.8
 Stati

 0.8
 1.9
 Static

 1.8
 1.9
 Static

 0.3
 1.9
 Static

 1.8
 1.9
 Static

 1.8
 1.9
 Static

 1.8
 1.9
 Static

 1.9
 1.11
 Static

 1.11
 Static
 Static

 1.11
 Static

 1588
 Stack
 P

 13
 Starting (EL)
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Y
 Creferal P/E Price + er 24-1-23-1-23-1-23-1-23-1-23-1-24-1 Contd 
 Land
 Shert

 1011
 Teraco S6.25

 2256
 Teraco S6.25

 1251
 Teraco S6.25

 1254
 Teraco S6.25

 1254
 Teraco S6.25

 1254
 Teraco S6.25

 155
 Teraco S6.25

 154
 Teraco S6.25

 155
 Teraco S6.25

 156
 Waster Management S1.

 157
 Utxt

 158
 Whitpool S1.

 \*\*
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 ·
 CANADIANS 1777 8 8 10 6 2 8 10 53341977647849595351555 5334197764784959535555 1.2 

 P & LEASING

 Price
 Not
 Status
 BANKS, HP & LEASING CHEMICALS, PLASTICS 
 547
 44
 67
 14
 4.4
 6.4

 1
 12
 12
 3.5
 13.6

 1
 14
 17
 12
 3.5
 13.6

 1
 14
 17
 12
 3.5
 13.6

 1
 14
 17
 12
 2.2
 13.6

 1
 1.4
 1.4
 1.4
 1.5
 1.5

 1
 1.4
 1.4
 1.5
 1.4
 1.6
 1.1

 1
 1.4
 1.4
 1.4
 1.6
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7
 1.7 

 FOOD, GROCERIES, ETC

 120

 120

 121

 122

 123

 124

 125

 126

 127

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 128

 FOOD, GROCERIES, ETC SN114850 

Hire Purchase, Leasing, etc. 212 155/anglo Leasing 100.v/ 1911-1   3.5/5.2/2.4/10.0	DRAPERY AND STORES	379         273 <th273< th=""> <th273< th=""> <th273< th=""></th273<></th273<></th273<>	10 10 56 French (Thos.) 100	219 +19 (#3.1% + 2.2 - 1) 9 - 15 64 2.1 . 7.7 For difference to 15 64 2.1 . 7.7 To difference to 11 126 126 4.2 IZA To difference to 41 - 126 126 4.2 IZA To difference to 41 - 126 4.2 IZA	
212 ISSAMPLe Leasing IDA-y 1911-1 3.5 5.2 2.4 10.0 "174 ISOLF 500	2400 anatomin 5p	2013         2010         2014         2017         2015         2014         2017         2015         2014         2017         2015         2014         2017         2015         2014         2017         2015         2014         2017         2015         2017         2017         2016         1         217         125         141         111         6204         1004         2017         2014         125         1211         121         121         12	Mosc Jupo         Zim 41         (4.75)         A.2         2.311.91         300         4.3862.1887.4888888           cod 5p., 6         643         1.53         2.32.12.3         730         67066R (Hdogt,	Total         Total <th< th=""><th>27 12 19 19</th></th<>	27 12 19 19
BEERS, WINES & SPIRITS 322/all/ed-Lyons	1498entalis 109 B 169m	96 47HP/Issmec 10p	June         June <th< th=""><th>111-2 5.75% 03.3 6.9</th><th></th></th<>	111-2 5.75% 03.3 6.9	
107 323 447 45 47 47 47 47 47 47 47 47 47 47 47 47 47	170         1204         0.5.5         0         5.5           170         1204         0.5.5         0         5.5           478         415         1204         120         2.9         4           478         415         1204         1.5         2.9         4           170         1504         1004         1.0         1.1         2.8         3.5         1.2           170         1504         1004         1.0         1.0         2.6         2.2         2.0           170         1504         1004         1.0         1.0         1.0         2.6         2.2         2.0           267         1.6         1.0	115     11.     7. Jac Or Go Nill F. J.     113.     7.25     -8.4     -     116     81 Muturity a       16     7. Source of the state of the sta	Fd.5c., v         198         -2         2.0         2.3         2.5         778         *66         47Hartises 5a           L 10p., p         147         42         v1.3         2.9         3.4         13.5         *158         117         Do. 7pcPf £1           10p., p         147         42         5.3         2.5         3.8         14.0         335         277% various £monya 100           2004, v         779         -1         tyL8         1.9         3.4         20.1         217         113 Historias Whiteging 5a           1222a v         779         -1         tyL8         1.9         3.4         20.1         217         113 Historias Whiteging 5a           1222a v         779         -1         tyL8         1.9         3.7         13.4         38         17% horting 5a           102         579         -1         0.28         52         7.3         38         17% horting 5a           500	1195 7% 778 778 1000tr	the statement of the state of the state
E138 E112 Do 8/ pcOrta, * E1271	400 2004Campton 50n 9 300 1135 4.3 12221 570 4000Atc Stoppo V 565 160 6.1 20 10.7 54 40-2 Penting (	86 6850-Scicon	S78         LGD (A)         2.9         3.7         13.4         33         17         Hamilto 50           eth 2p. v         58         Q28         55.6         0.736.9         135         778.437 (Morrand) LDD           eth 2p. v         58         Q28         55.6         0.736.9         135         778.437 (Morrand) LDD           SUD	116         4.0         4.1         Construction           46         0.28         2.3         1930.22         Construction           1112         0.38         2.3         1930.22         Construction           112         11.0         4.0         2.3         1930.22         Construction           112         11.0         4.0         2.0         1930.22         Construction           112         11.0         4.0         2.0         1.0         Construction           1235         15.4         4.0         2.0         1.0         Construction           1220         15.4         4.0         2.0         1.0         Construction         Res           1220         15.4         1.0         2.0         1.0         Construction         Res         Res <td< th=""><th>17.1         <td< th=""></td<></th></td<>	17.1         17.1 <td< th=""></td<>
317         260 Withmad A         a	331         228         The first fir	3012197 STG		20         10.5         17.6         1	
BUILDING, TIMBER, ROADS 315/AMEC 500 8 370 -2 113.0 2.7 4 710.0 9700 6/19 GnO PF. 1970 -6 13 77 4 710.0 145/AMER	"37 225 20 20 31 6 20	323         223/16/201406 Compt / 50, v)         263/1-2         3.23         5.9         1.61         37           151         97/074000 Killov, 100.v         1000         150         15.1         11.1         46/sAberdeen           5234         618.4         100         150         15.8         12.7         53         53           923         74105 Carcalis 50         52.8         1.8         6.9         28.2         138         138           91         57/0705 Carcalis 50         64         1.4.75         0.1         9.3         14         45/saberdeen           154         1251         136         1.4.75         0.1         9.3         14         45/saberdeen           154         1251         136         1.4.75         0.1         9.3         16         425/saberdeen         158         11.1         45/saberdeen         158         158         11.1         45/saberdeen         158         11.1         45/saberdeen         158         11.2         158         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2         11.2		223 144 2./ 125.4 344 2 million alle to	SURANCES
239898 lads. 500	141 53 Kooks Kaact 10p. 112 +2 20 3.8 20 171	372         233         Marrielli Carrielli Carrieli Carrieli Carrielli Carrielli Carrielli Carrielli Carrielli Car	(b) 100_0         133         -1         124 (-1)         191 (-5,7)         133         102/Journam (7/) 106_0           (b) 50_0         28         +5         21 (-2/)         21 (-2/)         91         655 (-1/)         650 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         655 (-1/)         91         657 (-1/)         91         657 (-1/)         91         657 (-1/)         91         657 (-1/)         91         657 (-1/)         91         657 (-1/)         91         657 (-1/)         91         657 (-1/)         91         657 (-1/)         91	33-1 20.9 112 - 19 1/ Warm	
113         830 eliwinch 10p	71         Constant 2*20	360         322         362         45         120         23         44         120         121         221         23         121         23         121         23         121         23         121         23         121         23         121         23         121         23         121         23         23         131         131         121         24         34         121         23         23         121         23         23         121         23         23         23         23         23         23         23         23         23         23	972-12         11.66         312         2316.4         440         275 (Kerstanse (L) 50)           Forte         253 (st.44)         17.1         33.613.6         140         77 (Kerstanse (L) 50)         11.6         5580000 (kines - 5)         11.6         5780000 (kines - 5)         11.6         11.6         5780000 (kines - 5)         11.6         11.6         5780000 (kines - 5)         11.6         11	333         19.0         344         3.4         9.0         111         4111         411         411         411 </th <th></th>	
125 114 (12) (13) (12) (13) (13) (13) (13) (12) (13) (12) (13) (12) (13) (12) (13) (12) (13) (13) (13) (13) (13) (13) (13) (13	363         273[Hentise (J.)				
303 231 232 233 244 245 244 245 244 245 247 245 247 245 245 247 245 245 245 245 245 245 245 245 245 245	100         100 <th>734mmm210m         5311 (2)         472.75         11         14.4         575.0         4441148           44         100016 Group 10m         7         744 (1)         210         1         14.4         575.0         4441148         747.0         4441148         747.0         10.4</th> <th>Type         Autor         Tag         <thtag< <="" th=""><th></th><th></th></thtag<></th>	734mmm210m         5311 (2)         472.75         11         14.4         575.0         4441148           44         100016 Group 10m         7         744 (1)         210         1         14.4         575.0         4441148         747.0         4441148         747.0         10.4	Type         Autor         Tag         Tag <thtag< <="" th=""><th></th><th></th></thtag<>		
170 12242 min Group 100	76         555brithungen (200 - 1)         58         128         51         128           290         1805 Sources (all - 1)         187         18         51         128         51         128           311         535 summer (all - 200 - y)         187         55         41         121         6.2         10.3           312         1335 summer (all - 200 - y)         188         5.4         1.1         7.1         4.4         1.7         17.3           2801         2001 files & 5 Store 50 - y         128         277         42         142.5         5.0         2.2         2.0         1.5         1.7         1.65         5.0         2.2         2.0         1.5         1.7         1.65         5.0         2.2         2.0         1.4         1.7         1.7         3         1.45         5.0         2.2         2.0         1.5         1.5         1.45         5.0         2.2         2.0         1.5         1.5         1.6         1.7         1.5         1.2         2.0         1.6         1.7         1.6         1.0         1.6         1.7         1.6         1.7         1.7         1.6         1.7         1.6         1.7         1.6         1.7	112         116         11         116         11         116	Aller         Office         Office <thoffice< th="">         Office         <thoffice< th=""> <thoffice< th="">         Office</thoffice<></thoffice<></thoffice<>	And Stream         And Str	
91         6800. ** 100	113         250 percent (2)         40         423         403         413         573           1113         550 percent (2)         123         4         86.0         2.2         6.5         9.4           1161         Lithwine Hidsa         Y         82.1         2.7         2.1         4.40         2.6         9.4           1161         Lithwine Hidsa         Y         82.1         2.7         2.1         4.40         8.3           129         92         Do Do Wald Pillos Y         125         6.0         7.6         8.3           2000         Do Do Wald Pillos Y         125         4.0         8.3         7.6         1.7.6           2020         2000 Widtes         VILL         2.25         4.2         N.3.5         7.6         1.7.6           2031         J60 Wintege Off. 105         V         2.25         4.3         3.5         1.9         1.7.6           2032         J60 Wintege Off. 106         V         2.25         4.3         3.5         1.9         1.7.6           2174         Lither Networks Wintege Off. 106         V         2.25         4.6         3.5         1.9         4.6         3.5         1.9         4.6	24         107         Group 5c.         107         -         -         323         324         -         343         -         343         -         343         -         343         -         343         -         344         -         343         -         344         -         345         -         343         -         -         343         -         344         -         345         -         -         345         -         345         -         -         345         -         -         -         345         -         345         -         -         -         345         -         -         345         -         -         345         -         -         -         345         -         -         -         345         -         -         345         -         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -         345         -	Soft +1         TO         TO <t< th=""><th>200         3.0         1.5         6         120         6         120         6         120         100</th><th></th></t<>	200         3.0         1.5         6         120         6         120         6         120         100	
144       110CRH       6       139       41       1084/42       34       24       2121         1555       2560Caraton 5p       9       341       8.6       313       313       1228         159       47       96       341       8.6       313       313       1228         159       47       97       1206Caraton 5p       167       1275       33       34       117         175       143Cohron Floor       1738       14       14.6       311       1228         370       143Cohron Floor       9       1338       155       311       112       113       112       112       112       112       113       112       112       113       112       113       110       116       112       113       112       113       113       112       113       110       112       110       112	307         2327         243         211.0         -           543         51.4         0.5         300.4         322.3         -<	100 APV 100.         127         127         127         127         128         41 2 3         41 2 3         41 2 3         41 2 3         41 3         2286 450         11 3           177         280 Advest Grans Ba         30 Advest Grans Ba	Ch         381         -2         12.0         2.0         6.2         11.1         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         2.4         1.7         1.7         2.4         1.7         1.7         2.4         1.7 <th1.7< th=""> <th1.7< th=""> <th1.7< th=""></th1.7<></th1.7<></th1.7<>	12         12         22         12<	
1331 77Dquardays A5.507 2701 -2 1 (20%) 2.71 4.71 11.51		TELISI 4388Emile		150 200 Partie Baas Lin.	

-----

Ķ

- -

-----

à

•

.....

12 Pe

 $T_{1}$ 

. .

- N

.

. . .

1. A.

ESDAY OCTOBER

MIALS (Miscel)	FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988		45 AS	
		LONDON SHARE SERVICE	Jon and all	
	LEISURE Contd Inter State Izar Prist Bit Confer we Bit Confer	TEXTILES - Contol TRUSTS, FINANCE, LAND - CONTOL TRUSTS, FIN	OIL AND GAS - Contd         MINES - Contd           1980         First	
	3226 6 WI Group 200 v         527 -1         12 5 2.6 7.1 7.2         10 10 10 10 10 10 10 10 10 10 10 10 10 1	No.         No.         Price         Pri	2011 15 Standpiper Gil	
	Izoprest Lenge         Fills	11/1         15/1         17/2 <th< th=""><th>73 Silicovereign Oth. (* 145 137 27/Malaysia Meg. 102 * - 103.56 (+ 2 15 *</th></th<>	73 Silicovereign Oth. (* 145 137 27/Malaysia Meg. 102 * - 103.56 (+ 2 15 *	
	221         1780 matcape into 2201         221         315         1280 Label Score Jacobie         271         315         1280 Label Score Jacobie         340         165         272 Jacobie         340         165         273 Jacobie         350         210 Matcape Profile         340         165         273 Jacobie         350         210 Matcape Profile         340         163         170         344         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350         340         350 </th <th>4 483 399 144 Tink</th> <th>141         141</th>	4 483 399 144 Tink	141         141	
	222         147         214         46.0         24.3         17.2         22.4         17.2         22.4         17.2         22.4         17.2         17.2         17.4         17.2         17	TRUSTS, FINANCE, LAND         60         505 piner inv. Yz	OVERSEAS TRADERS         600 Address Windows %, v         601 - 3.0         3.0         1.5         -           600 Address Corp US \$1.50         78	
	Massing for the party and party a	1908         (e w)         Nu         Yes         116         95 Strata investments         112         0.55         1.00         0.7           9.9         Mp         Law         Stack         Prize         -         ibt         1007         95 Strata investments         112         -         0.55         1.00         0.7           9.9         Investment         Prize         -         ibt         1007         95 Strata investments         112         -         0.53         2.41         1.3         1.10         1.10         1.10         1.10         1.10         1.10         1.10         1.10         1.10         1.10         1.10         1.10         1.10         1.10 </th <th>112 Augusto mest 1111 40.5 1 114.0 1 4.5 1 110 110 110 110 110 110 110 110 110</th>	112 Augusto mest 1111 40.5 1 114.0 1 4.5 1 110 110 110 110 110 110 110 110 110	
	Tot         Tot <th>13       13       13       12       12       10       93       93       93       12       10       93       93       12       12       10       93       93       10       93       93       10       93       93       10       10       93       93       10       93       93       10       10       93       100       93       100       93       100       93       100       93       100       93       100       93       100       93       100       93       100       93       100       100       93       100       100       93       100</th> <th>72 Foor Kens, 20. 4 100</th>	13       13       13       12       12       10       93       93       93       12       10       93       93       12       12       10       93       93       10       93       93       10       93       93       10       10       93       93       10       93       93       10       10       93       100       93       100       93       100       93       100       93       100       93       100       93       100       93       100       93       100       93       100       100       93       100       100       93       100	72 Foor Kens, 20. 4 100	
	Total         Total <th< th=""><th>5114 GBB+ Dn 6pe Cyla "5. y 51141 65% 5.2 122 103uSOCiar, Ta y 122 +1 13 - 14 4 5 5 5 5 5 12 12 103uSOCiar, Ta y 122 +1 13 - 14</th><th>PLANTATIONS The law State Price + w No Converse Price + w No Conv</th></th<>	5114 GBB+ Dn 6pe Cyla "5. y 51141 65% 5.2 122 103uSOCiar, Ta y 122 +1 13 - 14 4 5 5 5 5 5 12 12 103uSOCiar, Ta y 122 +1 13 - 14	PLANTATIONS The law State Price + w No Converse Price + w No Conv	
	MOTORS, AIRCRAFT TRADES	ST         ST<	26/         771bertsons HD, P. 1651.         1171.         0186         1.77         3.5         1.7         2.6         3.6         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         -         111         -         -         111         -         -         111         -         111         -         111         -         111         -         111         -         111         -         111         -         111         -         11	
	443       288       288       288       288       288       288       297       138       129       138       138       138       129       138       138       129       138       128       129       138       128       129       138       129       138       129       138       129       138       129       138       129       138       128       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       138       129       129       129       129       1	15         Billo, Warrants	Teas         12/2 row Degins 50, v         1/2           Teas         11/2         1/2 <th colspa<="" th=""></th>	
	Components 24[13] 0.6[11.8] 15 14 1 150 100 100 100 150 -4 [ 12.5] 3.3 2.1] 19. Camponents 24[3] 100 - 24 24[3] 115440 Parks	5 90 76 man (mc)	MINES         2010 2/1 3.3         311 328         228 months         271	
	363         7008315 100         77         78         425 (0.3 7.7         77         260 (0.3 7.7         78         71         210 (0.3 7.7         71 <th71< th=""> <th71< th=""></th71<></th71<>	3 295 2400mmter & Landon B 271 +2 + +7 725inten hrs. 201 + 44 - 106 - 0.7 275 2400mmter & Landon B 271 + 16.0 10 31 90 6185mmter 4 69 -1 a0.19 45 0.0 78.1 3574 Drago Trust, y 4+4 0.03 9 07 118 5967intenia Arrow, y 288 - 5.5 1.7 6.8 2.0.6	Easterne Rand	
	AlloCartyne 500	525 m & Duch le OfCO. E34 - 47 10 29 113 918 m - Andrea Duck 1 1 35 21 46 135 1 1938 m - Andrea Duck 1 1 1 - 1 1 - 1 - 1 - 1 - 1 - 1 - 1 -	725 Eastern Trist, CL 50C.         773         Q310d         3.7         6.3         19         10Sonic Tape 25 p         y         105           199E RG0 R0.50         229         +6         0115         1.912.1         1         16Statis Hidgs, 50         23         -         -         4           199E RG0 R0.50         229         +6         0115         1.912.1         1         16Statis Hidgs, 50         23         -         -         4           50Grooticel 25c         73         +7         070d         1.223.1         -         24         Seamand Studies Log         3-1         -         -         4	
	Millionetting         Million	Control of Trust 8	Biglingand Ext & Erol 50c.         48         -         -         120/UPL (Score) 10c	
and the second	A19         277/Lex Service         386         11.7         20.0         11.6         12.0         10.0         11.7         12.0         10.0         11.6         12.0         10.0         11.6         12.0         10.0         11.6         12.0         10.0         11.6         12.0         10.0 <th10.0< th=""> <th10.0< th="">         10.0</th10.0<></th10.0<>	Image: Statistic Volt         To         Ta         Ta <thta< th="">         Ta         Ta         Ta<th>Far West Rand     Stock Exclusive consump classifications are indicated to the region       60     187/Biyeoor 25c</th></thta<>	Far West Rand     Stock Exclusive consump classifications are indicated to the region       60     187/Biyeoor 25c	
	NEWSPAPERS, PUBLISHERS	1021 (1999) Da. 7pc.0, (a, '99, Y 1119) 41 07% 5.6 138 110/100068 Adv. Ted., Y 104 14 1	14       1327-1412       1450-140100       braketed figures indicate 10 per cent or more entrements in         15       1657-1405-1100       braketed figures indicate 10 per cent or more entrements in         15       2541-12       1450-1       141-14         11       29641archest 10c	
	430 277 BPP Hides 10p	74 675 selection for 73 +1 16.3 L.111.5 130 955 abus 150 73 121 0100 0 2.7 0 111 0 00.0 0.0 200 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	88       Bit Ventersposi R0.25	
	224         176E MAP         33         4.2         2.3         2.6         102 Flock for Complexity         103         3.3         4.8         7.1           350         170 yE anonomy Phas.         310         1.3         1.3         1.0	130 ************************************	22 24(Do, Class B (1968) 0p	
	133 - 99kel, Bar, Couper, 10k, p. 118 - 1 - 12-5 1-9 4.0(10.7) - 91 - 525 Service Sec. 10k, p. 73 - 2.25 2.8 4.0(11.7) - 705 485 Intl, Thomson - 705 440 - 020c 3.1 1.2 20.5 145 - 705 Held Group 50 - 9 84 - 3.1 2.0 4.7 142 - 131 jobestice Prot 100, p. 103 + 1 13.3 2.0 3.7 15.6 80 650e, 5.84ec C. Pf. v. 63 - 5.84% - 42.4	105         260         Warrants         27         10           105         96         500.0. Stepped Prf	2 156United	
	270 2389 running 5, 10 - 10 - 20 - 5, 27 - 10 - 20 - 5, 27 - 2, 20 - 2	240 2055 Hummul 1.5 - 7 212 206 125 Hummul 1.5 - 7.9 14.6 2.9 3.1114.1 133 125 to. Ster. Cop. Pref. 138 - 7.5 - 7.9 24 125 Hummul 2.0 13.13.13.1 24 2250 APPEnd Cop. 25 - 84 - 52.9 24 210 Warrants - 7 22 - 0.5 21 3.0 3.1.5 24 2250 Hummul 2.0 - 7 25 - 7.9 24 210 Warrants - 7 22 - 0.5 21 3.0 3.1.5 24 2250 Hummul 2.0 - 7 25 - 7.9 24 210 Warrants - 7 25 - 0.5 25 210 Warrants - 7 25 - 7.5 25 210 Warrants - 7 25 - 7 25 - 7 25 20 Warrants - 7 25	A 420Res Plat for the S67 -2 6220 d 9.7 U.Fr. Belgian Francs. Fr. French Francs St. Yield based on	
	PAPER, PRINTING, PAPER, PRINTING, ADVERTISING PAPER, 91100000000000000000000000000000000000	A/G         2021 creation from TS         Y         492 + 5         5.0         1.7         1.8         956         781 Status         781	8 4000000000000000000000000000000000000	
	Total         Total <th< th=""><th>504/r         Effective         532/r         1         1         343/r         1         343/r         3<th>587/Am, Am. Coal 50C       629       3.2       divident rate. Cover based on previous year's carnings. v Subject         745/Angio Amer, 10C       641       3.2       divident rate. Cover based on previous year's carnings. v Subject         256/Amg, Am. Cold 80L       641       11       3.2       divident lasted on previous year's carnings. v Subject         56/Amg, Am. Cold 80L       641       11       3.2       divident lasted on meret terms. z Olivident and yield lasted on meret terms. z Olivident and yield lasted on determent. A Net         56/Amg, am. Cold 80L       641       11       3.2       divident and yield cover dnes not apply to special payment. A Net         700Count, Cold Feat       621       621       7.4       Canadian. E Misimum tanter price. F Olividend pasts or deferred ficial estimates for 1986-89. G Assumed         650Cambel R1       521       -4       10.2       2.4       7.4         740Camber 40C       524       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Camber 40L       524       -2       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Caunt 40L       524       -2       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Caunt 40L       -2       -0       0       <td< th=""></td<></th></th></th<>	504/r         Effective         532/r         1         1         343/r         1         343/r         3 <th>587/Am, Am. Coal 50C       629       3.2       divident rate. Cover based on previous year's carnings. v Subject         745/Angio Amer, 10C       641       3.2       divident rate. Cover based on previous year's carnings. v Subject         256/Amg, Am. Cold 80L       641       11       3.2       divident lasted on previous year's carnings. v Subject         56/Amg, Am. Cold 80L       641       11       3.2       divident lasted on meret terms. z Olivident and yield lasted on meret terms. z Olivident and yield lasted on determent. A Net         56/Amg, am. Cold 80L       641       11       3.2       divident and yield cover dnes not apply to special payment. A Net         700Count, Cold Feat       621       621       7.4       Canadian. E Misimum tanter price. F Olividend pasts or deferred ficial estimates for 1986-89. G Assumed         650Cambel R1       521       -4       10.2       2.4       7.4         740Camber 40C       524       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Camber 40L       524       -2       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Caunt 40L       524       -2       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Caunt 40L       -2       -0       0       <td< th=""></td<></th>	587/Am, Am. Coal 50C       629       3.2       divident rate. Cover based on previous year's carnings. v Subject         745/Angio Amer, 10C       641       3.2       divident rate. Cover based on previous year's carnings. v Subject         256/Amg, Am. Cold 80L       641       11       3.2       divident lasted on previous year's carnings. v Subject         56/Amg, Am. Cold 80L       641       11       3.2       divident lasted on meret terms. z Olivident and yield lasted on meret terms. z Olivident and yield lasted on determent. A Net         56/Amg, am. Cold 80L       641       11       3.2       divident and yield cover dnes not apply to special payment. A Net         700Count, Cold Feat       621       621       7.4       Canadian. E Misimum tanter price. F Olividend pasts or deferred ficial estimates for 1986-89. G Assumed         650Cambel R1       521       -4       10.2       2.4       7.4         740Camber 40C       524       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Camber 40L       524       -2       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Caunt 40L       524       -2       -2       10.12       dividend and yield after pending sorip and/or rights issue. B         740Caunt 40L       -2       -0       0 <td< th=""></td<>	
	740 1796 Provide Grand B 400 +1 151 23 48 113 760 550 Carlos Comparise B 400 + 4 17,9 58 1 7 187 760 550 Carlos Comparise B 400 + 6 17,9 58 1 7 187	101         1980/demont Smally: Cos V         1953         05.23         1.0         2.8         UIL AND GAS         775           \$1383         9600/tarma Europe Food         Col	GLOUP image case, i///intercent contrast is an intermediate on prospecting on the other official and intermediate with 25c.     GLOUP image case, i// intermediate contrast is an intermediate contrast in the intermediate contrast intermediate contreast intermediate contrast intermediate contrast intermed	
NSURANZA	110 72 100 wei landen Pf 100 77 10 17 10 17 10 17 10 17 10 17 17 10 17 17 10 17 17 17 17 17 17 17 17 17 17 17 17 17	277 240 kon. Activativ	Stand London 15t.       110-7       Cover was probasimed. W Pro forms figures and total to date.         Stand London 15t.       110-7       2.510-7         Stand London 15t.       110-7       1.512-7         Stand London 15t.       110-7       1.512-7         Stand London 15t.       1.512-7       1.512-7         Stand 15t.       1.512-7       1.512-7         REGIONAL & Internation 15t.       1.512-7         Anternation 15t.       1.512-7         Anternatin 15t.	
	96 77%Crame Lodge La. V 727 217 217 21 26 13 9.4 11 16 Date Pid Ore 1A V 77 278 1776 Comport Lander V 727 217 217 26 13 9.4 11 16 Dates V Dt. Valit. v 77 176 65%Crame Commer. 10 re 1774 45 3.5 Our 27,66,11 455 1100 1100 110 110 11 10 110 110 110 1	- 495 200 Do. 2nd Can. 44	ION Manual Solution         122-1-12.         A motits         972         122-1-12.         A motits         972         122-1-12.         A motits         972         122-1-12.         122-1-12.         A motits         972         122-1-12.         122-1-12.         4         122-1-12.         122-1-12.         4         122-1-12.         122-1-12.         122-1-12.         122-1-12.         122-1-12.         122-1-12.         122-1-12.         122-1-12.         122-1-12.         122-1-12.         122-1-12.	

#### **COMMODITIES AND AGRICULTURE**

### **Far East buying** hits supply of small gold bars

tonnes

By Kenneth Gooding, Mining Correspondent

REFINERIES world-wide are currently unable to meet demand for kilogram bars of gold, mnch favoured by mvestors in the Far East.

"It is usually possible to get kilo gold bars from tha refineries in two or three weeks. But at the moment they say this type of bar is not available until the middle of January - even though they are working flat out," said Mr Alan Baker of Sharps Pixley, the London bullion dealer which is part of the Kleinwort

Benson group. He suggested, at a briefing for investment managers, that the unprecedented demand for kilogram bars illustrated the importance of Far East buying of physical gold in the current bear market for the precious metal.

He estimated that the major Far Eastern countries would huy about 1,169 tonnes of gold this year compared with 518 tonnes in 1987.

Taiwan, which has been switching some of its official dollar reserves to gold, is likely to overtake Japan as the biggest buyer in the region with 380 tonnes against 87 tonnes last year.

Mr Baker said Hong Kong would also move ahead of Japan and increase gold builion purchases from 132 would go no lower than \$320 an ounce.

in Lusaka tonnes to 377 tonnes. Japan, which last year bought 239 tonnes, is likely to increase its offtake to 280 tonn

Copper Mines, the country's state-controlled copper and cohait mining corporation, has released much improved sales figures in its 1988 annual Singapore would also show a snbstantial percentage increase in gold bullion buying - from 40 tonnes to 130 in the financial year ending

March 31 copper production rose to 473,084 tonnes from a Mr Baker said the recent fall in the gold price from \$430 a troy ounce to \$390 was sparked 1988-87 figure of 470,982 tonnes and sales of the metal rose to 482,189 tonnes from a figure of 451,396 tonnes in the previous off by Australian producer off by Australian producer hedge selling. When the price began to fall steeply many producers, including some from the US, "dashed to catch the boat." However, as the recent partial recovery in the gold price suggested, "the name has now come." financial year. Total revenue from sales climbed from 6.98bn kwacha (£510m) in 1986-87 to K11.89bn in 1987-88 and soaring world prices allowed ZCCM to turn in

a net profit this year of K372m, anic has now gone." Mr Graham Birch, gold anacompared with a loss of K562m in the 1986-87. lyst with Kleinwort Benson in the 1985-87. The figures do not, however, accurately reflect the long-term production or profit trends in the Zambian copper Securities, suggested that the industry was currently half-way through a bear market for gold which had so far lasted ten months and seen the price

Zambian

output

corporation

lifts copper

By Nicholas Woodsworth

ZAMBIAN Consolidated

industry. In order to take full advantage of current high prices, which are not expected to last, ZCCM made unsustainable The experience of previous bear markets would suggest that the gold price might fail as low as \$175 to \$286 an ounce to obtain the efforts highest extraction rates between September 1989 and April 1990. But Far East demand was adding a com-pletely new ingredient to the

Part of the increase over 1986-87 production was attrib-ntable to ZCCM'S tailings leaching programme, which in reprocessing solids from old tailings dumps allows a rapid extraction rate.

In a move to maximise production ZCCM has also exploited its open-cast mining operations while neglecting overburden removal. This will now have to be attended to, with resulting production

Other factors now affecting production include laying off of expatriate staff as a result of the corporations's "Zambianisation" programme, a deterio-ration in mine and machine maintenance, and a shortage of foreign exchange to purchase vital spare parts. ZCCM is

permitted to keep only one third of its foreign exchange earnings. Production for the first month of the current financial

year has already suffered April figures totalled only 23,000 tonnes, 17,000 tonnes below set targets. May was better at 30,000 tonnes, but that was still 10,000 tonnes below

target ZCCM is aiming for a total of

113.50 109.50 115.50 112.00 116.25 173.25 116.00 114.00 114.50 113.00

107.75 107.40 110.90 110.50 113.75 118.35

116.85 116.45 117.85 102.25 106.00

105.30 105.10 108.60 108.40 112.25 110.60

Barley 95 (19) .

249.00 248.00

250.00 248.00 248.00 240.50 248.00 244.50 242.50 241.90 POTATOES E/tonne

Nov Feb Apr May Nov

Feb Apr Jun Aug

Turnos

Close

81.0 72.5 94.7 105.0 83.9

BOYABEAN MEAL STORING

Cices

179.50 185.50 185.50 177.30 177.30

Clo

290 (283)

Previous

58.0 71.0 94.7 105.5 83.0

180.30 185.00 185.00 177.90 173.00

Turnover 107 (203) lots of 46 tonner

Turnover 59 (130) lots of 20 tonnes

SIGHT FUTURES \$10/Index point

Prev

COTTON Liverpool-Spot and shipmont sales for the work anded Cotober 7 amounted to 160

JUTE C and 1 Dundee BTC \$490, BWC \$480, BTD \$430, BWD \$420; c and f Antwerp BTC \$485, BWC \$455, BWD \$405, BTD \$415.

Week and Colober 7 amounted to 160 tonnes against 80 tonnes in the providu week. Skew tracing persisted with deals in Spanish, Chinase and Turiden styles.

94.6 104.5

179.50 178.50

High/Low

Previous High/Low

free market, standard min. 65 per cent, \$ per tonne unit (16 kg) WO, cif, 54-62 (same). Nicholas Woodsworth on the biggest producer's refusal to bow to market pressure HE IVORY Coast is a

the structures vary by only three or four degrees, night and day, throughout the year; and the sun rises and sets at the same time every day. Humidity remains always just abont bearable. Even the nation's leader has remained in office for almost 30 years, a near-miracle in this politically

volatile part of the world. A remarkable example of the A remarkable example of the country's unchanging nature came last week at the beginning of the new cocca season, when President Houphouet-Boigny announced there was to be no change in the guaranteed wire the the guaranteed price the national marketing board, the Caistab, pays Ivorian cocoa farmers for their produce.

Pricing policy is no small affair in the lvory Coast, the from concea and 20 per cent from confee. About 80 per cent of these crops are produced by the nation's small farmers,

Faced with global over-produc-tion, tumbling prices, and its fourth consecutive record crop, the Ivory Coast seemed to be headed towards a politically unpopular price reduction. The arithmetic of today's

BELATED hedging against recent producer sales sparked off a sharp fall in cocca prices

yesterday. The downtrend was seen first in the New York market but was quickly followed in London, where the March futures position hit the \$40 permissible daily limit at one

stage. Prices steadied later as speculators and traders covered short positions, but March cocca still ended 531 down on the day at £772 a tonne. Dealers said the hedging was principally against Malay-sian, Ghanalan and Migerian sales. The Ivory Coast has not

been a seller recently. handling costs. The remaining 400 CFA is the sum the ivorian Government has committed itself to paying peasant

producers. In these circumstances, four straight record harvests have been a mixed blessing; the more cocoa the Ivory Coast sells at current rates the more money it loses. In the 1996-87 ason alone the Caistab had a

deficit of US\$22m. President Felix Houphonst-Boigny's decision not to drop producer prices in spite of these difficulties is only the lastest in a series of actions defying world cocoa markets.

Depressed prices, the Ivorian leader maintains, result not from oversupply but from market manipulation. He has long expressed his lack of confidence in the International Cocoa Organisation's (ICCO) producer/consumer accord. The failure of ICCO talks in September to negotiate a work-



Ivory Coast defies logic on cocoa pricing

President Honnhoust-Boigny: choosing political stability over economic health

modifications gave producers a better deal.

This rankles many consumer the lyory Coast's refusal to drop the ICCO price defence range to realistic levels and to ray its \$6m levy arrears to the buffer stock fund have been major factors frustrating negotiztions on the accord.

No one, however, can ignore the logic of profit and loss, and earlier this year the Ivorians adopted a strategy that, in the short term at least, seems to be Withink

In July Mr Denis Bra Kanon, the Agriculture Minister, con-firmed that Ivory Coast had earlier in the year adopted a policy of keeping its cocce off the market unless a break-even price of 700 CFA a kilogram could be obtained.

Partly because many traders had already sold forward, and pertly because Ivorian cocoa is a premium product, the ivory Coast since then has been able to sell about 150,000 tonnes at higher than market prices in the last two months alone.

This policy can only be of the larger export deficit. picture, a result largely of decreased cocoa sales, is taken short-lived benefit, however. The 1987-88 cocca season yielded an estimated \$85,000 into account. Last December Ivory Coast tonnes, of which 80,000 tonnes succeeded in rescheduling its Paris Club debt, and in April received similarly generous rescheduling terms from its compactal London Club creth remain stocked in the lyory Coast. Mr Bra Kanon says that the country has 200,000 tonnes storage capacity, while another 110,000 tonnes capacity could be made available by tors. When the first interest payments came due in May; converting grain and rice however, the Ivory Coast, complaining of low commodity prices, said it was unable to silos.

This season's crop is expec-ted to produce 700,000 to 750,000 tonnes. With the main crop due in in November and crop due in in November and December, and only 20 per cent of the total crop sold forward – normally at this stage of the season at least half is spoken for – it seems indikely that the withholding policy can be physically maintained for much longer.

What will be the consequence of Mr Houphonet-Boigny's decision to hold out for higher market prices while at the same time refusing to drop producer prices? Exter-nally, the withhelding policy has damaged the lvory Coast's reputation as a reliable supplier. It has also kept world prices from dropping even

further. Domestically, the maintenance of producer prices has grave economic consequences in both the short and long

Because it has managed to sell cocca at premium prices in the last few months, the Caistab estimates its deficit for the 1987-86 season will be between 70m and 30m CFA francs, 20 to 30 per cent lower than the previous season. It also says it will be able to close this gap using a 17bn CFA france credit from the EC's Staber fund and an IMF

### Zimbabwe tobacco sales close after record year

11

1.1.4

#### By Tony Hawkins in Harare

ZIMBABWE'S 1988 flue-cured tobacco sales have closed after a record year in which the average leaf price rose more than 80 per cent. An estimated 118m kg of tobacco has been sold at an average price of 397 Zombabwe cents (210 US cents) a kilogram. Total grower revenue, from

tobacco is estimated at some 2\$470m - up 68 per cent on last year. The sharply higher prices reflect a much better quality crop than in 1987, along

While growers are delighted . with this year's outcome, they acknowledge that conditions are likely to be much tougher in 1989.

.

· · ·

.

.

¥, Ъ÷-,

pay. The result was that the BIF

has anspended a standby agree

ment worth SDB 94m, and the World Bank has blocked approval of new losss totalling

\$550m. It is understood that the

Bank was prepared to approve the loans only if ivory Const-lowered its producer prices, Whether or not the Works

Bank now adheres to this prescription will be decided in future negotilations. What is

certain, however, is that the

maintainance of producer

prices will not help ivory Coast ont of its deep economic

To make a profit at present world market rates Caistab would have to cut its producer

wrice by 50 per cent. The World

Bank, in a recent confidential

report, advised that 10 per cent would be a politically and socially acceptable reduction. Not only would it reduce the Coltains deficit, but it would also encourage farmers to

also encourage farmers to move into non-traditional export crops — the only real solution for the lycry Coast. Neither alternative has proved acceptable to President Houphonet-Boigny, who scene

to have chosen political stabil

ity over economic health. In

the short ferm this may pay off; in the long term it could

lead to more changes, none of them positive, than the com-

however, the price improve-

ment is far less impressive. In.

Zhubabwe cents this year's

price average is more than

double that achieved in 1982.

But in US cents, the 1988 price is fractionally lower than

that railing six years ago and only 15 per cent higher than in

trouble

MALAYSIA WILL launch a national fund to promote paim oil and to counter allegations by the American Soybean Association that it is unhealthy, reports Renter from Kuala Lumpur. fund "dollar for dollar." He declined to specify how much Mr Alias Ali, the Deputy Primoney was hoped for.

fall by 20 per cent.

mary Industries Minister, said cient to fight whatever cama Bill to be introduced in parliament next March would establish the fund, which is to paign by whatever organisa-tion," he said.

ats- White (FFr per tonne): Dec 1555, Mar 12, May 1510, Aug 1517, Oct 1017, Dec 1817

#### WEEKLY METALS

Palm oil fund planned

All prices as supplied by Metal Bulletin Clast week's prices in brackets). ANTIMONY: European free

market 99.6 per cent, \$ per tonne, in warehouse, 2,170-2,200 (2,180-2,210).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 5.80-6.00 (5.85-6.05). CADMIUM: European free

market, min. 99.5 per cent, \$ per lb, in warehouse, ingots 6.30-6.70 (6.60-7.00), sticks 6.30-

be raised by the Government and the private sector. The deputy minister said the Government would match industry contributions to the

situation this time and Mr

Birch predicted the gold price

"The amount will be suffi-

market, min. 99.99 per cent, \$

per 76 lb flask, in warehouse, 310-325 (same).

MOLYBDENUM: European MOLYBDENUM: European free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-house, 3.48-3.52 (same). SELENIUM: European free

market, min 99.5 per cent, \$ per 1b, in warehouse, 9.25-9.50 (9.50-9.70). TUNGSTEN ORE: European

500,000 tonnes of copper for the current financial year. Because of production problems, how-

world's largest cocoa producer. With one of the highest per capita GDPs in Africa, the country's wealth is built on cash crop exports - 40 per cent of foreign earnings come

whose welfare depends on guaranteed government prices. Farmers had been anxiously awaiting a pricing policy announcement for months.

cocoa market make a price cut a logical choice. In local Ivo-rian terms, the world price of cocoa has now dropped to about 450 CFA francs a kilogram. The cost to the Caistab, however, has remained at 700 francs. Of this amount 300 francs goes to transport and

unrest in the Israeli-occupied

son gets under way, the mili-

tary authorities have made

clear that they intend to use

the economic importance of the olive crop to local commi-

nities as a weapon in their efforts to restore Israeli con-

is the prospect of a near-record

crop this year for olive growers

Adding weight to the threat

As the annual picking sea-

territory.

trol

able system to defend producer prices prompted him to state that Ivory Coest would not join the next pact unless major West Bank olives under threat By Andrew Whitley in Jerusalem OLIVES, THE mainstay of the West Bank agricultural econ-omy, are likely to become the next victim of the continuing

tration reckon that this year's yield could hit 130,000 tormes. According to the Civil Administration, no restrictions are either in force or being comtemplated on the sale of olives and olive oil in the West Bank. Nor are limitations planned on exports to the rest of the Arab world, via Jordan, an official said.

These assertions, however, are directly contradicted by Palestinian businessmen and by no less a figure than Major-General Amram Mitzus, bead of the Israeli Army's Central Command the ton ranking off.

licenses without a heity down payment of JDr 10,000 (US\$25,000).

General Mitzna, meanwhile, is on record as warning that, once the picking season gets into high gear next week, access roads to certain troublesome villages will be blocked off, preventing farmers from getting their crop to presses

and preserving plants. "We have already done it with grapes and plums," he told Israel Television, "and we'll do the same with olives where necessary."

In one, tragi-comic incident a

compensatory financing facil-ity of SDR \$2.8m (68m). These calculations, however, are of small significance when

		his part the total around 430,000	1 Woot Lignit After lact cooperate	Owners of olive presses in the Nablus and Hebron dis- tricts say the Civil Administra-	donkeys impounded by the army, following a failed attempt to supple first to mar-	Tobacco exports from Zimbabwe will exceed \$500m this year and replace gold as the country's top export. In	sharply reduced next year as costs are rising very rapidly at present and average produc- tion costs in 1989 are likely to be at least 20 per cent higher than in the season just ended.
--	--	-----------------------------------	------------------------------------	--	---	--	---

#### WORLD COMMODITIES PRICES

LONDON BULLION MARKET

406-406 12 410-410 12 408 407.25 410-410 12 405 14-405 14

\$ price

418-423 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-424 418-425 418-424 418-425 418-45

p/fine oz

LONDON METAL EXCHANGE TRADED OPTIONS

89 46

Calls

Calls

227 -181 122 115

53 71

368.65 879.75 390.40 410.40

tem (99.7%)

Strike price \$ tonne

Copper (Grade A)

E equivale

236-4-230 238-2-239

237.278 236.911

E equival

243-245 243-245 243-245 243-246 235<sup>1</sup>2-237<sup>1</sup>2 55<sup>1</sup>2-58<sup>1</sup>4 55<sup>1</sup>2-68<sup>1</sup>8 210-313.6

US do activ

Pub

Puts

318

19° 62 143 185

114 165 226

633.50 647.40 661.05 666.10

Nov Jun Nov Jan

152 173 28 89 125 64 45 .82 120

Gold (fine cz) \$ price

Opening Morning fix Afternoos fix Day's high Day's law

Coing

Mapleteaf Britannia US Eagle Anget Krugernant New Sov. Old Sov. Noble Plat

Silver fix

3 months

6 months 12 months

2150

2250

2350

2700 2850

#### LONDON MARKETS

ZINC prices continued to rise on the LME yesterday against a background of good physical demand, falling stocks and constructive charts. The cont threat of an Indefinite strike by Peruvian miners from October 17 also elped the firm tone, dealers said. Three-month metal added \$31.50 to slose at \$1,374 a tonne. Now that it has broken through \$1,350 a tonne, the three-month price is likely to test the chartists said. Copper prices also continued upwards, three-month mets hitting another sterling record in the on after a surge of fresh opeculative buying on Comex, where raders expect a further decline in warehouse stocks. The next few months are expected to see strong trading on both sides of the Atlantic as ers scramble for material to cover their end-year requirem

					all services of the services o	
SPOT MARKETS			Raw	Close	Previous	High/Low
Crude of (per barrel FOB)		+ or -	Dec	221.90	217.00	
Dubal	640 00 0 0 mm	_	Mar	211.80	- 209.00	311.80 207.
Dubel Fiend	\$10.05-0.202		May	206.40	207.90	206.20 204.
Brent Blend	\$12.39-2.452		Aug	206.40	205.00	204.60 204
W.T.I. (1 pm est)	\$13.59-3.622	+0.91	Oct	205.00	204.00	214,80 203.
Oil products (NWE prompt delivery per	toome CIF)		Walke	Close	Previous	High/Low
	_	+ or -	Dec	251.50	246.00	249.00 248
Premium Gasoline	\$155-158		Mar	244.00	242.00	250.00 248
Ges Oil	\$110-111	+5	May	244.50	242.00	248.00 240
Heavy Fuel Oll	\$55-57	+2.5	Aug	245.00	243.60	248.00 244
Naphtha	\$121-124		Oct	243.00	242.00	242.50 241
Petroleum Argue Estimates			Dec	243.00	242.00	
Other		+ or -	Mar	. 243.00	242.50	241.00
Gold (per troy oz) Silver (per troy oz)		-0.75	White 2	147 (1371	ŋ. · ·	katas of 80 ma): Derc 19
Platinum (per troy oz) Palladium (per troy oz)	\$518.5 \$120.75	+60				Oct 1017, De
Aluminium (free merket)	82205	-20	GAS O	L \$/tonne		
Copper (US Producer)	12831 4c	+1		Ciose	Previous	High/Low
Lead (US Producer)	39c 630c		Nov	111.75	110.50	113.50 108.
Nickel (mee market)		-7.0	Dec	113.75	113.00	115.50 112
Tin (European free market)	24220.0	-7.0	Jan	114.25	114.00	116.25 173.
Tin (Kuala Lumpur market)	337.50c	+0.75	Feb	115.00	113.50	116.00 1144
Tin (New York) Zinc (Euro. Prod. Price)	31350.0	T0./0	Mar	113.75	112.00	114.50 113.
Zinc (US Prime Western)	68%c		Apr	113.00	110.50	
Cattle (Tive weight)t	110.25p	-0.28*	Turnew	or 7000 (8	1186) iots of	100 tormes
Sheep (dead weight)†	146.31p	0.43	GRAM	2/tonne		
Pigs (live weight)?	72.92p		Whent	Close	Previous	High/Low
London daily sugar (raw)	\$247.6x	-3.4 -5	Nov	107,40	107.40	107.75 107.4
London daily sugar (white) Tate and Lyle export price	COST &	-3.0	Jan	110.60	110.50	110.90 170.
are and the export build			Mar	113.35	113.36	113.75 118.
Barley (English feed)	£110z		May	116.45	176.35	116.65 116
Malze (US No. 3 yellow)	£127v		Jun	117.85	117.50	117.85
Mheat (US Dark Northern)	2122.62	-1.0	Sep	102.25	102.25	102.25
Rubber (spot) Y	57.000	+1.25	Nov	105.00	105.00	105.00
lubber (Nov) 🖤	63.50p	+0.50	Series.	Close	Previous	High/Low
Tubber (Dec) T	64.00p	+0.50	Nov	105.10	105.25	105.30 105.1
Rubber (KL RSS No 1 Nov)	2030		Jan	105.40	108.45	108.60 108.4
Coconut oli (Philippines)	\$550x		Mar	110.50	110.60	112.25 110.6
eim Oli (Meleysian)	\$427.5		May	112.26	112.35	112.25
	\$380	-6	Sep	99.15	99.10	99.15
	\$193.5	-1.0	Nov	101.75	101.75	101.75
	58.10c	+1.00		- Illineat	000 (144)	D
Noottops (64s Super)	6750	+3	Tumove	A MAINER	100 (141) ,	Barley \$5 (1
			11100000			

2 a tonna unless otherwise stated, p-ponto ocents/ib. r-ringgit/kg. z-Nov. X-Oct/Nov. W Dec. v-Oct/Dec. 1Meet Commission ave tastock prices. \* change from a week WLondon physical market. \$GIP Rotlerden

COCO	A S/tonne			LONDON	NERTAL EXC	TANOR	(P1	tone supplied !	by Amalgemete	d Metal Tracting
	Close	Previous	High/Low		Close	Previous	High/Low	AM Official	Kerb close.	Open Interest
Dec	765 807 800 757		Aluminia	, SLT% purk	y (S per torme)			Filing turr	10Ver 7,075 10mm	
Mar	772	803	800 765	Cosh	22/0-5	2250-90	2265	2260-5		
Jul	784	810	812 780	antroom B	2215-20	2220-1	2230/2180	2210-2	2230-5	15.958 lots
Sep	802	842	835 798	Abaratab	015%	(E per tonne)				over 5,200 tonne
Dec	840	863	873 833						ting and	NAME OF COMPANY
Mar	805	909	890 886	Cash Dec. 21	1295-8 1250-70	1310-20 1270-80	1258 1255/1250	1298-300 1283-5	1281-71	33.546 lots
ICCO	Indicator	nices (SDF	i 10 tonnes is per tonne). Delly	Copper, Q	rade A (E per	tonne)			Ring turns	wer 19,700 torms
		996.13 (974. 7 (993.17) .	30) :10 day average	Canh 3 months	1612-4 1537-8	1608-8 1522-3	1602/1601 1546/1510	1900-1 1524-5	1546-7	64,169 lots
COFFEE Stonne			Copper, Standard (E per tonne)				Ring sumover 0 ton			
	Close	Previous	High/Low	Cash	1505-75	1575-85	_	1650-80		
Nov	1169	1161	1172 1183	Jaz. 4	1505-15	1605-15		1490-500		36 lots
Jan Mer	1164	1163	1109 1157	Silver (US	cents/fine ou	nce)-			Rin	a turnever 0 eza
May	1152	1132	1155 1147 1150 1140	Cash	625-8	632-5		628-4		
Jly	1140	1129	1135 1135	0 months	638-40	640-8		642-4	•	435 icts
Sep	1141	1135	1135 1135	Lead (2 pe	r tonne)				. Bing turn	over 4,275 kname
Nov				Cash	378-5	874-6		375-6 .		
		1432) lots o	d 0 tonnes tents per pound) for	3 months		378-7 .	377/374	378-6.5	378-7	10.830 lots
Oct 1	D: Comp.	delly 113.50	5 (112.30); 10 day	Mickel (\$ p	er torme) -		Ring turnover 720 tonn			
_	e 115.22 ( R (8 per la	_		Cash 3 months	11000-700	11400-50-10200-50	11500/11500	11550-500		
_						HUMUHOU	10650/10300	10300-60	10450-500	5,000 lots
Raw.	Close	Previous	High/Low	Zinc (5 per	(toune)				Ring turno	Ver 15,800 tonne
Dec	221.90	217.00		Cash	1490-5	1460-70	1495/1490	1493-5		
May	211.80 206.40	209.60	311.80 207.80 206.20 204.80	3 months	1373-5	1340-6	1878/1330	1365-7	1365-70	16,793 kots
Aug	206.40	205.00	204.60 204.00	•				· · ·		
Oct	205.00	204.00	214.60 203.00							
				Ballet & sheep state						

**US MARKETS** IN THE PRECIOUS met silver prices fell as the raily, seemed to be ove Drexel Burnham Lambe dollars and allver 14 ce a choppy day with price early in the day, only to points. In the softs, coo most active market. Ne about larger than expe estimates. With that ne over 70 points. Volume for the day. Sugar price the day as some short stured. Coffee trad light volume, meat pric bellies rose 35 as a sli was seen. The grain m ateady for most the day Wednesday's crop repo futures posted the larg tender activity remains a hectic Monday, crude some consolidation was

**New York** 

404.4 408.1 408.4 413.5 418.7 423.9 425.2 454.7 440.0

513.1 510.1 513.5 518.3 518.3 524.0

Cice

620.0 623.0 627.0 632.4 642.1 852.0 662.5 672.5 667.9 662.8

Ciose

129.50 123.60 120.10 116.20 102.80 96.20 96.20 96.70

COPPER 25,000 lbs; cents/lbs

SELVER 5,000 troy cz; cen

Nov Dec Feb Apr Jung Cot Dec

22220

Oct Nov Dec Jen Mary Jul Sep Dec Jen

Oct New Dec Jan Mar May Jul Sep Dec

GOLD 100 troy oz; \$/troy oz.

PLATINUM SO WOY DE, STORY C

Close Pret

Close Provious H

408.6

412.7

417.9 425.0 438.2 438.5 439.0 444.3

520.4 617.4 521.4 525.4 532.4

Previ

684.2

654.2 657.5 642.0 656.8 666.7 377.2 667.2 702.6 707.5

Previous H

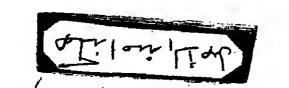
128.0

122.30

118,60 114,40 105,80 101,40 96,30 96,30 96,80

B H

ETS	1	CRU	DE OIL (I.	leht) 42,000	US galls \$	/barrel		hicag	30	•	
metals, g	old and		Latera	Provious	High/Los	N .					and the first
	ious days	Nov	13.60	13.60	13.74	13.30		_	,000 bu min;		_
	e, reports	Dec. Jan	13.12	13.29	13.45	13.05	:	Close	Provious	High/Lon	1
	old lost 4.3	Mar	13.14	13.24	13.35	12.95	Nov	793/4	791/6	797/0	789
	Copper had	Apr	13.30	13.29	13.40	13.10	Jent Marr	805/D 014/2	010/4	816/6	801/
rices sel		Aug	13.50	13.59	13.60	13.24		614/2	810/2	816/2	809
y to close						18.06	Jul	809/5	804/6	811/4	805/
News ca	ts the days			42,000 US p			Aug-	796/0	799/0	799/0 754/0	794
	vory Coest	_	Latest	Previous			Nov	718/4	- 717/4	723/0	777
	ices sank	Nov	3820	3896	3955	3840				<u> </u>	
TO EXCER	eded 7,800	Jen	4000	3954 4049 .	4035	3915	501/		. 60,000 lbs;	cents/tb	
	led late in	Feb	4050	4043	4080	4000	1	··· Cicee	Previous	High/Low	
ort coveri		Mar	3905	3093	3925	3860	Oct	23.67	23.50	23.72	23.4
ling was		May	3790	3783 3678	3790	3730 -	Dec .	24.04	23.85	24.14	28.0
	re mixed.	Jul	3005	3628 .	3675	3665	Max	24.82	24.11	24.58	24.6
slight co	tilly, pork	Aug	3710	3678	9670	.3620	May	25.25	25.05	25.25	25:0
markets		COC	DA TU ION	nee;\$/tonnei			Jul	25.40	25.25	25.50	25.2
day awat			Close	Previous	High/Low		Sep	25.40	25.05	25.50	25.4
aport. Wh		Dec	1210	1290	1277	1208	-				
rgest gal	In as	Mar	1213	1274	1208	1206	SOTA	DEAN NE	AL TOO LOIDE;	\$/100	
ns plent	ful. After	May	1233	1298	1278	1230		Close	Previous	High/Low	
	ices saw	Jul	1253 1275	1314	1299	1252	Oct	253.0	255.1	_	-
weakenin	ng slightly.	Dec	1321	1363	1200	1272 .	Dec	255.5 .	256.4	266.0 257.7	252.
		Mar	1351	1413	1577	1350	Jan	255.2	265.0	206.7 ···	254.3
		CON	EE "C" 3	,500/bs; cer	the/illow		- Mar May	262.5	232.2	254.0	.251.0
			Close	Previous	High/Low		Jul	242.2	243.5	250.0	246.0
	•	Dec	124.63		_		Aug	236.5	235.0	237.0	234.0
	•	Mar	125.85	125.59	124.90	123.75	Sep	228.5	229.0	229.0	226.0
		May	126.20	125.80	126.50	125.00	MAIZ	E 6,000 be	min; cents/5	fith headant	
		Sep	128.50	125.50 ·	128.50	125.20		Close	Previous		-
		Dec	128.50	127.00	ő	0 .	Dec	_		High/Low	
OZ.		Mer	126.00	126.75	.e	ě .	Mar	295/0	292/6 297/0	295/4 295/4	292/2
High/Lot		SUGA	WORLD	111 112.0	Di ibe; cent	s/lbs	May	200/4	298/2	299/4	297/2
408.5	404.7		Close	Previous	High/Low		Jul	296/0	295/2	296/4	294/5
0	0	Jen	8.80	8.78	8.85	2.80	- Dec	257/0	259/0	259/4	271/0
412.3	407.9	Mar	9.35	9.21	9.34	9.10	Mar	20214	264/2	254/4	261/4
417.5	412.8 418.5	Jul	9.10 8.95	9.07	9.10	8.95					
428.1	423.0	Oct	8.98	8.67	9.06	8.84			min; cents/(	Cib-buehei	
8.	e	Jan Mar	8.25	8.09	0	0		Close	Previous	High/Low	
444.5	440.5	_	8.65	8.40	0	0	Dec	494/2	427/4	494/4	42572
TY OZ.		COTT		; cents/ibs			Mar May	437/0	432/0	437/2	429/4
		_	Close	Previous	High/Law		Jul	372/0	369/5	414/0 873/0	407/4
High/Los		Dec	54.56	64.28	54.55	53.75	Sep Dec	375/0	372/4	376/0	367/4 372/4
521.0 . 518.0	512.0 507.5	Mar May	54.55 54.90	54.05 54.00	64.50	63,60			378/0	384/0	382/0
621.0	812.0	Jul	54.83	54.15	54,90 54,50	53.70 53.85	LIVE C		000 lbs; cent	a/ibs	
524.7	624.5	Oct	54.80	54.55	54.81	54.80	·	Cicce	Previous	High/Low	
0	0 .	Dec	55.20	54.70	65.20	54,50	Oct	72.35	72.47	72.57	72.10
s/boy or.	<u>.</u>	OILAN	GE JUICE		cents/ibs		Dec Feb	74.27	74.50	74.60	73.62
High/Low			Close	Previous	High/Low		Apr	74.95	75.32	74.40 -	74,80
	627.0	Nov	181.50	179.90	161.70	179.75	Aug	73.95	74.27	74.36	78.05
627.0	0 .	A STATE	175.40	171.00	173.40	171.30	Seo	71.50	71.85	72.00	71.25
627.0 0	827 0		109.25	168.85	170.30	185.90	Oct	70.75	71.12	71.25	71.00
643.0	627.0	May			168.40	167.90	LIVE H		0 (b; centa/k		
827.0 0 643.0 0 668.0	642.0	Jul	108.45	186.10				Close			· · · ·
527.0 0 645.0 0 655.0 665.0	0 642.0 665.0			785.10					Prévious		
627.0 0 643.0 0 655.0 655.0 655.0 655.0	0 642.0 655.0			785.10				40.00		High/Low	
527.0 0 645.0 0 655.0 665.0	0 642.0 655.0 865.0 0 657.0			765.10			Oct	40.20	40.42	40.55	40.02
627.0 0 643.0 0 655.0 655.0 655.0 655.0 0	0 642.0 655.0 865.0 0 657.0			766.10			Dec Feb	40.20 41.77 45.65	40.42	40.55	41.55
627.0 645.0 655.0 655.0 655.0 655.0 655.0 655.0 0 7700.0	0 642.0 655.0 805.0 0	Jul	102.45	766.10			Dec Feb Apr	41,77 45.65 44.05	40.42	40.55 42:05 46.65	41.55 45.25
627.0 6 643.0 0 658.0 658.0 658.0 658.0 0 700.0 0	0 642.0 655.0 865.0 0 657.0			785.10			Dec Feb Apr Jun	\$1,77 45.55 44.05 48.40	40.42 41.90 45.62 44.27 46.35	40.55 42:05 46:65 44:40 46:55	41.55 45.25 43.57 45.05
627.0 645.0 655.0 655.0 655.0 655.0 655.0 655.0 0 7700.0	0 642.0 655.0 005.0 0 5 557.0 0	Juj	102.45	786.10			Dec Feb Apr	\$1,77 \$5.65 \$44.05 \$48,77	40.42 41.90 45.52 44.57 48.35 48.90	40.55 42:05 46:65 44:40 48:55 48:95	41.55 45.25 43.57 48.05 48.50
627.0 0 643.0 0 655.0 655.0 655.0 655.0 6 700.0 0 700.0 0 700.0 0 700.0 0 700.0 0	0 642.0 855.0 065.0 0 657.0 0	Jul 1000	166.45 CBE			1005	Dec Feb Apr Jun Jul	\$1,77 45.55 44.05 48.40	40.42 41.90 46.52 44.27 48.35 48.90 47.90	40.55 42:05 46:65 44:40 48:55 48:95 48:95 48:95	41.55 45.25 45.67 46.05 46.50 47.80
627.6 0 643.0 0 655.0 655.0 655.0 655.0 655.0 655.0 6 700.0 0 700.0 0 700.0 0 700.0 0 128.50	0 642.0 665.0 665.0 665.0 6 657.0 6	Jul 1000	165.45 CBE TERS (Bas	e: Septembe	er 18 1931	_	Dec Feb Apr Jul Aug Oct	\$1,77 45,65 44,05 48,40 48,77 47,80 44,55	40.42 41.90 45.52 44.27 48.35 48.90 47.90 45.05	40.55 42.05 46.65 44.40 46.55 48.95 48.95 48.95 48.90	41.55 45.25 43.57 48.05 48.50
627.6 0 643.0 0 655.0 655.0 655.0 655.0 6 700.0 0 700.0 0 700.0 0 700.0 0 700.0 0 700.0 0 700.0	0 642.0 855.0 065.0 0 657.0 0	Jul 1000	165.45 CBE TERS (8as Oct.10	e: Septembe Oct 7	er 18 1931 centh ago	_	Dec Feb Apr Jul Aug Oct	\$1.77 45.65 44.05 48.40 48.77 47.80 44.55 BILLIES 3	40.42 41.90 45.52 44.27 48.35 48.90 47.90 45.05 8,000 DBs; Cel	40.55 42.05 46.65 44.40 46.55 48.95 48.95 48.95 48.90	41.55 45.25 45.67 46.05 46.50 47.80
527.0 0 643.0 0 655.0 655.0 655.0 655.0 655.0 6 700.0 0 710.0 0 710.0 0 710.0 0 1129.50 0 116.00	0 642.0 655.0 655.0 657.0 6 557.0 0 122.59 0 117.10 117.10	Jul 1000	165.45 CBE TERS (Bas	e: Septembe	er 18 1931	_	Dec Feb Apr Jul Aug Oct PORK (	\$1.77 45.65 #4.05 #8.40 #8.77 ¥2.80 44.55 MELLIES 8 Close	40.42 41.90 45.62 44.97 48.90 47.90 45.05 8,000 (bs; ce	40.55 42.05 46.65 44.40 46.55 48.95 48.95 48.95 48.90	41.55 46.25 43.67 48.05 46.50 47.80 44.25
627.0 0 645.0 655.0 655.0 655.0 655.0 655.0 655.0 655.0 7700.0 0 7700.0 0 129.50 0 129.50 0 120.20 116.00	0		105.45 CBE TERS (8ao Oct.10 1885.9	e: Septembe Oct 7	rr 18 1931 कार्ग ego 1874.0	ут адо 1850.5-	Dec Feb Apr Jun Jul Aug Oct PORK 1 Feb	41.77 45.65 44.05 48.77 48.77 44.55 BELLIES 3 Close 48.00	40.42 41.90 45.52 44.97 48.35 48.90 47.90 45.05 8.000 Dec ce Previoue 47.65	40.55 42.05 45.55 44.40 40.55 46.95 44.96 44.96 44.90 44.90 High/Low	41.55 46.25 43.67 48.05 46.50 47.80 44.25
827.0 0 643.0 653.0 653.0 0 700.0 0 700.0 0 700.0 0 700.0 0 700.0 0 700.0 0 700.0 0 122.50 0 146.00 122.50 0 146.00 122.50 0 146.00 122.50 0 146.00 122.50 146.00 146.00 122.50 146.00 14	0 642.0 655.0 0 657.0 0 123.58 0 117.40 118.00 104.75 100.80		165.45 CBE TERS (Bas Oct.10 1685.9 JONES (B	e: Septembe Oct 7 1995.4 Isse: Dec. 3	er 18 1931 कार्क ego 1874.0 1 1974 = 1	ут адо 1850.5- 00)	Dec Feb Apr Jun Jul Aug Oct PORK ( Feb Mar	41,77 45,65 44,05 48,77 48,77 44,55 NELLIES 3 Close 48,00 48,65	40.42 41.90 44.52 48.35 48.35 48.30 47.90 45.05 8,000 lbs; ce Previous 47.65 48.12	40.55 42.05 45.05 44.40 46.55 48.95 48.95 48.00 44.80 Mar/b High/Low 48.05	41.55 45.25 43.57 48.05 45.50 47.80 44.25 47.80 47.35 47.80
627.0 0 645.0 655.0 655.0 655.0 655.0 655.0 655.0 655.0 7700.0 0 7700.0 0 129.50 0 129.50 0 120.20 116.00	0	Jui REJI DOW Spot	105.45 CBE TERS (8ao Oct.10 1885.9	e: Septembr Oct 7 1995.4 Isse: Dec. 3 .132.40	er 18 1931 math ago 1874.0 1 1974 = 10 134.11	ут адо 1850.5-	Dec Feb Apr Jun Jul Aug Oct PORK 1 Feb	41.77 45.65 44.05 48.77 48.77 44.55 BELLIES 3 Close 48.00	40.42 41.90 45.82 44.97 48.80 47.90 45.05 5. 8,000 Day can Previous 47.65 48.55	40.55 42.05 45.05 41.40 40.55 40.95 40.95 44.00 44.00 44.60 44.65 48.55 50.05	41.55 45.25 45.57 45.56 45.56 47.80 44.25



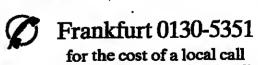
14

### WORLD STOCK MARKETS

- Juli	FINANCIAL TIMES WEDNESI	AY OCTORER 12 1999			
pricing urket pressure			WORLD STO	CK MARKETS	م م الم الم من الأحل م
irket pressure	AUSTRIA Octuber 11 Sch + street Creditastiat	Fil. + er- Bither 11 Das + e		-	
	Dretitsastalt         2.000         3"         Architastalt         2.000         4"           Gesser	Pro.         + er-         Redshurr         11         Bas.         + er           21.050         -28         RASF         275         -3.1           20.05         -28         Bayer         11         Bas.         + er           21.07         -3.1         Bayer         125.8         -4           20.01         -38         Bayer         125.8         -4           20.01         -38         Bayer         131.5         -4           20.01         -57         Bornarchast         250         -2           21.050         -56         Constructure         250         -55           21.050         -56         Doutertast         150         -44           11.050         -56         Doutertast         150         -56           21.050         -57         Doutertast         150         -56           22.060	Betaber 12         Line         + ar -         Reference         Constar         + ar -           S         Hersinski La         2.861         +101         Ada 9 (Free)         209         +2           S         S         -         4.855         +25         Ada 9 (Free)         209         +2           S         S         -         -         4.855         +20         -         400         +2           S         S         -         -         4.855         +20         -         400         6700         -         400         6700         -         400         6700         -         400         -         400         -         400         -         400         -         400         -         -         400         -         -         400         -         -         400         -	Sales         Sales <th< th=""><th>ANADA A Magnetic Analysis (1997) 107 117 117 117 117 117 117 117 117 117</th></th<>	ANADA A Magnetic Analysis (1997) 107 117 117 117 117 117 117 117 117 117
obacco sa ecord yea	DETINITATION         Parts Rescongete           Refainer II         Ref         + er           Refainer II         Ref         + er           Saltisen Hidgs         541.6         +4.6           Refainer II         Ref         + er           Saltisen Hidgs         541.6         +4.6           Saltisen Hidgs         251.7         - 7.5           De Namer Bank         205.2         +0.1           Saltisen Hidge         205.3         +0.2           Pertainer Bank         205.3         +0.2           Saltisen Hidge         205.4         +0.3           Saltisen Hidge         205.4         +4.5           Satter Chaine         205.3         +1.4           Satter Satter         205.4         +4.5           Satter Satter         205.3         +1.4           Satter Satter         205.3         +1.4           Satter Satter         205.4         +4.5           Satter Satter         205.5         -5.25           Satter Satter         205.5         -6.25           Satter Satter         205.5         -6.25           Satter Satter         205.5         -6.25           Satter Satter         205.5 <td>76       160         33       -30         33       -30         345       -11         356       -21         363       -5         364       -12         365       -15         366       -16         367       -16         368       -16         369       -12         368       -14         368       -14         368       -16         368       -16         368       -12         368       -14         369       -12         369       -14         360       -14         361       -20         362       -20         363       -20         364       -20         365       -20         364       -30         365       -30         365       -30         364       -40         375       -30         376       -34         376       -34         376       -34         376       -34         376       -36<!--</td--><td>SPRIN         Stand         + er           Stand         11         Pis. %         + er           Abstron         122.6         + 01.5           Stand         1000         -         Abstron         122.6         + 01.5           Stand         1005         -         Bastron         127.5         + 07.5           Bastron         Stand         1005         -         Bastron         127.5         + 0.5           Bastron         Stand         1.400         -         Bastron         12.5         + 0.1           Bastron         1.400         -         Destron         12.5         + 0.7         Destron         12.5         + 0.2           Corris Fissmet         1.400         -         Destron         12.5         + 0.2         + 0.2         + 0.2           Bastron         1.500         -         Destron         12.5         + 0.2         -0.2         + 0.5</td><td>NEW YORK         DOW JONES           0x         0x         0x         0x         0x         1998         Since compliation           11         10         7         6         High         Law         High         High         Law         High         Law         High         Law         High         High         Law         High         &lt;</td><td>Oc.         Oc.         Oc.         Oc.         Oc.         Oc.         JU           JU         J0         7         6         High         Law           All STRALIA All Minning CL/R8D         1583.5         JSN 6         JSSC 1         JSN 6         JSSC 8         PRI 8</td></td>	76       160         33       -30         33       -30         345       -11         356       -21         363       -5         364       -12         365       -15         366       -16         367       -16         368       -16         369       -12         368       -14         368       -14         368       -16         368       -16         368       -12         368       -14         369       -12         369       -14         360       -14         361       -20         362       -20         363       -20         364       -20         365       -20         364       -30         365       -30         365       -30         364       -40         375       -30         376       -34         376       -34         376       -34         376       -34         376       -36 </td <td>SPRIN         Stand         + er           Stand         11         Pis. %         + er           Abstron         122.6         + 01.5           Stand         1000         -         Abstron         122.6         + 01.5           Stand         1005         -         Bastron         127.5         + 07.5           Bastron         Stand         1005         -         Bastron         127.5         + 0.5           Bastron         Stand         1.400         -         Bastron         12.5         + 0.1           Bastron         1.400         -         Destron         12.5         + 0.7         Destron         12.5         + 0.2           Corris Fissmet         1.400         -         Destron         12.5         + 0.2         + 0.2         + 0.2           Bastron         1.500         -         Destron         12.5         + 0.2         -0.2         + 0.5</td> <td>NEW YORK         DOW JONES           0x         0x         0x         0x         0x         1998         Since compliation           11         10         7         6         High         Law         High         High         Law         High         Law         High         Law         High         High         Law         High         &lt;</td> <td>Oc.         Oc.         Oc.         Oc.         Oc.         Oc.         JU           JU         J0         7         6         High         Law           All STRALIA All Minning CL/R8D         1583.5         JSN 6         JSSC 1         JSN 6         JSSC 8         PRI 8</td>	SPRIN         Stand         + er           Stand         11         Pis. %         + er           Abstron         122.6         + 01.5           Stand         1000         -         Abstron         122.6         + 01.5           Stand         1005         -         Bastron         127.5         + 07.5           Bastron         Stand         1005         -         Bastron         127.5         + 0.5           Bastron         Stand         1.400         -         Bastron         12.5         + 0.1           Bastron         1.400         -         Destron         12.5         + 0.7         Destron         12.5         + 0.2           Corris Fissmet         1.400         -         Destron         12.5         + 0.2         + 0.2         + 0.2           Bastron         1.500         -         Destron         12.5         + 0.2         -0.2         + 0.5	NEW YORK         DOW JONES           0x         0x         0x         0x         0x         1998         Since compliation           11         10         7         6         High         Law         High         High         Law         High         Law         High         Law         High         High         Law         High         <	Oc.         Oc.         Oc.         Oc.         Oc.         Oc.         JU           JU         J0         7         6         High         Law           All STRALIA All Minning CL/R8D         1583.5         JSN 6         JSSC 1         JSN 6         JSSC 8         PRI 8
	Linki Deck r         1-200         Linki Deck r         1-200           septic LE Pover         2/630         450         Koralenen Stadlem         3           septic LE Pover         2/630         450         Koralenen Stadlem         3           Lice Watch         823         412         Koralenen Stadlem         9           Lice Uterwick         823         412         Koralenen Stadlem         9           Lice Uterwick         8250         +40         Koralenen Stadlem         9           Lice Uterwick         8250         +40         Koralenen Stadlem         9           Lice Kantha         2,650         +40         Koralenen Stadlem         9           Lice Kantha         2,650         +40         Koralenen Kantha         9           Lich Kantha         2,650         +30         Korate Mater         9           Lich Kantha         2,600         +20         Korate Mater         9           Lich Kantha         2,600         +20         Korate Mater         9           Lich Kantha         2,600         +20         Korate Mater         9           Lingen Poler         2,600         +20         Korate Bate         5           Lingen Poler	270         III.goon Solaries         573         +13           760         10         Hispon Solaries         565         +25           760         10         Hispon Solaries         565         +25           760         10         Hispon Solaries         605         +35           760         10         Hispon Solaries         606         +34           760         10         Hispon Solaries         606         +34           760         10         Hispon Solaries         707         +35           760         400         Hispon Yobs         778         +30           761         40         Hispon Yobs         778         +30           761         40         Hispon Yobs         786         +43           760         400         Hispon Yobs         787         +30           761         40         Hispon Yobs         787         +31           760         400         Hispon Yobs         787         +31           760         -30         Hispon Solaries         1280         -10           760         -30         Hispon Solaries         1280         -10           760         -30	Lange         Lange <th< td=""><td>TOKYO - Most Active Stocks Tuesday 11 October 1988 Stocks Closing Change Traded Prices of day Sunitario Matter 44, 100 740 45 Magnet Line 44, 100 740 45 Magnet Line 44, 100 744 428 Magnet Line 44, 100 744 428 Magnet Stort 34, 100 744 428 Magnet Stort 34, 100 744 428 Manufold Stort 34, 100 754 428 Manufold Heery 15,5m 875 80 Manufold Heery 16,5m 875 8</td><td>I roveling.on Business? Enjoy reading your complimentary copy of the Financial Times when you're staying</td></th<>	TOKYO - Most Active Stocks Tuesday 11 October 1988 Stocks Closing Change Traded Prices of day Sunitario Matter 44, 100 740 45 Magnet Line 44, 100 740 45 Magnet Line 44, 100 744 428 Magnet Line 44, 100 744 428 Magnet Stort 34, 100 744 428 Magnet Stort 34, 100 744 428 Manufold Stort 34, 100 754 428 Manufold Heery 15,5m 875 80 Manufold Heery 16,5m 875 8	I roveling.on Business? Enjoy reading your complimentary copy of the Financial Times when you're staying
	a Film         1,200         Weight Selize         7           b Film & Max         8355 nz         +5         Winzhon Konz Golm         9           b Film & Max         8355 nz         +5         Winzhon Konz Golm         9           b Film & Max         4250 + 45         Winzhon Konz Golm         9           b Film & Max         4260 + 45         Winzhon Konz Golm         9           l Spanning         2,000 + 100         Winzhon Konz Golm         1           l Spanning         2,000 + 100         Winzhon Konz         1           l Schwa         1,200 + 20         Winzhon Kaster         2           d Shavel         1,200 + 20         Winzhon Kaster         7           ne Cons         1,000 + 20         Winzhon Max         7	Image         Page         Co.         Image         Im	Versions Base         1200         12         120         0.01           Yuchen Rahe         1270         1         1270         1.02         0.01           Yuchen Rahe         1270         1         1.070         1.05         1.070         1.05           Yuchen Rahe         1.170         1         1.170	If you work in the business centres of Hamburg, Berlin, Düsseldorf, Neuss, Köhn Bonn, Frankfurt, Offenbach, Höchst Eschborn, Rüsselsheim, Mainz, Wiesbaden Mannheim, Ludwigshafen, Stuttgart München, or in the Taunus area — gain the edge on your competitors. Have your Financial Times personally hand delivered to your office at no extra 12 ISSUES FREE FINANCE Europet B	<ul> <li>to all the issues that influence or affect your market and your business.</li> <li>When you take out your first subscription to the F.T., we'll send you 12 issues free. Then see for yourself why William Ungeheuer, <i>Time</i> magazine's senior financial correspondent, describes us as "the</li> </ul>
	13,600         -300         Illipsi Sociator         775           an Netalin         576         +44         Illipsi Sociator         775           an Radio         1,440         +10         Nilipsia Eng         199	-20 Tayo Palary 558 -118 Tayo Kobe Statt 1340 -430 +37 Takaota Dect 1917 +2	Jense Gardo 900 -0.66 Klatstan Gold 31.6 -0.122 rights da are use rights. Lend Lend Lend Lend Lend Lend Lend Lend		

Tarsky Kreyr Kreyr W Tears W Pallip Pd Barly Jal	Stats trated 5,455,700 4,798,600 2,971,000 2,683,300 2,683,300	E HASSAN	Bangarawa	Plitchary	Sunts Land 100 1750 500 1601 100 1576 400 1576 400 1576 900	Clarking price 561 261 261 1181 91 101	18 1 1 + + + +
---	--	----------	-----------	-----------	---	---	----------------

.



ļ

4pm prices October 11

FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Pr the reconstruction years reconstruction years reconstruction years reconstruction years reconstruction 12 506 55% \$ 14 10% 12 506 55% \$ 14 10% 1 1-18 20 17 20% 8 700 75% 8 700 75% 1 1-18 20 17 20% 8 700 75% 1 1-18 20 17 20% 8 700 75% 1 1-18 20 17 20% 1 10 100% 1 1-18 1 icelii Lore Shack 73 Jac pf 79 Jac pf 53 John J 20 John J 70 John J 71 John Chige Close Prev. Quote Close 
 Partial Description
 Partial Description
 Partial Description
 Partial Description

 Party Total Description
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
  $\begin{array}{c} (2) \cos \theta & (1-\beta) \\ \cos \theta & (1-\beta) \\ \cos \theta & (1-\beta) \\ \sin \theta &$ 10. 3 10. 3 3.8 10 3.8 10 5.2 12 5.1 20 5.0 5 5.0 5 5.0 5 5.0 5 ANALSSN& THE 27721831861318 Lary Stock Div. 34 Convision 35 Convision 35 Convision 36 Convision 36 Convision 36 Convision 37 Convision 38 Convision 38 Convision 38 Convision 39 Convision 39 Convision 30 Convision 31 Convision 32 Convision 33 Convert 33 Convert 34 Convision 35 Desert 35 Desert 36 Desert 37 Desert 38 Convert 39 Convision 31 Convert 39 Convert 30 Convert 30 Convert 30 Convert 31 Convert 31 Convert 31 Convert 31 Convert 32 Convert 33 Convert 34 Develoa 35 Desert 35 Desert 36 Desert 37 Desert 30 Convert 30 8.72 7.96 2.18 2.18 2 1.18 1423223823824522 Div." -- A-.35 - A-95 ACM 0 85 ACM 0 85 ACMS 1 .34 75 1.32 1.32 
 Image: Second state
 <thImage: Second state</th>
 Image: Second state
 곜쏊씱뼡졞쌧쬤쫐깑낈찑둲똳⋍뛄뛈먨끹깑칍췾졞뵢솩쒌졞퐀왖눲仁흾졠쁡삗놰뿉졞욯单궗꾠됕껆、쒭삶╺╴╸┝╶╵뀠냋单핆졞씲딦뻝꾊긪낐숾쬱긠竿╵셨었乌냋╸똜갼랦췾눭깑붨읦멻췾띎릚킕볞붨╵뭱똜뱜멑붱갼멾╺깆슻슻똣똣キキ、└깇깇똣♀ 9년위별웝╵쬤좄깑낈찑둲똳⋍뛄뛈먨끹깑칍췾졞뵢솩쒌졞퐀왖눲仁흾졠쁡삗놰뿉졞욯单궗꾠됕껆、抱삶╺、╸┝╶╵뀠냋单핆졞체딦뻝꾊긪낐숾쬱긠竿?정뵜乌냋╸쥸갼탒슻햜?????????????????????????????????? 1-10 0837 21938 329 238 558 1374 334 15 26 . ..... 
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1</t H-H-H 3. 7.2.20 17 313 - 3214 3224 10 - 3274 274 674 + 34 145 - 34 8252 + 13 8252 + 13 75 7583-1 1894 1894 173+11

313 32,000       200 7411       10 30, 30, 30, 30, 20, 20, 20, 20, 20, 20, 20, 20, 20, 2	PRO MONITORS FROM PHILIPS	(40-4, 23%; CollBane 9 5.7 10 726; 23%; 84%; 25, -4 194%; 64; CollBar 2 2064; 11%; 11%; 11%; -1%; 10%; 5%; CollBar 3 34, 52; 3%; 5%; 6%; 6%; 10%; 5%; CollSyrpi 9 5%; 5%; 5%; 5%; 5%; 5%; 5%; 5%; 5%; 5%;	614, 44 FO3 sp44,169 92 4 48 441, 443, -214 254, 21 FO3/61 275 29 80 29 - 14 154, 41, FO27 31 11 101, 101, + 14 454, 26 FF6 9 512 461 354, 251, 254, 14 35 20 FF6 95 20 461 354, 251, 254, 15 35 20 FF6 95 25 65 8 334, 354, 354, 354 6 44, FF15, 15 24 75 75 71 71 14 1	27 14 100 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	304       22       Merda 64       23       17       275       275       28	
111       Alterna       301       202       202       202       111       Construct       1111       Construct       1111	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	2014 w 1 honor 1 2 ho 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	at a a matrix 20 and 10 matrix 30 are 10 matrix 30 are 10 matrix 20 and 11 matrix 30 are 10 matrix 30 are 10 matrix 10 are 10 matrix 30 are 10 matrix 10 are 10 matrix 30 are 10 matrix 10 are 10	9         44         PHLP pr1.18         22         etto         54, 42, 51, 43, 51, 44, 54, 54, 54, 54, 54, 54, 54, 54, 54

..

هلذا مذلكمل	FINANCIAL TIMES WEDNESDAY OCTOBER 12 1988
OVER-THE-COUNTER	NYSE COMPOSITE PRICES

. .

. FINANCIAL TIMES WITTING

· VERS N.

. . .

فلتحقيق بتستحدث



#### WORLD STOCK MARKETS

### **FINANCIAL TIMES**

Wednesday October 12 1988

### **Profit-taking and dollar's** decline lead to small loss

slower performance.

#### Wall Street

AMERICA

THE Dow Jones Industrial Average soon retreated vesterday from the new post-October crash closing high it had reached on Monday by a whis-ker, writes Janet Bush in New

The index dropped nearly 20 points at one stage but then clawed back most of those losses during the afternoon. Volume was only modest at

140m shares traded. At the close, the Dow stood 2.49 points lower at 2,156.47. On Monday, it had closed at 2,158.96 which compared with the previous post-crash high of 2,158.61 on July 5. The stock market faces a

number of challenges this week. Firstly, whenever the Dow Joues Industrial Average has touched post-crash peaks. investors have quickly taken profits and this seems to be happening again.

Secondly, equities are being undermined hy weakness in the dollar amid nervousness about tomorrow's publication. of US trade figures for August. Expectations are that the defi-cit will have widened from July's \$9.5bn shortfall.

The dollar selling was partly related to a surge in stering on the statement by Mr Nigel Lawson, British Chancellor of the Exchequer, that he would lift interest rates if the pound fell. However, there also appeared to he some fol-

#### ASIA PACIFIC

low-through weakness in the dollar in reaction to last Fri-day's smaller-than-expected recent weakness, technology stocks generally did well. International Business Machines added \$2% to \$118%, Motorola rise in the US non-farm payroll which was seen as providing evidence of a deceleration in gained \$1% to \$42% and National Semiconductor gained economic growth.

\$% to \$10% Tambrands added \$1% to \$56 Following tomorrow's trade report, Friday sees the publicaafter news that the company had formed a joint venture with the Health Department of the Moscow City Council to tion of September figures for producer prices, retail sales and industrial production. Last Friday's employment figures produce Tampax tampons. undermined widespread expec-tations that the economy Kroger fell \$2% to \$55 after

Kohlberg Kravis Roberts announced that it was withwould rebound from August's drawing its \$64-a-share bid for the company. The Haft family which controls the Dart Group The equity market is also of third quarter earnings announcements coming in the next few weeks. There is a has also made a bid for Kroger at \$55 a share. Kimberley-Clark jumped \$2% to \$64% apparently on continu-ing rumours that Mr Ronald high degree of nervousness

that earnings will prove disap-pointing, and the technology sector bas already been under-Perelman of Revion Group may be interested in huying the mined by predictions of lowerthan-expected earnings. Among featured stocks was V.F. Corp jumped \$1% to \$33%. The stock rallied on

Tenneco, which was one of the most actively traded shares on rumours that investor Mr Asher Edelman may be interthe New York Stock Exchange ested in huying the company, and held on to its gains in spite of a denial from Mr Edehnan. after the announcement that it is selling its oil and gas inter-ests in the Gulf of Mexico to Chevron for \$2.6bn. its share price first added another \$%

#### Canada

hut then fell back sharply to FALLING hase metals and Digital Equipment rose \$1% to \$89% after the company industrials pushed Toronto slightly down in quiet trading. The composite index lost 7.7 announced that it had raise prices on most of its products to 3,390.7 as declines ontpaced advances by 386 to 376 on light turnover of 21.4m shares. by 6 per cent to 9 per cent. Reversing some of their

Oil sector's confidence survives instability

The unsteady price of crude has shaken but not harmed shares, writes Steven Butler

O il prices are weak again, and have unset-tied the shares of the leading international oil companies.

However, the market has evidently learned the lesson of the oil price collapse of 1986 – that the hig integrated oil com-panies are highly resilient in the face of weak crude prices – and this has given the shares, so far, a relatively soft landing

tries does not act to reduce supplies, companies could yet be in for a nasty shock. The fall in oil prices has not

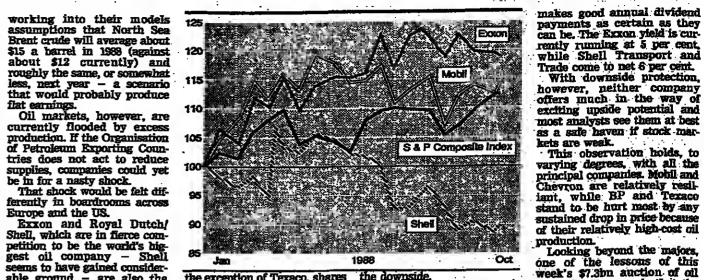
the future, either, and this means that oil and gas assets That shock would be felt dif-ferently in boardrooms across have continued to command a Europe and the US. Exxon and Royal Dutch/

high price. The leading oil companies are resilient because so much of their operating profits come from refining and marketing of oil and chemicals manufacturing. When oil prices are weak and profits from production fall, they tend to rise in other areas of the business.

Falling oil prices are, none-theless, still bad news for the sector, and the patience of investors may yet be put to a severe test. Most analysts are cals operations. Exxon, however, has been the star performer of the two in the stock market - and, indeed, of all the majors, with

EUROPE

landin



1988

285.09.

Pta7bn.

Fl 37.60.

the exception of Texaco, shares in which received a substantial ost when it came ont of bankruptcy proceedings. Exxon's market performance

has been underpinned by the company's policy of buying its own shares. This programme was useful during the market crash last year, helping to limit

the downside There must be a question, however, about how long the relative outperformance of Exxon can continue, given the hroadly similar underlying characteristics of rival Royal Dutch/Shell.

since BP launched its bid for Both are rich in cash, with a strong, reliable cash flow that Britoil nearly a year ago.

index closed 0.55 higher at

AMSTERDAM was depress by a lack of news and some

STOCKHOLM declined in

Oct

announced a 27 per cent rise in

sets by Tenneco is that the

smaller, independent oil com-panies are likely to continue

holding value. Their shares

have been significantly higher in London following the spate

of takeovers that has occurred

N.

1.1

.....

-22

12.23

200

n. .

in.

21.8

A. . .

1.1

eight-month profits and pre-dicted a significant improve-In property, Urbis saw very dicted a significant improve-ment in full-year figures. S.E. Banken, which reported eight-month profits of SKr311bn, up from SKr2.52bn in the same period last year, rose SKr2 to SKr152. heavy trading of more than 300,000 shares. If fell 5 percent-age points to 510 per cent of nominal market value. Volume generally picked up to about Pta9.5hn compared to recent daily figures of around

Perstorp dropped SKr5 to SKr250; the chemicals com-pany said its annual profit of SKr605m, up from SKr430m, which was announced on Mon-

profit-taking after a recent surge of activity. The CBS index ended 0.5 easier at 100.6. day, had been higher than the company expected. BRUSSELS closed easier after a calm sossion during which many small investors Boosted by higher oil prices Royal Dutch rose 30 cents to Fl 226.30 but off its high. Airline KLM was hit by the stronger oil market, dipping 60 cents at took profits. The forward index fell 44.91 to close at 5,505.74 points.

#### SOUTH AFRICA

moderate profit-taking, although a series of good. interim results helped confi-dence. The Affärsvärlden index PROFIT-TAKING ate into gold stocks' early gains, which had followed a rise in the builton lost 1.5 to 994.4.

Alfa-Laval, the dairy equip price, as Johannesbarg ment and process engineering resumed trading after Mon-group, saw its free B shares day's holiday. Kloof gained &1 fall SKr2 to SKr418, after a to B34.75 and Ofsil added SKr12 rise on Monday. It B3.50 to B34.25.

Nikkei makes strong gain but volume remains weak

close \$% lower at \$49%.

#### Tokyo

**OVERNIGHT** improvement on Wall Street helped Tokyo share prices rebound after a long weekend, hut volume was dis-Michigo Nakamoto in Tokyo. The Nikkei average, which closed higher for the first time

this month on Friday, posted a strong gain of 211.33 yesterday to 27,469.60. The high of the day was 27,579.96 and the low 27.293.47. The TSE index of all listed stocks rose 12.02 to 2,113.97.

Volume, however, remained thin at 653m shares, compared with 503m shares on Friday. In London, Japanese shares fell slightly, as the ISE/Nikkei 50 index lost 0.73 to 1,755.97.

most actively traded issue at 45.4m shares, advanced Y39 to Utility companies, which

have gained recently on lower oil prices as well as their prop-Textiles. erty assets, were further helped by the strong yen. Tokyo Electric Power added Sun Hung Kai Properties saw profit-taking after denying Y110 to Y6.240 and Tokyo Gas Y20 to Y1,380, while Osaka Gas, third in the active league with 44.4m shares, increased HK\$5.70.

IBI Asia suspended trading 124 to 1764. Issues with specific incen-tives remained popular. Keisei Electric Railways has heen bought on speculation that its subsidiary, Oriental Land, will be publicly listed in the near

future. Keisei rose Y200 to match its high of Y3,090,

in undervalued stocks, following a spree of privatisation proposals for listed companies including Bond International, Li and Fung, and Nan Fung

it would privatise affiliate New Town. Sun Hung Kai eased 10 cents to HK\$11.40 and New Town was unchanged at

and brokers linked it with a possible takeover by First Pacific. IBI rose 1.3 cents to 14.3 cents, while First Pacific was up 3 cents at HK\$1.28.

AUSTRALIA closed higher in light trade as the market was supported by strong gains The share price of NTT has

#### \$15 a barrel in 1988 (agains about \$12 currently) and roughly the same, or somewhat less, next year - a scenario that would probably produce However, the market has

flat earnings. Oil markets, however, are currently flooded by excess production. If the Organisation of Petroleum Exporting Coun-

dimmed the companies' view of

Shell, which are in fierce competition to be the world's hig-gest oil company - Shell eems to have gained considerable ground – are also the more secure groups. Both are hlessed with relatively low-cost production and highly profit-able downstream and chemi-

### Frankfurt and Paris take 'healthy' breather

Jan

permeated European bourses vesterday in a breather from recent solid gains. Milan went against the trend again, rising expectation of imminent political reforms, writes Our Markets Staff. FRANKFURT ran into a bout

FRANKFURT ran into a bout of profit-taking after its strong run to new 1988 highs. Trading was very active at DM4.74bn after Monday's DM3.58bn.The FAZ index shed 3.2 to 525.93 and the real time DAX index ended 15.62 lower at 1.271.31. The market starting firmly

The market started firmly following Wall Street's rise to a post-crash high overnight. But it failed to attract fol-low-through buying as caution set in and an easier dollar weighed on prices.

According to one dealer, a rumour that Siemens would cut its dividend sparked some selling, even though the sug-gestion was not taken too seriously. Siemens shed DM10 to DM486 in the day's most active trading worth DM469m.

Analysts thought the market might consolidate for a few days, especially with US trad figures due tomorrow, hut the general view was that fundamentals remained strong and the FAZ index would tackle the

540 level in the near future. Thyssen was a feature, rising gly on bullish nev

VW, which has seen

PARIS also had what bro

A GENERALLY easier tone prevent a hostile raid. It ended coming the prospect of much steady at FFr620 on 62,000 shares after climbing to FFr643 and falling to FFr612.

Sugar producer Béghin-say ended FFr5 lower at FFr533 in the wake of Paribas' purchase of just under 5 per cent, and recently strong Cie du Midi dropped FFr55 to FFr1.570.

However, Club Med saw speculative buying, advancing FFr11 to FFr492 on 117,700 shares

MILAN had a strong day in anticipation of parliamentary agreement on the secret ballot reform. The Comit index rose 7.72 to 564.89 in moderate trad-

In the event, the vote on the reform was postponed yet again. This did not prevent althy gains in hlne chips, although there was limited profit-taking towards the close. People are now so convinced the whole thing is going

to be approved that they're just buying," said one analyst. Wor-ries over the budget deficit had been the main brake on the market, which was now wel-

-0

speedier economic change once the reform was agreed, he said. ZURICH closed mixed in healthy trading. The Crédit Suisse general index eased 0.1 to 492.6 and the industrial index added 0.8 to 532.7.

Analysts were undecided. whether the market was taking a break to digest recent gains or large scale profit-taking was about to start. One said: "The last few days have been uninteresting, with disappointing volumes. We need to get for-eigners a hit more involved."

The weaker dollar prevented the market from following

vernight gains on Wall Street. Major banks felt some profit-taking. Union Bank bearers fell SFr25 at SFr3,320. Crédit Suisse traded SFr5 higher at SFr2,725 as the market reacted positively to CSFB's planned merger with First Boston.

In chemicals, Ciba Geigy's arers added SFT5 to SFr3,460. MADRID, where there were gains in the past two days, weakened towards the close after rising earlier. The general

The upward move in Tokyo encouraged some analysts to predict that the market was finally ready for its longawaited automn rally. Losses incurred at the beginning of the month should be recovered fairly quickly, said an analyst at Nikko Securities.

However, the weakness in trading volume led others to be more cantious. Yesterday's gains were concentrated in the first half hour of trading and buying interest was not spread buying interest was not spread widely, Mr Stephen Richardson of W.I. Carr pointed out. The strong yen, which helped to strengthen the bond market, had not led to a genuine rally on greater volume, he added. Investor interest focused on stocks such as large canitals.

stocks such as large capitals, which are sensitive to lower oil Nippon Steel added Y18 to Y784, Kawasaki Steel rose Y11 to Y900, NKK gained Y6 to Y773 and Sumitomo Metal.the most heavily traded issue with 48.1m shares, advanced Y8 to Y740. Shipping companies also attracted strong buying inter-est. Japan Line, the second

been declining steadily prior to the release of a third batch of the company's shares on Octo-ber 20-21. The price of the third release will be set at 3.5 per cent less than the October 19 closing on the TSE, so a lower price is expected to encourage more buying in the huge issue. NTT closed at a year low of Y2m, down Y50,000.

Trading in Osaka also took encouragement from Wall Street and the OSE average increased 181 to 25,624.63. Volume was slightly better at 52m compared with 34m on Friday.

#### Roundup

Y24 to Y764.

reached on August 24.

BIGGER markets in the region were firm in line with strength on Wall Street and in Tokyo. Hong Kong's strong two-day advance slowed down.

HONG KONG investors consolidated their positions after rallies in the past two sessions. The Hang Seng index finished 5.19 higher at 2,571.61. Turn-over totalled HK\$1.04hn against Monday's HK\$1.18bn. Blue chips were most active record high on September 24. and there was buying interest

comments about world steel demand before easing back to close 90 pfg higher at tors. The All Ordinaries index was up 8.9 at 1,543.5 hut off the day's high of 1546.2, in turn-over of 97m shares worth 'DM16L70. A\$142m interest from abroad, reversed DM5 to DM293 in the day's sec-ACM saw huge turnover of 5.8m shares. Investors were shuffling their interests into ond most active trading DM454m.

the newly-created gold arm, ACM-Gold, which expects to increase production signifi-cantly by 1991. ACM dropped A\$1.45 to A\$1.35 and ACM-Gold picked up A\$1.40 to A\$1.60. SINGAPORE pushed higher

in early trading, helped hy strength in New York and strength in New York and Tokyo, but came off later to end only slightly ahead in a generally quiet session. The Straits Times industrial index was up 2.64 at 1,018.54 in vol-ume of 19.6m shares, slightly better than Monday's 17.8m.

TAIWAN came hack from Monday's holiday to pursue its downward conrse. The downward conrse. The weighted index lost 169.03 to 6,899.91 in thin turnover, with 108 stocks suffering maximum permissible losses of 3 per cent. The index has fallen 1,889.87, or 21.5 per cent, since its means high on Semismer 24

kers described as a "healthy" correction, well signposted after three weeks of gains. The trigger was the Government's st of a trade deficit m FFr30bu-FFr35bn this year, well up on earlier predictions although not "alarming",

according to one analyst. There was also some concern over industrial unrest affecting Renault, the nursing service and other sectors.

Overall volume was estimated by one house at under FFr2bn, and the OMF 50 index finished 6.27 lower at 385.53. The CAC General, based on opening prices, was down 1.7 at 383.2

**Construction stock Bouygues** had a volatile day as it emerged that Mr Bernard Tapie, the industrialist, had bought shares in the group the

#### **FT-ACTUARIES WORLD INDICES**

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		TUESE	AY OCTOBER	11 1988		MOND	MONDAY OCTOBER 10 1988			DOLLAR INDEX		
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Oiv. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1968 High	1988	Year ago (approx)	
Australia (91) Austria (17)	124.12 123.37 135.15 113.01 99.21 81.43 105.08 138.65 77.75 134.84 152.03 115.17 72.03 115.17 125.14 109.72 118.16 109.72 118.16 109.72 118.16 109.72 118.16 109.72 118.76	5444420544686666101067100	122.17 77.31 107.17 106.52 116.70 97.58 85.66 770.31 90.74 119.72 67.13 139.98 116.43 139.98 116.43 139.98 116.43 139.98 116.43 139.98 116.43 139.98 102.03 94.74 123.30 108.35 68.54 113.77	117.25 86.01 120.14 108.00 131.11 103.35 96.20 78.40 105.45 134.88 80.07 134.24 139.64 139.64 139.64 139.64 139.64 139.64 139.64 139.64 139.64 139.64 139.64 110.20 61.34 100.20 61.34 107.17 110.76 96.90 132.47 117.68 77.26	4.20 2.47 4.21 2.28 1.71 3.31 2.36 4.75 3.73 2.51 3.05 3.05 3.05 3.05 1.43 6.41 2.68 4.44 4.302 2.43 2.43 2.43 2.43 2.45	140.77 89.16 123.84 123.63 134.90 113.06 100.71 81.73 105.34 157.84 76.34 157.84 76.34 152.97 72.02 115.50 118.12 107.94 112.558 77.40 131.74	121.87 77.19 107.22 107.03 116.79 97.88 87.19 70.76 91.19 119.34 66.09 138.11 116.75 132.43 90.95 62.35 99.99 102.26 93.45 122.72 108.72 66.74 114.05	116.38 120.18 120.18 120.8 198.05 130.77 103.69 99.88 78.82 105.72 134.32 78.84 133.31 139.58 382.66 61.22 107.50 110.78 95.33 131.92 118.19 77.56	152.31 98.18 139.89 128.91 135.15 139.53 1100.71 81.73 111.86 144.25 81.74 177.27 154.17 154.17 154.17 110.66 84.05 135.89 139.07 164.47 125.58 83.75	91.16 83.72 99.14 107.06 111.42 106.78 72.77 67.78 84.90 104.60 104.60 107.83 90.07 95.23 90.07 95.23 97.99 98.26 130.73 96.92 130.73 96.92 130.73 96.92 130.73 96.92	165.38 100.71 122.04 132.09 120.34 104.33 99.60 153.37 158.49 95.46 150.05 157.86 150.05 177.86 404.42 121.82 157.88 169.95 187.58 165.60 133.83 110.06	
USA (582) Europe (1.013) Pacific Basin (681) Euro-Pacific (1694) North America (708) Europe Ex. UK (691) Pacific Ex. Japan (225) World Ex. US (1893) World Ex. US (1893) World Ex. So. Af. (2415) World Ex. Japan (2019) The World Index (2475)	113.49 108.07 158,94 138.62 114.00 93.25 120.76 137.82 128.01 128.44 112.18 128.33	4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	97.99 93.32 137.24 119.69 96.44 20.52 104.28 110.53 110.53 110.53 110.91 96.86	113.49 99.52 132.26 119.10 113.17 90.80 107.56 118.63 117.14 116.95 108.18 116.81	3.52 3.72 0.78 1.70 3.49 4.36 1.77 2.12 2.34 3.62 2.35	113.64 108.10 156.55 137.20 114.16 93.31 120.50 136.46 127.15 112.26 112.26	98.39 93.59 135.53 118.78 98.04 80.79 104.52 118.14 110.08 110.52 97.18	99.78 131.364 99.78 131.38 118.66 107.16 118.19 116.85 116.72 108.33	141.18 113.64 110.82 172.26 147.53 114.16 93.31 128.27 146.49 131.77 132.39 .112.43	120.66 99.19 97.01 130.81 120.36 99.78 80.27 87.51 120.26 111.77 113.26 100.00 113.37	159.75 128.52 150.65 141.86 128.71 109.11 158.16 142.17 134.61 136.52 130.55 136.85	

alues: Dec 31, 1986 - 100; Finland: Dec 31, 1987 - 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local). ght, The Flagncial Tames, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd.1987

### TOOD Morning London, Tokyo calling, Polhill reporting.

We immediately turn our attention to a burning issue relating to the management of Company Pension Funds. London tells us a lot of you are now considering a more specialist approach by country, sensibly reconsidering the risk and performance balance. Let's face it, who's going to know more about the specialities of each market than us who're here on the ground. What's more we already have over £500 million of Japanese equities under management. It's a year on since the crash and you and we both have been asking ourselves

A member of IMRO

some searching questions about fund management.

Remember the all important asset allocation? How much have you done about which country, which investment route? Things have changed a bit around here and we've been keeping a close eye on things. And we make sure you're kept

informed.

Scrimgeour Citicorp (Investment Management) Ltd

Every six weeks I and my internationally based colleagues fly into London from all the major markets to advise on local conditions, each one gives a view on his own market. What's

more we pool our resources and come up with a buly Global Asset Allocation process which forms the core of any process which forms the core of any strategy (By the way, you could be get-ting our report every 3 months on a consultancychasis.) Anyway, toodle-pip, or as we say 'sayancia. Tune in again to our regular report from overseas. If you was the say our regular reports, phone in on 01-224 2482 and ask for lies Komarowy in Vendor

s Komaromy in London;

